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Rotman

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MESSAGE FROM THE DEAN



Congratulations to each and every one of our talented MBA students on the completion of another rewarding academic year. Over the past year, your energy, drive and hard work have made the Rotman name stand out on the UofT campus and throughout the business community.

Those of you that are graduating will have an unprecedented opportunity to make a real difference in the world. Integrative Thinking has been a key part of your education, and in today's increasingly-complex environment, it will set you apart from your peers. Rather than choosing between existing models, you have the toolkit required to build new models that address elements that others may miss. The organizations that hire you will be rewarded for their insight.

As Rotman graduates, you will join a worldwide network of 20,000 UofT business alumni in 71 countries. I encourage you to take advantage of the benefits available to Rotman alumni, which include an ongoing suite of speaker series, an annual day in June set aside for life-long learning, and an expanding roster of volunteer opportunities, including mentoring future students. I urge you to stay in touch with your peers and with us. The recently revamped Rotman Alumni Portal makes this easy: be sure to bookmark <http://portal.rotman.utoronto.ca>, and visit it often.

I will leave you with this challenge: instead of taking the world as it is presented to you, find a way to shape it for the better. Take the skills and tools you've gained at Rotman, and in a global marketplace in dire need of innovative thinking, don't accept the easy tradeoffs. For those of you returning for another year of study, I look forward to watching from the sidelines as you enhance our Schools growing reputation for innovation and excellence.

On behalf of all Rotman faculty and staff, my very best wishes to each of you as you progress on your journey of life-long learning. We are honoured to have been a small part of it.

Dean Roger Martin

MESSAGE FROM YOUR GBC PRESIDENT

Congratulations to the graduating class of 2009!

It has been an incredible year and I would like to thank each of you for contributing to it. While I am sure everyone has found the degree intensive and a bit stressful at times, I think that the in-class learning, club events, competitions, social events and athletics have made the experience one that will stay with us for the rest of our lives.

I am very grateful to the entire student body for the opportunity to represent you as President. As you know, I am very passionate about the school and enjoy representing the student body. This year, the GBC had 3 main objectives. First, the GBC wanted to ensure that all students knew who the GBC was and what they did. Second, the GBC focused on increasing the participation of international and 3 year MBA students in social and sporting events. Third, the GBC worked with the career center (CCC) to create a comprehensive mentorship program for all students. I am comfortable that we accomplished our objectives for the year and hope that you all noticed a difference.



The improvements the GBC made this year, as well as the events that we held, would not have been possible without the commitment of many people. I would, therefore, like to thank the GBC executive members, the first year class academic, social and sport reps and the 3 year program academic and social reps for all of their hard work throughout the year. As well, I would like to thank the club executives for helping students navigate through difficult economic times by providing an environment of learning and collaboration outside of the classroom.

On a personal note, I have had a wonderful experience at Rotman, have made many lifelong friends and look forward to seeing you all again soon. Please stay in touch.

Sincerely,

Brant R. Carson
President, Graduate Business Council 2009

Rotman Staff...



(left to right): Roxana Moreira, Bailey Daniels, Jeff Trapp, Afro Cruz, Cheryl Millington, Rummy Gill, Lynda Paterson, Marie-Eve Roy, Betty Yen



(left to right, bottm to top): Dana Andrews, Laura Wood, Jennifer Chan, Karen Williamson

Caroline Pye, Wendy Pais, Katie Burrows, Cassidy Gong
Margaret Charles, Nancy Bakker, Edith Cheung, Cheryl Gibbs
Yoseph Kadrie, Mai King, Deanne Saunders, Leanne Pollard, Ida Fornasier

BIC



(left to right, front row): Patricia Tam, Heather Wilson, Pamela Strachan, Lisa Andrews-Attwater

(left to right, back row): Greg Barber, Sean Forbes, Claire Wollen

CCC



(left to right): Kate Dewasha, Freeda Kahn, Jessica Hutcheson, Sischa Maharaj, Jeff Muzzerall, Gil Panuncialman, Faridah Hemani

... making it work.

ORIENTATION CAMP

MANITOU- WABING

SEPTEMBER 2008



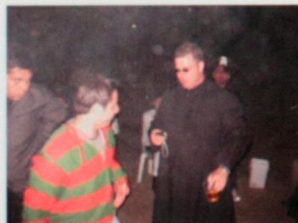
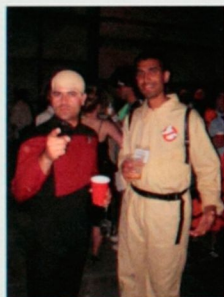
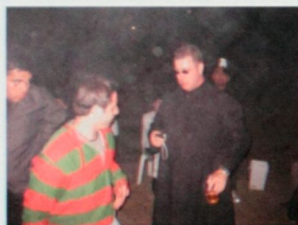
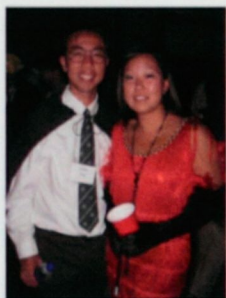














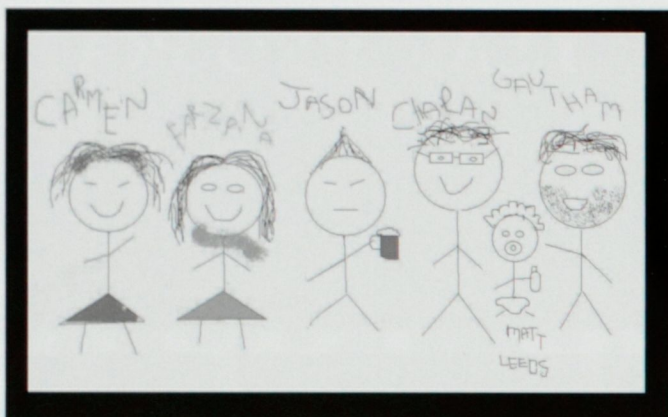
FIRST YEAR STUDY GROUPS



TWO & THREE YEAR PROGRAMS, REPRESENT



TWO YEAR STUDY GROUPS - CLASS OF 2010



David Hutchinson, Carina Wong, Rajat



William Li, Ricardo Palacios, Jill Ryan, Hemali Gandhi, Fayaz Manji



Bushra Khwaja, John Kratochwil, Ajay Thakur, Jonathon Naymark, Iman Maheronnaghsh



Ryan Gillespie, Gaurav Gore, Sarah Berger, Marcos Alvarez, Aravinthan Ehamparam



Siddarth Vishwanathan, Amy Wong, Ryan Bruno, Robert Peters



Chadda, Ken Prichard, Jose Valdez



AndrewIacobelli, Nancy Kohli, Salim Ben Mansour,
Rajiv Sudunagunta



Danielle Wedge, Ray Oliya, Manik Gujral, Rajesh
R.L., Bryan Ma



Indrajit Chatterjee, Joanna Li, Chris Shutsa, Jay
Barg



Matthew Rossiter, Josie Fung, Sudhanshu Chopra,
Simon Chang



Sam Grill, Brenda Balcazar, Vinay Jayakumar

TWO YEAR STUDY GROUPS - CLASS OF 2010



Edward Kim, Avi Zucker, Dariusz Szypula, Hetal Vakiana



Pooja Arora, Fon Arunpairojana, Mitchell Chan



Vivek Jhinjha, Eric Chan, Yamini Shinghal, Matthew Ramenaden, Aren Kazazian



Vivek R. Mehta, Daipayan Mukherjee, Stephanie Waters, Richard Kim



Julia Koo, Michael Huang, Leonard Young, Suhas Swamy



Anastasia Akulshyna, Ruben Sekhon, Todd Liang, Abhinav Dani, Veera Ramanathan



Mathew Thomas,
Allan Garcia,
Aaron Rodericks,
Amy Szozda,
Rahul Shah



Yin Dai, Victor Cheng, Michael Schmidt, Raghunath
Ramachandra



Simon Chiu, Jon Suer, Michelle Cain, Vinay
Devanira, Ricardo Nobrega



Karthik Raghavan, Shirley Che, Scott Sameroff,
James Nogueira



Michael Caldarelli, Kinal Sinha, Ceri Evans, Shadi
Al-Kinanny, Andy Wu

TWO YEAR STUDY GROUPS - CLASS OF 2010



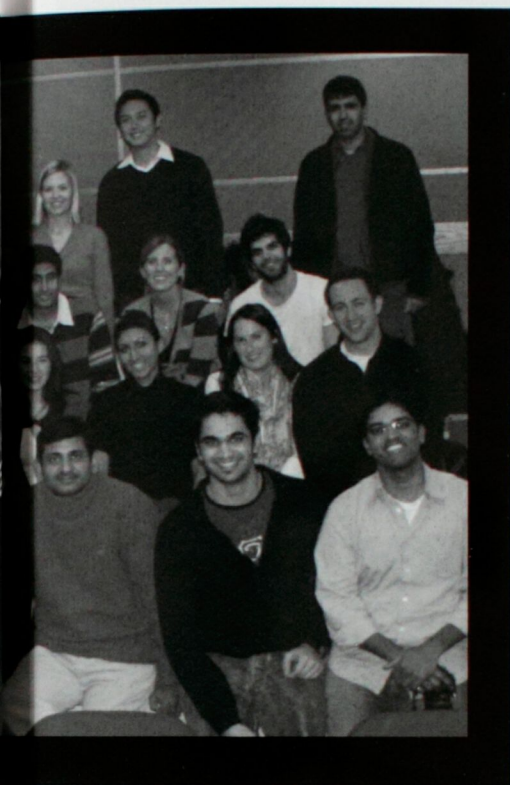
Q1 & Q2 - Section Four



Niranjan Chavan, Tony Mayadunne, Fred Ong, Shafina Dinani



Amit Tandon, Duwaraga Sivakolunthu, Rachel Megitt, Matey Matev, Ramit Raj



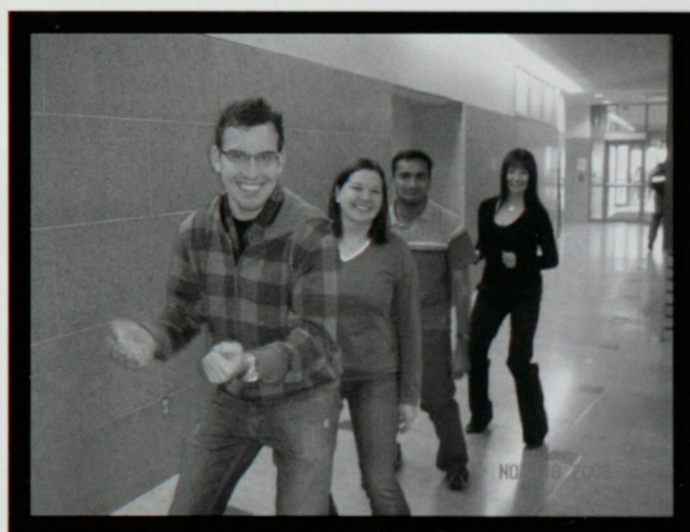
Mani Shaikh, Jennifer Sweetlove, Hussein
Jamal



Siavash Rassouli,
Prashanth
Soundararaghavan ,
Rama Zuniga,
Jen Provon



Pavan Gopala Krishna, Alvin Zhang, Justine Humphries,
Vijayant Sood



Andrew Gordon, Sameera Kassam, Sakthi Kannan
Velusamy, Chang Ge

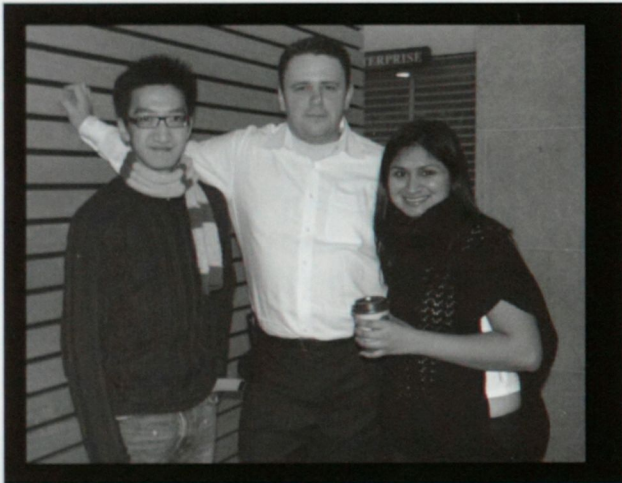
THREE YEAR MORNING STUDY GROUPS



SMJK Cooperate: Monique Ho, Johnson Chow, Syed Basit, Kenneth Wu



Semper Excelsius: Humphrey Fonge, Victor Scherban, Paul Belchamber, Castor Hui



Springboard: Andrew Ho, Richard Mooney, Pearl Sequeira, (Missing: Adam Dorfman)



Conundrum: Benny Ying, Jaime Stein, Chinkal Patel, Jeremy Black-Beatty, Tommy Lieu



Humble Pi: Nina Chomuklieva, Daniel Kim, Tony Ngo, Hameet Panesar



Abacus: Andres Lopez, Jennifer Russell, Ogi Brkic (Missing: Shahid Mithani)

CLASS OF 2011



M.I.L.K.: Louise Biggar, Kailai Chen, Michael Wang, Imran Merali



The Underdogs: Dmytro Berbeka, Salam Abbas, Deepta Rayner, Aaron Egier



Humble 5: Azadeh Kiani, Craig Campbell, Nick Macrae, Jeff Alexander, Alex Sadovsky



More Cowbell: Carla Romero, Vincent Sowa, Daniel Chung, Mihnea Galetanu



Team S&L: Jake Jevric, Simon Vivera, Zishan Mohyuddin, Deepa Jacob, Leo Luo

THREE YEAR EVENING STUDY GROUPS



Tatiana Rocha Widmer, Bart Uzarowski, Hondy Hung, Lucinda Lew, Justin Wong



Ahmed Maria, Matthew Aiken, Steve Goodall, Amy Ng, Lisa Xu



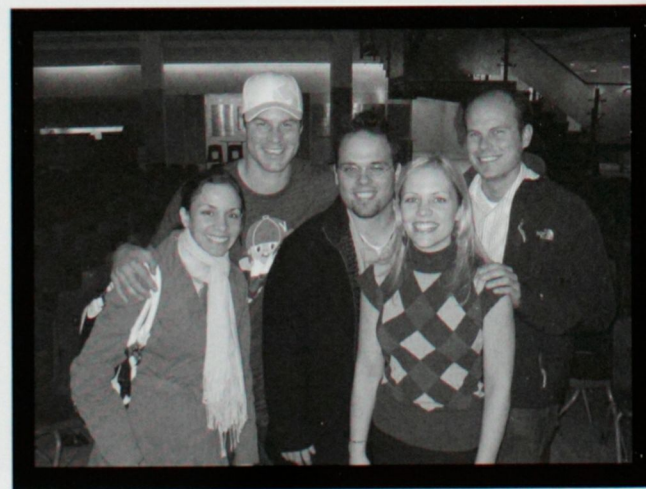
Vinny Jain, Helen Zhang, Michael Odam



Mingyu She, Marc Hyman, Vera Kan, Sana Ziauddin, Matt Wilson, Paul Barbera



Robert Phillips, Mark Kearney, Kenneth Ma, Lu Ye, Adriana Popescu



Ludy Reveron, Jason Travis, Bill Liavas, Laura Lewis, Beau Dunker

CLASS OF 2011



Christina Liu, Mahsa Afghahi, Ron Laidman,
Francisco Lung, Athar Afzal



Vera Kan, Mingyu She, Paul Barbera



Back: Kevin Tang,
Sam Leung, Hui Xu
Front: Jimmy Mok,
Ann-Marie Pontigon





Clubs

&





Associations

Ambassadors



Rotman Ambassadors are a diverse team of two-year and three-year MBA students whose mission is to provide insight and assistance to prospective and newly-admitted students to make their decisions more informed and their transition to the MBA lifestyle more seamless. The decision to pursue an MBA can be a complicated one, and the transition from work to school can be difficult. As current Rotman students, we want to share our experiences to assist future students. Rotman Ambassadors are here to provide you with any information, be it academic, cultural or otherwise, that you find necessary to make an informed decision about your future.

(clockwise from top left): Nija Hope (Three Year Program Lead), Mara Sherkin (Communications Area Lead), Eva Kwok (Recruitment and Training Lead), Haider Khan (Director), Nazanin Rassouli (Scheduling and Events Lead)

Business Design Club

The Business Design Club exists as the extra-curricular, non-academic face of Business Design at Rotman. Its mission is to expose students to the ways that design can change their habits and give interested students a number of venues through which to explore design thinking in a business context.



(left to right): Mathew Thomas, Jeff CK Chan, Chihiro Hosoe, Stefan Read, Greg Elcich, Toni Kalmacoff, Daniel Ludwin, Joan Den Haan, Brent Whitman, Stefanie Schram, Bijan Shahrokhi, Josie Fung
missing: Mihnea Galetianu

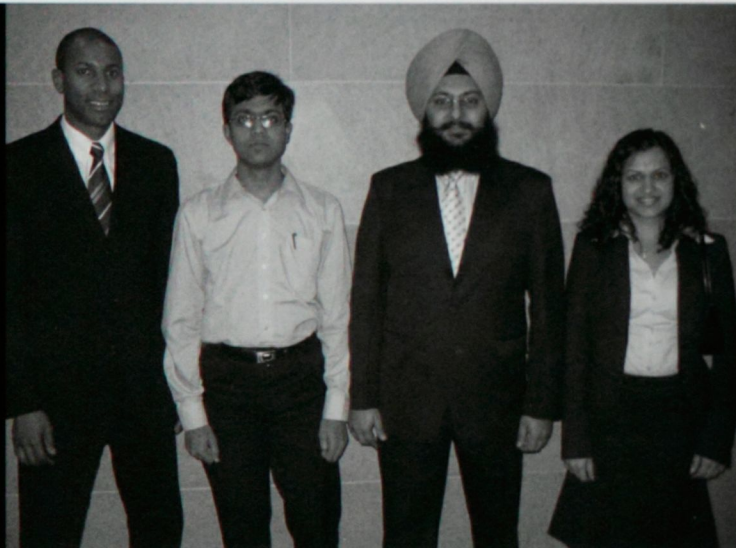
Business Technology Group

The Rotman Business and Technology Group (BTG) was founded in 2002 as a student-run club that seeks to nurture innovative business leaders for the technology industry. It seeks to establish Rotman as a world-class institution that develops tomorrow's technology-savvy leaders. Our mission is to:

"Bridge the gap between Business and Technology

"Promote opportunities in :

- oBusiness-related technology
- oBusiness of technology



(left to right): Ryan Weekes, Manoj Mohanty, Gurpreet Hayer, Shivani Munjal

Engineers In Management



REIM assists its members with their transition to different functional areas including consulting, finance, marketing, operations etc. It is for engineers, by engineers. REIM additionally acts as an effective channel for companies to target talented candidates and prepares them for successful recruitment through educational and networking events.

(left to right): Shash Anand (VP), Shahram Salimi (VP), Usman Altaf (VP), Vivek, Mark Sam (VP), Nishant Punia (President), Mani Shaikh, Robert Peters

Energy & Natural Resources Group

Far from being part of the old economy, the production of energy through traditional methods or alternate forms such as wind and fuel cells is an important part of a diverse sector of the Canadian economy, and the production of metals and materials has seen a strong resurgence over the past few years. Canadas long history as a resource based economy and our continued dependence on this industry for economic growth has led to Canadian excellence in the fields of management and finance.



(left to right): Shahram Salimi, Ajith Thankappan, Niranjan Chavan, Paul Zvonar, Sony Sheng, and Devon Huber

Enterprise



The Enterprise is a student-run retail store at Rotman which focuses on selling Rotman branded clothing and merchandises. The Enterprise team consists of first and second year full-time MBA students who are interested in running their own business. Students are involved in day-to-day activities of running the store as well as helping with decisions such as what items to carry and what price point to set.

(left to right): Kavitha Narasimhan (VP E-store), Vamsi Sai Durbhakula (VP Merchandising) , Jaspreet Sidhu (Interim VP Admin), Brian Tang (VP Admin, VP Advertising, Interim President), Tisnai Thaitham (VP Finance), missing: David Chen (President)

Finance Association



The purpose of the Rotman Finance Association is to:

- Bridge the gap between classroom financial theory and finance-based career services, offering students insight into the many exciting facets of the finance profession;
- Enlighten students about a broad range of finance related careers and assist our club members in the recruiting process for finance careers;
- Provide Rotman students with first-hand opportunities to meet with finance industry leaders and innovators;
- Continue efforts to raise Rotman's reputation as a premier finance business school in Canada.

(left to right): Harpreet Padda, Carl Elia, Anthony Jin, Shahzeb Humayun, Tomasz Wronski, Dan Tucanel, George Yao, Nigel Fawcett, Kay Yoo, Jose Valdez, Steven Bullard, Jason Chen

Health Care & Biotechnology Association

The health care and biotechnology sectors offer a wealth of opportunities in the areas of finance, consulting, marketing, operations, and general management. The mission of the HCBA is to connect students, industry, government and the community together to help Canada face the challenges present in the health care and biotechnology space. Through our speaker events, we provide a venue for Rotman students to learn and experience how their valuable business skills can impact these industries.



Dominic Jaikaran (VP Corporate Relations), Barbara Tassa (VP Marketing and Communications), Lihor Abraham (VP Speaker Series), Greg Chow, Jackie Leung (1st Year Rep), Jason Gunawan (1st Year Rep), Adrienne Lo, Luca Simonetto, Mingyu Tony She (1st Year Rep), Deni Garcia, Susan Yang (President), Katherine Choi

Global Business Association



Global Business Association is an umbrella organization comprised of six regional business associations. These associations represent various regions across the Globe. GBA appeals to international students looking for assimilation into Canadian/North American way of doing business and to all domestic students with global career interests.

(back row, left to right): Nadim Abu Bakr (1st year), Andrey Andin (1st year), Kenoy Kadakia (VP-Careers), Jaspreet Sidhu (VP-Events), Nishant Punia (VP-Student Affairs), Arjun Sundaram (VP-Finance), Rahul Shah (1st year) Areeb Masood (President), (front row, left to right): Vasinia Shivaprakash (VP-Communications), Suraj Gupta (1st year)

Asia Pacific Business Association

RAPBA, which was founded in 2004, strives to bridge the cultural differences between North America and Asia-Pacific, presents opportunities in the Asia-Pacific region to those interested, and provides support that International (Asia-Pacific) students need to settle into their new lives in Toronto, as well as the resources they need to explore the Canadian job market through experience sharing.



(left to right): Stanley Hung, Simon Chiu, Henry Li (VP External), Janet Liu, Raymond Hu (VP Communications), Joanna Li, Judy Jin, Carmen Yu, Colleen Gao, Kevin Zhou (VP Internal), Yin Dai, Jack Wang, Lynn Chen (President), Vincent Guo, Kenneth Lee (VP Finance), Philip Zhu, Alvin Zhang, Frank Gu, Fei Du

Latin American Business Club

The Latin American Business Club (LABUC) promotes Latin American students in all aspects of business and management. LABUC encourages and fosters the growth, development and advancement of Latin students who are seeking senior level decision making roles in the business community. The association brings together students, alumnae and industry representatives to discuss the issues facing Latin Students in management, to participate in networking events, and to simply have a good time. Together, LABUC participants develop a fuller understanding of what it takes to succeed in business, and how to successfully manage their career advancement.



(left to right): Marcos Alvarez (1st year), Deni Garcia (VP Communications/Social), Ricardo Palacios (1st year), Alejandra Gonzalez (1st year), Yuri Hernandez (VP Public Relations), Eugenio de La Rosa (President), Ricardo Nobrega (1st year), missing: Veronica Espinosa (VP Communications/Social), Carolina Pacheco (VP 3YR)

South Asia Business Association



"We exist to make the the transition into the Rotman Community as smooth and memorable as possible for every SABA member"

You will find friends who understand your background, advice for coping and settling, frank, effective and realistic professional assistance for your career, unwind and feel at home through social events, and unique opportunities for networking with professionals from the South Asian community.

(left to right): Rishabh Duggal, Manoj Mohanty, Kavitha Narasimhan, Siddharth Vishwanathan, Pavan Gopala Krishnan, Kenoy Kadakia, Suhas Swamy and Rajive Vijaykumar

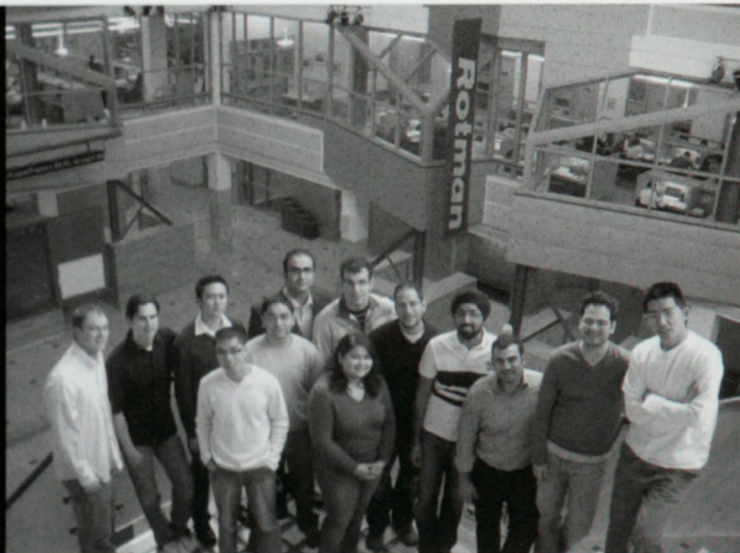
JD/MBA Students Association



The JD/MBA Students' Association is comprised of all students currently enrolled in the joint JD/MBA program at the University of Toronto's Faculty of Law and Rotman School of Management. Each year the Association elects an executive committee dedicated to ensuring that past, current, and future students in the JD/MBA combined program have a positive academic and extracurricular experience



Management Consulting Association



Our mission is to develop and strengthen the relationships with consulting firms and help equip members with the necessary knowledge and tools to successfully launch a career in consulting. MCA club members have access to practice case files for consulting interviews, an industry reception to network with recruiters, guest speaker events, Super Saturday information sessions on the consulting industry, and case competitions

(left to right): Chris Roberts (Co-Dir. Career Preparation), Trevor Smith (Dir. of Industry Reception), Allan Garcia (1st Year Rep), Brian Tang (Dir. Communication), Manpreet Singh (1st Year Rep), Shawn Rassouli (1st Year Rep), Andrew Gordon (1st Year Rep), Sindhu Kutty (Treasurer), Elaad Keren (Dir. Speakers), Karamjot Bains (Vice President), Omar Shaheen (President), Brocke Weir (Co-Dir. Career Preparation), Kailai Chen (3YR Rep)
missing: Brent Whitman (Dir. Case Competitions), Marcus Nascimento (1st Year Rep)

Marketing Association



The new RMA executive of 2008 is determined not just to build on this success but to take the club to the next level by making it the most innovative and exciting club to be in. Our mandate is to: Promote Marketing at Rotman as the most interesting, creative and exciting discipline; Market Marketing; Engage an even more diversified member pool by simplifying the membership process to encourage more participation; Support the career transition and progression of members by promoting awareness about the Rotman talent pool in the industry; Partner with other Rotman clubs to organize bigger and more exciting events

Veronica Espinosa, Roman Levitin, Margi Moscoe, Katherine Choi, Jordy Hung, Annie Zhao, Andrew Mitchell, Harshad Patil, Usman Altaf, Meha Gandhi Varier, Marina Mnoyan

Net Impact

The Rotman chapter of Net Impact aims to impart management knowledge and provide opportunities for the Rotman community to develop and engage in Corporate Social Responsibility (CSR). Through engaging speakers, an annual CSR Case Competition, and the Leadership in Social Change Career Fair and Conference, the organization aims to motivate fellow MBA students to create social change through business.



(left to right): Daniel Ludwin, Stefan Read, asdfads, Sameera Kassan, Fraser Gibson, Jonathon Naymark, Jeff Chan.

missing: Rahul Shah, Margi Moscoe, Monica Mittal, Bhaskar Jain

New Ventures Group



The NVG has one of the most comprehensive and ambitious schedules of any club at Rotman. We have designed a series of fun and informative events that will guide you through the business life cycle and put you in touch with like-minded people. The New Ventures Group is a great way to increase your knowledge about entrepreneurship and to make contacts with the people who will be shaping the face of entrepreneurship in Canada. Rotman is known as a superb finance school and a thinkers school; by joining the NVG you can ensure yourself a more rounded and valued education.

George Babu (President), Andrea Corazza (VP of Competitions), Greg Harju (VP of Speakers), Eric Quon-Lee (co-VP of Speakers), Yali Wei (co-VP of Speakers), Dominic Jaikaran (VP of Finance), Srikanth Lakshminarayan (VP of Communications), Andrew Ko (Director), Sridhar Parthasarathy (Director)

Public Speaking Association

The Rotman Public Speaking Club is a unique student-led initiative which coaches MBA graduates in communication practices and helps unleash their true leadership potential. The mission of the Club is to enable students to master the art of public speaking and hone their communication skills in a safe and supportive learning environment. The club endeavors to achieve a good blend of domestic and international students and fosters an environment that allows greater interaction between members from varied cultural backgrounds.



(left to right): Shuang Zhou, Frank Su, Andrey Andin, Vincent Guo, Vinay Jarakumar, Ricardo Palacios, Carina Wong, Gagan Bawa, Mingyu She, James Lam, Tony Mayadunne, Rajat Rastogi, Shawn Arora, Claire Shen

Photography Association

The vision of the RPA is to promote and develop creative expression through photography while enhancing social and networking opportunities at Rotman. In so doing, the RPA also enhances the Rotman community through the regular visual portrayal of everyday student life.

Members of RPA can attend our regular Photography Tutorial Sessions where knowledgeable speakers provide expertise on how to improve one's photography skills. The RPA has a very active online community (via flickr) where members share their best photos among other RPA members. We also hold field trips where members can apply their photography knowledge in a practical setting and get real-time feedback on improving their photography skills and creativity.



Shalu Attri (President), James Gu (VP Internal), Rohn Jackson (VP Communications), Felicia Hsu (VP Finance), Dominika Wrona (VP LENS), Sasi Shanmugarajah (3YR Director)

Wine Society



The Rotman Wine Society offers students from ALL MBA programs the opportunity to discover new wines in good company. We do our best to provide the perfect milieu to meet students & alumni and expand your business network! We are teaming up with various clubs to bring out alumni and other industry professionals from our own personal networks to attend these events and enhance networking opportunities.

(left to right): Maya Khanna, Tony Mayadunne, Carmen Yu, Robert Phillips, Rama Zuniga, Frank Scarcelli, Julie Thompson, Toni Kalmacoff, Natty Yagudin

Entertainment & Media Association

If you think that life after your MBA should be more than just a cubicle and a calculator, then you need the Rotman Entertainment & Media Association. Television, Film, Radio, Sports and Publishing are all industries that are growing and/or consolidating in Canada, and both growth and consolidation create a demand for talented, effective managers.

Our goal is to create awareness on both sides of the entertainment and media equation letting you know that there are exciting and challenging positions for MBAs in the industry, and letting the industry know that Rotman can provide top MBAs that are up to the challenge of managing in an ever-changing entertainment and media landscape.



(left to right): Farzana Syed, Michael Caldarelli, Marie Desmarteau, Jeff Chan, Gopika Aggarwal, Scott Sameroff, Rob Forster, Matthew Roher

Risk Management Association



The Rotman Risk Management Association is a student-led organization that aims to increase awareness of Risk Management within the Rotman community, and to promote Rotman as a premier centre for education and recruitment for the Risk Management industry.

Through a series of educational events and networking opportunities, we aim to create an effective bridge between the industry and interested students, as well as attract additional students to the field. This will help Rotman provide a slate of excellent candidates to recruiters in the Risk Management industry.

(left to right): Liana Li (1st year rep), Marcos Alvarez (1st year rep), Abigail Denyer (VP Events), John Rorstad (President), Daipayan Mukherjee (1st year rep), Anshul Mathur (Treasurer), Ricardo Nobrega (1st year rep)
missing: Sumit Sharma (VP Marketing), Gaurav Dhiman (VP Finance)

Asset Management Association



RAMA is a student led association whose main objective is to provide a resource platform for Rotman graduate students who are interested in pursuing a career in investment management or securities research.

Through our club initiatives we plan to achieve our primary goals of helping our members learn about the industry and develop relevant skills; providing opportunities to network with industry professionals; and expanding Rotmans profile in the asset management community.

(clockwise from bottom left): Jason Miller, Edmun Tsang, Parvez Tehrani, Jennifer Lau, Benjamin Gossack (Chair), Bonnie Chan
missing: Eric Quon-Lee, Natty Yagudin

Women In Management Association

The Rotman Women in Management Association (WIMA) promotes women in all aspects of business and management. WIMA encourages and fosters the growth, development and advancement of women who are seeking senior level decision making roles in the business community. The association brings together students, alumnae and industry representatives to discuss the issues facing women in management, to participate in networking events, and to simply have a good time. Together, WIMA participants develop a fuller understanding of what it takes to succeed in business, and how to successfully manage the advancement of their careers.



Sindhu Kutty, Fiona Tam, Nazanin Rassouli, Saadia Saifuddin, Eva Kwok, Barbara Tassa, Agatha Doerffer, Annie Zhao, Dení Garcia, Yuri Hernandez, Felicia Hsu, Rita Ramachandran, Fiona Ho, Natty Yagudin

NeXus Consulting



Rotman NeXus offers consulting services to non-profit organizations with the goal of maximizing an organizations social impact. With a record of achieving innovative and practical results, NeXus consultants use business education to support the vision of the non-profit sector.

Rotman NeXus is staffed by top-tier MBA students who have completed the first of two years study at the Joseph L. Rotman School of Management and have demonstrated their commitment to making a positive impact in organizations and communities.

(left to right): Shawn Siddiqui, Marie Desmarteau, Kavitha Narasimhan, Fiona Tam

Impact Consulting



"At Impact, we help our clients master ambiguity in an uncertain world."

Impact Consulting Group has been providing clients with premium consulting services since 1972. Impact offers clients innovative and customized solutions that facilitate business planning, strategic development, financial services and market research.

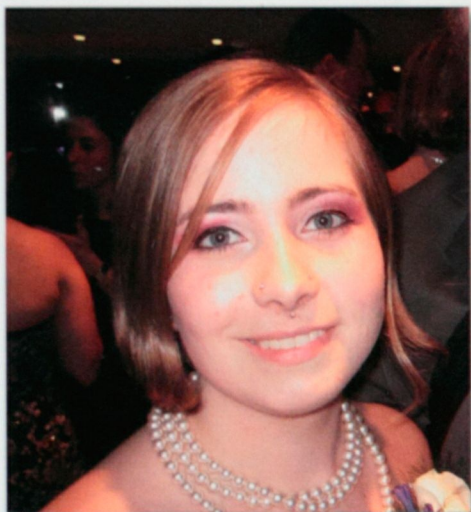
Each Impact partner was carefully chosen from the full-time Rotman MBA class for their skills and entrepreneurial abilities. Services are assured through a Board of Directors comprised of faculty and industry professionals.

(left to right): Scott Mitchell, Sindhu Kutty, Alex Kenjeev, Lihor Abraham, Matt Roher

GBA's Taste of the World



Yearbook



Your yearbook staff tirelessly collected photos (12gigs and counting!), organized grad photos, attended events to capture the perfect moment, did layouts, brought you price decreases, and worked with publishers to have this book printed.

From top to bottom, left to right:

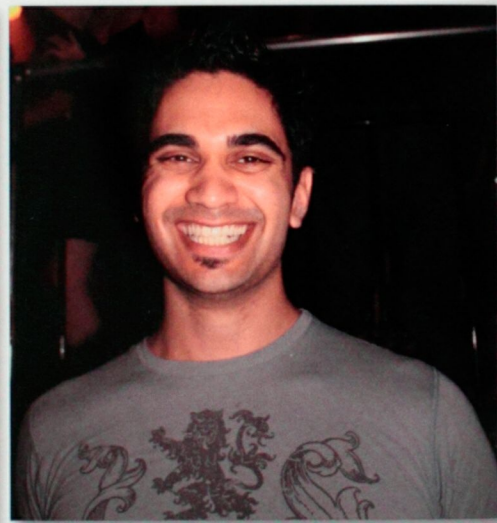
Jana Reid - Editor

Alex Morton - Second Year Representative

Aaron Rodericks - honorary member for outstanding photo contributions

Nathalie Ly & Jaime Stein - 3 Year Representatives

Matey Matev - First Year Representative



Graduate Business Council

GBC Mandate: *"To ensure an exceptional academic and social experience for all students by fostering a spirit of community, commitment and integrity at the Rotman School of Management."*

The GBC acts as the interface between administration and the student body by taking the ideas of today to build the school of tomorrow. With the passion, drive and determination of the faculty to build one of the best MBA experiences in North America we strive to challenge ourselves and continually improve the program through both technical and social development.

We believe that the Rotman MBA expands beyond the years of being in the classroom. It begins when you first consider Rotman and continues well beyond graduation. With the strength and support of our alumni network we are constantly on the leading edge of current trends in the business world.



Your GBC Representatives, from left to right: Guarav Shinh - Director, IT, Tim Tutsch - VP External, Ekta Mendhi - Director, Communications, Andrea Willemse - VP Internal, Brant Carson - President, Naomi The - Director, Social, Amanda Minuk - Director, Spots, Haider Khan - Director, Ambassador Program, Caitlin Moon - Director, Social, James Lawson - Executive, 3YR Program, Paolo Delano - Director, Sports, Ajay Jain - VP Finance, Sohaib Tariq - VP Clubs & Associations, Missing: Nathalie Ly - 3YR VP Clubs

ROTMAN GLADIATORS





ROTMAN SPORTS



CRICKET



Cricket Team, from left to right:
Arjun, Kapil, Rajive,
Nishant (Captain), Pavan,
Sumit, Gaurav

WOMEN'S VOLLEYBALL



Women's Volleyball Team,
Back row: Danielle Wedge,
Stefanie Schram, Kelly Hill,
Justine Humphries
Front row: Gopika Aggrawal,
Caitlin Moon, Jackie Leung
Missing: Yuri Hernandez, Jill
Ryan

ULTIMATE FRISBEE

Clockwise from the
Top Row: Rob Peters,
Michael Caldarelli,
Matt Phinney, Arif
Bandali, Devon Huber,
Brocke Weir, Brant
Carson, Rohn Jackson,
Mike Shmidt, Ken
Princhard, Andrew
Jennings
Bottom Row: Jennifer
Bryant, Kristen Casper,
Amanda Minuk, Ryan
Gilmour, Sonia Jog,
Nicole Tessaro



FLAG FOOTBALL



Left to Right: Ryan Gillespie, Jay Barg, Karthik
Raghavan, Mike Caldarelli, Andrew Jennings,
Kunal Phalpher, John Vagt
Missing: A lot of people

HOCKEY



Front row left to right is Andrew Iacobelli, Andrew Jennings, Marc DeVuono in the middle, Kevin Bemben, Devon Huber, and Jason Miller.

Back Row left to right is Adam Myers, Shawn Siddiqui, Ryan Roberts, Trevor Smith, Chris Roberts, Mark Hale, Jason Travis Pat Smith, Rob Priller and Darren Karn

SOCCER

Nadim Abu Bakr, Karamjot Bains, Marcos Calderon, Andrea Corazza, Paolo Delano, Adam Dorfman, Yuyi Fu, David Haefliger, Raymond Hu, Hussein Jamal, Daniel Kim, Mihir Mukherjee, Ricardo Nobrega, Shawn Rassouli, Matthew Rossiter, Bijan Shahrokhi, Luca Simonetto, Geoff Small, Evan Sonkin, Brian Tang, Kevin Zhou, Tomasz Wronski



SPELLING BEE

List of Words that We Got Wrong:

Impugn, Thorough,
Jewellery, Probabilistic,
Holistic, Liquefy,
Liquidity, Fluorescent,
Chauffeur, Silhouette,
Embarrass, Simpatia,
Armageddon,
Curvaceous, Coalescence,
Connoisseur, Cataclysmic,
Onomatopoeia, Aneurysm



AMAZING RACE



DODGEBALL TOURNAMENT

RAISING FUNDS FOR UNITED WAY

AFTER A THREE YEAR WINNING STREAK, ROTMAN STAFF LOSE TO THE SECOND YEAR DREAM TEAM. THE NEXT DAY STUDENTS RECEIVED AN E-MAIL FROM RICK POWERS.

"Unethical Play sinks Faculty in Annual Dodgeball Tournament"



A 2nd Year MBA team captured the Rotman Annual Dodgeball Tournament for United Way today, amid protests that the team used an unethical practice known as hiding in the final game. The Faculty team easily moved through the preliminaries and looked certain to capture their third consecutive championship, when an unknown student on the opposing team hid behind a teammate exposing his teammate to incredible danger, and then jumped out to surprise the Vice Dean, Jim Fisher. The ploy is illegal under Rule 17 B (a) iii of the International Dodgeball Rules which states, players may not hide behind a teammate and surprise the Vice Dean.

Contacted at home, the Vice Dean was charitable in his remarks saying we know who really won the game and we are content with that knowledge.

The Faculty team has decided not to launch an appeal and have instead decided to practice their own ploys in anticipation of the next tournament held in the New Year.

Thank you to all that participated (inc. the great organizers and refs) it was fun and it was for a wonderful cause. We will get them next time!

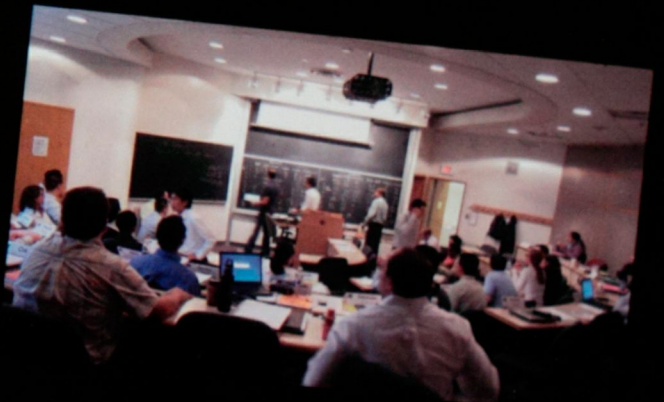
Richard C. Powers
Associate Dean and Executive Director
MBA and Master of Finance Programs



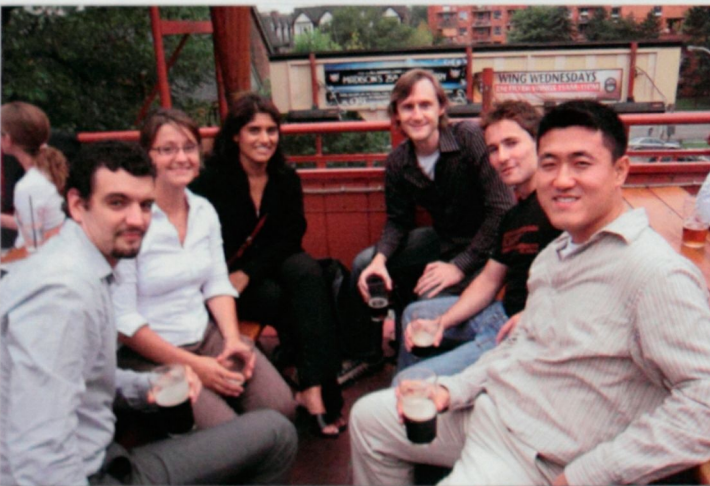
Three-Year

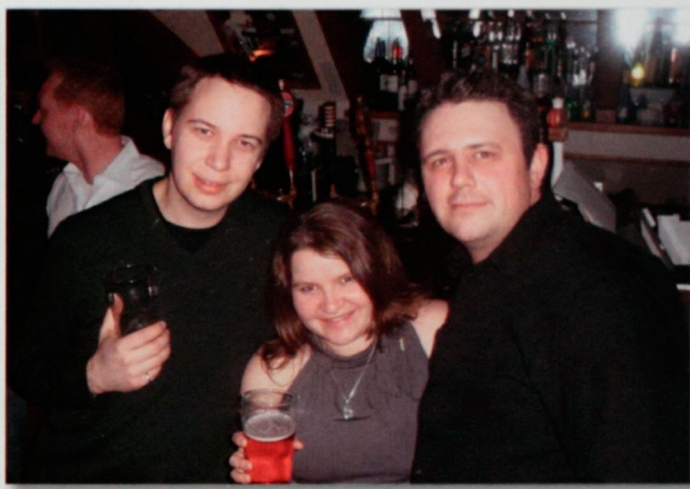


MBA Program



3-YEAR MORNING PROGRAM ☺ ROTMAN

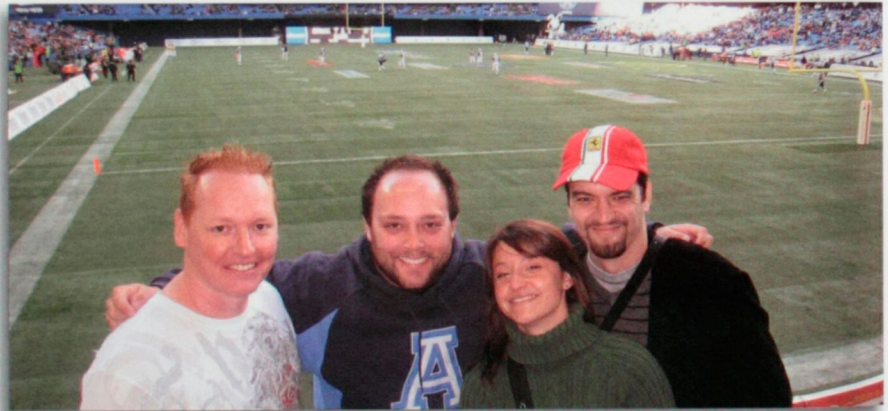




3-Year Morning Class Ski Trip - Blue Mountain

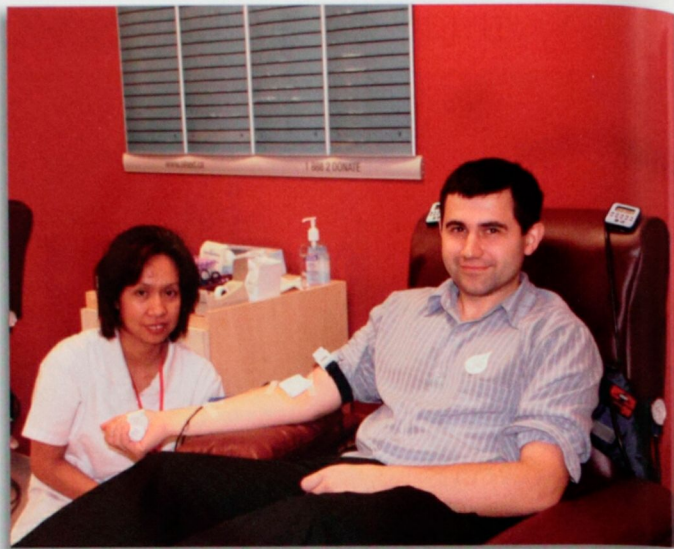


Toronto Argonauts Football Game

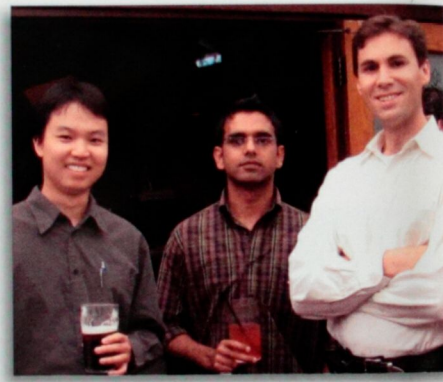


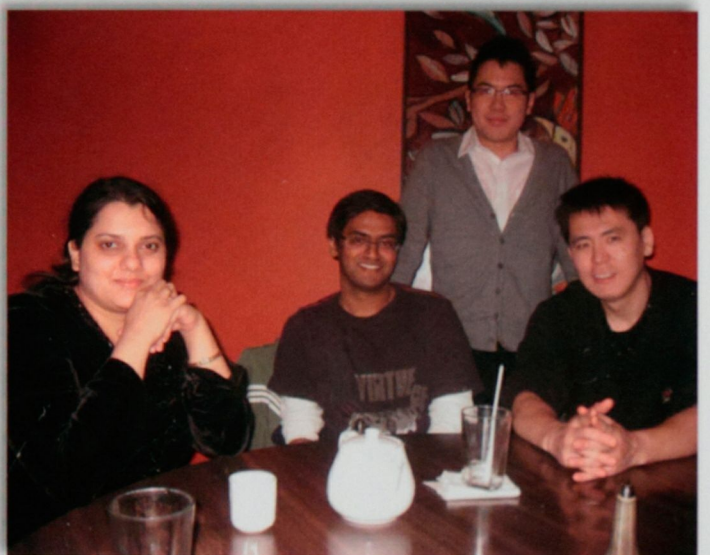
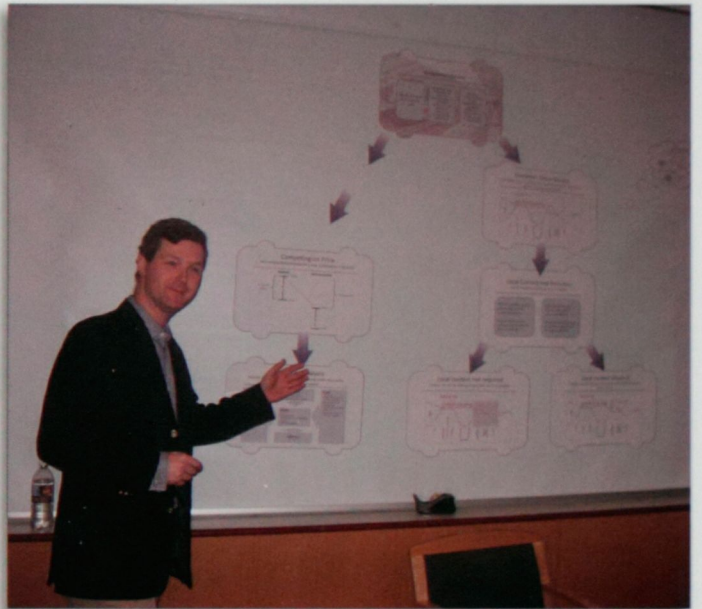
Halloween Cosmic Bowling





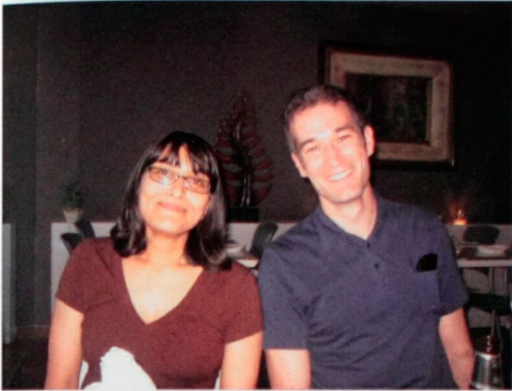
If you want blood, you've got it....

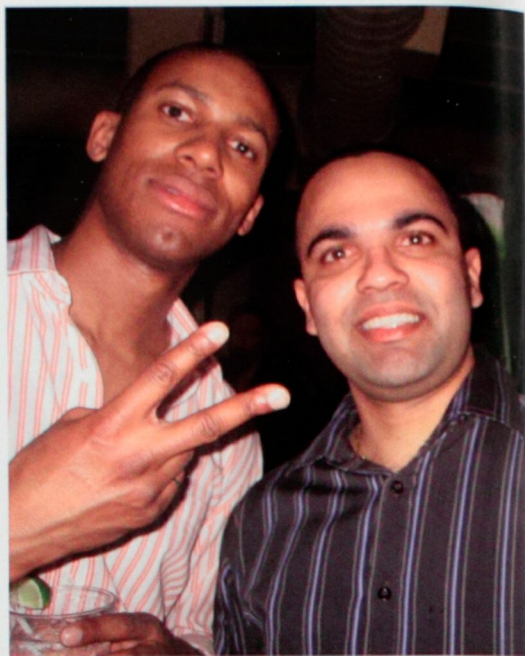




3-YR Evening Program







CELEBRATE GOOD TIMES, COME ON!

WORK
HARD,
PLAY
HARD!



WINTER WONDERLAND



The classroom is an entrance into the world, not an escape from it.



ROTMAN SOCIAL



I'm pretty sure that there's
more to school than just being
really, really, ridiculously good
looking....

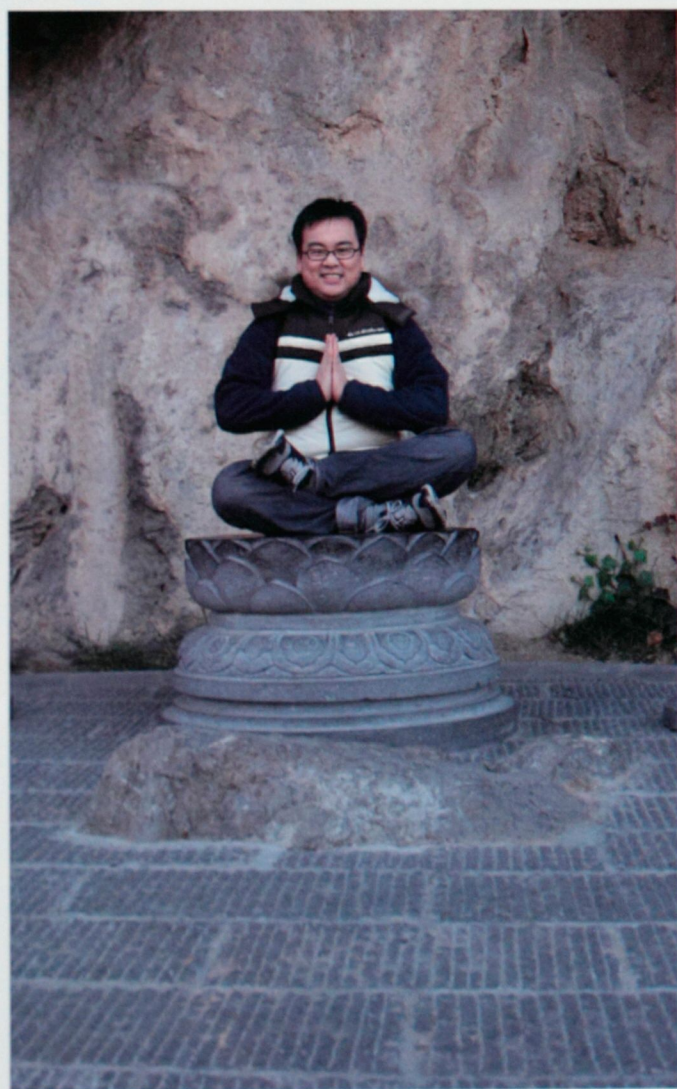
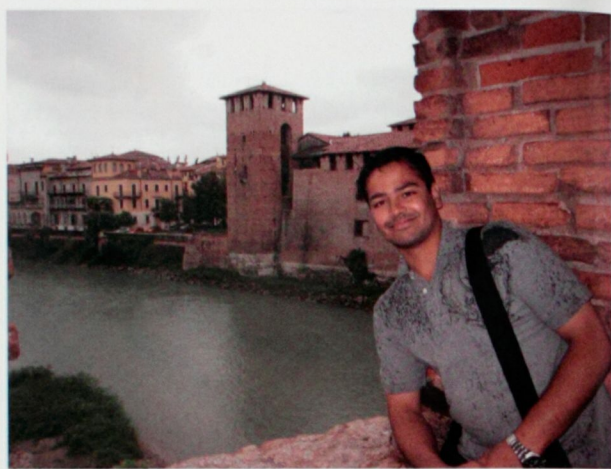
STUDY TOURS 2008-2009



CHINA & THE MIDDLE EAST



INTERNATIONAL EXCHANGES



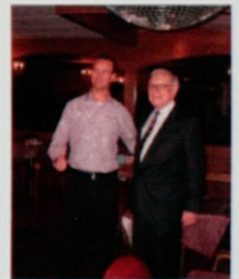
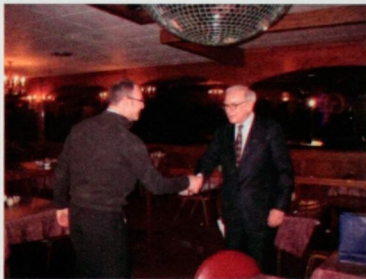
IN 2008-2009, ROTMAN STUDENTS PARTICIPATED IN EXCHANGES IN THE FOLLOWING COUNTRIES: AUSTRALIA, CHINA, FRANCE, GERMANY, INDIA, ISRAEL, ITALY, MEXICO, NETHERLANDS, SINGAPORE, SPAIN, SWITZERLAND, AND THE UNITED KINGDOM.





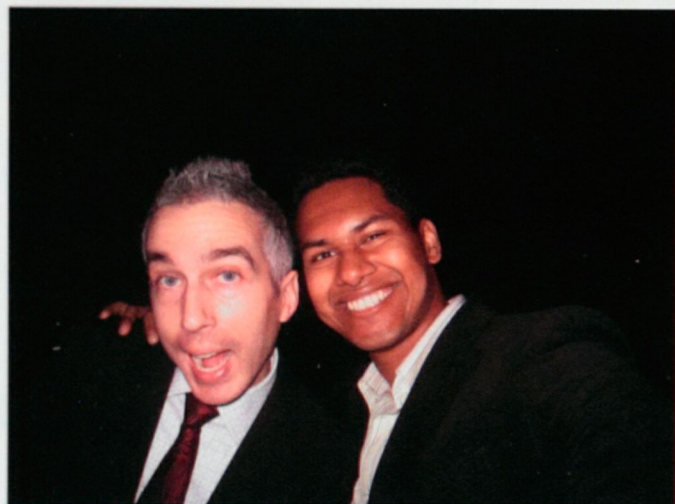
WARREN BUFFETT

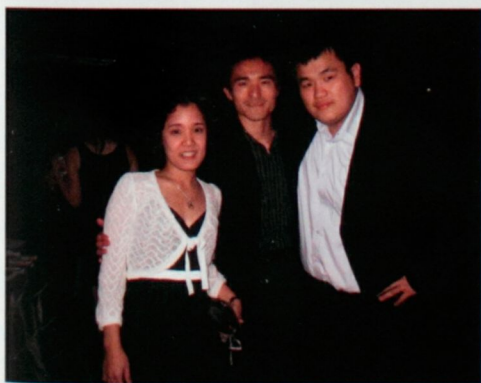
2008-2009 ROTMAN MBA CLASS VISIT



SEMI FORMAL

POLSON PIER SOLARIUM
NOVEMBER 14TH, 2008





NO TALENT NIGHT



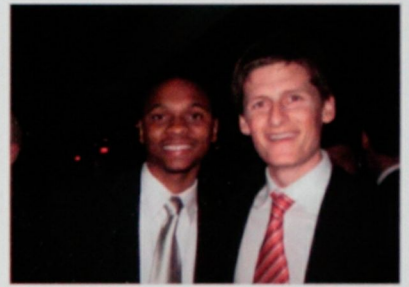


GRADUATING CLASS

'09

GRAD FORMAL
MARCH 20TH 2009
ATLANTIS PAVILION









THREE YEAR PROGRAM VALEDICTORIAN CHRISTINE CANNING

Hi, everyone thanks for the warm welcome and the opportunity to speak today. Ill be honest with you I was thrilled and flattered to be selected as valedictorian, but Ive been wracking my brains for the last couple of weeks trying to think of what to say. I mean really what can you say to inspire a group of people who started their MBA in a world where the sky was the limit, and are now going to finish it in a world where the sky is falling? I had a hunch that saying don't worry guys it can only go up from here! wasn't going to cut it and as easy as it would be to lay down some pat words about how we are the leaders of tomorrow, and our potential is limitless, those are the same words that every graduating class in the world hears and were not just any graduating class.

Every one of us, inside this room and out of it, is a product, to some extent, of our environment and the environment we live in has changed radically while we've been at Rotman. On May 1st, 2006, the Monday after our first weekend here, the TSX Composite Index closed at \$12,234 and there were days less than a year ago that it closed at over \$15,000 but today, after the most hopeful run we've had in several months, were *just* back up over the \$8500 mark. There is a new government in the US, and we came pretty close to the same here in Canada we don't have a new government, but at least all of us know what `prorogue means now! The reality is that the situation is bad we all know it is. At both a corporate and a personal level, the failing economy is having an effect on all of us we all know someone who's lost their pet project, the resources they need to get their best work done, or even their job in the current crisis, and its very likely that in the short-term, many of the opportunities that would have been available to the class graduating in the year we started, will not be available to us. What is there to say thats not going to sound trite and falsely optimistic, when the hard reality is that times are tough tougher than any of us, and many of our profs have ever seen?

Continued on the next page.

CHRISTINE CANNING'S SPEECH, CONTINUED:

I was thinking about this the other morning before I went into a meeting and this is where I maybe need to tell a little back story. Many of you know that I work at one of Canada's big 5 banks. I'm not sure how many know that at the beginning of this year, I took a new job there. My new job focuses on effectively delivering the products and services of our wealth businesses through our retail bank channels which means that in order to be successful, my team has to be extensively knowledgeable about six different business models - and we have to find a way to get all those businesses to talk to one another in language they can all understand. I knew when I took the job that it would be a challenge to my integrative thinking skills in fact, that's why I took it. But, what I didn't anticipate when I started, was just how much these difficult times have done me a favour. There are a lot of things in my corner of the company that are broken. I'm sure this is a familiar tune to many of you. Things get still more familiar from there - my partners have all known for years that things are broken, and that they need to be fixed, but despite the good intentions of all, they haven't been able to make it work - they don't agree on what needs to be fixed, and the pain of dealing with one another to fix things has always been worse than the pain of the broken processes they never had enough of a reason to bite the bullet and get the tough job done. Now, though, I'm able to help them see that the times mean they have to move forward to make things better. As a Rotman near-graduate, I've got the tools to show them that what in good times, they only **should** have fixed, they now **need** to fix in order to be competitive - and thanks to the time I spent here, I can also show them how to do it. I'm convinced that because of the time I spent at Rotman, I'll be a better leader, no matter what the environment.

That begs the question, though - what is it about our time here that's got me convinced? I haven't done a five-forces analysis, but I know there's much more than one thing. First of all, there are the pure academics, and the serendipity of being here, in a school full of thought leaders, just at the time when everything went mad. Every MBA graduate around the world should have a grasp of the basics - accounting, economics, marketing, strategy - but how many people graduate from a school with a relentless focus on integrating those subjects and refusing to accept the tradeoffs handed down in received wisdom? And how many of them are lucky enough to be at that school, learning the finer points of how to mold and shape things like financial modeling - organizational design - risk management - to create new models - just as the world plunges into a financial crisis of almost never-seen-before proportions - predominantly because everybody in the financial industry was on the same train going faster and faster - and it turned out to be on a crash course? If there was ever an object lesson for why it's important to **think** as a leader, this was it - and we were still here, working through the complexities of the situation with some of the greatest minds in North America, while it all went down. All of us in this room share that - we didn't just live through it, we've been learning through it - it's one of those once-in-a-lifetime things that will set us apart.

What sets our class apart goes beyond that, though. There's something else that we got out of this experience that's unique to being a three-year student. Throughout the years I've been here, I've spoken with many of you about the unique challenges of doing the MBA while holding a full-time job - and for many of us, full-time meant that the only evenings we weren't at the office were the evenings we were here. We've all talked about the tradeoffs inherent in making the choice that we made. I often think about Andrew Szabos' story of his neighbour, who found out that Andrew was planning to start his MBA and told him to get ready for three years of feeling like he wasn't doing any one thing as well as he'd like to. On bad days, I think every one of us learned what it felt like to believe that you weren't being a great student, a great employee, a great wife or father or friend - but we also learned that we had a huge capacity for achievement - and if you do this long enough, you can't help but get a sense of perspective. That perspective tells you that no matter how long or tough the day is, it will always pass and you will get through it - that even if you don't know how you're going to write up your case analysis, study for a midterm, prepare a deck for your boss on a subject you don't know much about, and remember to buy your spouse an anniversary present - you still know that you will be able to get it all done - because you've done it all before. At the other end of this journey, we will still have that perspective - so if people tell us the sky is falling, we're pretty likely to ask for a ballpark estimate of when they think it's going to fall - because of course we can find the time and the solution to fix it, we'll just need to know when it's starting to really get urgent. I'm lucky enough to be finished my coursework now, so if you're not done yet, here's a little sneak preview - you will still have the capacity to get an enormous amount done in a short time, and you will still have the clarity of thought to drive right to the heart of a matter and not waste time with the peripherals - but you'll also be able to watch a movie on a Saturday night without thinking in the back of your mind that there's something - probably a lot of things - that you ought to be doing instead. That perspective that comes from doing both the job and the school at once isn't something that we learned - it's something that was burned into us. It's not going away any time soon - and it's going to be a huge asset in the world we're inheriting.

So, if all current Rotman students have the gift of timing, and all three-year students have the gift of perspective, what about our specific class - the Three-Year Class of 2009? What have we done that convinces me that we'll be able to make sense of confusing times, solve complex problems, and lead and inspire our colleagues to build a better breadbox and a better world? Why am I convinced that were not just any graduating class? All I have to do to answer those questions is look back at our time here. On May 1st, 2006, there **was** no 3 Year MBA program - when we started, we were **part-time** - but it didn't take us long to find out what our predecessors and the school administration all agreed on - that to call a program like this part-time diminishes the time and effort that all of us put into this degree. As the inaugural full time according to the government class, I wouldn't say that the transition was 100% smooth - looking back I remember some of the more outrageous reactions to the news - and as much as I want to, I can't forget October of 2006, when because we had to meet the governments full-time course-load standards, I spent the whole month thinking of nothing but statistics. Seriously - I still remember the night we went for drinks during that class and spent our time thinking of statistics-themed Halloween costumes. Maybe that was a little bit before the perspective I just spoke about kicked in. What the change in status meant, though, is that we were a class a little bit different from any one that had come before us or would come after. It also meant that we were pioneers in integrating the three-year student population into the larger Rotman community. It's not easy when you're working all day to take advantage of some of the things that really add colour to the MBA experience, but the hard work in our Rotman community of people like Nijja, Ben, and Mike, and the others who joined a group and committed to something that was important to them, means that we're leaving things tangibly better for the students who come after us than they were when we began. It's also not easy to stay in touch once the core classes end and everybody's on their own schedule - but it's not impossible. Over the last couple of years I've loved that once in every **just often enough**, someone will say **you know what?** It's been too long - we need to get together for drinks. And when I run into someone I haven't seen in way too long, it's amazing how quickly we can fall into either a meaningful conversation about the issues of the day, or at least a catch-up about the things that are important in our lives. While we've been in this program, there have been births, deaths, marriages, and divorces - we've all had our own personal journey to get to this point. But whatever our personal journey, we all have a core of shared experience - and no matter how many years go by, that network of people who helped you when you thought you couldn't make it through another day, and laughed with you at the same silly jokes, and shared pizza or shawarma or everybody's favourite Rotman Catering Sandwiches with you when you were here at times that working professionals should be at home in bed - those people will still be a source of strength - and that's the kind of strength that can find a way to catch the sky when it falls, and put it back where it belongs. I know that every one of us has something amazing to offer the world - and that the time we've spent here, the experiences we've shared, and the environment we've worked through and learned in - has shaped us, and strengthened the way we'll shape our world. I count myself as lucky to be a part of such an amazing and accomplished group of people, and I hope you'll join me in a toast to the Rotman 3-Year Class of 2009 - not just any graduating class. Cheers, and thank you.

TWO YEAR PROGRAM VALEDICTORIAN JAMIE BENNETT

Good evening. Dedicated staff, accomplished faculty, special guests, and of course Rotman School of Managements graduating class of 2009, I cannot express in words the pride I feel to be amongst this group of inspiring people.

I was honored to be considered for this role, amazed to be nominated, astounded to be elected, and a touch overwhelmed to have yet another deliverable this month. However, to stand here tonight and present our valedictorian speech, is yet another in a long series of exceptional experiences here at Rotman. Tonight has prompted me to take a departure from the steady stream of assignments and step back to reflect on our time together.

Over two years ago we were all likely struggling to decide, where, when, and how we might pursue this graduate study we call the Masters of Business Administration. For me, I was in my natural habitat, the paradise of Pacific Northwest pondering leaving to move to Canada's largest urban centre, the famed big smoke, where were tortured by epic snow falls but lack mountains, mocked by large bodies of water but without waves, needless to say it lacked the territorial assets I value, but that was not what I was looking for. Like you, I was looking for a world class program, and to attain this, I knew that I needed to be surrounded by world class faculty. Which Rotman has. But more importantly I knew that I needed to be surrounded by world class students. Which Rotman has.

I'm talking to you! I've witnessed your insightful comments, compelling arguments, impactful presentations, frankly you can be a touch intimidating with all this high performing, over achieving, getting ahead in the readings and assignments, you know who you are. You want proof of how ahead of the game you are? Tonight, Friday March 20th, we are celebrating graduation and yet the program does not officially conclude until the end of April. Classic over achievers, tsk tsk. Congratulations to all who have submitted the requirements already. For those of you, like me, who are savoring every second, there is still considerable work to be done, however we have earned a night off. A night off to reflect, to revel, to slack, to dine, to dance, whatever you do in celebration of a significant milestone on our continued trajectory of success. I can't imagine doing it with a better crew of people.

So, like any good MBA, I pulled out our analytical frameworks and put my brain to work on cracking this case, so I could get my powerpoint presentation up on the screen we can get started [pull out and open laptop, use laser pointer] Our agenda includes, SWOT, KPIs, DCFs, NPVs WTF? My slides please! [SLAM laptop shut] Nah, I'm just joking with you. There won't be any of that crap tonight. [DROP Laptop on the floor]. Although those skills are important, it does not represent what I feel were the most valuable parts of our education. If you really want proof of what graduates find most valuable I can send some study from Harvard, with statistical significance, and whatever you might want to convince you. Our coursework, textbooks, assignments, lectures, speakers, all have had these ideas have come up, but the most convincing evidence comes from this crew that have proven beyond a shadow of doubt, that it's not the facts, figures, or frameworks, it's the people that truly make an impact. Pondering this group, I kept returning to three themes that have contributed to our time here and that I know will ensure our ongoing success. You have taught me these, and I would like to share these three main points.

First, it's the journey not the destination. Studies have shown this, but you have proven it. Rotman has provided opportunities that I never could have imagined. One of them was to travel to another top school and experience another perspective of MBA study, oh and off the record, don't let any ratings fool you, this place is world class. While there a strange thing happened, well, a lot of strange things happened, but one that seems relevant today is that I sat through a student presentation on the NPV of a one year MBA in comparison to a two year. Beyond the fact that there isn't a years difference in program time when you consider their program is 13 months, our summer to work and digest first year, optional intensive weeks, and this new March break they've added, Powers I've got a bone to pick with you, needless to say, the time horizons were off, but what truly stood out was how this person's spreadsheet and presentation focused solely on opportunity costs, and failed to acknowledge opportunity rewards. It made me realize that if I had to do this spreadsheet I had a lot of other rows to include like the value of going abroad for a term, but the time afforded to get to know my entire class, the overlap to know the second years and the first years and three years. To get to know our support staff, faculty, the business leaders associated with Rotman, to digest and apply the firehose of knowledge we drink from, all had to be in there. I acknowledge that my spreadsheets get a little messy sometimes but if that calculation has to represent all the opportunity costs and rewards then you need to put them all down there. Discounting back to time zero, has its place but if we don't have room in our spreadsheet and in our life for opportunities that arise, to see them not as costs but as the rewards that they are, the real options, then we will conduct a poor evaluation of every opportunity that presents itself. With visionaries like yourselves, I don't think you have trouble selecting a target to work towards. Don't let some spreadsheet dissuade you from doing the right thing on a daily basis because we know that the numbers do not always accurately reflect real life, and it is the daily journey that makes the destination worthwhile.

The Second thing you've proven is that Diversity Breeds Strength. We've all done enough science to know this is true for Gene Pools, but it extends to the pools of knowledge, skills, background, and experience that each of us brings. So splash around a little bit, the water is nice! From our first group meetings, when we met the complete strangers we would work with for the coming term, the diversity can be a touch unsettling, but that's a signal you're doing it right! That whole Form, Storm, Norm, Perform we've experienced many times over during the program. I bet that if you think honestly to yourself, you have been challenged and rose to that challenge by learning and helping others learn, new ideas, skills, and motivation. That is what diversity brings. Now for some of you enriched individuals who fast tracked these steps, perhaps your experience provided you with the skills help you skip some storms, but to those of you, that had major meteorological events, you just got to learn more and you're better prepared leverage diversity, navigate the storms, and develop high performing teams. Diversity is at the root of our success. On an individual level, in our teams, in our graduating class, in our nation, and in our society, Diversity builds strength. Seek it out, surprise yourself, and celebrate the outcomes that only diversity can generate.

Finally, you have taught me that We are bound only by our creativity. Creativity is a popular topic these days. I saw some publications by some guys from Rotman. We've heard that this creativity stuff is really important. The sort of stuff that might solve some truly wicked problems, like the kind we see around us today. It's true, we've inherited a legacy of others, but there is no better platform to prove ourselves. I've been accused of being optimistic, frankly, I don't know any other way to be, however when I hear blanket negative statements about employment, economies and environments, all I hear is yet another challenging assignment that calls for a creative solution. A solution that we are uniquely qualified to provide.

As we graduate into this world, know that whatever your dream job is, it's out there, and if it is not, well, go out there and create it yourself! Golly, we've done enough case studies to know that with the skills you have, along with one truly innovative idea, you can change the world. Seriously, if you've got some big ideas, I've got a pen, bring over some extra napkins and well hammer out this biz plan tonight. More seriously, individually and collectively, we are always the boundary for creativity. Break free from these imposed constraints. Challenge your assumptions. Seek disconfirming evidence. Create fertile ground for ideas. Tap into the boundless resource creativity because this is how you will solve the challenges facing us and our world.

I thank all of you and the Rotman School Management for this world class education in the specific skills that will propel us on to the next stages of our lives, but more importantly I thank you for the universal skills that will serve us for everyday for the rest of our lives. And now, if I may ask you to stand and join me in a toast, On this night, we celebrate this milestone, this foundation, this platform from which we launch ourselves toward our dreams, I say, here is to the journey, here is to the diversity, here is to the creativity, but most importantly here is to you, Rotman School of Managements Graduating class of 2009!

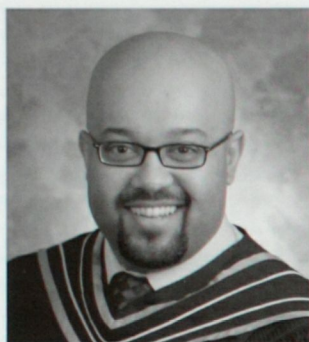
LIHOR ABRAHAM



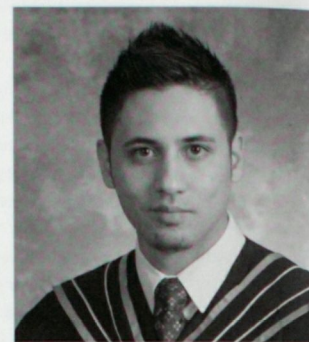
GOPIKA AGGARWAL



FERDOUS AHMED



SHAMIR AMLANI



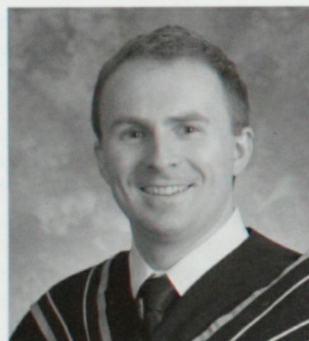
CHRIS ANASTASOPOULOS



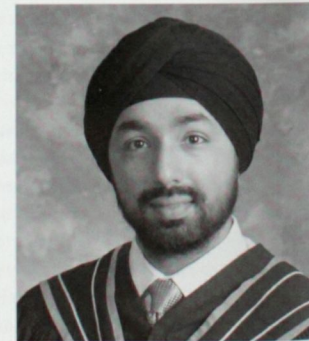
NERISSA ARINGO



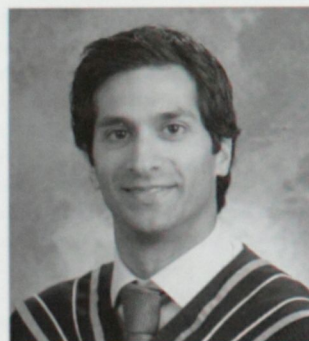
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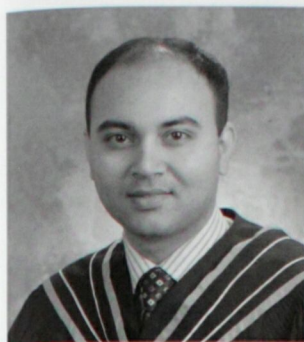


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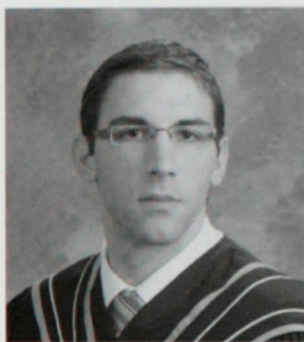


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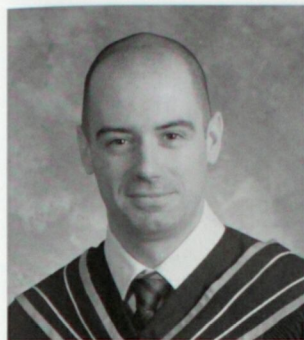




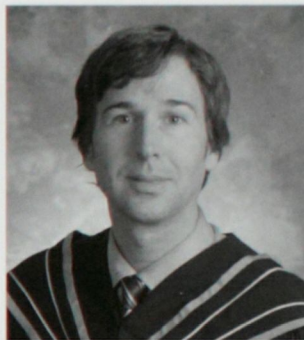
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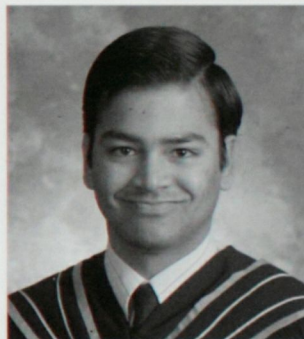
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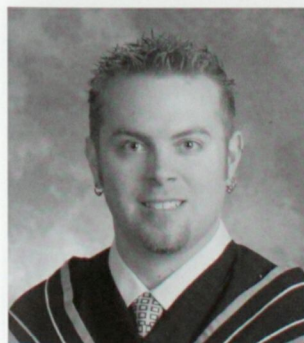
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ROLAND BRAGANZA



STEVE BRISTO



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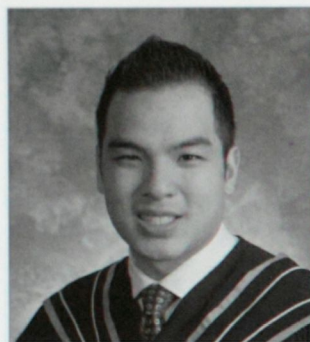
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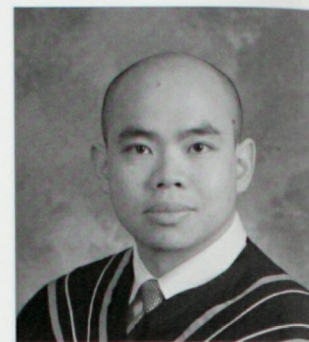
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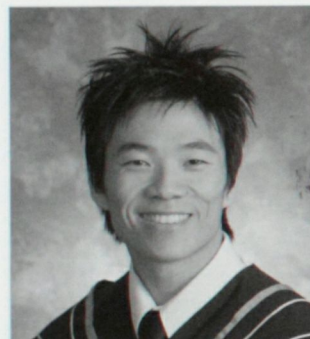
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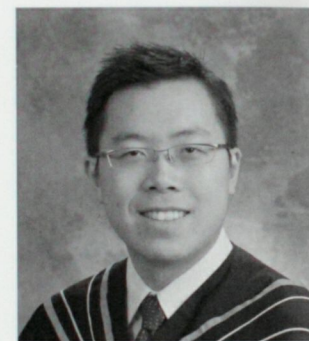
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DAVID CHEN



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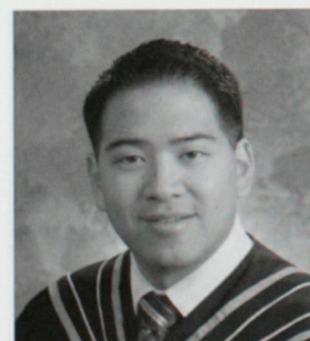
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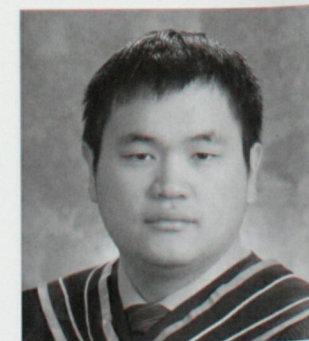
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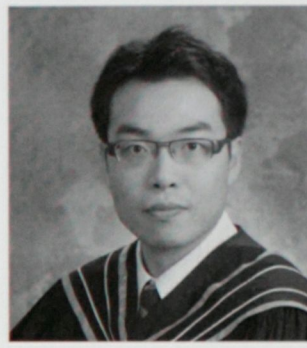


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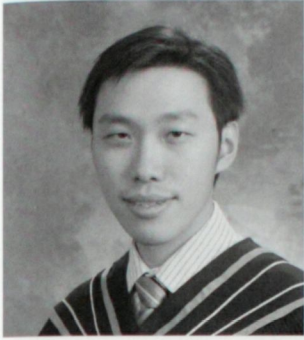




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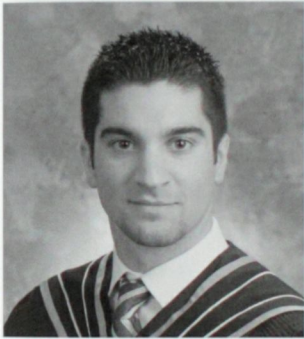
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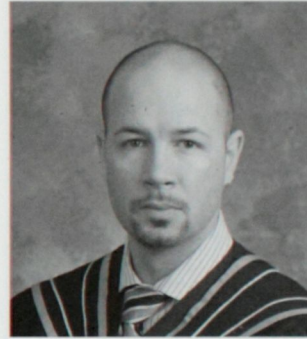
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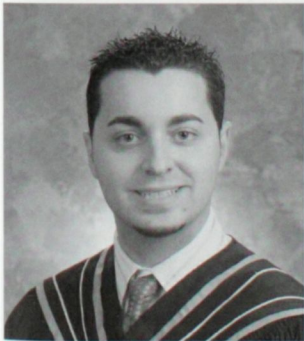
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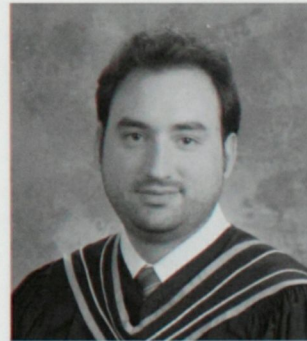
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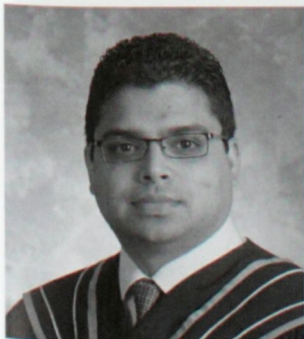
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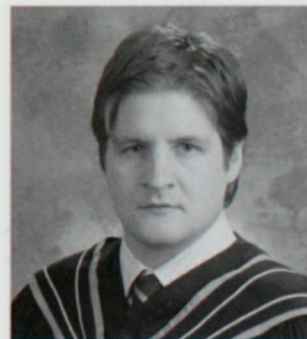
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EUGENIO DE LA ROSA



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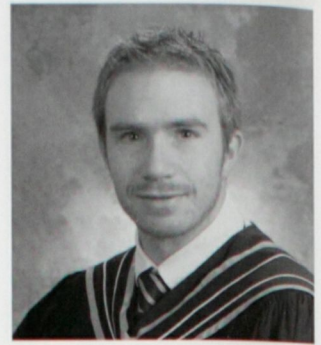


MARC DE VUONO

DAVID DEL BURGO



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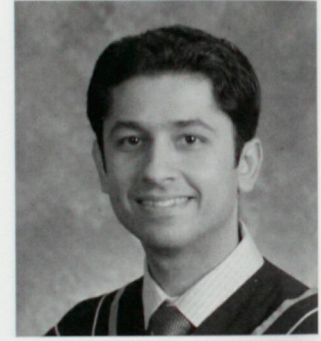
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MARIE DESMARTEAU



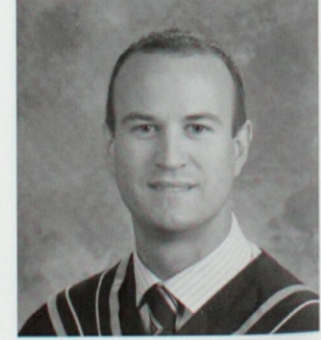
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AGATHA DOERFFER



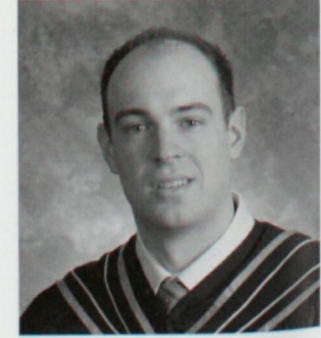
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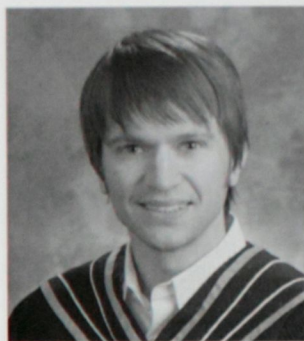


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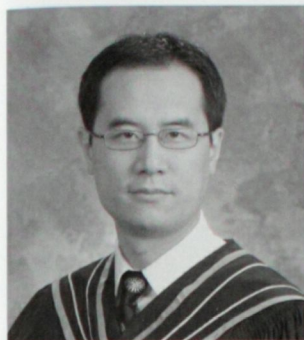




VERONICA ESPINOSA



ROB FORSTER



YUYI FU



MASANOBU FUJIMOTO



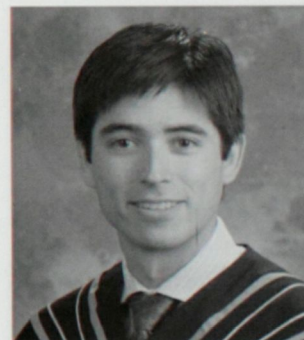
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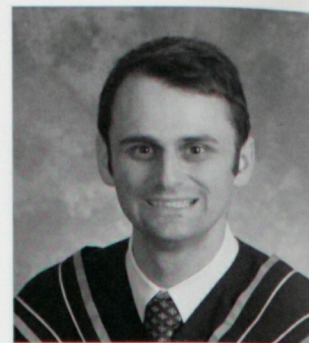


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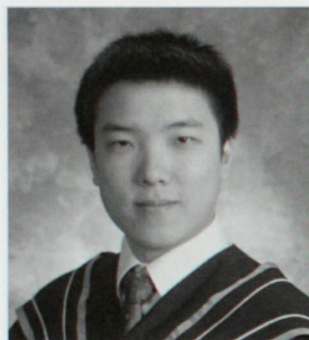
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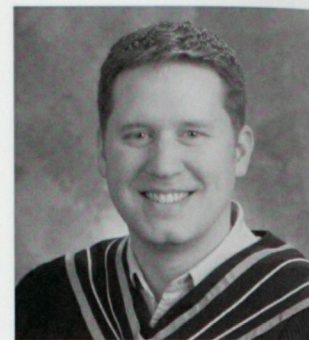
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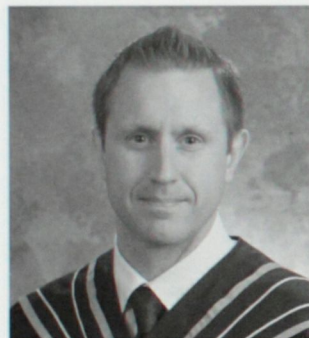
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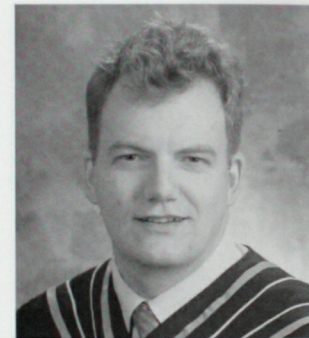
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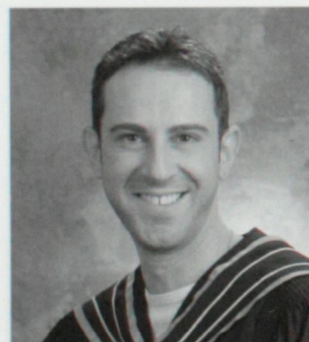
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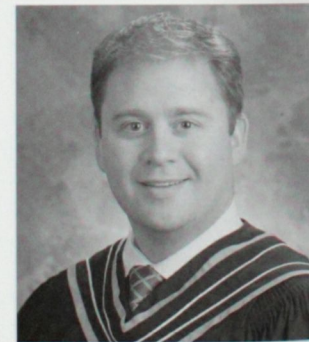
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ADAM HARDI



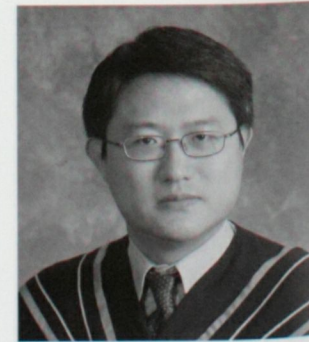
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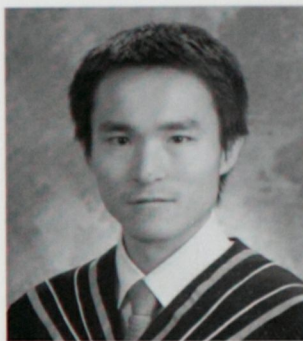


HONGBO HE





YURI HERNANDEZ RODRIGUEZ



TAKURO HIBINO



FIONA HO



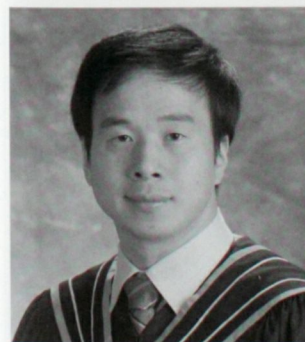
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NIJA HOPE



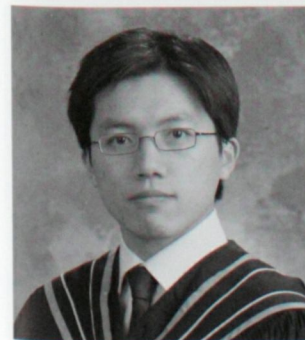
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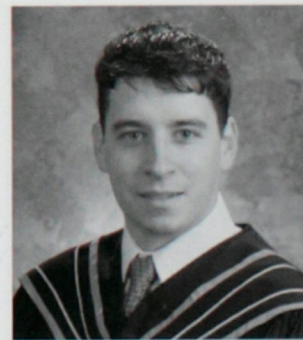
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HOWARD (QI) HUANG

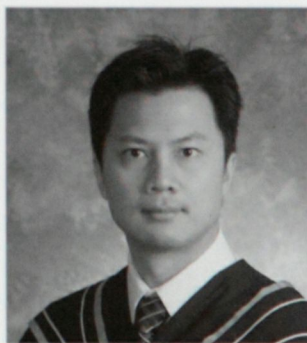


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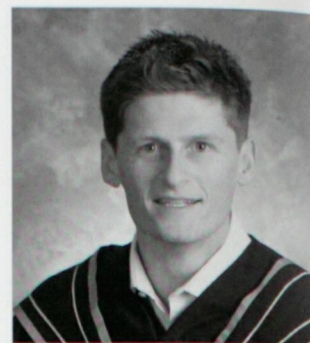


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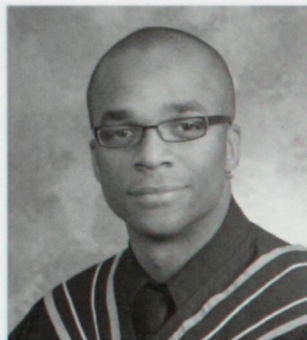
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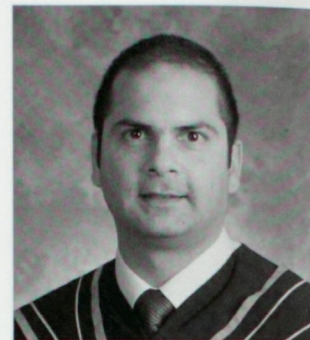
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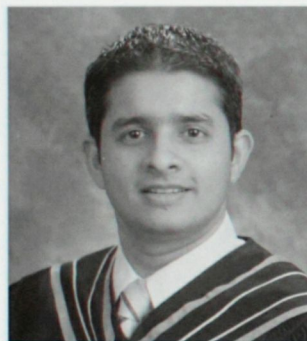
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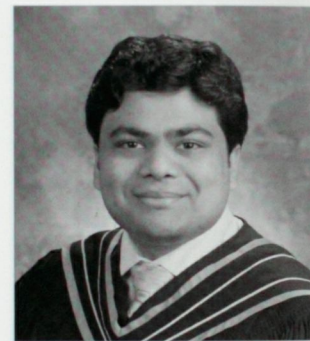
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AJAY KUMAR JAIN



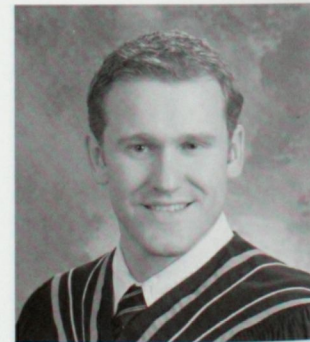
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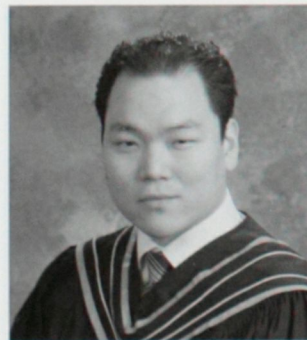
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ANDREW JENNINGS



ANTHONY JIN



EILEEN JURCZAK

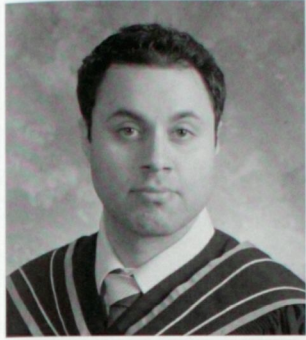




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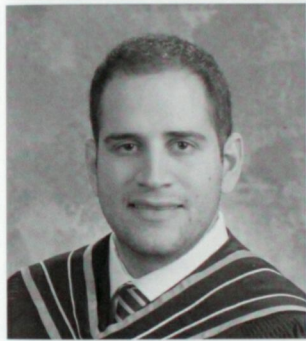
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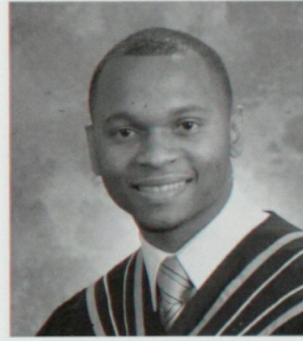
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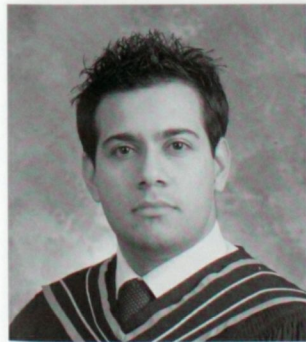
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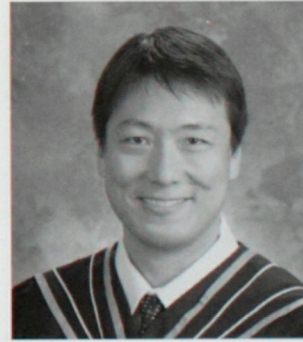
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VAUGHN KERR



HAIDER KHAN



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ANDREW KO



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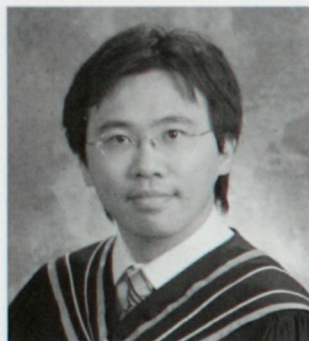
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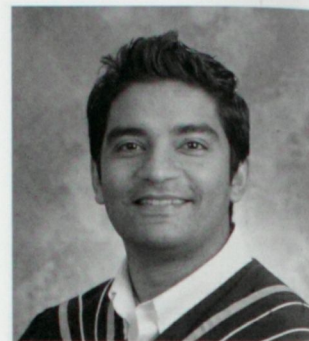
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ALLEN LAI



SRIKANTH LAKSHMINARAYAN



NATASHA LALANI



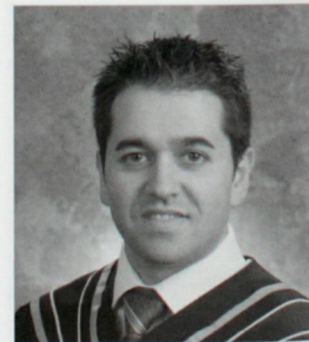
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ADRIAN LEUNG



ROMAN LEVITIN



ALLEN LEVOVSKI



EVELYN LI

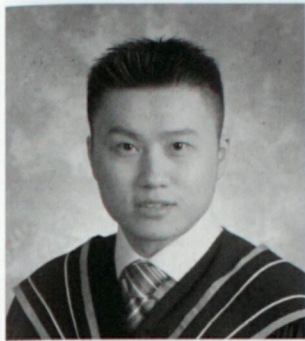




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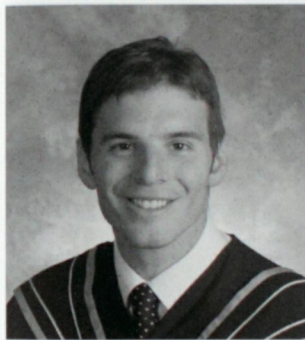
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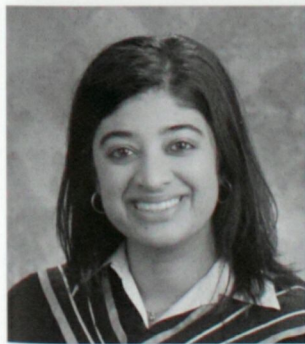
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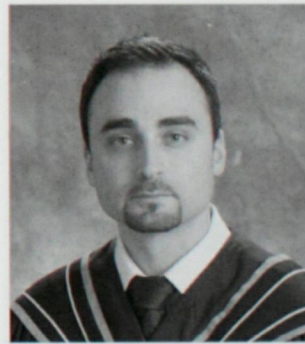
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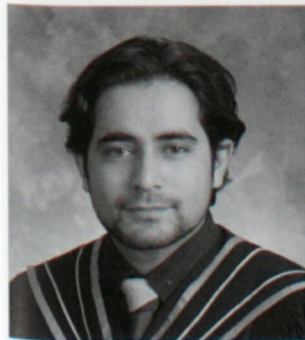
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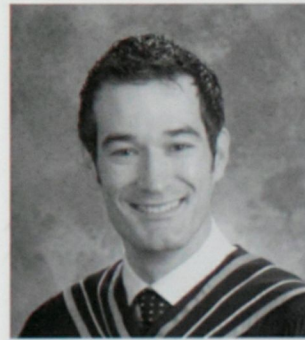
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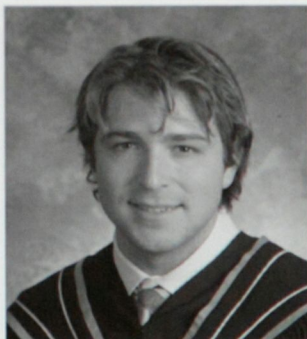


ADITYA MARDIA



ANDREW MARSHALL

ANDREW MASSIE



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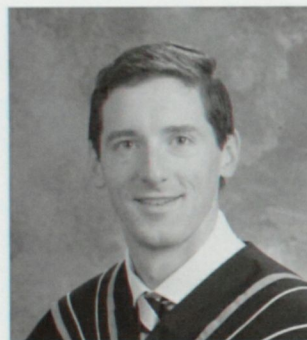
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AMANDA MINUK



ANDREW MITCHELL



SCOTT MITCHELL



MONICA MITTAL



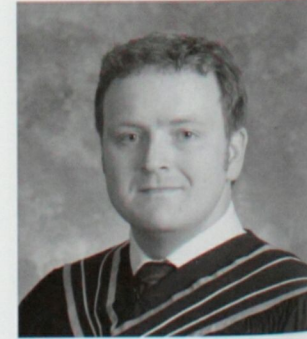
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CAITLIN MOON



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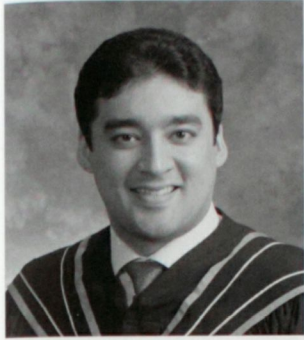




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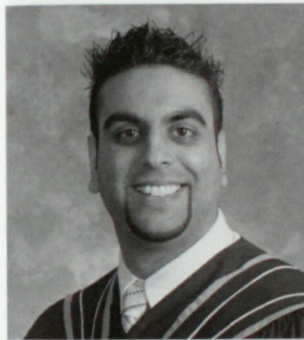
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JAMSHAI D MUSADDIQ



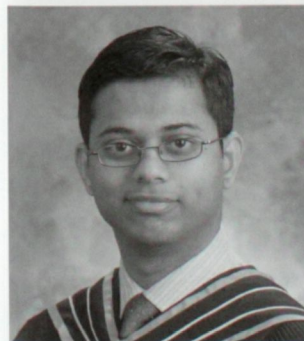
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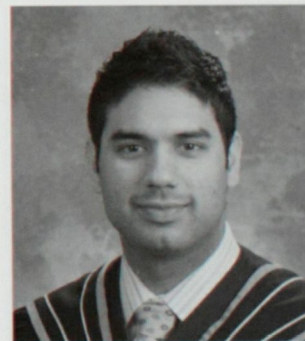
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KUNAL NAYAK



NITIN NINAN



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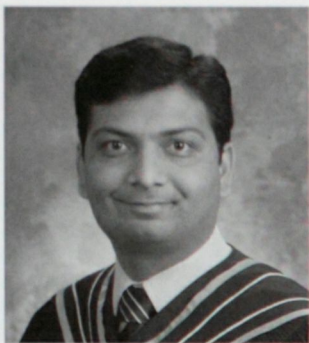


MUGUR PADURE



SRIVIDHARAN PARTHASARATHY

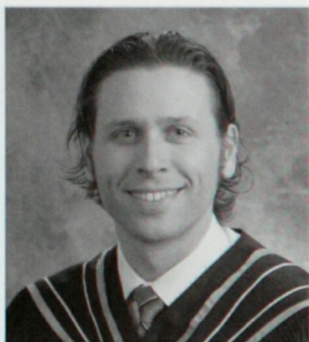
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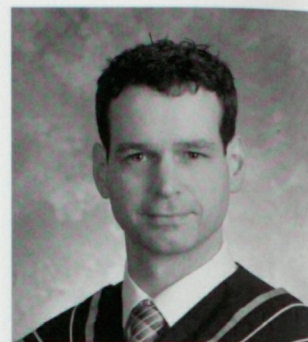
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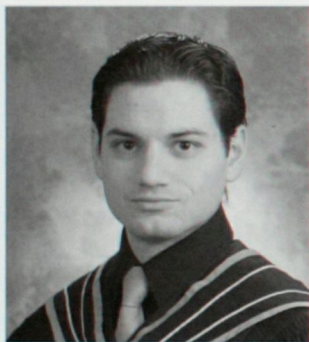
MATT PHINNEY



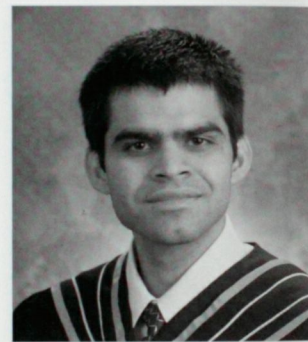
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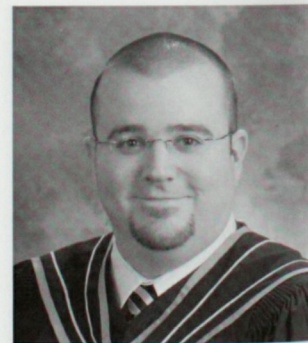
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DAN PURCARU



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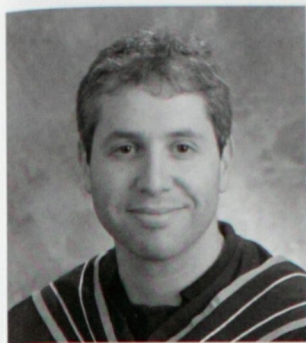


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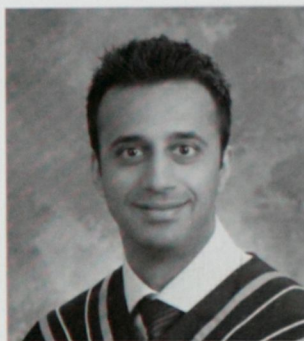


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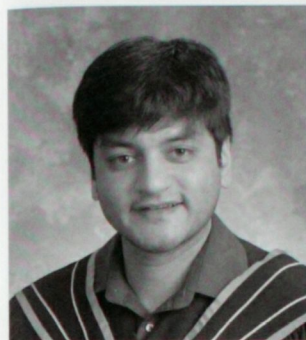




J.P. RASMINSKY



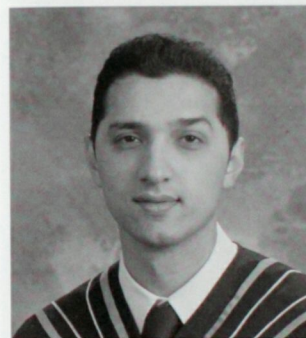
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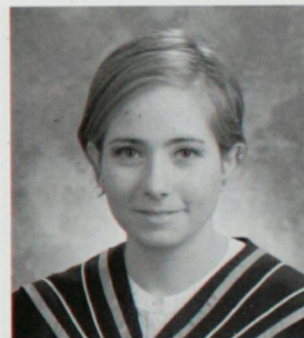
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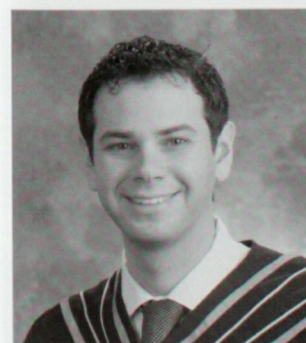
STEFAN READ



HAMMAD REHMAN



JANA REID



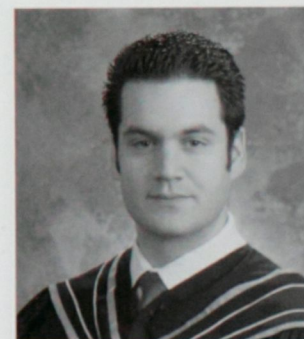
GAVIN REIFF



CHRISTOPHER ROBERTS

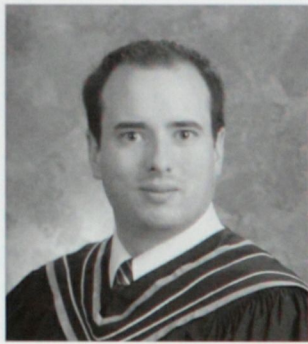


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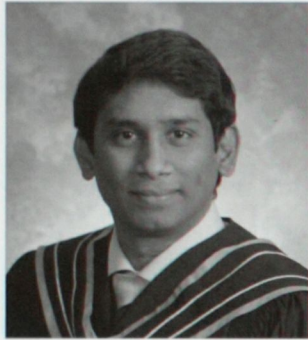
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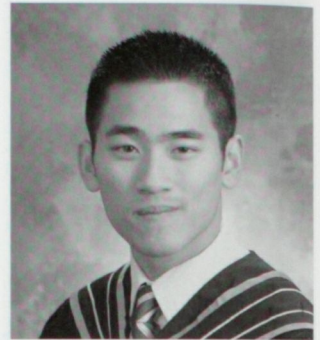
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DIWAKAR SABAPATHY



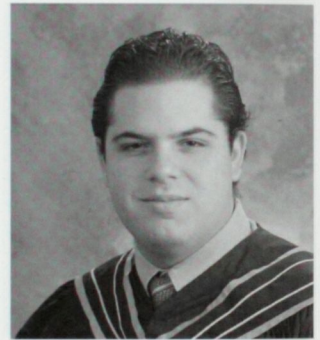
MARK SAM



FAIZ SAMPAT



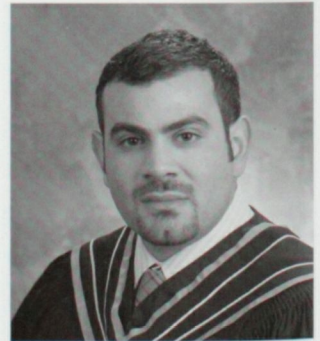
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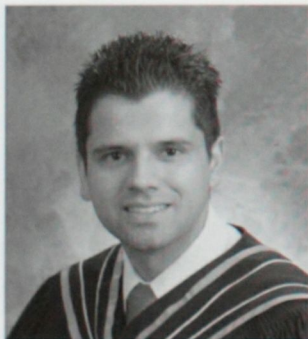
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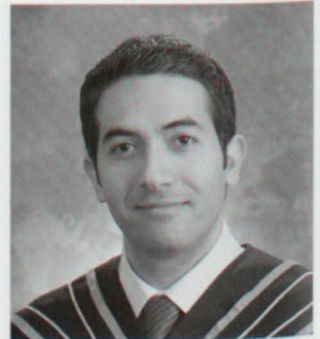
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SUMIT SHARMA



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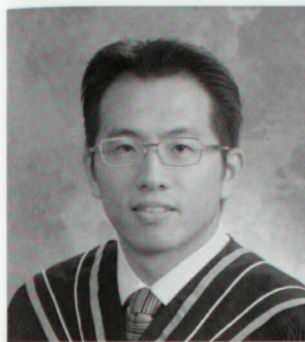




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MARA SHERKIN



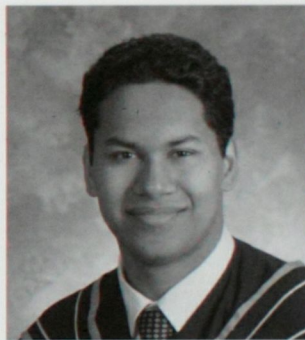
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VASINYA SHIVAPRAKASH



JULIA SHUALI



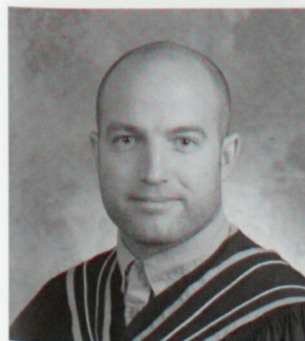
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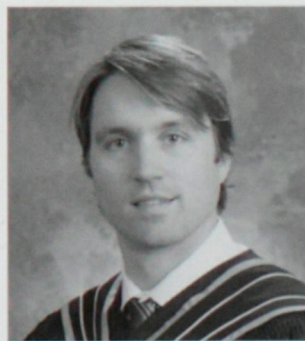
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LUCA SIMONETTO

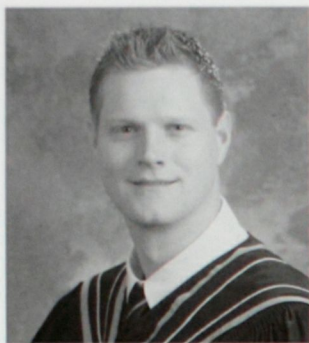


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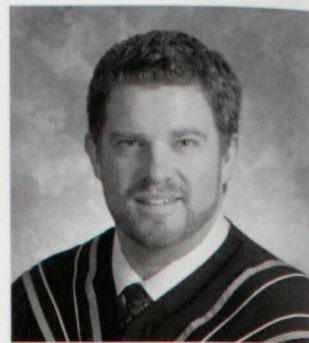


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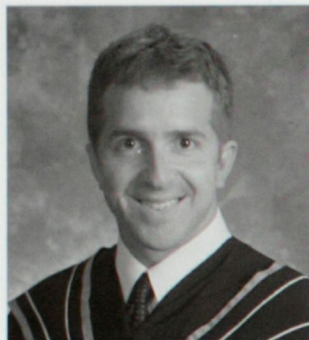
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ADAM STOEHR



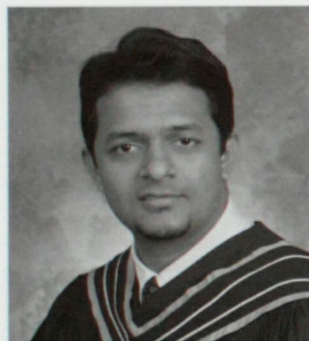
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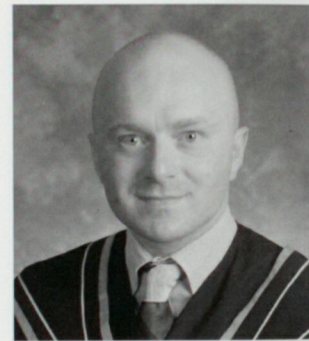
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ARJUN SUNDARAM



ANDREW SZABO



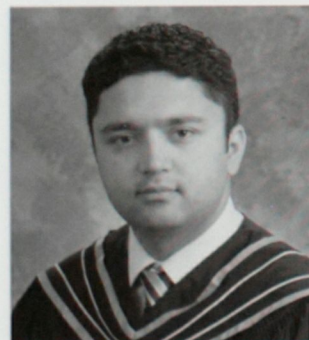
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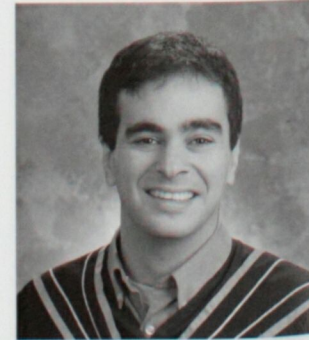
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SOHAIB TARIQ



PARVEZ TEHRANI





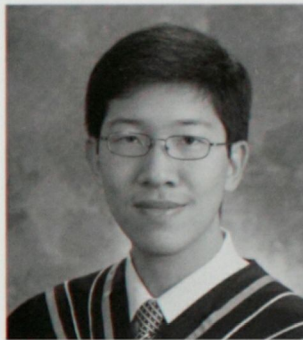
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NICOLE TESSARO



SHAILJA TEWARI



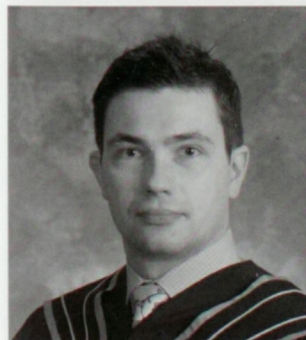
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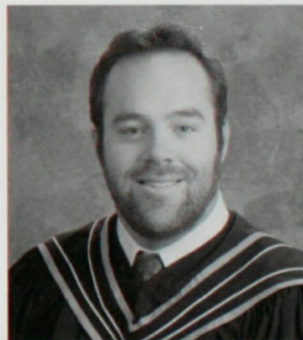
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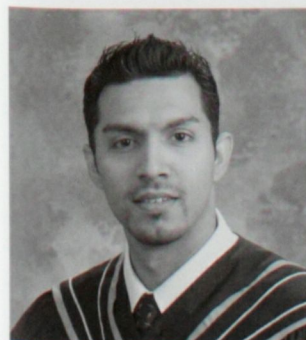
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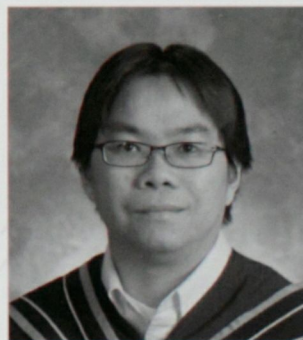
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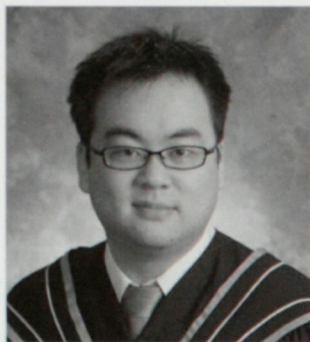


RAJIVE VIJAYKUMAR



DAN VO

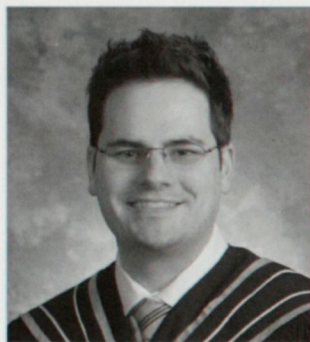
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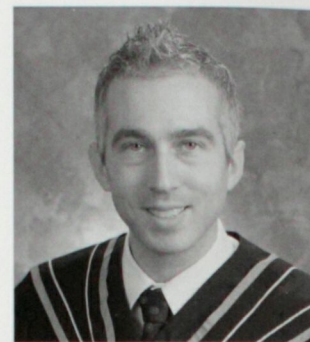
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BROCKE WEIR



BRENT WHITMAN



LISA WILKINSON



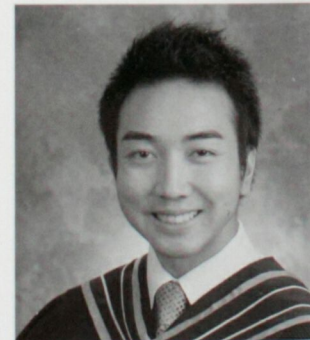
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DANIEL WONG



SILVESTER WONG



DOMINIKA WRONA



TOMASZ WRONSKI

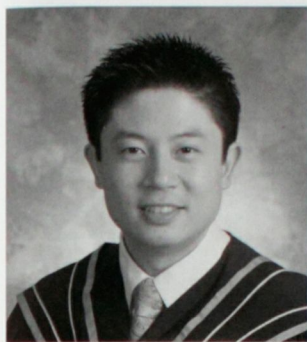




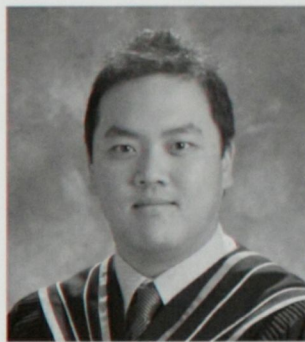
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SUSAN YANG



GEORGE YAO



TIM YIN



CAROLINE YOON



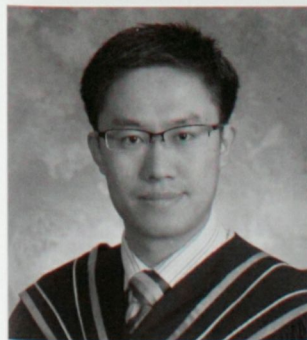
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WEI ZHANG



JING ZHAO

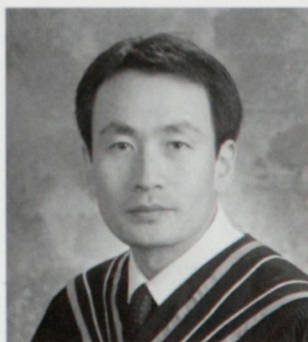


HENG ZHOU



SHUANG ZHOU

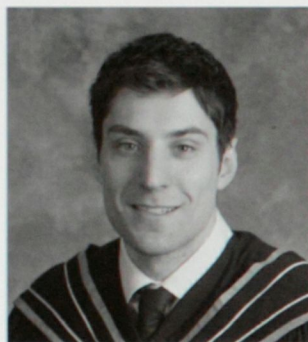
PHILIP ZHU



MICHELLE ZIMMERMAN



PAUL ZVONAR



Graduating Students Without Pictures

2 Year Program:

Siddhartha Akude, Ali Al-shaabi, Usman Altaf, Deepak Antil, Shalu Attri, George Babu, Shaun Chang, Bhaskar Chatterjee, Greg Chow, Sam Crittenden, Paul De Sousa, Aloysius Deepak, Sumit Grover, Jian Guan, Kaushal Gupta, Yousuf Haque, Chihiro Hosoe, Sonia Jog, Muzammel Khan, Albert Ko, Bernard Koszyk, Blair Lemon, Henry Li, Janet Liu, Thomas Looi, Areeb Masood, Yasuyuki Matsumura, Yang Meng, Pavan Mirla, Ali Mobin, Manoj Mohanty, Doug Morrow, Reza Motaghedi, Kavitha Narasimhan, Chilton Ng, Ashwin Pamidi, Chirag Pathak, Shashidhar Peddi, Matthew Peden, Robert Priller, Eric Quon-Lee, Neil Rahilly, Jana Rajagopalan, Vamsi Sai Durbhakula, Shahram Salimi, Mayu Saravanapavan, Sumit Sarka, Hemalatha Sathyanarayanamurthy, Vishal Sharma, Claire Shen, Gaurav Shinh, Shawn Siddiqui, Shiv Singhal, Trevor Smith, Evan Sonkin, Deepika Vajja, Yongqiang Wei, Jennifer White, Natty Yagudin, Lan Yi, Kay Yoo

3 Year Program:

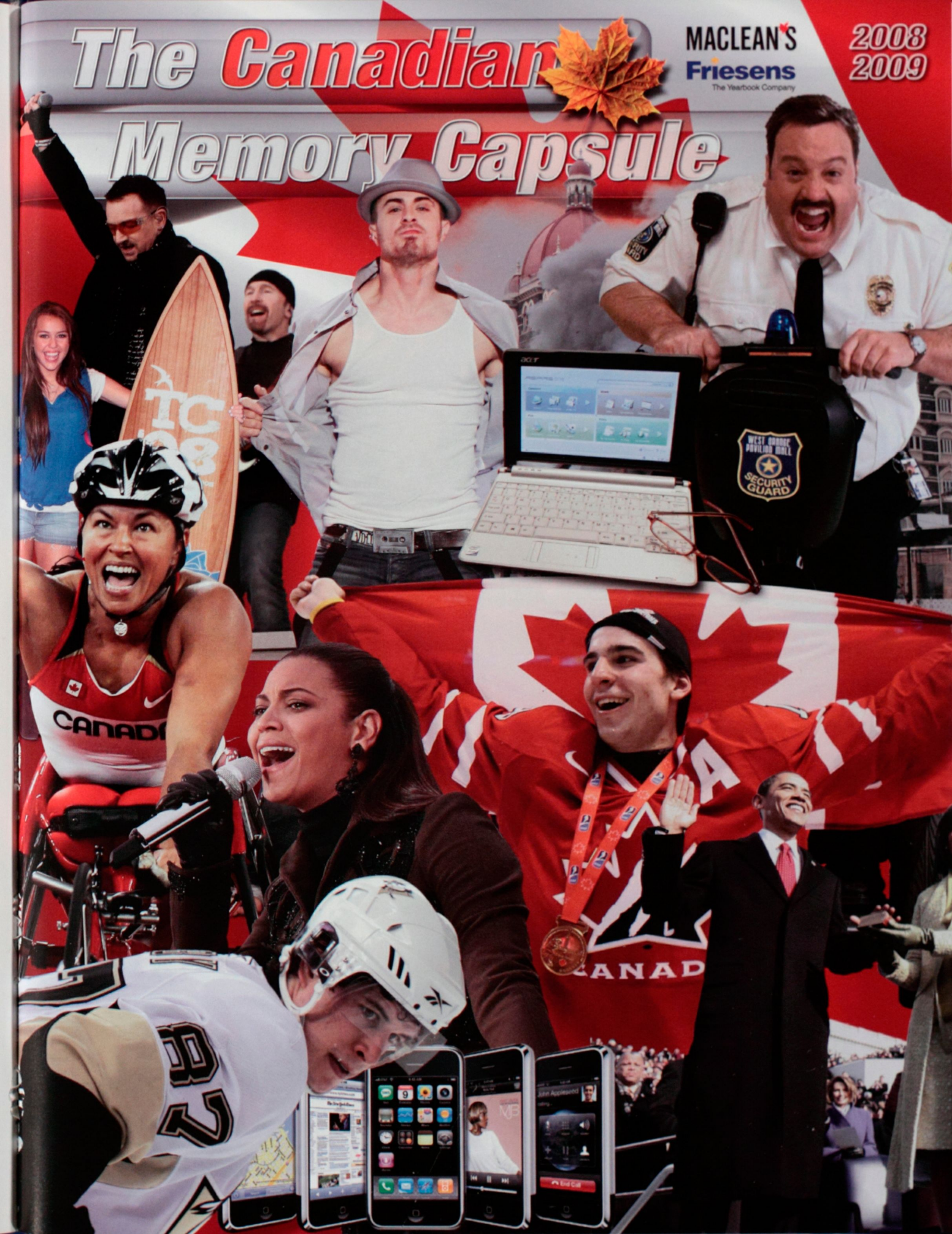
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WE'VE COME A LONG WAY CLASS OF 2009_



SO LONG, AND THANKS FOR THE ALL THE FISH.

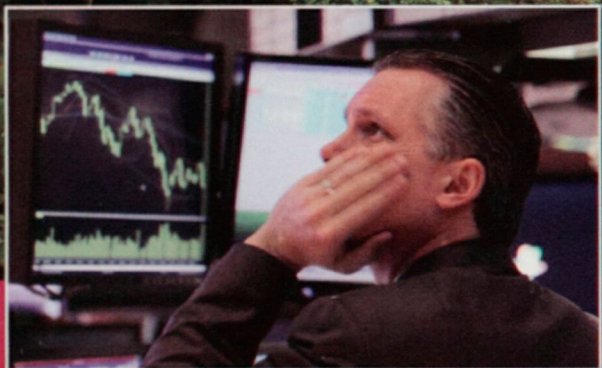
2008
2009



World

► **THE RECESSION'S SILVER LINING.** The Amazon rain forest, often called the lungs of planet Earth, has been under siege for decades. The region covers about 4.1 million sq. km, more than half of Brazil, but already 20 per cent of that land has been deforested. And for the first half of 2008, land was being cleared at more than double the pace of 2007. Experts believe that rising world food prices encouraged farmers to clear new land in order to produce more beef and soy products. However, by the end of the year, as the recession took hold and consumer demand plummeted, satellite images showed that forest clearing dropped sharply too. So we can all breathe a little easier.

(Shutterstock)



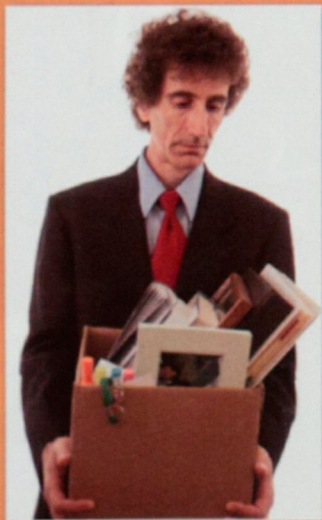
▲ **TOIL AND TROUBLE.** The global financial crisis started last fall after banks, worried that their competitors were on the brink of collapse, stopped loaning each other money. As stock markets nosedived, once-proud firms such as Lehman Bros. toppled into bankruptcy while scams, such as the US\$50-billion fraud perpetrated by Bernie Madoff in New York, robbed thousands of investors of their savings. Meanwhile, governments slashed interest rates, pumped trillions of dollars into the financial system and bailed out surviving institutions in a desperate effort to reboot the system.

(AP Photo/Richard Drew)



◀ **SCORCHED.** In Australia, February's record-breaking hot, dry summer sparked wild bushfires that destroyed hundreds of homes, left thousands homeless and more than 200 people dead. Nothing escaped the raging flames. This three-year-old female koala bear, nicknamed Sam by the firefighter who rescued it from the devastation, was treated for second and third-degree burns as well as severe dehydration. Less than a week after the disaster, a charity album—*Bushfire Aid*—had been released to help victims. And the album's cover featured a picture of Sam being fed water by her rescuer.

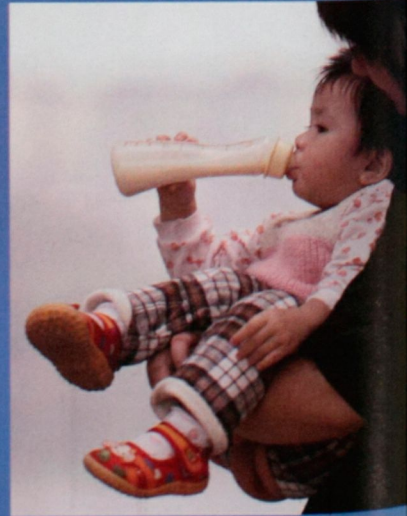
(PHOTO BY NEWSPIX / REX FEATURES (7414648))



◀ **THE WORLD SLOWS DOWN.** One after another, economies around the globe tumbled into recession as banks teetered, businesses stalled and consumers stopped spending. Trade slowed and layoffs increased at a blinding speed. In the space of just a few months, more than 20 million migrant workers in China were laid off, while in the United States, the unemployment numbers climbed sharply week after week. One of the few beacons of hope for a turnaround came from massive government stimulus packages.

(Shutterstock)

► **CRACKS IN THE GREAT WALL.** Last fall Chinese dairy companies were caught illegally adding the toxic chemical melamine to watered-down milk and dairy products, which appeared to "boost" the protein content. At least 300,000 babies and toddlers became sick, and some died. Parents' anger boiled over after finding out that the government concealed the contamination for months. Adding to the nation's turmoil were daily demonstrations by unemployed workers who were owed back pay. And then, just in time for the 60th anniversary of Communist rule, came Charter 08, a document that calls for a free democratic China. No wonder it went viral with thousands signing the accompanying petition. (AP Photo)



► **MAYHEM IN MUMBAI.** On Nov. 26, 10 gunmen from Pakistan launched a carefully coordinated attack on Mumbai, India. Their targets included the main train station, a Jewish centre, a popular restaurant and two luxury hotels, including the historic Taj Mahal in the city's centre, where guests and staff were terrorized for more than 50 hours. At least 160 civilians were killed and another 300 injured. Apparently the gunmen's success at the hotel in holding off teams of soldiers was due to a simple tool. They used cellphones to get up-to-date tactical information from their leaders who were watching the siege live on TV.

(Solarpix.com)



▲ **RUSH TO THE NORTH POLE.** With pack ice melting at an alarming rate, Arctic nations including Russia, Canada and the United States are angling for their share of the resources that are buried under the North Pole. All are busy exploring the area's geography to bolster their bids under the Law of the Sea Treaty to vast chunks of seabed beyond the usual 200-mile territorial limits. As each country jockey to be the winner in the race, many scientists worry that the region's fragile ecology could be the biggest loser.

(LCDR Steve Wheeler/US Coast Guard/MCT)

▼ **SOGGY BUT SAFE.** It was dubbed "the miracle on the Hudson." Thanks to a cool-headed pilot, all 155 passengers and crew en route to Charlotte, N.C. survived the emergency landing of US Airways Flight 1549 last January. Two minutes after taking off from New York City, the plane struck a flock of birds, which crippled both engines. Unable to return to the airport, the pilot steered the plane away from Manhattan's skyscrapers and completed a near-perfect landing on the Hudson River. Rescue boats helped everyone to safety before the plane was all but submerged in the icy water. One passenger, late for a meeting in Charlotte, emailed five words to a perplexed co-worker: "I landed in the Hudson."

(AP/Photo.com REF, Infamy-138)



▼ **YES HE CAN.** The U.S. election campaign and subsequent inauguration of President Barack Obama had so much drama and pageantry that the whole world tuned in. The Obama campaign made clever use of the Internet to connect with young supporters and raise millions of dollars. The candidate promised change. And so far, that's just what he's been delivering.

(Chuck Kennedy/MCT)



▲ **ROUGH WATERS.** Beyond the usual hazards of life on the high seas, ships sailing off the coast of the lawless African nation of Somalia have a new threat: pirates. Real-life pirates seize ships at gunpoint and hold crews hostage until they receive hefty ransom payments. But things don't always go the pirates' way. Last December, one swashbuckler who was obviously not familiar with the slimy characters in *Pirates of the Caribbean* whined about greedy middlemen trying to steal his ransom: "We can't trust them. They're trying to take the money, and we are the criminals."

(Photo by Rex Features [811878])

Canada

► **HANNAH HELPS THE HOMELESS.** In 2004, at age 8, Winnipeg's Hannah Taylor established the Ladybug Foundation, a non-profit to help the homeless. Since then she has raised more than \$2 million for Canadian food banks, shelters, missions and her national education program. Hannah travels to schools and business luncheons, spreading the word about the importance of helping others who are less fortunate. Her fund-raising initiatives include National Red Scarf Day (she sells scarves and encourages everyone to wear them on the last day of January) and *Ruby's Hope*, a picture book she has written. One of her proudest achievements is Hannah's Place, a homeless shelter in Winnipeg that opened in 2007. Not bad for someone who hasn't even started high school yet.



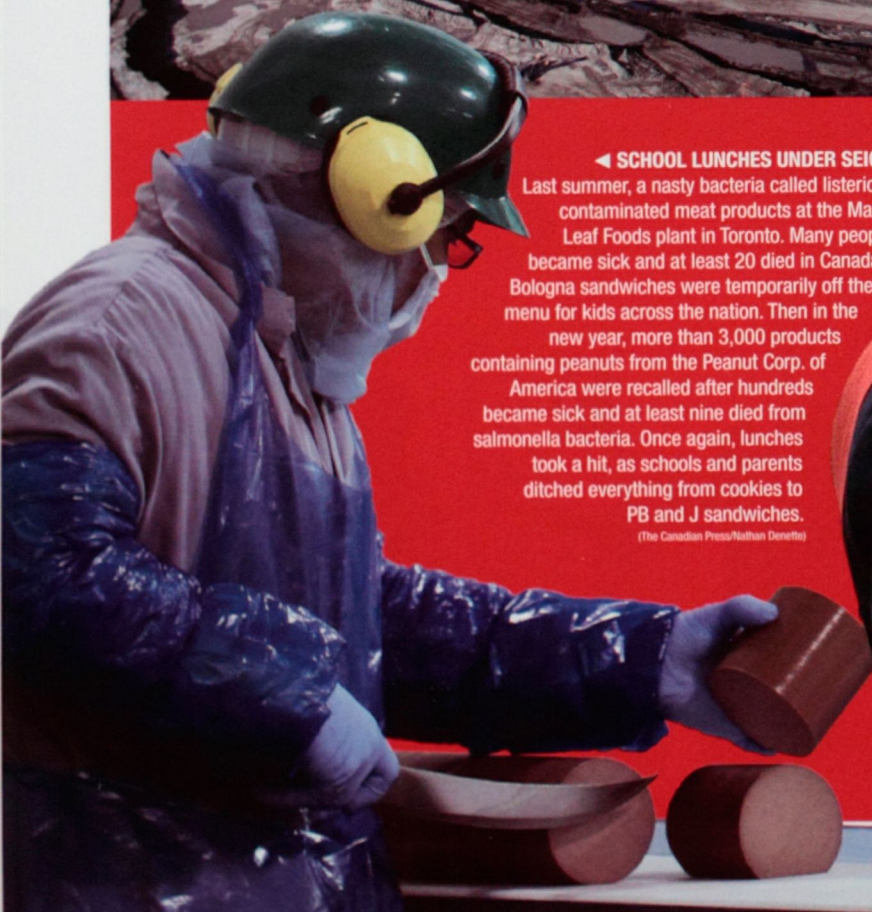
◀ **ALBERTA'S BOOM GOES BUST.** Party-time in the oil patch ended when the price of crude nosedived by more than US\$100 a barrel last fall. Albertans were left to grapple with a scarred landscape caused by oil sands development, along with declining housing prices, rising unemployment and even a provincial deficit. The budget shortfall, the first in Alberta in 15 years, is forecast to be at least \$1.4 billion. Ouch! (AP Photo/Eamon MacMahon, File)



◀ **SCHOOL LUNCHES UNDER SEIGE.**

Last summer, a nasty bacteria called listeriosis contaminated meat products at the Maple Leaf Foods plant in Toronto. Many people became sick and at least 20 died in Canada. Bologna sandwiches were temporarily off the menu for kids across the nation. Then in the new year, more than 3,000 products containing peanuts from the Peanut Corp. of America were recalled after hundreds became sick and at least nine died from salmonella bacteria. Once again, lunches took a hit, as schools and parents ditched everything from cookies to PB and J sandwiches.

(The Canadian Press/Nathan Denette)





◀ **CANADA VOTES.** Sometimes it's hard to remember there even was an election last fall, so little changed. While the ruling Conservatives won 143 of the House of Commons' 308 seats—a gain of 16 ridings—and the Liberals lost 18 seats, the Tories again failed to secure the majority they hoped for, leaving the overall political balance of power unchanged. The bright new light in an otherwise dull campaign came from Green Leader Elizabeth May, who shone during the leaders' debates but alas, failed to win her Nova Scotia riding. (The Canadian Press/Sean Kilpatrick)



▲ **MUTT MUSIC.** Canadian singer Sarah McLachlan is a pet lover who has put her money where her mouth is. And the results have been pure gold for animals in distress. Three summers ago, she appeared in a TV ad for the British Columbia Society for the Prevention of Cruelty to Animals. Its success brought the American SPCA calling, and soon commercials filled with heartbreaking images of dogs and cats, and McLachlan's song *Angel* playing in the background, were on TV sets across the continent. The pitch has raised more than US\$30 million for the ASPCA, by far its most successful fund-raising effort ever. (John Green/San Mateo County Times/MCT)

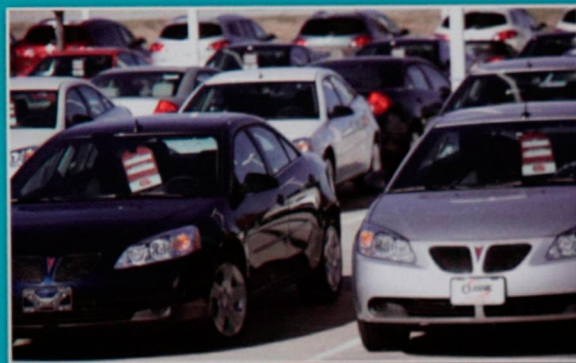


▲ **HIGH DRAMA IN OTTAWA.** Late last November, NDP Leader Jack Layton, Liberal Leader Stéphane Dion, and Bloc Québécois Leader Gilles Duceppe (left to right) were frustrated by the Conservatives' inaction as the economy slowed down. They proposed forming a coalition, with Dion as PM, even though he was stepping down as Liberal leader following a dismal election. Faced with losing power weeks after being voted back into office, Prime Minister Stephen Harper asked the Governor General to prorogue (or suspend) Parliament for two months while his government worked on a budget. She granted the request, thus ending a wild, dramatic week, in which we all learned a new word: "prorogue." (Soon after the kerfuffle, the Liberals appointed Michael Ignatieff as their leader.) (The Canadian Press/Sean Kilpatrick)

◀ **HONOURED.** More than 2,000 Canadian soldiers are based in the dangerous southern part of Afghanistan as part of the NATO-led force trying to stabilize the country. Often the fighting is fierce, and more than 115 troops have died. But there have also been many successes. In February, Michaëlle Jean, Canada's Governor General, presented the Star of Military Valour to three members of the Canadian Forces, including Warrant Officer William MacDonald. Only eight such decorations—awarded for "distinguished and valiant service in the presence of the enemy"—have ever been given. (The Canadian Press/Adrian Wyll)

▶ **ROUGH ROADS AHEAD.** Slumping sales have automakers running on empty. While they work feverishly to develop new, sleek, energy-efficient models, and negotiate with their workers to lower pay packets and with governments to secure bailout money, the big question still remains: Can they steer clear of the ditch?

(Joyce Marshall/Fort Worth Star-Telegram/MCT)



Music

► **THE DIVA CAN DANCE.** Although she was all bundled up for her performance at President Barack Obama's inauguration concert in January, Beyoncé isn't always so restrained. Her dance routine in the *Single Ladies* (*Put a Ring On It*) video leaves us breathless and wondering how she ever thought up a song entitled *If I were a Boy*. (Chuck Liddy/Raleigh News & Observer/MCT)



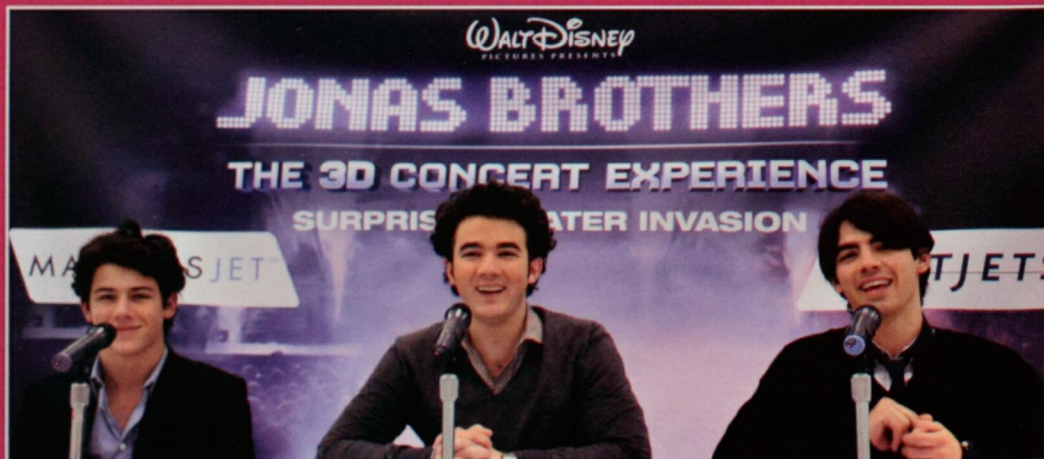
► **LIL WAYNE RAPS IT UP.** With his raspy Southern drawl and radio-friendly beats, New Orleans rapper Lil Wayne has rescued rap from dying a slow death. His sixth CD, *The Carter III*, debuted at the top of the charts, selling more copies in a single week than any album since 2005. Nominated for eight Grammy Awards, more than any other artist this year, Wayne took home four, including best rap song for *Lollipop*, and best rap album. (The Canadian Press/Chris Young)



◀ **WHOA MAMA!** So far 2009 has been an awesome year for M.I.A. (a.k.a. Maya Arulpragasam). The outspoken Sri Lankan-British rapper was nominated for an Academy Award for the song *O... Saya*, in the movie *Slumdog Millionaire*. She also received two Grammy nominations (her single *Paper Planes* was in the running for record of the year) and she performed at the Grammy Awards in February while she was nine months pregnant. Three days later she delivered a healthy baby boy. With all those accomplishments, can you blame her for challenging her audience to *Swagga Like Us*? (© Abaca Press 2004. All rights reserved.)

▲ **KISSING KATY.** It was the kiss heard round the world. Katy Perry hit No. 1 everywhere from Australia to Sweden with her saucy single *I Kissed a Girl*. With her second hit, *Hot N Cold*, and a four-month international tour schedule, she's scarcely got time to breathe, let alone smooch. (AP Photo/Antonio Calanni)

► **ALL IN THE FAMILY.** Not so very long ago, the Jonas Brothers were piggybacking on Miley Cyrus's fame. They played on her tour, appeared in her 3D concert movie, and were guests on her TV show. But after they starred in *Camp Rock*, and released last summer's single *Burnin' Up* and their platinum album *A Little Bit Longer*, Nick, Kevin and Joe came out with their own 3D concert movie where Miley Cyrus was nowhere to be found. (Diedra Land/Charlotte Observer/MCT)



► **DESPITE THEIR NAME, THESE GUYS ARE HOT.** Coldplay leaped headlong into the unknown with *Viva La Vida*, leaving behind their earnest rock sound. But the risk paid off for these superstars: the CD sold more than eight million copies, and the boys (two of whom, Jonny Buckland, left, and Chris Martin are pictured here) sold out shows around the world. (AP Photo/Chris Pizzello)



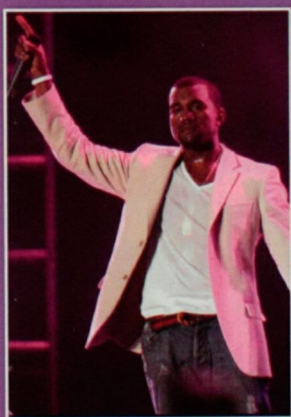
▲ **WHICH WAY TO THE BEACH?** Stefani Germanotta, better known by her stage name Lady Gaga, shot to fame last year with her first CD, aptly titled *The Fame*. Singles *Poker Face* and *Just Dance* have both topped the charts, and *Just Dance* even earned the 23-year-old a Grammy nomination. While she obviously has musical talent, Lady's fashion sense leaves some of us a-gaga. Why is she so rarely able to assemble an outfit that doesn't look like swimwear? (© Abaca Press 2004. All rights reserved.)

► **RULE BRITANNIA.**

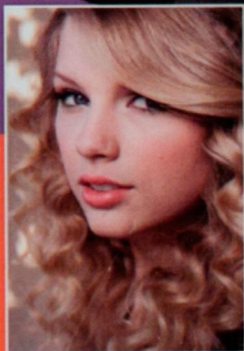
British R&B singer Adele won two Grammy Awards in February for her first album, *19*, including one for best new artist. And radios across North America also blasted out tunes from two of her countrywomen. Leona Lewis's brassy vocals on *Bleeding Love* topped the charts, while Estelle crooned about an *American Boy*. (AP Photo/Mark J. Terrill)



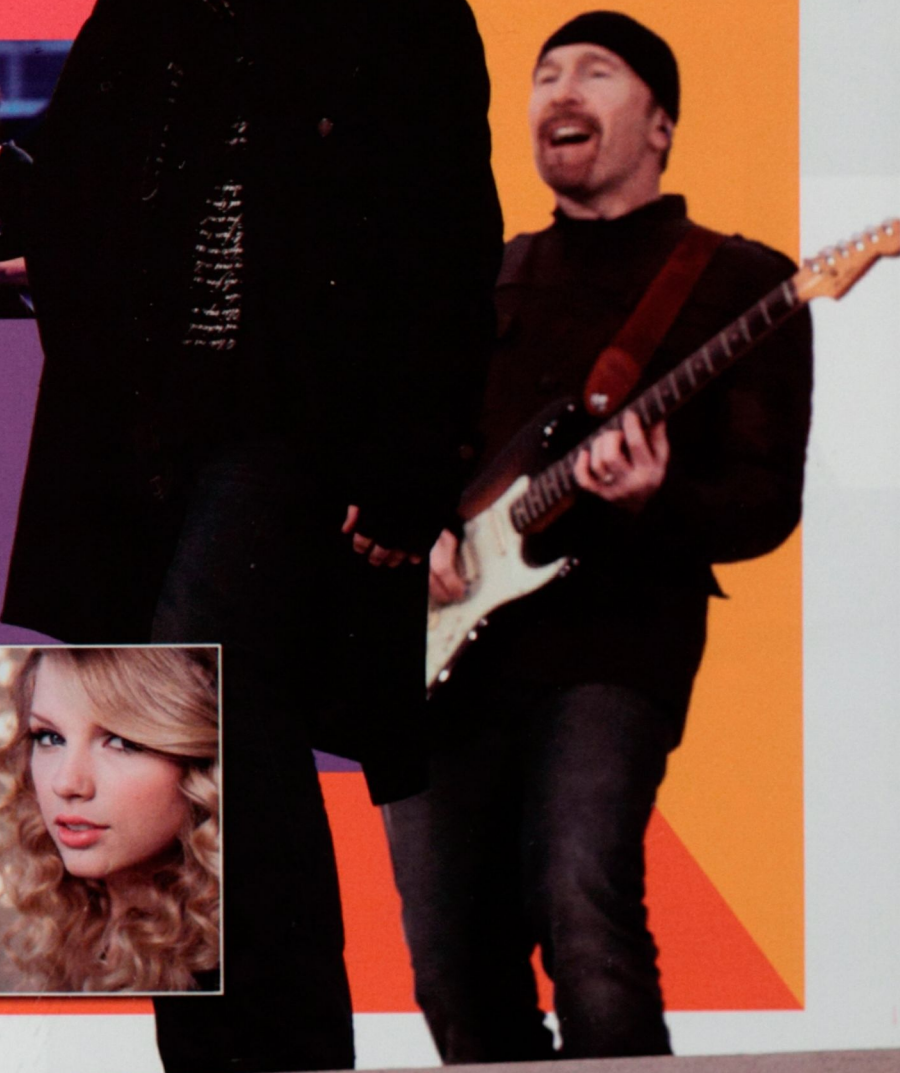
◀ **KANYE CAN ACTUALLY SING!** On *808s & Heartbreak* Kanye West shelved his usual dance club sound, and recorded some vocals that actually have a melody, along with some straight-forward percussion. In the process he produced one of the most powerful CDs of the past year, especially the singles *Love Lockdown* and *Heartless*. (Katiina Revelo/Detroit Free Press/MCT)



► **TAYLOR'S SWIFT RISE TO STARDOM.** Crossover country singer Taylor Swift lays herself bare in her second album, *Fearless*. In song after song, she shares her hopes and dreams and feelings. Her tunes and her lyrics obviously struck a chord with us. *Fearless* sailed along at the top of the Billboard charts for 11 weeks. (AP Photo/Danman Dovern/Ansa)



▼ **U2 R GR8.** Irish rock band U2 did it again: scoring its seventh No. 1 album on the Billboard 200 with *No Line on the Horizon*. What else would you expect from a group that has been making meaningful music for three decades? Though Bono and the Edge performed during the Obama inaugural celebration at the Lincoln Memorial in Washington, D.C. in January, most fans will have to wait: the band's 360° Tour officially comes to North America in September. (Scott Strazzante/Chicago Tribune/MCT)



Lifestyle

► **PUPPY LOVE.** From Hollywood, to the Web, to the White House, tails were a-wagging. *Marley & Me* drown Jennifer Aniston and Owen Wilson in cuddly cuteness, while computer-based animal lovers everywhere kept tabs on the progress of six baby Shiba Inus via a streaming "Puppy Cam." Meanwhile we all welcomed the big announcement from Washington: a new presidential puppy for the Obama girls. Aww.

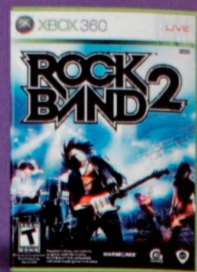
(Barry Wetcher/Twentieth Century Fox/MCT)

► DIY MUSIC.

We can all be superstars with the music video game *Rock Band 2*.

It's got the drums, it's got the singing, it's got the guitar and bass, and it's got more songs than the original version. Plus,

there's an online component that lets you wage a battle of the bands in cyberspace. Rock on. (MCT)



▲ **INBOX: SMALL IS BEAUTIFUL.** Ultra-mobile netbooks, such as the Acer Aspire One, have become *the* communications tool for people on the go. While their shrunken screens, keyboards and memory make them less-than-ideal for cranking out lengthy term papers, their feather-light weight, simple connections and low, low prices make them perfect for surfing the Web when you're away from your desk.

(Alejandro A. Alvarez/Philadelphia Daily News/MCT)

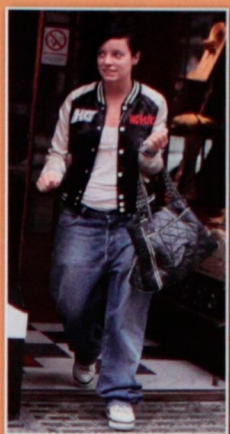
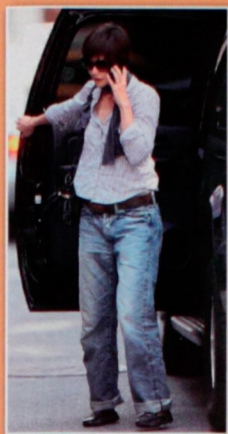
► **IT'S A WRAP.** Okay guys, there are two ways to wear a scarf: loosely draped around your collar, like Zac Efron, or for a snuggler look, here is your step-by-step guide:

- 1) Take one long, woven scarf.
- 2) Fold it in half along its length.
- 3) Fold it in half lengthwise so the fringed ends are touching.
- 4) Place the scarf around your neck, with the fringed ends in your right hand, and the fold in your left hand. Now pull the fringed ends through the loop and let them fall over your chest.

Result: one hot look, especially when worn with an open jacket.

(Scott Kirkland/NFPhoto.com)

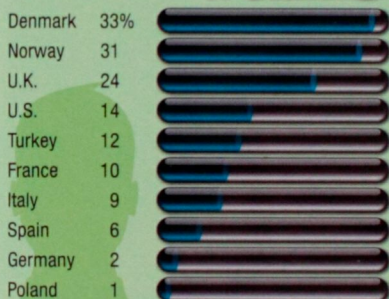




▲ **LETTING LOOSE.** While body-hugging styles may still be in vogue for prom night, many fashion-forward females are happy to kick back in their boyfriend jeans. Katie Holmes (left) looks like she's wearing husband Tom Cruise's denim. Singer Lily Allen (centre) and Spice Girl Geri Halliwell (right) also opt for comfort in their relaxed-fit pants. Go figure. (Photo by Rex Features)

facebook fans

Percentage of profiles per population:



(MCT) Source: Facebook



▲ **DIALING FOR DOWNLOADS.** With more than 15,000 downloadable apps available, the iPhone 3G puts the world in the palm of your hand. Not sure how much tip to leave at the restaurant? Tipulator can calculate it. Want to track your fitness? iMapMyRide records cycling distances, times and pace, while RunKeeper lets you map your routes, and Pandora offers a customized soundtrack. Oh yeah, and for those with a traditional streak, you can also make phone calls. (Apple/MCT)



▲ **TUNICS & TIGHTS.** Short dresses layered under cardigans with opaque tights and a chunky necklace to top it all off. This look filled high school hallways. Who says teens don't like uniforms? (Ralph Lauren/Fort Worth Star-Telegram/MCT)

► **WII GET BUFF.** Couch potatoes are tuning in and toning up with *Wii Fit*, Nintendo's runaway hit video game that gets us all up and moving. (CP/Nathan Denette)



TOP 10 Googles 2008

1. Facebook
2. YouTube
3. lyrics
4. weather
5. games
6. Google
7. Hotmail
8. Yahoo
9. map
10. Canada

Entertainment

► BRIT IS BACK.

The pop princess's sixth studio album *Circus* debuted in the No. 1 spot on the Billboard 200 last November. It was a stunning comeback from earlier in the year when Britney Spears' erratic behaviour caused her to lose visitation rights with her two young sons. However, under her father's guidance, she withdrew from the glare of the paparazzi cameras and instead focused on her sons, her family and her career. The change paid off. Not only does she again get to see her boys, but *Circus* sold more than 500,000 copies in its first week.

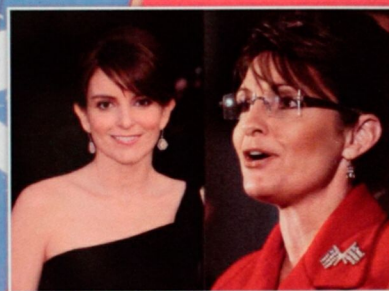
(© Most Wanted Pictures (2006) all rights reserved)



► MILEY BREAKS OUT.

Miley Cyrus has become the ultimate multitasking teen. The 16-year-old *Hannah Montana* star continues to crank out hit albums, sell out concerts around the world, and is a box office star on the big screen. Last year she was the voice of Penny in the animated film *Bolt* and also co-wrote two of the movie's songs. With that resumé, there's no doubt she earned every penny of the more than US\$25 million she banked in 2008.

(© INF (2004) all rights reserved)



▲ WHEN LIFE IMITATES ART.

Tina Fey is on a roll. Last September, she picked up three Emmys for her duties as the creator, writer and star of the hit TV sitcom *30 Rock*, while her first big movie, *Baby Mama*, opened the Tribeca Film Festival in New York City. Yet for all her accomplishments, it was her hilarious *Saturday Night Live* skits skewering vice-presidential candidate Sarah Palin that stand out. They were so spot-on that even the Alaska governor played along, visiting *SNL* just before the election to critique Fey's performance. No wonder the comedian got US\$5 million to write a book.

(Graylock/Abaca Press/MCT, Tom Gralish/Philadelphia Inquirer/MCT)

► BRANGELINA'S BROOD.

They are gorgeous, smart and talented actors, yet what sets Brad Pitt and Angelina Jolie apart in Hollywood is their rapidly growing family. The addition of twins last July brought the number of kids in the Brangelina house to six. And virtually wherever the superstar couple travels, so does the entire clan. One frequent stop is New Orleans, where Pitt's Make It Right foundation is building 150 environmentally sustainable houses to replace those destroyed in hurricane Katrina.

(© Most Wanted Pictures (2006) all rights reserved)



► BACK FROM TRAGEDY.

Last autumn Jennifer Hudson was on top of the world. Her first studio album had just been released and her new film *The Secret Life of Bees* was doing well in theatres. But at the end of October, the Oscar winner's world imploded when her estranged brother-in-law allegedly murdered her mother, brother and young nephew. After months of private grief, Hudson returned to public life to sing the national anthem at Super Bowl XLIII. Soon after, as she picked up best R&B album at the Grammys, she poignantly said: "I'd like to thank my family in heaven—and those who are here today."

(Mark Cornelison/Leaving Herald-Leader/MCT)



▲ SEEING THE LIGHT.

Thousands of devoted Twilight fans lined up at midnight last August to buy the tale's fourth book, *Breaking Dawn*. More than a million copies flew out of bookstores in the first 24 hours, mostly bought by teens anxious to devour the latest details about Bella Swan's complicated relationship with hunky vampire Edward Cullen. In this instalment, the couple finally ties the knot, but, as always in Stephenie Meyer's addictive series, complications come a-knocking.

(©Pimages.com)



▲ **WELCOME TO THE BIG LEAGUES.** The producers of *Grey's Anatomy* focused this season on developing what were peripheral characters on the medical soap opera. It was all in an effort to breathe new life into a show that, while still very popular, was showing its age. So while Izzie Stevens slowly disintegrated as her behaviour became more and more bizarre, viewers turned their attention to the usually suave Mark Sloan (above, left), a.k.a. McSteamy, as he fumbled and stumbled in his relationship with intern Lexie Grey (center). And the hapless couple asked for advice from, of all people, orthopedic surgeon and former McSteamy lover Callie Torres (right). The strategy paid off as ratings climbed back up. (ABC/RANDY HOLMES)

Television

► **DANCING UP A HIT.** Given that *So You Think You Can Dance* was created by the geniuses behind *American Idol*, it's only natural that they kept the same basic format: contestants who survive a tough audition process learn new choreography and different dance styles every week. And the dancers change partners constantly, so audiences may find themselves watching a ballet dancer teamed up with a Latin dancer performing a hip-hop routine. In addition to winning \$100,000 and a Mercedes-Benz, the first Canadian champ, Nico Archambault, is headlining a national tour with the other finalists.



◀ **HAVE YOU HEARD?** The queen bee of *Gossip Girl* is the gorgeous, popular and incredibly wealthy high school senior Serena van der Woodsen, played by Blake Lively. Sure it's over the top, but the whirlwind New York life and the online angst of the cast's relationships and jealousies are irresistible. Plus, the fashion is so hot that Lively has been on every magazine cover from *Cosmopolitan* to *Vogue*. (Hendout/MCT)



◀ **STRUTTING HER STUFF** It's been on the air for six years, yet *America's Next Top Model* has already churned out more than 10 seasons full of catwalk chaos, diva-like behaviour and, of course, beautiful women. Hosted by former supermodel Tyra Banks, the series is a fun peek into how much hard work and sacrifice goes into modelling. Take for example model McKey Sullivan (left) who was rejected in season nine, yet went on to win the 11th season, but only after having her long red hair chopped off and died black. Ouch! (THE CW)



▲ **ON THE EDGE.** The new hit show *Fringe* revolves around a sarcastic genius, played by Canadian actor Joshua Jackson, who reluctantly helps his unstable, perhaps mad, scientist father (above) and an FBI agent investigate unexplainable, weird incidents involving so-called fringe sciences such as artificial intelligence and telepathy. Creator J.J. Abrams, who previously invented the wildly complicated *Lost*, promised that *Fringe* story lines would be easier to follow. So far he's delivered, to the relief of sci-fi fans everywhere... (Mark Ben Holberg/FOX)

▼ **LOST AND FOUND.** Just when it seemed that *Lost* couldn't get any more complicated, the fifth season opened with the survivors of the Oceanic flight 815 crash discovering that the island they were stranded on was "jumping" in time and space. And the only way to stop the increasingly dangerous moves was for the Oceanic Six (below), the passengers who'd made it back to civilization, to return to the island. Despite all its twists and turns, the series has a devoted following who each week dissect the show for hidden clues about what will happen next.

(Mario Perez / © ABC / courtesy everett collection)



Movies



► **A TRUE LOVE MATCH.** Can a machine be a romantic hero? Yes, if he's a garbage crunching, musical-loving robot named WALL-E. The Pixar flick with the same name turned the traditional boy-meets-girl formula on its head in the most delightful way. And after he proved his love and captured the heart of his beloved Eve, audiences cheered for the most unlikely of happy couples. (MCT)

► 'I AM IRON MAN.'

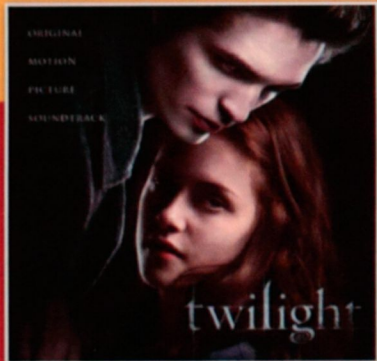
The superhero movie roared out the starting block, earning nearly US\$100 million in its opening weekend. And much of the success was due to Robert Downey Jr.'s title performance. His debonair, swashbuckling and tongue-in-cheek attitude in *Iron Man* was just what audiences had been looking for in a comic book adaptation. Somehow the usual earnest do-gooder acting doesn't cut it when you've got a reactor imbedded in your chest.

(Paramount Pictures/MCT)



▲ **HEROIC EFFORT.** Longtime *Watchmen* graphic novel fans believed the superheroes would never be on the big screen. And they were nearly right, though not because it was deemed "unfilmable" but rather because of an epic court battle between Fox and Warner Bros. over who owned the movie rights. The case dragged on until January when an agreement finally ended the dispute. Frustrated fans made up for lost time as *Watchmen* made US\$55 million in its opening weekend.

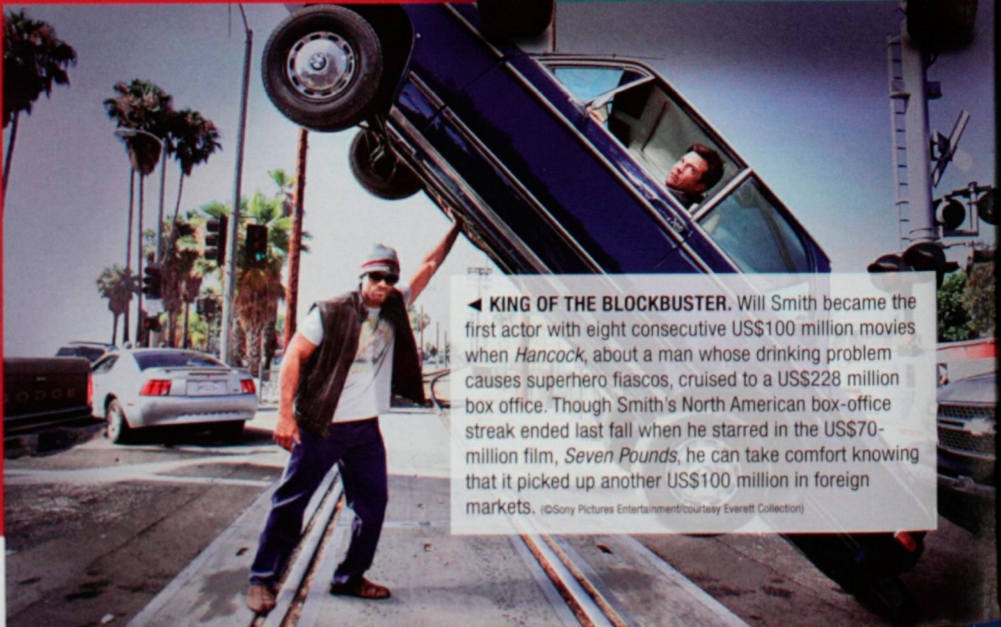
(Warner Bros/MCT)



▲ **TAKING A BITE OUT OF THE BOX OFFICE.** Teens flocked to theatres this winter to see Kristen Stewart and Robert Pattinson play Bella Swan and her love, the brooding vampire Edward Cullen, in the first film adaptation of Stephenie Meyer's hit fiction series. No wonder that just days after *Twilight*'s boffo opening, the second book, *New Moon*, was officially put into pre-production. (MCT)

► **HAVE SEGWAY, WILL PROTECT.** The plot of *Paul Blart: Mall Cop* is improbable, to say the least: an action thriller about a dedicated security guard who saves the day when robbers invade his shopping centre. Yet with comedian Kevin James in the main role, the movie turned into the sleeper hit of the winter, taking in US\$140 million.

(The Canadian Press/Columbia Pictures/Richard Cartwright)



◀ **KING OF THE BLOCKBUSTER.** Will Smith became the first actor with eight consecutive US\$100 million movies when *Hancock*, about a man whose drinking problem causes superhero fiascos, cruised to a US\$228 million box office. Though Smith's North American box-office streak ended last fall when he starred in the US\$70-million film, *Seven Pounds*, he can take comfort knowing that it picked up another US\$100 million in foreign markets. (©Sony Pictures Entertainment/Courtesy Everett Collection)



◀ **GOLDEN GIRL.** Who cares that Jennifer Aniston has hit the big 4-0, she is still America's sweetheart. She made everyone long to walk Labrador puppies in *Marley & Me* and proved that men can be idiots when it comes to relationships in *He's Just Not That Into You*. Alas, Aniston's own love life took a hit in March when she broke up with singer John Mayer. Perhaps she should rent her own movies for pointers.

(Francis Specker/Landow/MCT)



▶ **SWAN SONG.** After a career full of daring roles, it was fitting that Heath Ledger's last picture, *The Dark Knight*, would cement the Australian actor's reputation as one of his generation's best.

The sequel to *Batman* opened to rave reviews six months after Ledger accidentally overdosed on prescription medication. Reviewers praised Ledger's dark portrayal of the evil Joker and correctly bet that he would capture an Oscar for his role. (MCT)

TOP 10 • 2008 Movies

1 The Dark Knight	\$650 million
1 Iron Man	\$388 million
3 Indiana Jones and the Kingdom of the Crystal Skull	\$387 million
4 Hancock	\$278 million
5 WALL-E	\$273 million
6 Kung Fu Panda	\$262 million
7 Twilight	\$233 million
8 Madagascar: Escape 2 Africa	\$220 million
9 Quantum of Solace	\$205 million
10 Dr. Seuss' Horton Hears a Who!	\$189 million

* In Canadian Dollars

▶ **FINALLY.** British actress Kate Winslet was first nominated for an Academy Award at the age of 20. She lost. Then came four more nominations. She lost them all. So it was no surprise that Winslet, now 33, was emotional when she finally claimed the golden statue for her role as a former Nazi concentration camp guard in *The Reader*. "I'd be lying if I hadn't made a version of this speech before, I think I was probably eight years old and staring into the bathroom mirror. And this [holding up the Oscar] would've been a shampoo bottle," Winslet said in her acceptance speech. "Well, it's not a shampoo bottle now!"

(Francis Specker/Landow/MCT)



◀ **JAI HO!** The film *Slumdog Millionaire* won eight Oscars including Best Picture and made more than US\$135 million in North America. Not bad for a movie filled with subtitles about Jamal, a poor kid from the slums of Mumbai, who needs to win India's version of *Who Wants to be a Millionaire* to save the beautiful Latika. Its leading actors, Dev Patel and Freida Pinto, became the toast of Hollywood as Woody Allen signed Pinto to his new movie, while M. Night Shyamalan scooped up Patel. A clue to the success of the unswervingly optimistic movie can be found in the title of the infectious Best Song winner, *Jai Ho*. Its English translation is "May victory be yours." (©Fox Searchlight/courtesy Everett Collection)



Sports

► ON TOP OF THE WORLD.

Team Canada captured its fifth straight World Junior Hockey Championship gold with a 5-1 victory over Sweden in early January. John Tavares, seen here holding up a Canadian flag, was named most valuable player and top forward for the tournament, making him a top pick in the NHL entry draft this year.

(The Canadian Press/Tom Hanson)



▼ **ROCK STEADY.** Team Canada skip Jennifer Jones was unstoppable on her way to her third Scotties Tournament of Hearts in March, but had less success a month later at the World Women's Curling Championship in South Korea, where the defending champ finished out of the medals.

(The Canadian Press/Jonathan Hayward)



► FANCY FOOTWORK.

Calgary Stampeders' Miguel Robede held up the Grey Cup after his team beat the Montreal Alouettes at the 96th Grey Cup in November. The 66,308 football fans in the domed Olympic Stadium were deafening as they rooted for the hometown Alouettes, who were ahead at halftime. But Stampeders quarterback Henry Burris rallied his team with a second-half comeback to win 22-14. Burris was named the game's most valuable player.

(The Canadian Press/Tom Hanson)



► **FASTEST MAN ON TWO LEGS.** In Beijing last summer, Jamaican runner Usain Bolt became the first sprinter ever to shatter world records in both the 100-m race and the 200 at the same Olympics. In the 100, he won the gold in 9.69. Then, on the eve of his 22nd birthday, he ran 19.30 to smash the record in the 200. He capped his week—another gold medal, another world record—as a member of Jamaica's 4 x 100-m relay team.

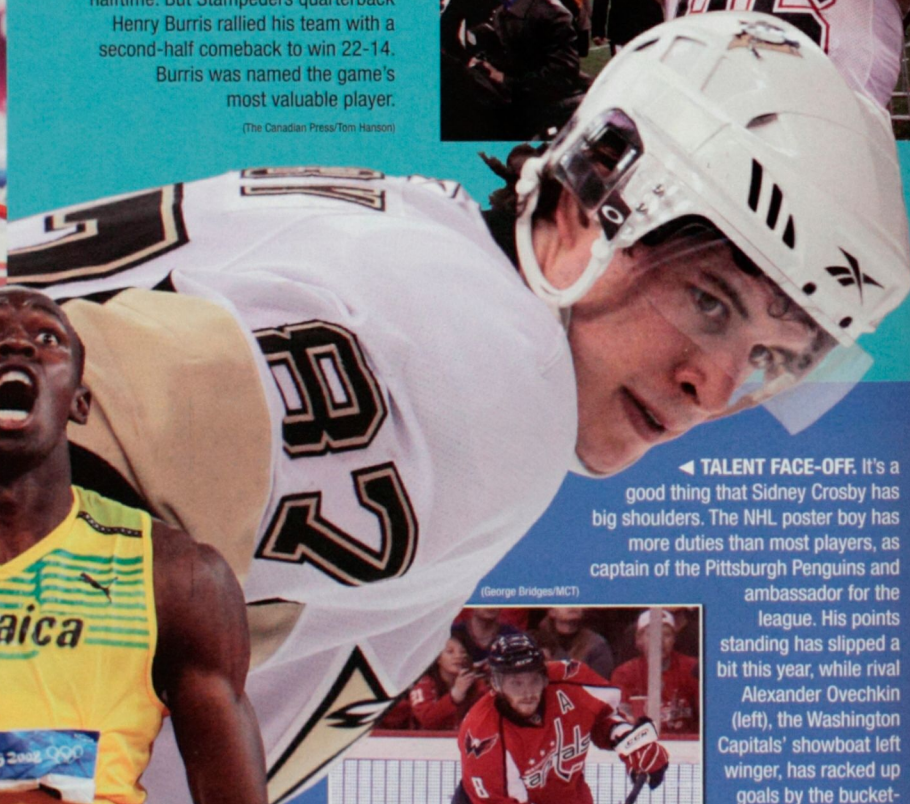
(Jeff Simer/Charlotte Observer/MCT)



◀ TALENT FACE-OFF.

It's a good thing that Sidney Crosby has big shoulders. The NHL poster boy has more duties than most players, as captain of the Pittsburgh Penguins and ambassador for the league. His points standing has slipped a bit this year, while rival Alexander Ovechkin (left), the Washington Capitals' showboat left winger, has racked up goals by the bucketload. But don't count out No. 87. When it comes to face-offs, killing penalties, and the grit needed to go the distance, Capt. Crosby has few equals.

(George Bridges/MCT)



Champions 2008



◀ HE'S BACK.

For months golf fans fretted and worried while Tiger Woods recovered from reconstructive surgery on his left knee. The operation occurred just days after his painful win at last year's U.S. Open. But in March the golfer allayed fears by roaring back from a five-shot deficit to capture the Arnold Palmer Invitational on the final hole.

(Roberto Gonzalez/Olando Sentinel/MCT)

◀ SHE'S A CHAMP, NO HOLDS

BARRED. Wrestler Carol Huynh won the first of Canada's three gold medals at the Beijing Olympics. Huynh beat Japan's Chiharu Icho in the 48-km freestyle weight class. Her match was spectacular, but so was her reaction to her victory. Up on the podium, she wiped away tears and proudly sang *O Canada*. "I was thinking about the road to how I got here," she explained. Huynh's parents were born in Vietnam, though she was born and raised in Hazelton, B.C. Afterward she thanked the people of her hometown for their support in "raising an Olympian."

(Mark Reis/Colorado Springs Gazette/MCT)

GREY CUP

SUPER BOWL XLIII

WOMEN'S CURLING

MEN'S CURLING

STANLEY CUP

WORLD SERIES

NBA

PGA

LPGA

CALGARY STAMPEDERS
OVER MONTREAL ALOUETTES

PITTSBURGH STEELERS
OVER ARIZONA CARDINALS

JENNIFER JONES, TEAM CANADA
OVER MARLA MALLET, B.C.

KEVIN MARTIN, ALTA.
OVER JEFF STOUGHTON, MAN.

DETROIT RED WINGS
OVER PITTSBURGH PENGUINS

PHILADELPHIA PHILLIES
OVER TAMPA BAY RAYS

BOSTON CELTICS
OVER L.A. LAKERS

VIJAY SINGH

LORENA OCHOA

22-14

27-23

8-5

10-4

4-2 SERIES

4-1 SERIES

4-2 SERIES

US\$6.6 MILLION

US\$2.8 MILLION



▲ **SWEET REDEMPTION.** Last summer in Beijing, the men's 8 rowing team finished the job they had begun four years earlier. After a crushing defeat at the Athens Olympics in 2004, where they had gone in as medal favourites and wound up with a fifth-place finish, there was no stopping the crew in China. They led the final race the whole way, rowing flat out to a gold-medal finish. (AP Photo/Gregory Bull)

▲ **SOLID GOLD.** After an accident at age 12 left her paralyzed from the hips down, Chantal Petitclerc refused to slow down. Last summer, at the 2008 Paralympics in Beijing, the 38-year-old athlete entered five events (100 m, 200 m, 400 m, 800 m and 1,500 m), and won them all, setting two world records (200 m and 800 m) in the process. With that, Petitclerc ended a career that had spanned five Paralympics and included 21 medals — 14 of them gold. Canadian sports journalists named her winner of the Lou Marsh Trophy, presented to Canada's top athlete of the year.

(AP Photo/Eugene Hoshiko)



▲ **SPEED KING.** The must-see event last summer was the Beijing Olympics, and its marquee star was Michael Phelps. For nine days in August, TV audiences tuned in to watch the swimmer break Mark Spitz's 36-year-old record, winning eight gold medals at one Olympics. Why, he almost made Speedos cool again. (Erich Schaefer/Dallas Morning News/MCT)

Science

► **MISSION INVISIBLE.** Fans of Harry Potter rejoice. Teams of engineers at universities around the world have been working to produce a variety of invisibility cloaks. And they're hiding items a lot bigger than a jacket. Spanish scientists can hide a submarine from sonar, while British experts have developed a way to shield offshore oil platforms against massive ocean waves. Though amazingly complex, the cloaks all work the same way: they shuffle or bend waves, such as light, sound

or water, so that it appears as if the cloaked object is not there. Imagine the possibilities for hide and seek on a global scale.

(AP Photo/Shizuo Kamayashi)

► **HOSPITAL CHECKLIST SAVES LIVES.** In a year-long project, hospital surgical teams in eight countries followed a basic checklist in the operating room and amazingly reduced the rate of deaths and complications by more than a third. This low-tech protocol involved such things as confirming the patient's name and the procedure to be performed, as well as double-checking that all equipment had been sterilized and any potential complications had been discussed. Simple, commonsense stuff that sometimes gets overlooked in the sophisticated realm of modern medicine. (Shutterstock)

► **PRIMETIME IS ANYTIME.** It's like a big video jukebox filled with all your favourite TV shows, and available 24/7. Created as a network-approved alternative to unauthorized sites, *Hulu.com* offers free full episodes of shows from NBC, Fox, PBS and other channels. And although Canadians are currently blocked from the site, there's a simple workaround: *AnchorFree.com* allows Canucks to view blocked U.S. content. Other simple possibilities include the Canadian networks' websites, such as *CTV.ca*, which streams hits such as *Grey's Anatomy* and *Gossip Girl*. Bye, bye cable. (www.hulu.com)



► **GREEN POWER.** Between fridges and stoves, lights, computers, air conditioners and soon, plug-in cars, we use a lot of electricity, half of which, in the U.S., comes from burning coal. As our demand increases, we need to find more capacity in the grid. And these days many scientists are looking at renewables, including wind, solar and hydro, to generate those gigawatts. Wind farms are sprouting up across the land, new generation solar cells are being tested, and small-scale hydro dams are being proposed. Stay tuned: the results should be electrifying. (Gary Porter/Milwaukee Journal Sentinel/MCT)

▼ **DRIVING WITH NEW SPARK.** GM's Chevy Volt has electrified North America with its plug-in battery-powered motor that can travel up to 65 km on a single charge. For longer distances, a gas engine kicks in to recharge the battery while you drive. No more gas guzzling. (MCT)

* Due on the market in 2010



Estimated annual cost of running GM's new electric car, the Chevy Volt*, compared to other electric appliances:

Central air conditioner	\$324
Refrigerator	\$303
Water heater	\$296
Volt (24,140 km)	\$292
Clothes dryer	\$125



◀ **DIY SAFETY.** The LightLane is an ingenious idea to make night bike riding safer. Lasers mounted on the rear of the bike project sharp, bright lines onto the pavement behind the cyclist, creating a virtual and movable bike lane, complete with a cycling logo. This gives drivers a boundary and keeps cyclists out of harm's way. Creators Evan Gant and Alex Tee of Boston presented their idea in an online design contest. They are now working on a prototype. (Courtesy Evan Gant, Allitude Inc.)



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University of Toronto