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***Rotman***

**2007-2008**  
**Yearbook**





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# A Message from the Dean



Congratulations to all of our talented MBA students on the completion of another challenging but rewarding academic year. Over the past year, your energy, drive and hard work have made the Rotman name stand out on the UofT campus and throughout the business community.

Those of you who are graduating have an unprecedented opportunity to find your place in the world and make a real difference. Integrative Thinking has been a key part of your educational experience, and in today's increasingly-complex environment, it will set you apart from your peers: rather than choosing between existing models, you now have the toolkit required to build new models that address elements that others may miss, and

an ability to see how the various parts of a problem fit together to form the 'big picture'. The organizations that hire you will be rewarded for their insight.

As Rotman graduates, you will join a worldwide network of close to 20,000 UofT business alumni in 70 countries worldwide. I encourage you to take advantage of the benefits available to Rotman alumni, which include an ongoing suite of timely events, an annual day in June set aside for life-long learning, and an expanding roster of volunteer opportunities, including mentoring future students. I urge you to stay in touch with your peers and with us, and the Rotman Alumni Portal makes this easy. Be sure to bookmark <http://portal.rotman.utoronto.ca>, and visit it often.

I will leave you with this challenge: instead of taking the world as it is presented to you, find a way to shape it for the better. Take the skills and tools you've gained at Rotman, and in a global marketplace where your thinking skills are in high demand, don't accept the easy tradeoffs. Instead, create better solutions. For those returning for another year of study, I look forward to seeing you enhance our School's growing reputation for innovation and excellence.

On behalf of all Rotman faculty and staff, my very best wishes to each of you as you progress on your journey. We are thrilled to have been a small part of it.

Dean Roger Martin



# A Message from the GBC President



I have always believed that the students have the most pivotal role in enriching the MBA experience at Rotman. Just imagine the value we gained from working with our high calibre peers. The passion, enthusiasm, dedication and commitment of students have helped build Rotman's reputation and this year was no exception.

While writing this message I could not help myself but get nostalgic. The last two years pass by as a flash... starting our enthusiastic journey with orientation camp, challenging ourselves with the rigour of curriculum, exploring exciting career opportunities with the recruitment process, enjoying and celebrating MBA life with social events such as semi formal and formals, exploring our talent with No-Talent night, showing commitment towards society with United Way week and Heart and Stroke foundation relay race, saying goodbye to the class of 2007 and welcoming the class of 2009 & 2010, and developing a life-long network of friends. What an incredible journey it has been!!

After this rigorous but enjoyable two years we can proudly say that we have evolved as better individuals at both personal and professional levels and more importantly, find ourselves equipped to continuously grow in the future.

We might not know what the future has in store for us but there is optimism in the air. We are all raring to apply the knowledge gained in the last two years and register our presence in the business world. I look forward to continuing my involvement in the Rotman community and to keep celebrating each other's success.

I believe we should congratulate ourselves on completing yet another challenging but rewarding year. On a personal note, I would like to thank you all for making this one of the best years of my life.

Sid Sharan

GBC President 2008



# Rotman Staff



## *Human Resources*

Althea Joseph, Diane Hughes-Leacock, Jan Kloosterhuis, Helen Zias



## *Building Operations*

Gerri Laforme, Christopher Bogoros, Lorraine Subban



## *Business Information Centre*

Vicky Skelton, Heather Wilson, Greg Barber, Sean Forbes, Barbara Dance, Lisa Andrews Attwater, Claire Wollen, Pamela Strachan, Patricia Tam

Jennifer Riel,  
Kathryn Davis



## *Program Services*

Margaret Charles, Yoseph Kadrie, Feven Haddish, Julie Ma, Deanne Saunders, Caroline Pye, Leanne Carson, Kimberly Yeh, Cheryl Gibbs, Laura Wood, Edith Cheung, Nancy Baker, Kimberley Newton



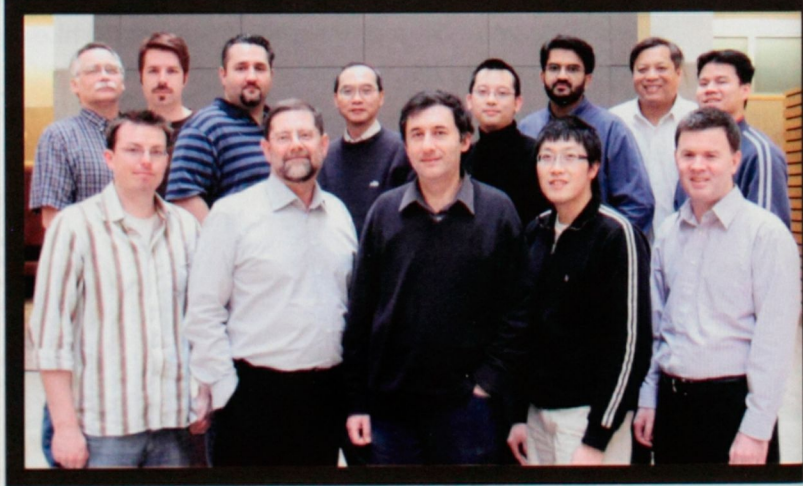
## *MBA Admissions*

Rummy Gill, Marie-Eve Roy, Lynda Paterson, Yien Ha, Bailey Daniels, Afrodite Cruz, Cheryl Millington.  
Missing in Action: Rachel Mackenzie, Lisa Connors



## *Information Technology*

Back Row: Patrick Aspinall, Michael Spears, Spiros Zervos, Yu Sing Cheung, Kingson Chan, Khalid Ghaffar, David Yang, Jimmy Chiu,  
Front Row: David Whittington, Larry Harrison, Florin Draga, Sheldon Chow, Eric Joy





# Rotman Staff

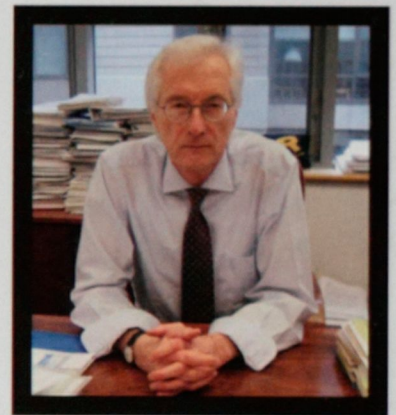


## *Alumni Relations*

Brian Tanner, Michelle Zathureczky, Heather Ullman, Jack Thompson, Rod Lohin



Rick Powers



Peter Pauly



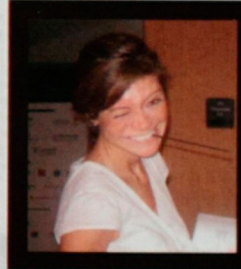
## *Fundraising & Development*

Brian Tanner, Keren Papazian, Catherine Riddell, Jennifer Churhill, Ann Hatch

Jim Fisher



Mary-Ellen Yeomans, Ferzeen Dharas, Daniela Pizarro, Gabriela Kampouris



## *Corporate Connections Centre*

Gil Panuncialman, Kathy Lawton, Mai Noto, Kate Cook, Leigh Gauthier, Freeda Khan, Sisha Maharaj, Jeff Muzzerall, Jillian Dempsey, Faridah Hemani

## *Advancement Team*

Ken McGuffin, Stephen Watt, Monique Barbieri, Jennifer Hildebrandt, Karen Christensen, Steve Arenburg







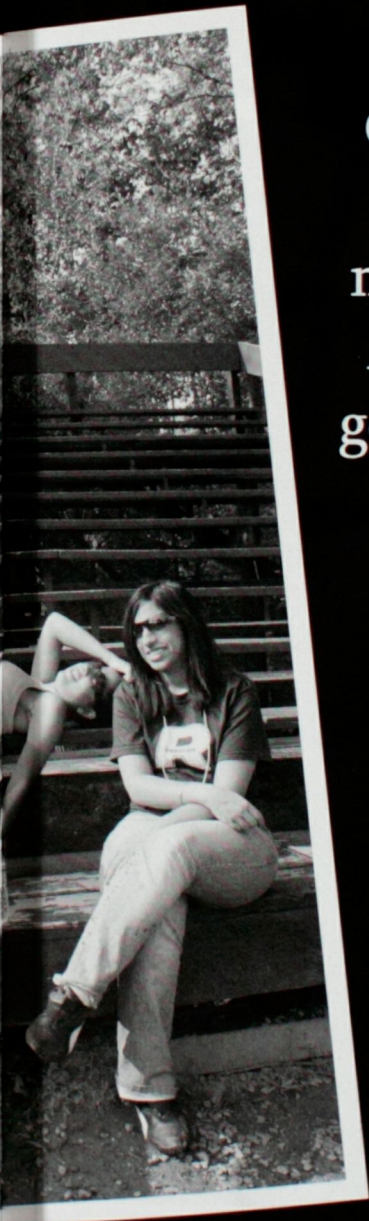


# Orientation Camp Manitou-Wabing

September 2007



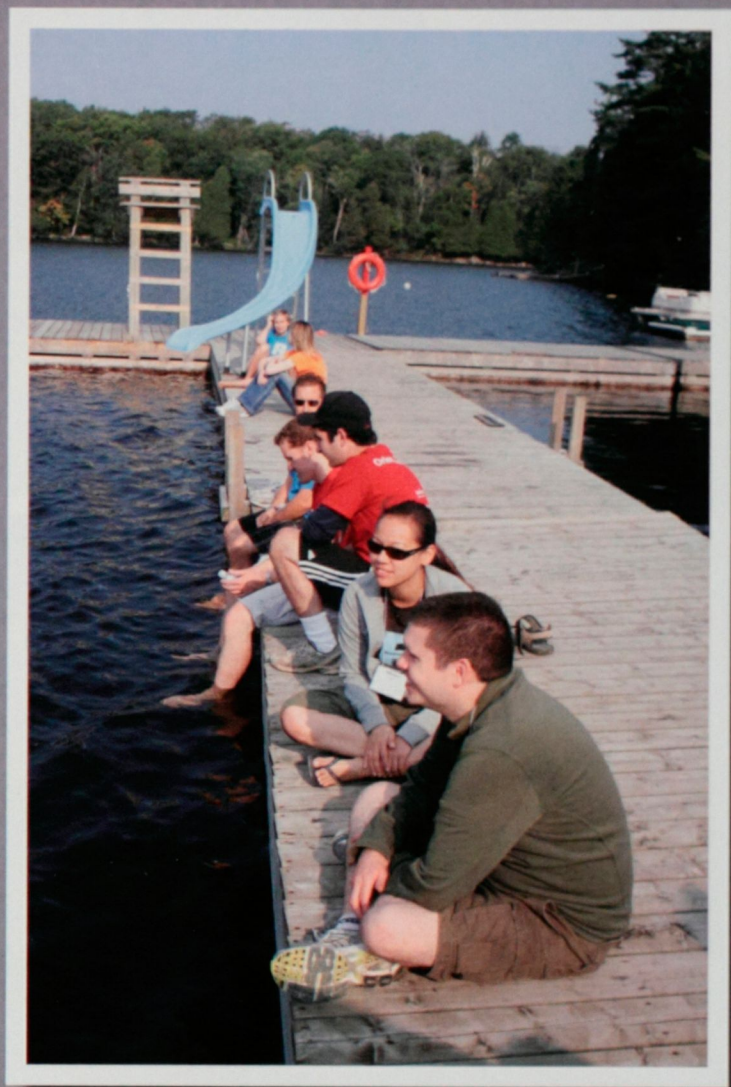
One part games, one part booze, two parts new friends, and a dash of enthusiasm. It may not be the winning recipe for Cocktail Apprentice, but it did make for a fantastic getaway and lots of great memories. Heroes and villains, trading games, casino night, camp fires, and best of all no homework.



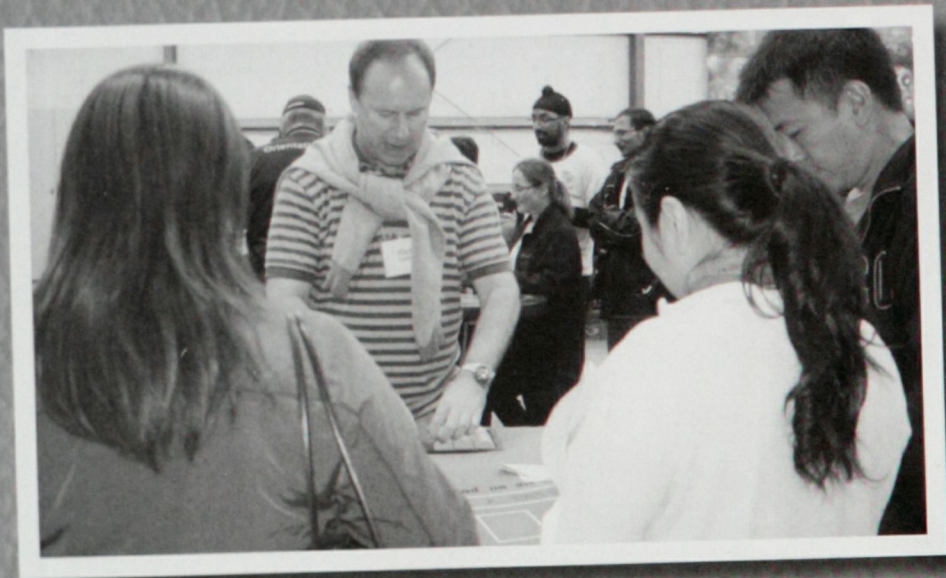




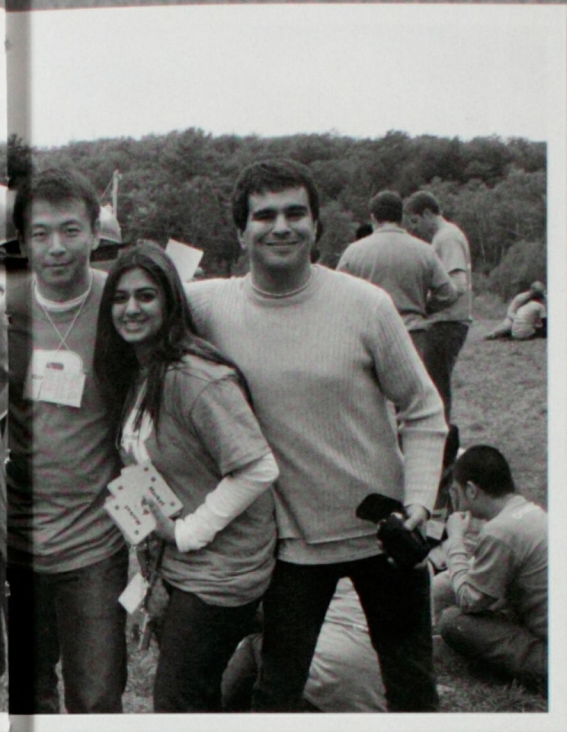












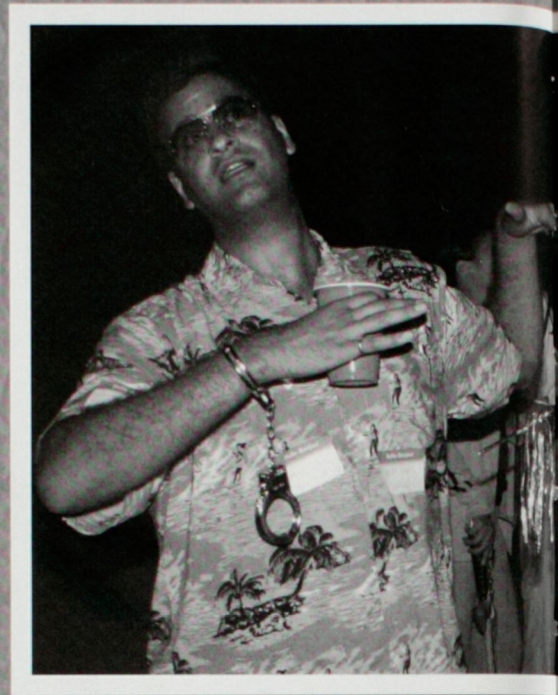


















# Study Groups

~ All happy groups are lying; all unhappy groups are unhappy in their own way.

right way to value a company and debate about what a regression really means.

As your mentors told you, take this as a learning  
If not, at least its over.



take out in the study room, arguments over the

experience. Perhaps one day you will look back fondly on Sunday night Chinese





In the Rotman atrium: starting from left to right:

Rob Forster, and Omar Shaheen

In the Rotman building: starting from left to right:

Naomi, Matt Roher, Sridhar P., Claire Shen, and Scott Mitchell



Strategy case competition day: starting from left to right:

Tomasz and Elaad Keren

After stats brunch: starting from bottom left and going around the table:

Eugenio, Sahar S., Adrienne Lo, Pat Smith, Naomi, Kunal, Rob Hyams, Azi B, and Damon Hanna







Chang Liu, Jesse Dallal, Khati Bandali, Deepika Vajja, Karamjot Baines



Ken He, Andrea Corazza, Rita Ramachandran, Elaad Keren, Greg Harju



James Gu, Sindhu Kutty, Veronica Wei, Vaughn Kerr



Jana Reid, Ferdous Ahmed, Jeffrey Clayman, Kenoy Kadakia, Mike D'Ascanio





Paolo Delano, Steve Bristo, Rushdia Mehreen, Neil Stirrat, Vamsi Sai Durbhakula



Usman Altaf, Paul De Sousa, Kevin Zhou, Julia Shuali, Sam Crittenden



Lynn Chen, Gavin Cheung, Daniel Wong, Raymond Lam



Shaun Chang, Jaspreet Sidhu, George Babu, Ram Rajagopalan





Ahkil Katarya, Eva Kwok, Rajive  
Vijaykumar, Jian Guan, Harpreet Padda



Fiona Tam, Arif Bandali, Mike Dragosits, Yuri  
Hernandez Rodriguez

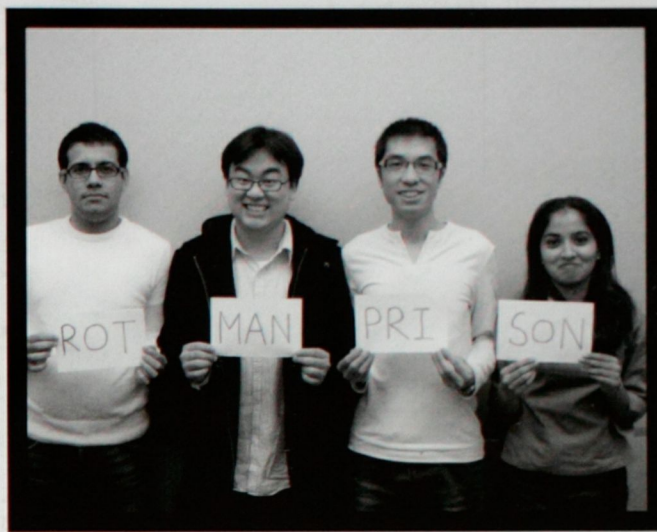


Mark De Vuono, Omar Shaheen, Dan Zufrani, Parvez  
Tehrani



Sumit Sarkar, Marie Desmarteau, Dominic Jaikaran, Serita Maharaj, Andrew Massie





Haider Khan, Howard Wong, Brian Tang, Kavitha Naramimhan



Tomasz Wronski, Anthony Tam, Vishal Sharma, Chihiro Hosoe, Toni Kalmacoff

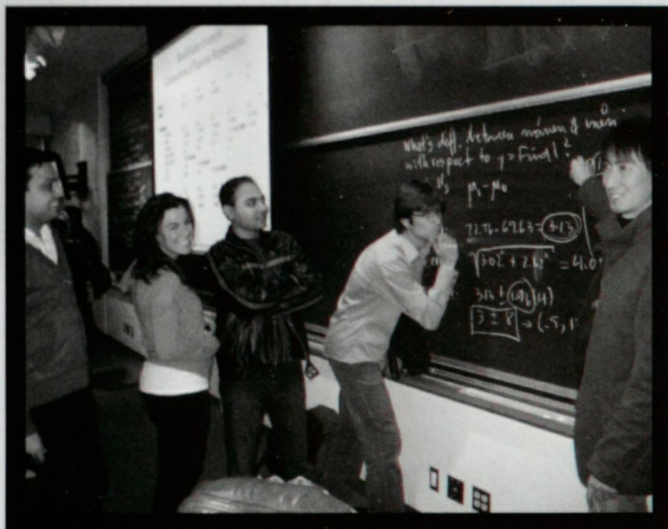


Shivani Munjal, Paul Zvonar, Paul Waldron, Jordy Hung



Jennifer White, David Rajzman, Umi Kinoshita, Terry Huang





Deepak Antil, Kate Belzberg, Kapil Bapat, Fraser Gibson, Patrick Matsumura



My Le, Joey Cheung, Susan Yang, Ravinder Gill



Sridhar Parthasarathy, Ruowen Liu, Amanda Minuk, Nicholas Stoute, Devon Haber



Rohn Jackson, Caitlin Moon, Matthew Roder, Veronica Espinosa, Yousuf Haque





Evelyn Li, Aditya Mardia, Albert Ko, Bradley Hennick,  
Trevor Smith



Nitin Ninan, Gavin Reiff, Kristen Casper, David Chen,  
Marcus Shiue



Shawn Siddiqui, Jamie Bennett, Monica Mittal,  
Apoorve Singhai



Philip Zhu, Natty Yagudin, Brant Carson, Jason Chen





Felicia Hsu, Roman Levitin, Joanna Lasko, Srikanth Lakshminarayan



Takuro Hibino, Nicole Tessaro, Doug Marrow, Mayu Saravanapavan



Rob Kaplan, Kevin Bemben, John Rorstad, Ali Al-Shaabia, Shalu Attri



Amin Nathoo, Brent Whitman, Deni Garcia Garcia, Sumit Sharma, Harshad Patil





Sony Sheng, Allen Levovski, Greg Chow, Ash Pamidi



Sherry Gad, Pavan Mirla, Andrew Mitchell, Jason Chan, Shahram Salimi

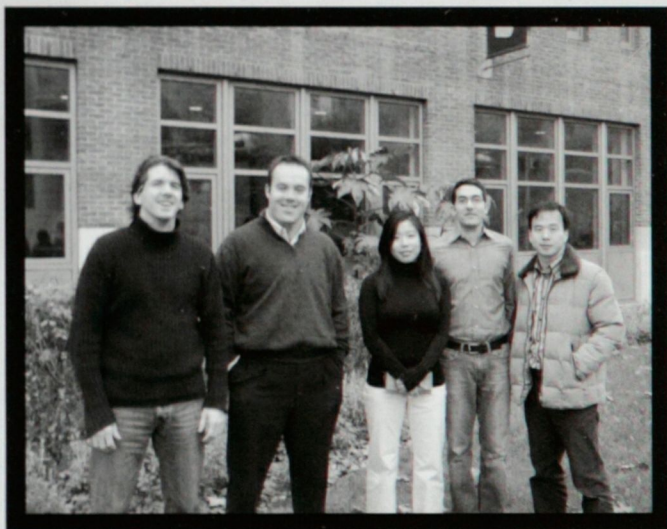


Gaurav Shinh, Kay Yoo, Sid Nariman, Katherine Choi, Angela Ma



Yali Wei, Muzzamel Khan, Ekta Mendhi, Randy Chang, Masanobu Fujimoto





Blair Lemon, Tim Tutsch, Jennifer Lau, Ehsan Shayegan, Raymond Hu



Diwakar Sabapathy, Edmun Tsang, Natasha Lalani, Brian Smith, Joan Den Haan



Roland Braganza, Greg Elcich, Hemaltha Sathyanarayanamurthy, Janet Liu



Sid Akude, Rob Priller, Jennifer Ju, Brocke Weir, Henry Li

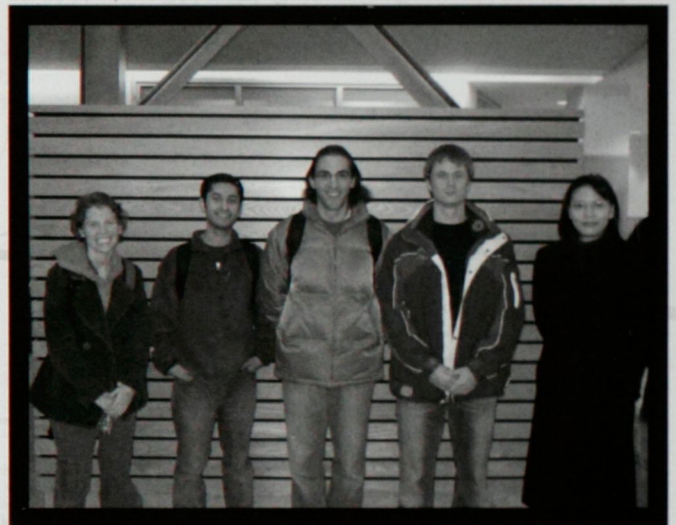




Sergey Titov, Frank Scarcelli, Dominika Wrona, Alex Morton



Evan Sonkin, Chris Roberts, Andrew Ko, Sumit Grover



Margi Moscoe, Gaurav Dhiman, Bruno Barbulovic-Nad, Jason Miller, Catherine Xu

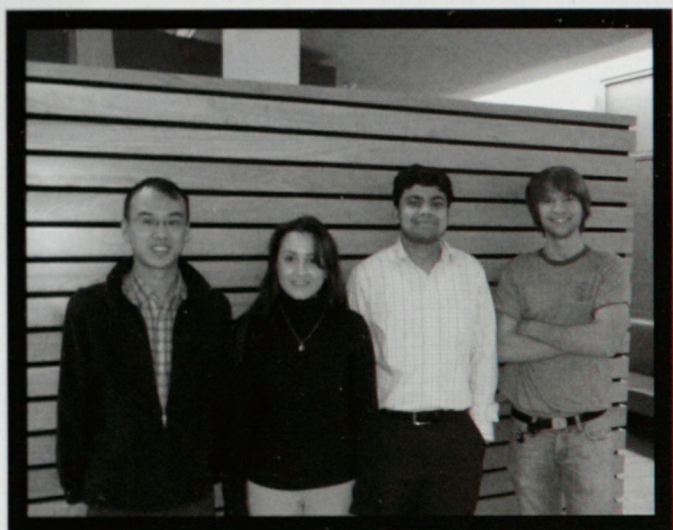


K.E. Teoh, Hammad Rehman, Agatha Doerffer, Garvit Rawat, Ahmed Siddiqui



Yongqiang Wei, George Yao, Stacey Venasse, Aloysius Deepak, Matthew Peden





Yang Meng, Nazanin Rassouli, Bhaskar Jain, Rob Forester



Nishant Punia, Fiona Ho, John Purcell, Naomi The, Faiz Sampat



Benny Koszyk, Azi Boloorch, Annie Zhao, Roberto Rivas, Salil Ratnaparkhe



Neil Rahilly, Luca Simonetta, Bonnie Chan, Stefan Read, Bhaskar Chatterjee





Pat Smith, Kunal Nayak, Sahar Seyedzadah,  
Eugenio De La Rosa, Damon Hanna



Adam Hardi, Gopika Aggarwal, Tisnai Thaitham,  
Daniel Ludwin



Stephen Ham, Mark Sam, Adrienne Ka-On Lo, Rob  
Hyams, Arjun Sundaram



Scott Mitchell, Zachary Newton, Abby Denyer, Lan Yi





Andrew Jennings, Andrea Willemse, Anthony Jin,  
Claire Shen



Shuang Chou, Shamir Amlani, Chilton Ng, Allen Lai,  
Jimmy Musaddiq



Matt Phinney, Marina Mnoyan, Dan Tucunel, Salvatore  
Provvidenza, Vasinya Shivaprakash



Eric Quon-Lee, Martina Frndova, Steven Bullard,  
Manoj Mohanty, Mara Sherkin





Mike Wagman, Chirag Pathak, Eileen Jurczak, Areeb Masood, Ajay Jain



Gurpreet Hayer, Sohaib Tariq, Gideon Chang, Lihor Abraham, Michael Romanese

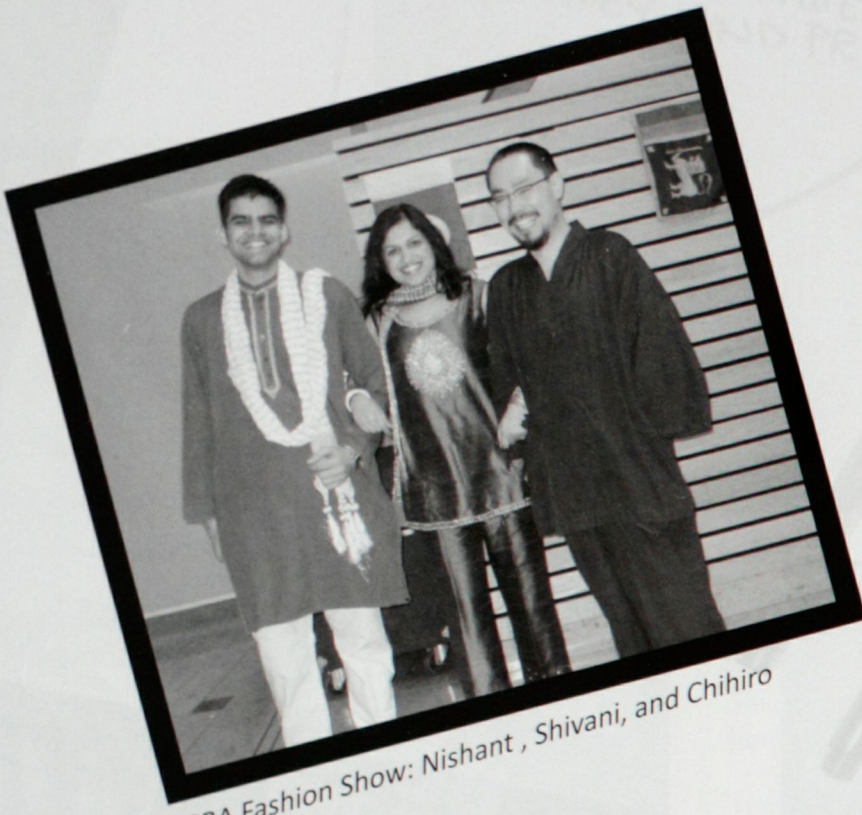


Tad Lu, Ken Lee, Douglas Chung, Sheena Durrani, Shashi Peddi



Meha Gandhi Varier, Kaushal Gupta, David del Burgo, Calen Harrison, Reza Motaghedi





GBA Fashion Show: Nishant , Shivani, and Chihiro



No Talent Night: Julia & Ferdous







Relay Race: Richard, Luca, Amanda, Paolo, Sarah, Sid, Andrew, Henri



James & Rohn at the atrium



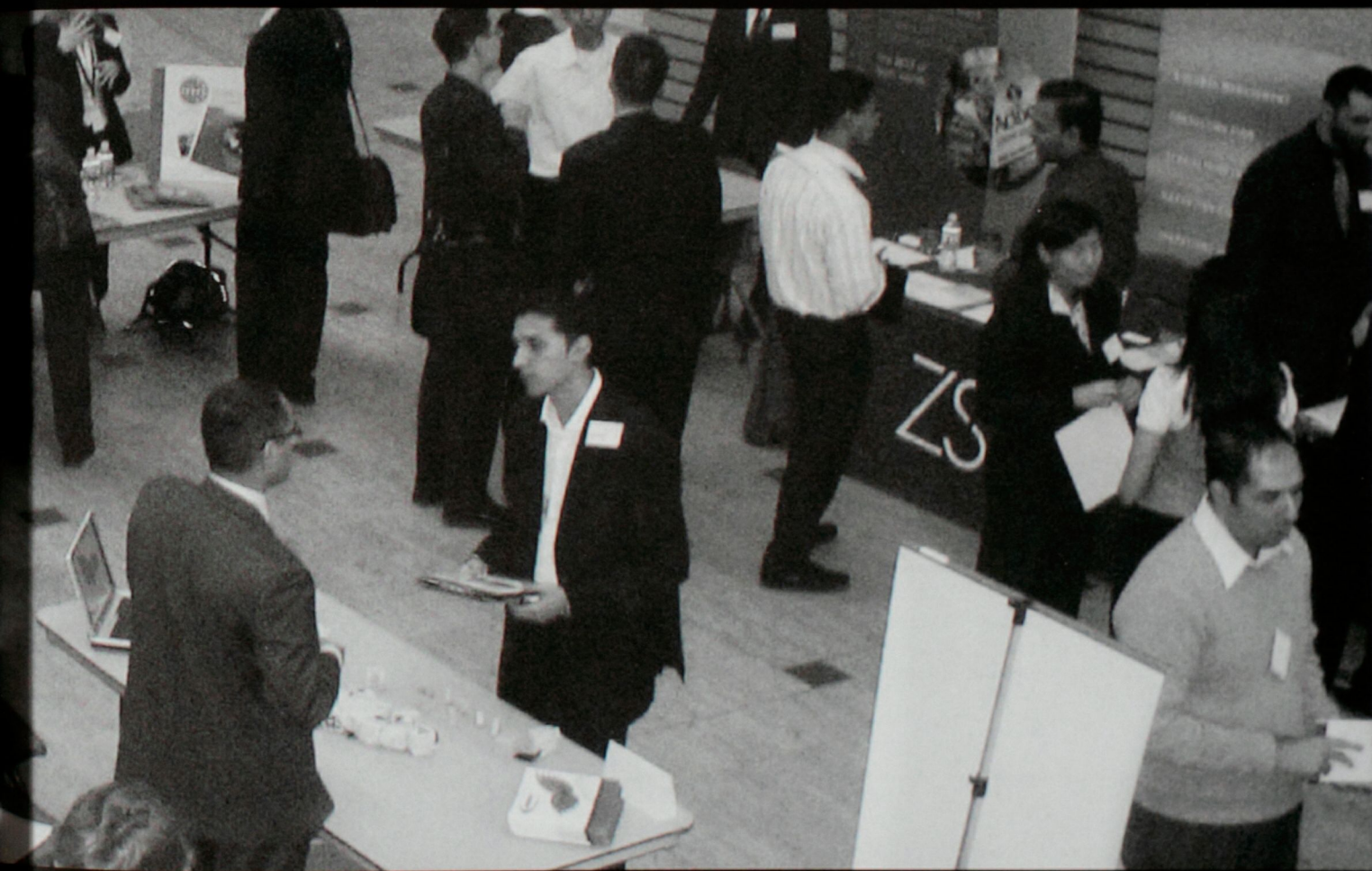
Jamie & Brent rockin' the turntables at the BOAT







# clubs and associations





# graduate business council

## senior members

The GBC is the elected, student representative organization at Rotman. This year's GBC was comprised of a diverse and stellar group of Rotman's finest, future business leaders. Through the team's collective efforts, the GBC made a significant and tangible impact in everyday life at Rotman. We thank our classmates for giving us the honour of serving them this year and we look forward to seeing next year's class continue to build on the improvements we made in building Rotman into one of the best MBA programs in the world.



**President:** Sid Sharan **VP Internal:** Richard Ahn **VP External:** Julia Bonin **VP Clubs & Associations:** Kathy Skelton **VP Finance:** Aditi Saini  
**Executive, 3YR MBA Program:** Nija Hope **Director, Social:** Azadeh Dehghanpour, Denise Figueiredo **Director, Sports:** Henri Guay, Sarah Stern **Director, Ambassador Program:** Shazeen Merali (absent) **Director IT:** Gabe Shtern **Director, Sponsorship:** Gaurav Malhotra

# graduate business council

## first year reps & ambassadors



**First Year Reps, Academic:** Omar Shaheen, Brant Carson, George Yao, Gurpreet Hayer **First Year Reps, Social:** Ferdous Ahmed, Jamie Bennett, Pavan Mirla, Azi Boloorchhi **First Year Reps, Sports:** Paolo Delano, Amanda Minuk, Andrew Mitchell, Luca Simonetto  
**GBC Ambassadors:** **Director:** Shazeen Merali **3Yr Program Lead:** Christine Canning **Domestic Area Lead:** Michelle Senkiw **Foreign Area Lead:** Juan Rodriguez **Events & Planning Lead:** Risa Goldberg **Recruiting & Training Lead:** Ilana Bendayan



# rotman asset management association

RAMA is a student led association whose main objective is to provide a resource platform for Rotman graduate students who are interested in pursuing a career in investment management or securities research.

Through our club initiatives we plan to achieve our primary goals of helping our members learn about the industry and develop relevant skills; providing opportunities to network with industry professionals; and expanding Rotman's profile in the asset management community.



**Operations Board:** President: Jaime Coelho VP: John Kaye Treasurer: Anthony Chow Director, Communications: Priti Singh Directors, Events: Anna Castro, Kenneth Cheung Director, Mentorship: Shravan Kacham Director, Clubs Day & Workshops: Andy Ko Directors, Security Analysis Competition: John Carinci, Rick Leung First Year Board Members and Executives: Shaun Chang, Garnet Dixon, Benjamin Gossack, Krati Jain, Charles Lim, Ruowen Liu, Doug Morrow, Shashi Peddi, Keyyee Teoh, Tam Tran



**Oversight Board:** Chair: Nobu Soda Professors: Eric Kirzner, Ramy Elitzur Professionals: Lara Misner Alumni: Daniel Carabajal President: Jaime Coelho Strategy Board: Chief Strategy Officer: Jaime Coelho Chief Development Officer: Anthony Chow Chief Training Officer: Kenneth Cheung, Bharath Shetty CFA Programs Officer: Rick Leung Strategy Officer: Benjamin Gossack, Keyyee Teoh Development Officer: Evelyn Li



# rotman business technology group

Founded in 2002, BTG is a student-run club that promotes the technology of business. It's vision is to make Rotman a world-class institution that develops the technology-savvy leaders of tomorrow. Mission objectives are to promote the importance of technology as a business enabler across all industry sectors.



**President:** Leonardo Marchetti **Director, Communications:** Vikas Venugopal **Director, Finance:** Nipun Sehgal  
**First Year Reps:** Manoj Mohanty, Nathalie Ly, Yali Wei (absent)

# energy & natural resources group



ENRG is committed to assist first and second year MBA students interested in pursuing a career in the Energy and Natural Resources sector. There are tremendous opportunities for exciting MBA careers in this broad sector, from equity research and investment banking to operations management and project finance. As such, the ENRG event roster provides the opportunity to get to learn more about the industry to better develop student networks and connections across Canada.

**President:** Michael Hamilton **VP Finance:** Denis Venderov **VP External:** Kevin Fleischhaker **VP Events:** Shama Ahmed



## engineers in management

This is where all of Finance, Strategy, Operations & Marketing converge. General Management is arguably the ultimate realization of a career in business. General Managers typically have cross-functional responsibilities; that is, they make decisions that involve the coordination and integration of functional areas such as sales, marketing, human resources, finance, and production.



**President:** Mohit Khoda **VP Internal:** Yasser Mirza **VP Finance:** Sid Malkani **VP Skoll:** Erez Eizenman **First Year Rep:** Andrew Ko (Absent) - **VP External:** Kathryn Wong **First Year Reps:** Kunal Nayak, Vamsi Sai Durbhakula, Shashi Peddi, Shash Anand

## entertainment & media association



Television, Film, Radio, Sports and Publishing are all industries that are growing and/or consolidating in Canada, and both growth and consolidation create a demand for talented, effective managers. Our goal is to create awareness on both sides of the entertainment and media equation – letting you know that there are exciting and challenging positions for MBAs in the industry, and letting the industry know that Rotman can provide top MBAs that are up to the challenge of managing in an ever-changing entertainment and media landscape.

**President:** Jason Yu **VP Internal:** John Carinci **VP External:** Daniel Oliveira **VP Events:** Moira Cowan **VP Finance:** Kim Ly **First Year Reps:** Gopika Aggarwal, Toni Kalmacoff, Rob Forster



# rotman finance association

The purpose of the Rotman Finance Association is to:

1. Bridge the gap between classroom financial theory and finance-based career services, offering students insight into the many exciting facets of the finance profession;
2. Enlighten students about a broad range of finance related careers and assist our club members in the recruiting process for finance careers;
3. Provide Rotman students with first-hand opportunities to meet with finance industry leaders and innovators;
4. Continue efforts to raise Rotman's reputation as a premier finance business school in Canada.



**President:** Sid Malkani **VP Internal:** Feraz Shere **VP External:** Andrew Hall (absent) **VP Finance:** Ram Venkat **Directors:** Joanne Hung (absent), Kenneth Cheung, Mike La Fleur, Kegan Winters, Paul Chavez, Rick Leung (absent), Risa Goldberg, Hugo Lorensen **First Year Reps:** George Yao, Tim Tutsch, Anthony Jin, Bernard Koszyk

# rotman health care & biotechnology association



The Rotman Health Care and Biotechnology Association (HCBA) was formed in 2002 in response to the growing interest and enthusiasm in the health care sector among MBA students. To date, our association membership and event roster has more than doubled.

Our mission is to introduce, educate and prepare our members for the challenging and rewarding career opportunities available in pharmaceuticals, biotechnology, health care consulting, hospital management, as well as other areas of health care. Increasing the Rotman profile in these rapidly growing industries is integral to the HCBA mission.

**President:** Paula Lucas **VP Communications:** Mike Bales **VP Special Events:** Sarit Daniel **VP Corporate Relations:** Michelle Zimmerman-Day **VP Speaker Series:** Jennifer Aiello (absent) **VP Special Events:** Ilana Bendayan (absent) **First Year Reps:** Avi Orner, Susan Yang



# impact consulting

Impact Consulting Group has been providing clients with premium consulting services since 1972. Impact offers clients innovative and customized solutions that facilitate business planning, strategic development, financial services and market research. Impact's perspectives are infused with the latest education, diverse industry experience and the resources of Canada's leading business school. Located at the Rotman School of Management at the University of Toronto, Impact is able to leverage the expertise of the faculty to capitalize on state-of-the-art business information that provides clients with a unique, yet practical approach.



Partners: David Rozin, Jonah Peranson, Moira Cowan, Yasser Mirza, Nicole Phillips

# rotman management consulting association



Our mission is to develop and strengthen the relationships with consulting firms and help equip members with the necessary knowledge and tools to successfully land a job in consulting. MCA Club Members had access to practice case files for consulting interviews, attended an industry reception and various guest speaker events, participated in "Super Saturday" information sessions on the consulting industry, and took part in case competitions.

President: Erez Eizenman VP: Paulo Salomao Director, Career Prep: Erin Lynch Director, Career prep: Rohit Singla  
Director, Speaker Series: Sarit Daniel Director, Case Competitions: Mark Greenberg Director, Communications: Jordon Elbaum  
Director, Industry Reception: Shakila Hashmi (absent) Treasurer: Frederic Offman  
First Year Reps: Diwakar Sabapathy, Ekta Mendhi, Karamjot Bains, Anthony Jin (absent), Nathalie Ly (absent)



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## marketing association

The current RMA executive team collectively identified marketing as a discipline fundamentally dedicated to this new direction in business, in which individuals are motivated and capable of developing innovative business initiatives. We recognized that as a discipline, marketing touches on every level of business development, and it is for this reason that the RMA is also one of the most important clubs at Rotman.



**President:** David Brown **VP Internal:** Diana Palacio **VP External:** Deepak Pundir **Director Finance:** Michal Harel  
**Director Communications:** Anwar Ansari **Director Case Competitions:** Angelica Gupta **Director Speaker Series:** Henri Guay  
**Director Strategic Development:** Nikki Weng

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## net impact



Net Impact is a new generation of leaders who are committed to using the power of business to improve the world. Our mission is to impart management knowledge and provide opportunities for the Rotman community to develop and engage in Corporate Social Responsibility.

Through our local chapter we facilitate a network through Rotman and Net Impact International for CSR awareness, maintain a solid partnership with the AIC Institute offering education on relevant CSR issues, provide chapter membership the opportunity to learn about tangible applications of CSR through a speakers series, provide an open venue to discuss the issues and share resources to find a career that combines business and social impact.

**President:** Sarah Stern **VP Marketing:** Avinash Abichandani **VP Case Competition:** Richard Wiltshire (absent) **VP Communications:** Narinder Dharmi (absent) **VP Education:** Shakila Hashmi **First Year Reps:** Jennifer White, Stefan Read, Rita Ramachandran, Daniel Ludwin



## new ventures group

Are you bristling with new ideas that are begging to be put into action? Do you want to be your own boss? Do you strive to bring the best ideas to fruition in the corporate world? Have you ever thought of starting a business of your own today, tomorrow or even a few years down the road? If so, the New Ventures Group is the ideal place for you. The NVG has one of the most comprehensive and ambitious schedules of any club at Rotman. Allow us to guide you through the business lifecycle and put you in touch with like-minded people.



**President:** Matthew Murphy **VP Finance:** Reza Hosseini **VP Communications:** Jason Yu **VP Events:** Allan Baril **Speakers & Events:** Colin Dabisza, Alex Stickler

## NeXus consulting group



Rotman NeXus is a non-profit management consulting service established specifically to help non-profit organizations and social enterprises build capacity, explore new revenue streams, and broaden their networks for financial and community support. Staffed by Rotman MBA students, it offers consulting services at affordable rates and also advances and disseminates research on the measurement of social return and blended value. NeXus consultants are supported by an extensive network of academic advisors and mentors, who provide guidance and knowledge of best practices.

**Consultants:** Kenneth Cheung, Wendy Guo, Kim Ly, David Ycasiano



# rotman association operations management

ROMA is committed to the promotion of learning and employment opportunities in the global manufacturing sector, specifically those related to technology, supply chain management, global outsourcing and operations research. In partnership with our current membership, faculty, and alumni, we strive towards our mission by sharing enthusiasm for and generating interest in operations management and outsourcing by providing educational opportunities and career connections in this field.



President: Dan Bandurka VP External Communications: Michael Hamilton VP Business Development: Morgan Fine (absent)  
VP Speaker Series: Azadeh Dehghanpour VP Events: Teng Fan VP Finance: Raymond Ma VP Internal Events: Vikas Venugopal

# rotman outreach



ROTMAN OUTREACH allows students to contribute their unique abilities to community initiatives in Canada and beyond. In doing so, the club provides Rotman students with various leadership and volunteer opportunities that promote global civic mindedness along with our high academic achievements. Outreach members stand out because they recognize the importance of exhibiting social consciousness within the framework of business thinking.

The club is committed to the vision that every Rotman community member should REACH OUT as he or she pursues academic, professional and personal goals. Dare to be outstanding!

President: Ruchika Patel VP: Narinder Dhani VP Development: Mary Ross VP Communications: Joanne Hung Treasurer: Farhan Ali Khan  
Event Coordinators: CIBC Run for the Cure: Salimah Karimbhoy & Angelica Gupta United Way Week: Rachel Wihby & Dipa Banerjee  
Children's Wish Poker Night: Mary Ross



# rotman risk management association

The RRMA rose out of Rotman's renowned Finance Association (RFA) in order to transform risk management's image as a marginal application of finance to an increasingly crucial function of the industry. While the RFA functions primarily around the traditional areas of finance (e.g. Investment Banking), RRMA focuses specifically on introducing risk management as an attractive career path in the financial services industry.

The RRMA does not follow the conventional approach of "attracting as many members as possible"; rather it has processes in place to draw a handful of highly interested and committed members. As such, companies will be exposed to a small group of focused MBA candidates whose career goals and aspirations are of importance to them.



President: Hedayat Nasoody VP Operations: Vincent Lopresti VP Finance: Fernando Sepulveda VP External: Teddy Lazongas  
VP Internal: Milena Vassileva VP Marketing: Bharath Shetty

# rotman women in management association



The Rotman Women in Management Association (WIMA) promotes women in all aspects of business and management. WIMA encourages and fosters the growth, development and advancement of women who are seeking senior level decision making roles in the business community. The association brings together students, alumnae and industry representatives to discuss the issues facing women in management, to participate in networking events, and to simply have a good time. Together, WIMA participants develop a fuller understanding of what it takes to succeed in business, and how to successfully manage the advancement of their careers.

President: Liliana Molina VP Finance: Risa Goldberg VP Communications: Signy Franklin VP External Affairs: Shama Ahmed  
VP Internal Affairs: Michelle Senkiw VP Alumni & Mentorship: Alexandra De Freitas SheBiz Co-chairs: Jennifer Aiello, Narinder Dhami  
Open House Co-chairs: Salimah Karimbhoy, Michelle Zimmerman-Day Reception Chair: Sandra Ochoa



# rotman association african and caribbean business

RACA strives to educate the Rotman population about the opportunities in many countries of the African and Caribbean regions that have made significant contributions to the world economy. It is also committed to mentor the younger generation of people from those regions to encourage them to pursue careers that they may not be aware of. This will give them the tools necessary to become ambassadors for their regions in the future.



**President:** Ike Kaja **VP Internal:** Rachel Wihby (absent) **VP External:** Sara Sarkar **VP Finance:** Mike La Fleur (absent) **VP Communications:** Nicole Phillips (absent) **Secretary:** Richard Wiltshire (absent)

# rotman association european business



REBA is dedicated to providing a link for Rotman students to resources and experiences across the pond, in the continent of Europe. The European Union is the largest economy on the planet, with a GDP higher than that of the United States. London is a business capital that rivals New York City. It is REBA's mandate to introduce students at Rotman to opportunities that exist in Europe, and bring some of Europe's old world charm to Toronto.

**Co-presidents:** Rohit Singla, Andreas Kouremenos **VP Communications:** Joanna Kirke **VP Finance:** Nicole Phillips **VP Internal:** Sandra Ochoa **VP External:** Ardalan Shojaei (absent)



# rotman asia-pacific business association

RAPBA, which was founded in 2004, strives to bridge the cultural differences between North America and Asia-Pacific, presents opportunities in the Asia-Pacific region to those interested, and provides support that International (Asia-Pacific) students need to settle into their new lives in Toronto, as well as the resources they need to explore the Canadian job market through experience sharing.

Throughout the year, RAPBA holds career-oriented and social events such as industry speaker sessions, info session with second-year students and alumni, and Rotman Chinese Business Debate.



**President:** Wendy Guo **VP Communications:** Anna Castro **VP External:** Wayne Lu, Cynthia Chen **VP Internal:** Varoon Chuenmeechao  
**VP Finance:** Lei Wang **First Year Executives:** Ken Lee, Sony Sheng, Howard Wang, Charles Lim, Claire Shen

# rotman global business association



The Rotman GBA is an umbrella organization comprised of five regional business associations. These associations represent various regions across the Globe. GBA appeals to international students looking for assimilation into Canadian/ North American way of doing business and to all domestic students with global career interests. GBA also works closely with MBA administration - particularly the office of Rotman International Programs and Professional Services, to meet the needs and interests of its diverse membership.

**President:** Arghya Chakravarty **VP careers:** Shahida Kathawala **VP events:** Ravi Dugh **VP student services:** Shravan Kacham **VP communication:** Milena Vassileva **VP Finance:** Juan Rodriguez **First Year Reps:** Dave Delburgo, Areeb Masood



# rotman club latin american business

In response to the growing interest in emerging markets and the strong relationship between Latin American countries, Canada, and the United States, Rotman students have decided to form LABUC. To date, LABUC's membership has more than doubled and it has members from all the Latin American countries, Canada, US, Europe, Asia, and Africa. Its mission is: to promote the Latin American culture to the Rotman and Canadian business community, to assist Rotman's students, alumni, faculty, and prospective students interested in reaching their professional goals, and to provide the best bridge of human capital to start or to improve businesses with stakes in the Latin American region.



President: Ivan Gloria VP Finance: Carlos Vengal VP Public Relations: Alejandro Revilla (absent) VP Corporate Relations: Diana Palacio VP Fundraising: Miguel Blanco (absent) VP Social: Octavio Mindreau First Year Reps: Yuri Hernandez, Veronica Espinosa, Paolo Delano, Eugenio de la Rosa, Deni Garcia

# rotman association middle eastern business



In response to the growing interest in the Middle East as one of the world's emerging markets, several MBA students have formed MEBA. MEBA's mission is: to increase Rotman graduates' presence in the Middle East by raising awareness about the great career opportunities in the region and to help Rotman broaden its reputation among the local and international enterprises in the Middle East.

President: Sara N-Marandi VP: Arash Barol



# rotman south asian business association

SABA advocates on behalf of the large South Asian student population and is an entity that organizes events for those currently enrolled at Rotman. Its main objectives are: to bridge the gap between the work environment and practices adopted in North America in comparison to those that apply to South Asia, to organize and help its member community to celebrate various cultural festivals and special holidays, to help students to leverage on the various associations to capitalize on opportunities in the South Asian region, to promote the Rotman brand name to business organizations and educational institutions by coordinating group activities in exploring career and business opportunities in the South Asian region, to assist in resume and cover letter build up and to provide information and knowledge with regard to the Canadian immigration process.



President: Abhijith Merve VP Events: Dipa Banerjee VP Finance: Prashant Kathotia VP Careers: Mohit Khoda IBC Co-Chair: Prateek Mohanty

# rotman salsa club



The Salsa Club's mission is to promote salsa music and dancing by providing salsa instruction for Rotman students. The club fosters interaction among students in a social setting and provides a venue where students can come out and meet fellow students or engage their significant other in a casual, fun atmosphere. Its objectives are: to have fun!!!, to provide an avenue for people to overcome shyness, to build self confidence and develop friendships in a social setting, to generate interest in salsa music and dancing thus fostering cultural awareness, and to promote a healthy habit to offset stress induced by the MBA program.

President: Michael Evdassin First Year Reps: Brent Whitman, Deni Garcia



# rotman real estate association

The Rotman Real Estate Association is an association of MBA students interested in pursuing a career in the field of Real Estate. The mandate of RREA is to forge meaningful connections between Rotman students and the real estate investment community. RREA leverages its relationships with industry leaders such as SmartCentres, RioCAN, Brookfield Properties, and Canada Pension Plan to accomplish its primary objectives: advance training and development of students for careers in Real Estate, increase Rotman's profile within the industry so as to develop a valuable industry network, and increase industry participation at Rotman to enhance career opportunities for Rotman students.



President: Minesh Dave VP External Affairs: Jimmy Sun VP Internal Affairs: Felipe Goettems VP Financial Affairs: Dipa Banerjee (absent)

# rotman enterprise



The Enterprise is the student run business at Rotman. The Enterprise team consists of first and second year full-time MBA students who are interested in running their own business, and students are involved in the day-to-day activities of running the store as well as helping with decisions such as what items to carry.

Sydney Bryant, Kavitha Narasimhan, David Chen, Alexandra De Freitas, Wui Hang Brian Tang, George Huang, Tisnai Thaitham, Jaspreet Sidhu, Daniel Oliveira, **Absent:** Adan Campos, Yang Meng, Vamsi Sai Durbhakula, Shuang Zhou



# rotman JD/MBA students association

Each year the Association elects an executive committee dedicated to ensuring that past, current, and future students in the JD/MBA combined program have a positive academic and extracurricular experience. This past year, the executive had organized a variety of events that range from guest speakers to visits to some of Toronto's largest law firms. Below is a short list of the types of activities that are available to a student in the JD/MBA program: Academic Seminars: To promote academic and professional excellence, JD/MBA students have access to a network of upper year students that are always willing to provide advice on anything from resume writing and interview skills to course selection and general academic support.



Executive: Kate Belzberg, Jordon Elbaum, Russell Goldenberg, Bryana Lee, Richard Luft, Zack Newton, Marjan Ziadlou

# rotman wine society

The Rotman Wine Society offers Rotman students the opportunity to discover new wines in good company. It provides the perfect milieu to meet students & alumni and expand business networks! It teams up with various clubs to bring out alumni and other industry professionals from personal student networks to attend these events and enhance networking opportunities. As much as having a glass of wine is enjoyable, at Rotman it always feels like being at an info session! As such the wine society takes members out to restaurants, wine bars, or to select private clubs where students normally don't have access.



President: Azadeh Dehghanpour VP MBA Network (PT, FT and EMBA integration): Grace Patenall VP Events: Daniel Oliveira, Sven Schoening VP Finance: Alexandra DeFreitas VP Clubs Coordination: Kathryn Wong First year reps: Yuri Hernandez Rodriguez, Natty Yagudin, Deni Garcia, Naomi The, Nathalie Ly



# rotman business design club

Great design is characterized by a deep understanding of the user, creative resolution of tensions, collaborative prototyping and continuous modification and enhancement of ideas and solutions. Great design is characterized by Integrative Thinking. The application of these principles to business practices is what we call Business Design. Our purpose is to: Educate students about human-centered design-based innovation; Create student opportunities for practicing human-centered design-based innovation and connect Rotman MBA students, designworks, and the Rotman School, with the global business-design community.



President: Geff Stutman VP External Events: Felipe Goettems VP Internal Events: Signy Franklin Co-VP Practical Events: Moira Cowan, Mary Ross VP Communication: Dan Bandurka VP Finance: Allan Baril

# rotman yearbook committee

Our mission is to provide a high quality publication that serves as both a reference of classmates and a memoir of the MBA experience to members of the Rotman community. We achieve this by including information about Rotman students, Rotman events, club activities, and team sports from the current academic year.



Co-editors: Avinash Abichandani, Gerald Chua Creative Director: Larry Ho First Year members: Andrew Mitchell, Jana Reid, Howard Wang



# Rotman Club Events



Students take part in the inaugural Rotman Health Care Day

Attendees take time for a picture at the CIBC Finance Case Competition



Rotman first year students take part in the annual Net Impact Corporate Social Responsibility Case Competition





Chihiro and Takuro wear traditional Japanese clothing and enjoy some cultural food during the Taste of the MBA



Jaspreet, Kavitha, Vasinia and Shivani pose in traditional Indian outfits during the Taste of the MBA



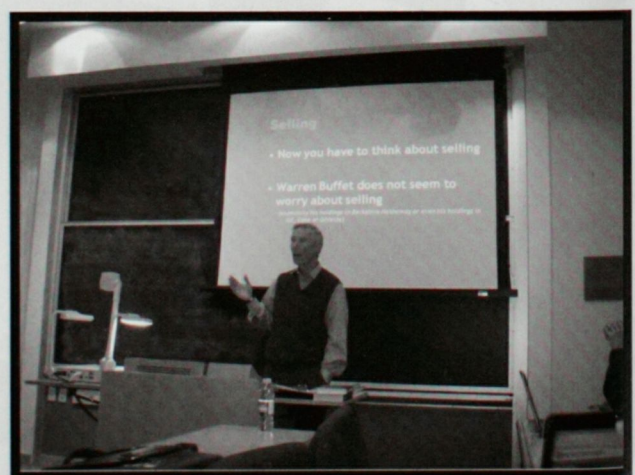
RAMA Executives plus judges at the RAMA Investment Challenge closing reception



Rotman's First Ever Women in Asset Management Event sponsored by Northwater and TD Asset Management



Students enjoying the food at the feedback social of the RAMA Investment Challenge, sponsored by CPPIB, Fidelity, and Stalla



Ted Kernaghan teaching at the RAMA Value Investing Workshop

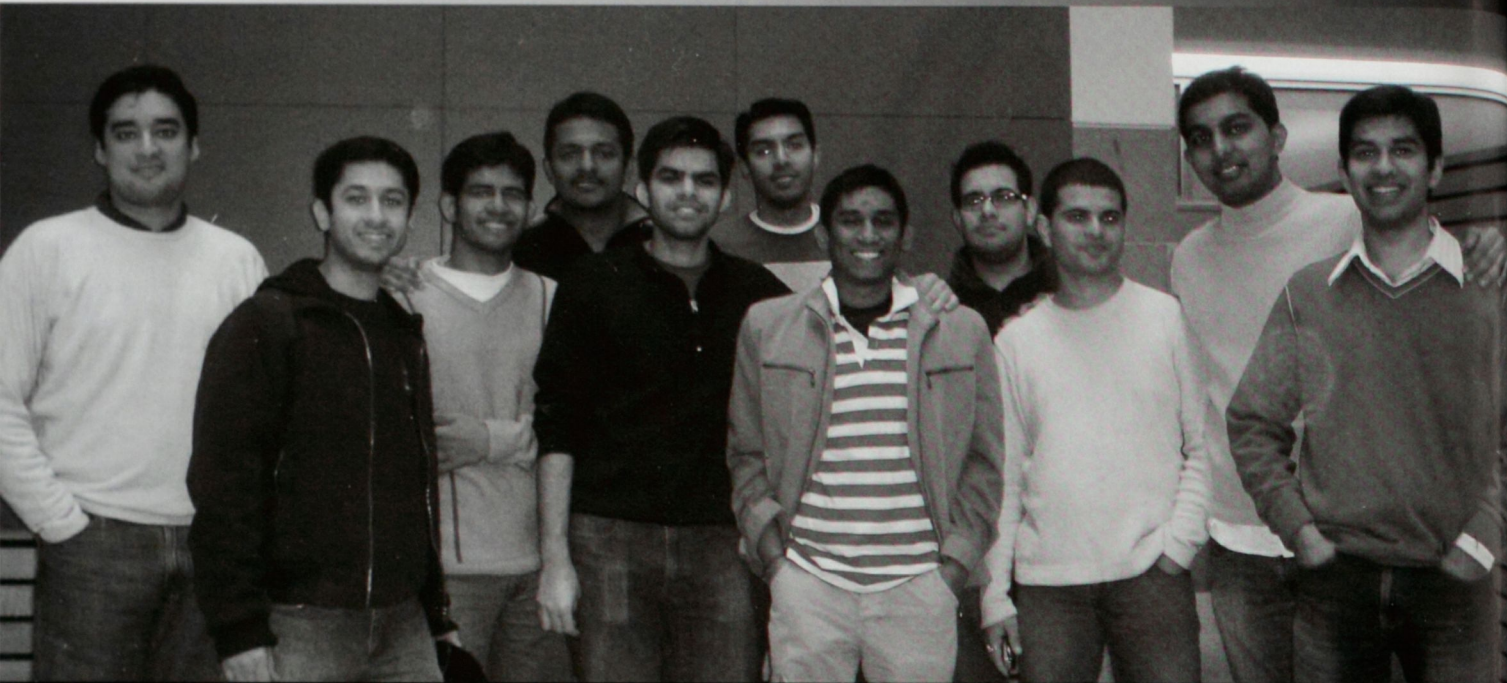


# *Sports*





# CRICKET



JAMSHAD, GAURAV D, SIDDHARTHA, ARJUN, NISHANT, RAJIVE, DIWAKAR, HAIDER, DEEPAK, ABHIJITH, GAURAV N

# DRAGON BOAT



JENNIFER A , TENG , ALEX , ARDALAN, AZADEH, DIANA, DAVE, FERNANDO, GIUSTINA, IVAN, JENNIFER L, JOANNA, JOANNE, JORGE, NARINDER, NEIL, NIKKI, RACHEL, RICHARD, RUCHIKA, SANDRA, SHAZEEN, SHAKILA, VINCENT



# HOCKEY



JASON, BRANT, STEVE, DEVON, MIKE, TREVOR, SHAMIR, SEAN, MATTHEW, HENRI, EREZ, CHRIS, ROB

# SOCCER



JAD, JOHN, VINCE, MIKE, JASON, FRASER, EDWARD, OCTAVIO, NISHANT, TEDDY, HEDAYAT



# ULTIMATE FRISBEE

CONRAD, MATTHEW, DAN, BROCKE, JONAH,  
MARC, ANDREW, BRANT, DEVON, KRISTEN,  
MATT, JAMIE, SARAH S, SIGNY, SARAH R,  
JENNIFER L, AMANDA, NICOLE

ABSENT: HENRI, JOHN, MIKE L, JON, STEVE,  
DAREN, GAVIN, MARGI, NAOMI, MARA,  
JENNIFER W



# MEN'S VOLLEYBALL



PAULO, GREG, JASON, SVEN AND MIKE

# WOMEN'S VOLLEYBALL



CAITLIN, GOPIKA, SIGNY, JENNIFER, DENISE,  
FELICIA, SARAH, YURI





Three

Year



MBA

Program





# The 2008



Your class reps: Sherri and Grace



Scott, Trevor, Elias, Garen, Ahmed, Mohamed and Dan pose at Semi Formal 2007 outside Hart House



Surendra and Rob at the 2007 semi-formal at Hart House



Crystal, Amanda, Jacquelyn, Sherri and Grace in Mt. Tremblant at the 3 Yr Program annual ski trip



Dan cheers while away on exchange in Rotterdam



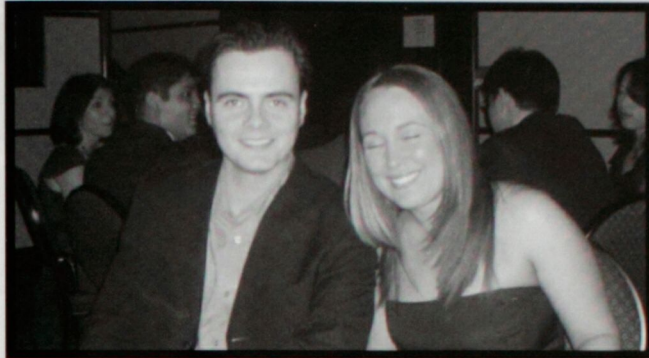
Scott is Back to the Future in the 3 Yr 80s party - can you guess who he is posing as??



Rahim and Grace working the rapids at the 3 Yr program 2008 camping trip



# Group...



Trevor and Kelly at the 2007 Grad Ball



Sophie, Dan and Scott at Jay Peak



Lioudmila, Scott and Grace at the Rotman Rendezvous



Grace pins Rahim for a 1-2-3



Rob, Sherri, Grace, Evelyn, Bill, Francesca at the Simpson's barbeque



Sherri, Dan and Crystal celebrating St. Patty's at McVeigh's



The 3 Yr gang weathering the storm and still smiling...



# The 2009 Group...



Andrea, Tamara and Caroline enjoy the night with some cake



The 2009 class showing their fun side



Nija, Priti, Andrew, Alanna, Yuyi, Andres, Andrea, Risa, Shailja enjoy some Thai food at the Real Thailand on Bloor

# The 2010



Your class reps: Julie, Adrian, Yai and Ali



Dawn and Mike share a smile at L'espresso



Julie and Andrea at the Rotman semi-formal



Jason, Sandra, Eva and Joyce enjoy the night with a few drinks



Nathalie, Charles, Joyce, Ryan, Joseph, Mike, Chris and Philip at a team building activity



# The Morning MBAs...



Your Class Reps: Mezba, Barbara, Zahra, Walter



Elena and Michael enjoying with friends



The morning folks head out for some celebrating



Michael, Owen, Jan, Zahra and Jon at Gabby's

## Group...



Leanne, Yai and Nadia at L'espresso bar



Suze and Yai at the Rotman atrium



Nathalie and Julie at the Rotman semi-formal



Joseph, Eric, Debra, Tim and Ryan pose for the camera



Yai, Shash, Mike and Sasi at L'espresso after a team building activity









**Rotman**  
events



# Africa Su



Director of UNISA's School of Management Sciences brought out most of his faculty to meet with the study tour for an evening of food, fine wine and high level conversation. Each student had his or her very own business professor for the evening

Luke and Ruchika are enjoying the Western Cape and looking fabulous in shades and sangria



Luke and Sherri brave the winds of two oceans meeting as they hike out to Cape Point



# udy Tour

James, Conrad, Sherri, Altaf, Peter Mabila of Kusile Consulting Services, John Povey of Sabi-Sabi, Luke, Professor Ann Armstrong, Jennifer, Laura Wood and Ruchika pose at the gorgeous Sabi-Sabi Game Reserve head office in Johannesburg



Ruchika, Jennifer and Sherri pose in the gardens surrounding the Union Buildings

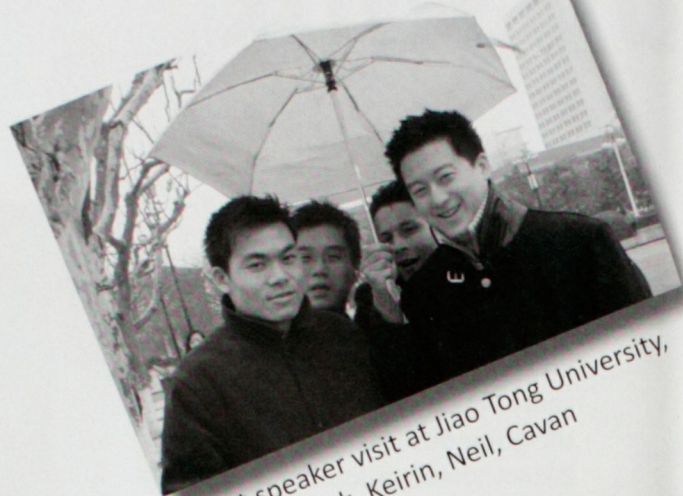
James and Luke ready to take Johannesburg Stock Exchange by storm







Tour of MGM Grand, Macau  
Shakila, Jennifer



Guest speaker visit at Jiao Tong University,  
Shanghai Rick, Keirin, Neil, Cavan



Coffee break at the Yu Garden, Shanghai  
Hamed, Jennifer, Sarah, Cavan

# China Study



Group dinner outing, Shanghai



Pearl Shopping Frenzy! Shanghai  
Azadeh, Jennifer





Tour at the Forbidden City, Beijing  
Jennifer, Sarah, Joanne, Azadeh



Group photo of all participants on the  
China Study Tour during the alumni din-  
ner at the Capital Club, Beijing

# udy Tour



Tour of the Great Wall of China on a snowy and  
slippery day! Beijing

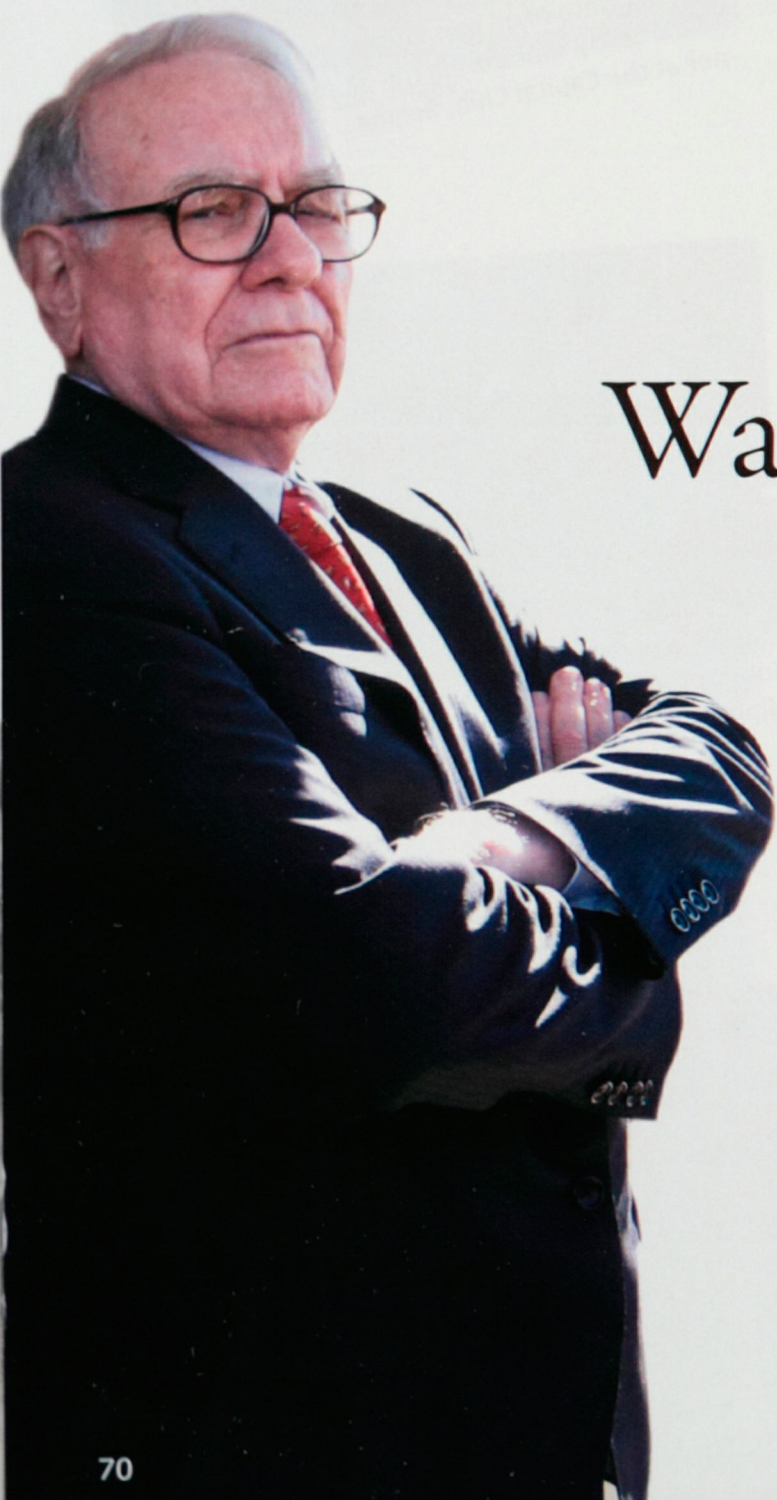


Chinese food team lunch, Beijing  
Patricia, Olga, Lei



Company visit and tour at the Mission Hills  
Golf Club, the #1 golf club in the world!  
Dongguan

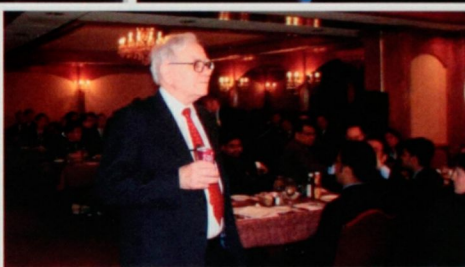
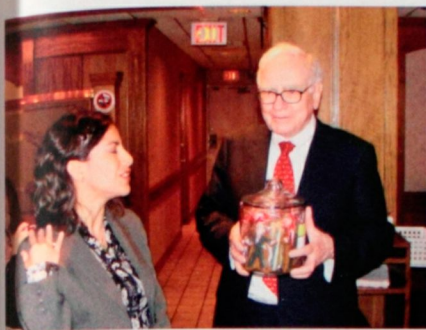




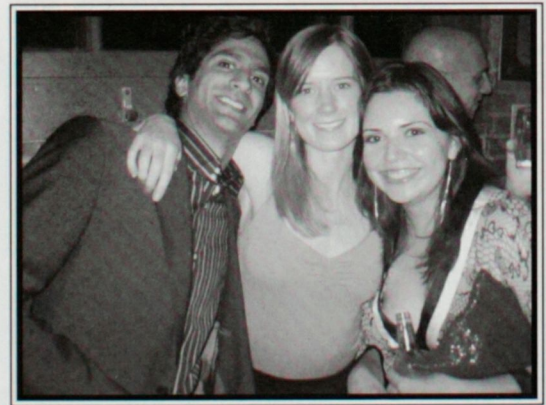
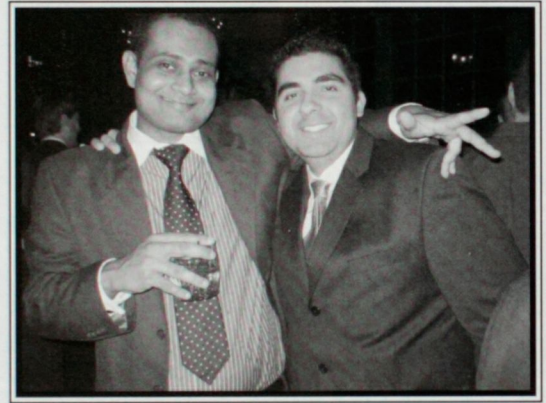
# Warren Buffett

2008 Rotman MBA Class Visit











# *2007 Rotman Semi Formal*



*No jeans, no hats, no runners. Girls, find your little black dress; guys, find a clean shirt. It's really a small price to pay to see your classmates as socially functioning, brightly dressed, and almost laid back persons. Steam Whistle, wine, good company – how could you go wrong?*





Carolyn, Kathy & Michelle pose for a Kodak moment!



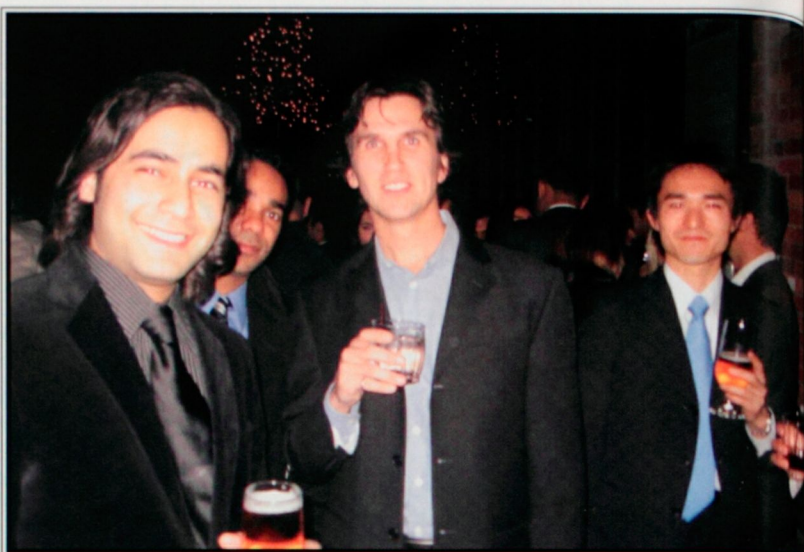
Teng, Fernando & Octavio relaxing with the boys



Ashwin & Gregory share a few laughs with friends



George, Azadeh, Denise & Kevin are delighted to be at the party!



Aditya, Shawn, Trevor & Takuro enjoy the drinks



Sarah, Jimmy & Joanne are dressed to impress

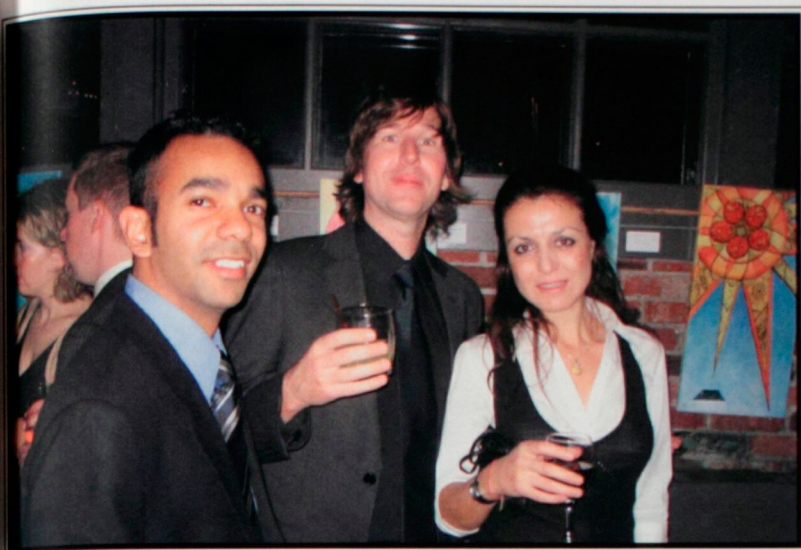


Henri and Signy pose for the camera



Ram & Kathleen share a quiet moment away from the crowd





Shawn & Jamie pose for a toast with a friend



Amy and Christine enjoy a night of festivities



Shawn, Luca, Ferdous, Rohn & Daniel are glad to be away from school for a night!



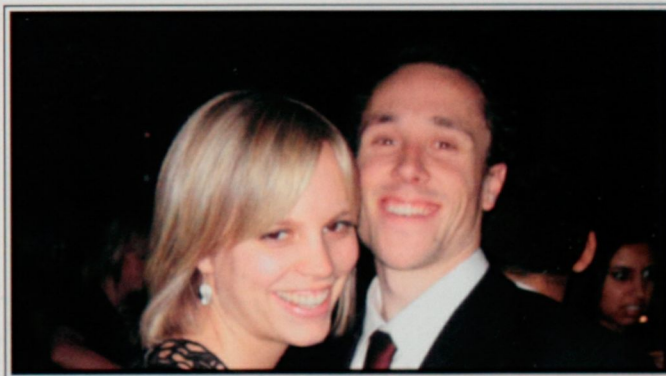
Jason - thats priceless!



Alec, Sydney, Shazeen, Joanne, Jason, Erin, & Alexandra pose for a group picture



Kathryn and Ike goof it up for the camera



Naomi & Matthew enjoy the evening

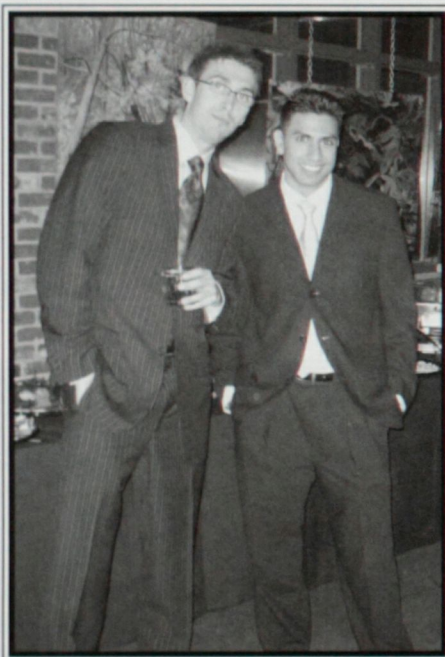




Salimah, Narinder, Angelica & Ruchika pose for the camera



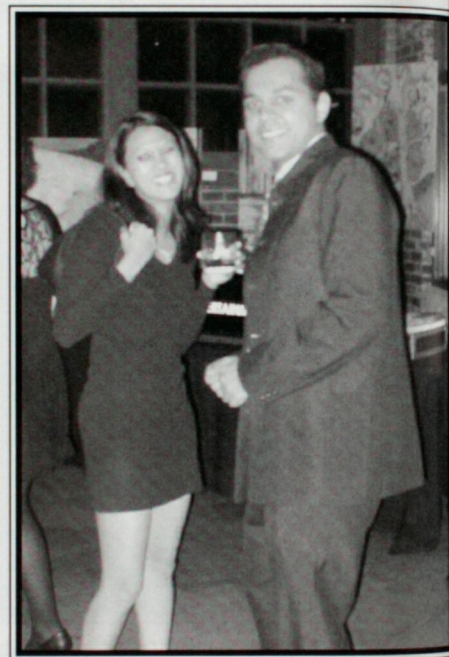
Adrienne & Gopika raise a toast



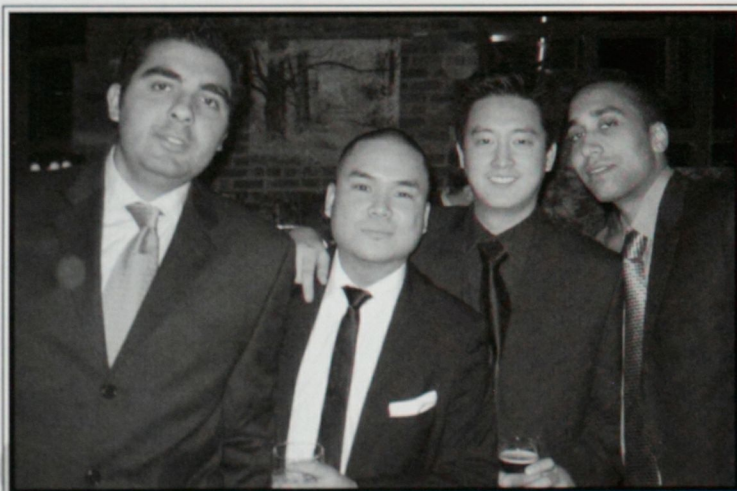
Dan & Sid share a chuckle



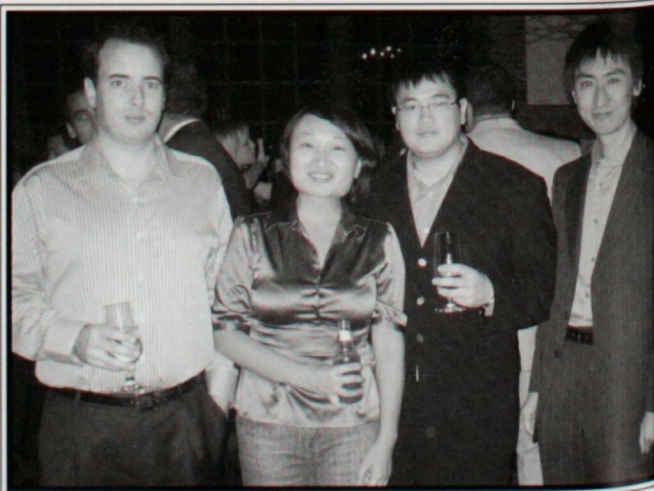
Felipe rocks the night away



Niharika & Gaurav show their moves



Yasser, Paul, Cavan & Feraz enjoy the night with friends



John, Claire, Randy & Yasu enjoy the night with great drinks





Kent & Chloe share a quiet moment together



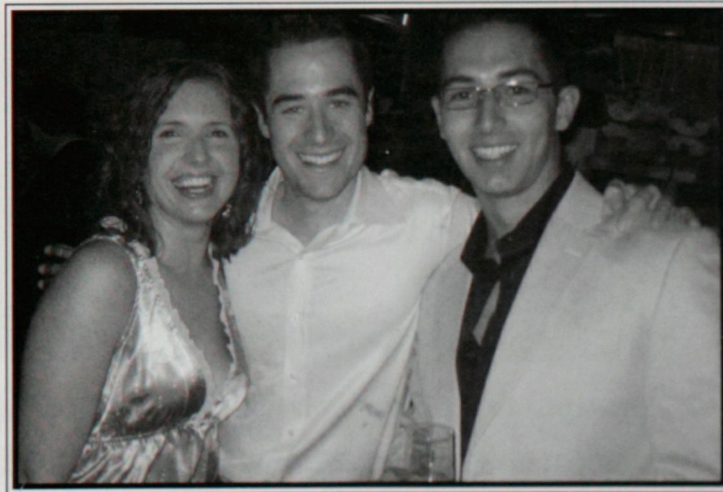
Jennifer & Mark flash a smile for the camera



Anna & David are loving the great food



Alexandra, Joanne, Shazeen, Ike, Erin & Takuro mingle in style



Michelle, Henri & Hedayat celebrate in style



# International

*The fall term exchange in Madrid, Spain was possibly one of the best experiences of my life. I had the opportunity to travel to 11 countries in 3.5 months and still receive an amazing education at the world renowned international business school, El Instituto de Empresa.*

*- Joanna from Spain*



*Just another one of the many nights out with some of the other exchange students at the Instituto de Empresa in Madrid, Spain. 14 nations are represented in this picture.*

*- Rohit from Spain*

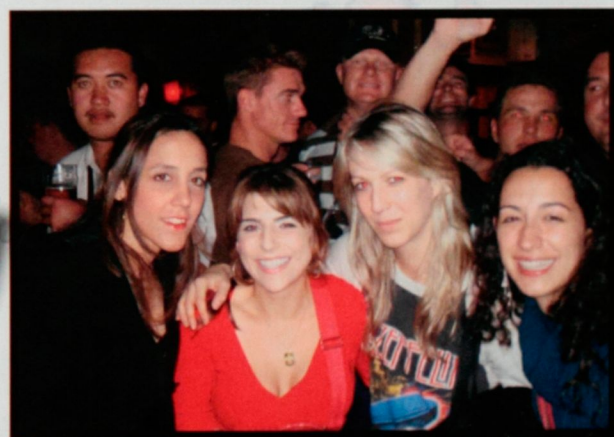


# Exchange



*Standing outside the Potala Palace in Lhasa in Tibet. Grinning due to the overwhelming beauty but also the fact that the Chinese have a week long holiday in October.*

*- Kevin from china*



*My experience was absolutely amazing. If ever given the opportunity to go abroad, TAKE IT!!!!*

*- Sandra from Paris*

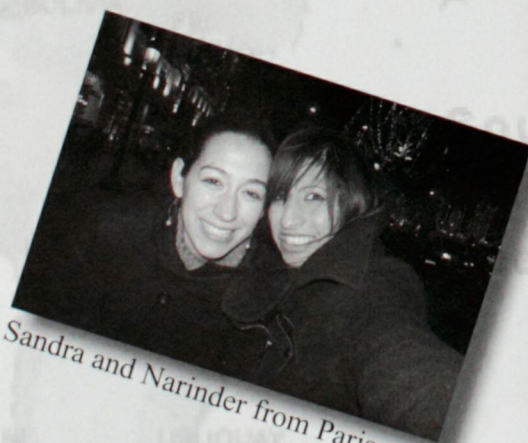




Students from abroad (Fall 2007): Sunny Chan, Sing Chung Chiam, Tao Wang, Alexander Blaeser, Markus Kopetzky, Lloyd Heinrich, Alexandra Le Trionnaire, Tao Liu, Pascal Montandon, Aimee Abbott Cocco, Tammy Chua, Marvis Lau



Jennifer from Hong Kong



Sandra and Narinder from Paris



Rich, Sara and Farhan from Singapore



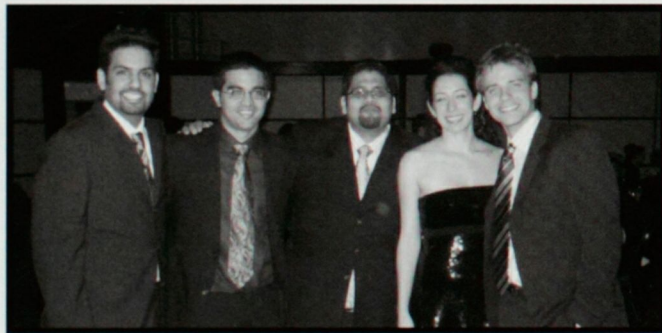
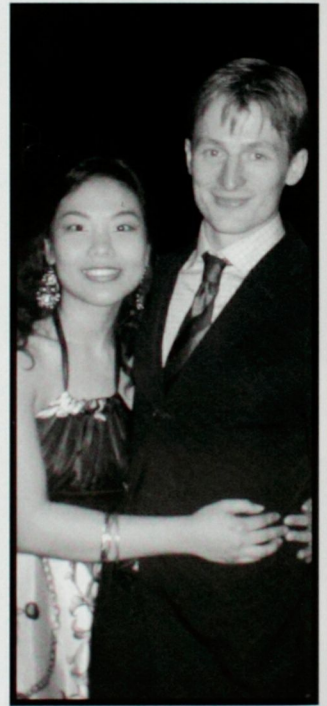
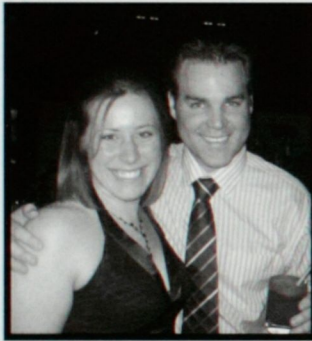
Matt, Ardalan and Narinder from Paris



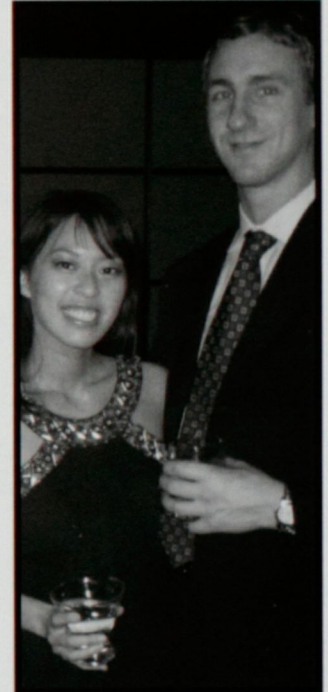
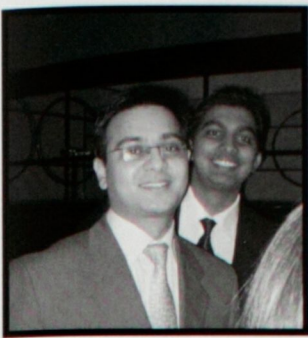
# Graduation Ball 2008









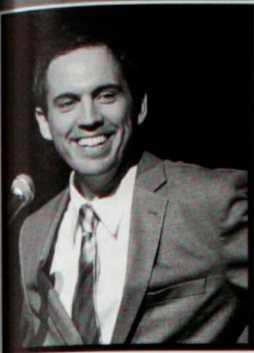








# Valedictorian (3 Year) 2008 Scott MacMillan



Dean Martin, Assistant Dean Powers, distinguished faculty and staff of the Rotman School of Management, fellow students, and welcome guests. It's a real honour for me to be here this evening to bring this valedictory address on behalf of the Rotman 3 year class of 2008. There are many people to whom we owe a debt of gratitude for our successful arrival to graduation. First, the staff and leadership of the Rotman School of Management whose unwavering commitment to excellence and continuing improvement have not only made our time at school more effective, productive, and enjoyable, but have also served as inspiration for how to run a complex, responsive organization – and do so incredibly well. Thank you.

They say a professor is one who, rather than talking in his or her own sleep, talks in the sleep of others. Not so at Rotman – not once did I see a student sleeping in class. To the faculty who have imparted to us their knowledge, and inspired in us a passion for the art and science of management and leadership, we are grateful for your passion, we are humbled by your wisdom, and we are much better people because you have influenced our lives.

Finally, to our families and dear friends...our wives, husbands, partners, and children: we cannot but share our accomplishments with you, for without your love, support, and understanding, the past three years would have been near insurmountable. We have, no doubt, from time to time left you under-supported as the pressures of school ebbed and flowed. What has been a gruelling workload for us can not have been easier for you. We thank you from the depths of our hearts for your patience, and your unconditional love.

Now, I've been told by those who know such things, that our class has set the bar for Rotman's 3YR MBA program. Like no class before us, we have made this experience our own. We committed ourselves to involvement in clubs, in social activities, recruiting, and extra-curricular events and, in doing so, embedded ourselves as a vital and charismatic part of the Rotman community. Look around this room at how many of our class are in attendance – a phenomenal symbol of our commitment to involvement at our school. As much as anyone, we deserve credit for making this one of the most important and enjoyable periods of our lives, and we've shared it together.

Over these three years, however, we have shared more than school. We have shared our lives: weddings, births, new jobs, new homes – these milestones of life – and we shall continue to share through the years ahead. It is said that friendships are strengthened by intense experiences, which bring out passion and emotions that bind the participants together in ways that cannot intentionally be willed. All-night work sessions, last minute project edits, and nerve-racking presentation prep, balanced with the day-to-day demands of jobs, and family responsibilities bring rise to just that type of emotion. It is no wonder that these friendships we have built will last a lifetime. These are bonds that we must cherish and nurture, for it is upon these bonds that we will launch some of the most ambitious and meaningful endeavours that this country has ever seen. We are graduating into a conflicted world with both incredible opportunity and gripping challenges:

- 5 billion people worldwide live on less than \$2 per day;
- Thoughtless waste of our natural resources is altering our climate, and threatening our coastlines, natural ecosystems, and the livelihood of those that depend on them;
- This year alone, 150 million people will die from AIDS, malaria, TB, and water-related infections;

However, business and business leaders are rising to the challenge:

- Thanks in part to increases in global trade, nations are more interdependent than at any time in our planet's history – this has resulted in a dramatic decrease in the incidence of war, genocide, and human rights abuses over the past decade;
- Venture capital is raising unprecedented funding for private companies who are solving issues related to our environment;
- Corporations are embracing sustainability as a means to reduce waste, increase efficiency, and provide better returns to shareholders;
- The Bill and Melinda Gates Foundation is a wonderful example of business leaders changing the world. Microsoft came to dominate the world of personal computers, and now, with the help of philanthropists like Warren Buffet, Gates is bringing the same determination to bear on such challenges as the complete eradication of polio from the planet.

This is the paradox of the world into which we are launching – opportunity and challenge, prosperity and devastation, enthusiasm and fear. Fortunately, we are prepared.

Think back 36 months: we came to Rotman full of energy, with bold ambitions, but we were lacking the business knowledge needed to make effective use of them. Today we are brighter, more confident, far better equipped to take on the issues and challenges important to our generation.

What will we do with what we have learned – with the knowledge, the tools, the perspective that we have gained? We must each find this answer for ourselves, but in the brief moments that I have left, I urge you to consider three things as you mould your career.

The first is passion. To succeed in this world, whether in derivatives trading or 3rd-world development, we MUST be 100% bought-in and committed to what it is we are doing. Excellence at the top in any field demands our best. To bring our best day in and day out, to rise at dawn and meet challenges and complexities on a sustained basis, to slough through the messy, un-glorious details that any worthwhile endeavour includes, requires that our heart, mind, body and soul be deeply invested in our vision of where these efforts will lead.

Second: planning. It is no one's responsibility but our own to ensure that such our vision is realized. Most people in this world take what is given to them, counting obstacles as givens, and jealously viewing others' accomplishments as being the result of fortune. But, the knowledge we have earned provides us the tools needed to carefully plot our course, to not only see with clarity that vision of what will be, but to architect the plan that will, step by step, bring that vision to reality.

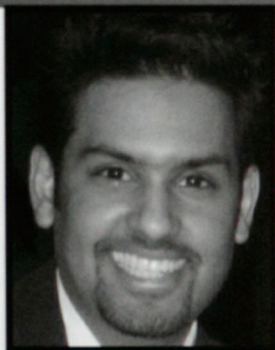
Finally, perseverance. I know from your presence here tonight, that you know how to persevere. To be the leaders and shapers of the 21st century, we must work with determination along our carefully laid plans. When hit with setbacks, we cannot be discouraged but must be emboldened. Obstacles must be seen as challenges to be surmounted – as necessary bumps along the road to victory.

Passion...planning...perseverance. As I conclude this address, I want to again comment on what an unbelievable group of people you are. Among this graduating class are names that will reshape our world. In our very midst are future CEOs, political leaders, entrepreneurial mavericks, and non-profit revolutionaries. While, it has been an absolute honour to spend the last 3 years with you, to share our lives, and to grow together in knowledge and confidence, it will be an even greater honour to know you from this day forward, as I am certain that with all we have learned and with each other's support we can unbelievably transform our organizations, our cities, this country, and the world.

Congratulations, and good luck!



# Valedictorian (2 Year) 2008 Fayez Quereshy



Honorable faculty and staff, friends and family, and fellow classmates, welcome to an exciting and memorable evening. Two years of hard work, sweat, blood, and tears have culminated in tonight.

It is truly an honor to speak on behalf of my fellow students and to reflect on many of our experiences over the last two years. For this incredible opportunity, I thank you. Wow! I can't believe that we are so close to the finish line and, while I am relieved that it is almost over, I can't help but feel a little envious of those starting in September. You see, students in the class of 2010 have probably received their admission letters, are making plans to move to Toronto (often from 1000s of km away), and are gearing up for orientation week. Little do they realize that in addition to completing an MBA, they will meet 270 strangers that are all poised with a similar goal: success. Even more important, they will meet a few individuals that will help them survive deliverables like Mary Kay, tackle finance, understand marketing, and become life-long enduring friends.

In deed, the experience at Rotman has been life transforming. For many of us, that is what has been so shocking: we expected Rotman to be two-years of networking peppered with a few classes and a couple of tests. Talk about your model clash! From the beginning, Rotman has been busy... busy with reading, writing, journals, reflections, cases, exams - it has been busy surviving. However, this program has helped us do more than memorize formulas, learn a few theories, and realize that Harvard Business cases have way too many exhibits. Rather, it has set us on a process of self-development and life-long learning. My goal over the next few moments is to reflect on the last 2 years and specifically explore: how we got here, what we did, and where we are going.

So summer of 2006... For all of us, joining Rotman represented a tremendous risk: we stepped out of our established routine to face a new challenge. In fact, many of us left a secure job seeking career advancement or, in several cases, an entire career switch. Others used the MBA to supplement their law or engineering programs and faced the unique challenge of balancing several academic commitments and explaining to loved ones why one or two extra years of school were better than the income from one or two extra years of work. Many of you traveled 100s and 1000s of miles, leaving friends and family behind, to make Toronto your home. You faced the additional uncertainty of a new culture, a new people, and a never-ending winter.

And then came Orientation Camp... what an incredible 72 hours! The difference between expectation and outcome was staggering! Initially, I inferred that orientation would be sterile with presentations, suits, MBA lingo, and laptops - that could not have been further from reality. Rather, camp was raw, real, and rugged... it was an unparalleled opportunity to get to know people. Moreover, it was the first time that I realized that the next two years could really work out.

Amidst orientation activities, I also realized that MBA students are inherently competitive - whether it is at a three-legged race, dodge-ball, or casino night, we all play to win. However, I also learned that we share an unspoken bond, which would ultimately evolve into enduring friendships necessary for survival and sanity.

As well, Camp was an opportunity to get a quick glimpse of some of our colleagues' hidden talents: like David Rozin's radio broadcaster voice on the bus ride up; Sid Malkani's fascination with money at Casino night; Henri Guay's theatrical skills playing an exercising baby in a diaper; and Steve Kurash's way with the ladies as the Blue Falcon. Was that for real? Well, what happened at camp stays at camp.

On the ride home, I realized that although we all come from unique circumstances and individual backgrounds, we are all in this together. While the MBA program is rigorous and tiring, knowing that you are sharing the same ups and downs with 270 others makes the experience a lot more palatable. As such, Camp taught me that an MBA is not about the three letters; rather, it is about the people, the friendships, and the memories.

First day of class... talk about another expectation-outcome mismatch. We all filed into our classrooms and lay claim on our seats for the next four months. As an aside, I am not entirely sure how this happens, but somehow we get extremely attached to our location within the class. So much so that sitting in another spot is considered an egregious sin. We have all experienced this at some point: a naive guest or an absent minded colleague is sitting in your seat when you walk in a few minutes late. The first thing you do is rub your eyes to make sure that what you are seeing is actually happening. Then, almost defeated, you scrounge for another available seat. However, now you have committed the same crime the first person did and all of this has resulted in a vicious cycle. You are so consumed with the unexpected series of events that the first half of class passes by before you are able to catch your bearings. My humble advice to the first years: stick to your seats! I am not sure who those rogue travelers are that believe it is okay to move spots lecture to lecture, but don't be one of them. Second, if you are a victim of seat theft, remain calm, cool and collected to draw as little attention as possible. The worst is when Professors such as Ramy Elitzur, Tim Rowley, or Jia Lin Xie remark: "You don't usually sit there!" Be prepared to be the class target.

Anyways, I digress... The first day of school - I recall thinking that the first few days (probably first week) will be relatively slow as the professors ease us into the Rotman curriculum. For so many of us, the transition to school, sitting in a classroom, taking notes, writing exams, and stressing about our GPA were years removed. Boy was I wrong. Things were busy from the get go.

To make things worse, each person seemed successively more impressive than the last - from owning their own businesses to speaking five languages to managing with four kids. I remember asking myself: do I really belong? I would be lying if I said that the first few weeks were not filled with uncertainty and confusion. Specifically, graphs left and right in managerial economics, cookie jars in financial accounting, and the T A O model in FIT - what were they all talking about? On reflection, while Q1 was only six weeks long, MPO seemed to go on forever. However, to its defense, MPO represented the one course that, regardless of your background, you could relate to. As such, my second realization at the MBA program is that business is not about strategy or finance; rather, it is about the people. And by corollary, Rotman is not about the curriculum, the four walls, or even about integrative Thinking (even though all of this may sound sacrilegious). It is about the people. It is about struggling through cases with your study group; chatting over coffee with a friend in the atrium; smoking outside with Nitin; ordering in dinner at 11:00 PM after you forgot to eat; or witnessing a friend's reaction the first time they see snow fall. Rotman is about a series of memories that have enriched our experience and crystallized that our school is about integration... with each other.

Outside of the classroom, Q1 was the birth of Thirsty Thursdays, Tipsy Tuesdays, and for many others... Wicked Wednesdays, Freaky Fridays, Wild Weekends or any other excuse to get together with a few friends over a drink or two. As well, it represented our first opportunity to get immersed in extracurricular life and begin to leave our lasting imprint at Rotman. As a class, we have been incredibly active: we have successfully competed in case competitions at home and in the United States; we raised unprecedented funds for the United Way; hosted 70 Grade 11 students in She Biz; founded Rotman's Business Design Club; printed the inaugural edition of Rotman's newspaper Integrate This!; expanded the study tour program to include South Africa in addition to China and India; and supported a record number of students on international exchange (many of whom cannot be here to celebrate with us tonight but are remembered and missed). While this brief description only captures a fraction of what we have accomplished over the last two years, it demonstrates that we, as future leaders, are committed to social responsibility and promise to strengthen the link between business and society.

In reflecting on the last two years, I have spent a great deal of time thinking about some of the notable academic highlights. In addition to surviving Q2/Q3 exams and handing in monster deliverables - often with only minutes to spare or after praying that the staple held together after sliding the assignment under the PSO door - we have also experienced several unique Rotman-specific opportunities. The Q2 Strategy Case Competition randomly assigned us to new study groups in order to prepare a presentation within a modest 24 hours. The topic... Ice Fili: a Russian purveyor of ice cream. While it sounds like a challenge straight out of The Apprentice, it represents the expectations that future employers will have when we start our new jobs; that is, to work as effectively as possible with a new group of colleagues with your performance linked to the team's collective output. Similarly, Porter Airlines forced us to deal with the uncomfortable reality of ambiguity. With little direction, we were forced to create a business plan in order to procure private equity funding and present, in real time, to a board of prominent alumni and members of the local business community. While both of these tasks were stressful, time consuming, and exhausting, they have helped me arrive at my third realization: business is not only about theories, facts, or figures; rather, it is about creativity, communication, and lateral thinking... It is about the ideas that surface out of nowhere or as a joke or as a risk! It is about going out on a limb, trying your best, and reaping the rewards of hard work and dedication.

The experiences at Rotman also extend outside of the classroom. Think of our Atrium - perhaps the most versatile space on campus. From corporate leaders to dodge ball to Rendezvous to Ethics to Bollywood movies to a quiet corner to catch up on sleep - the Rotman atrium captures, in one single space, the diversity of our two-year experience. The number of activities, the opportunities, and the unpredictability of school will in deed mirror the real world. Having our friends and colleagues with us is what will ensure survival and long-term success.

While it is tough to believe, life continued outside of Rotman while we were immersed in academic commitments and extracurricular pursuits. Over the last two years, many of us have celebrated incredible life events including getting married, becoming parents, or receiving our Canadian citizenship. However, all of us have come a little closer to understanding who we are, realizing our potential, and dreaming of our future. All of this has been possible largely because of the sacrifices and support of our families, friends, and loved ones. While there were many days that we came home one, two, or even three hours late because of a pressing deliverable; or forgot to call because we had only finance on the mind; or missed dinner to make it to that important info session, they were always there to offer us a smile or pick us up when we were down. From the depths of our hearts... Thank You! We could not have done this without you.

On a personal note... I want to extend my gratitude and appreciation to my wife who has been my pillar and unrelenting support. Over the last two years, she has made several professional and personal sacrifices in order for me to make this MBA a priority. Thank you.

So where are we headed? Who knows? The world is an exciting place! While many of us are certain of our next few steps, none of us know how our individual stories will completely unfold. Regardless, the tools learned at Rotman will prove to be invaluable. One thing is for sure, we won't be able to do it alone - we will continue to rely on our friends to help us sort through some of the most complex challenges as we push the boundaries in business and management. My fourth and final realization is that the true measure of success is not your GPA, or how many job interviews you secured, or how many essays you can pull together in one night; rather, it is how many relationships you take forward.

When we started this program two years ago, all of us took a leap of faith and faced considerable risk: the risk in leaving our jobs, moving to a new country, and facing new academic challenges. Today, as we face the real world, we must continue to challenge ourselves and strive towards excellence.

So if ever asked the question: "Why did you do an MBA?" Feel free to use the following statement containing as many buzz words and acronyms that I could muster: "Well... after deconstructing the macroeconomic environment, conducting a personal SWOT analysis, and completing a Porter's 5-forces on my preferred industry, I realized that I needed something to provide me with a long-term sustainable competitive differentiated advantage. However, I also knew that I needed an ROI that could justify this decision. A DCF analysis yielded a positive NPV with an impressive IRR that suggested that Rotman's IT curriculum was for me. Close to the TTC within the heart of the GTA, Rotman would ultimately make me... an MBA."

That being said... Thank you again to all of our friends and family, to the organizing committee, and to the staff and faculty that have made Rotman an unbelievable experience.

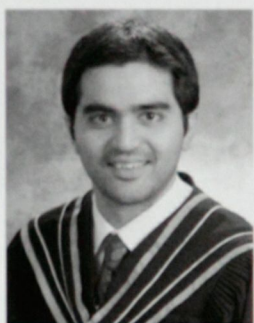
To the class of 2008 - Congratulations on all of your achievements and thank you for shaping two of the most memorable years of my life! I wish you well in all of your pursuits and hope that our paths will cross again during this incredible journey of life. Thank you.





Graduating Class of **2008**





Avinash  
Abichandani



Ray Acayan



Shama Ahmed



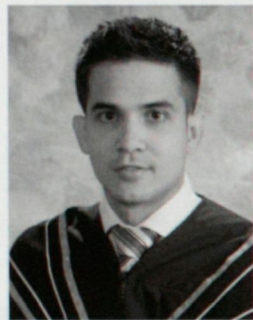
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Jennifer Aiello



Akin Alaga



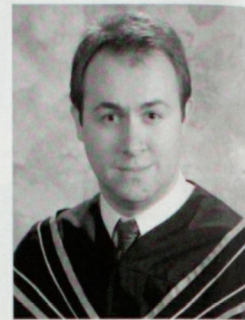
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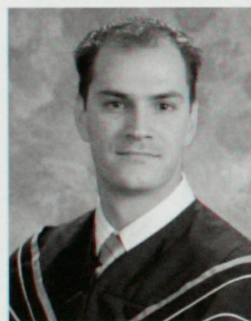
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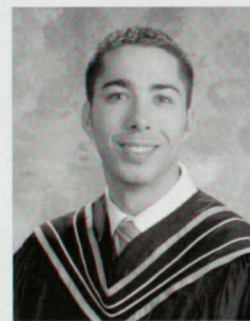
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Kristina Au



Mike Bales



Dan Bandurka



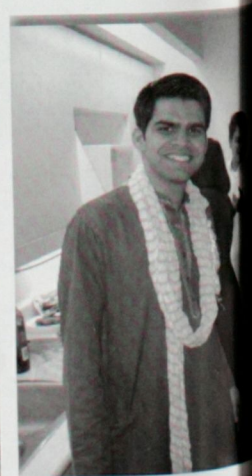
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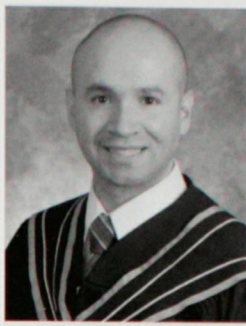
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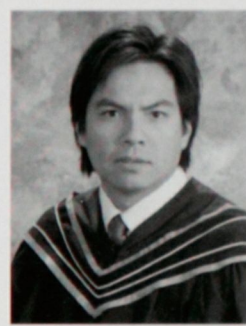
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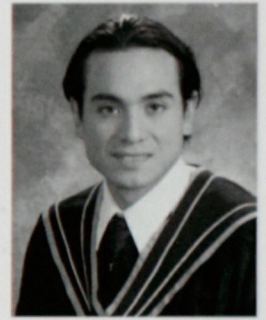
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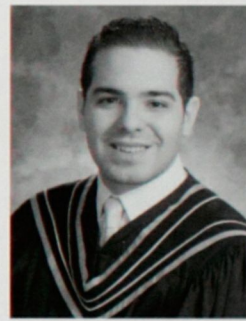
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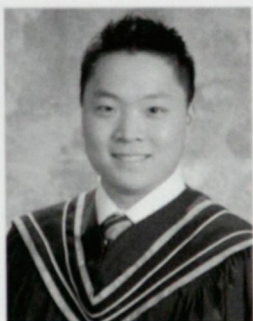
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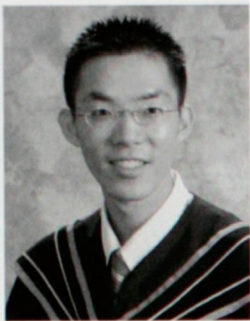




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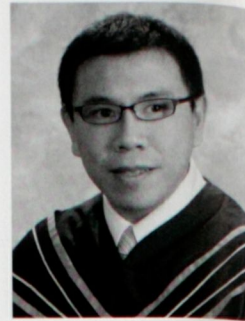
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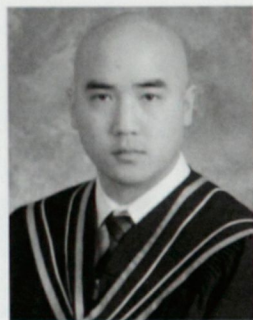
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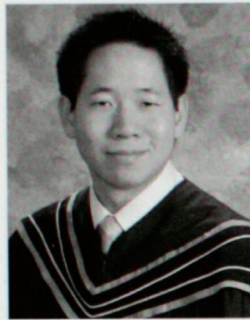
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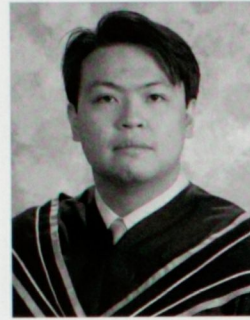
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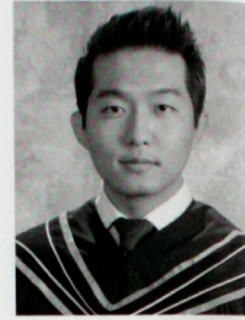
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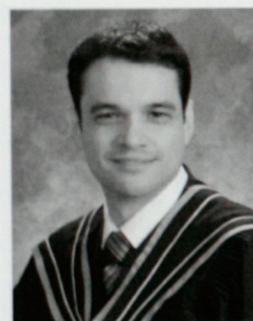
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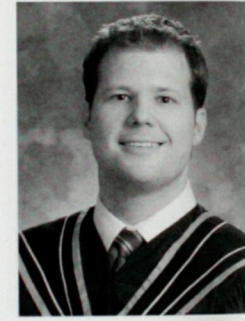
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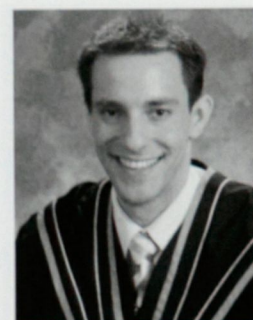
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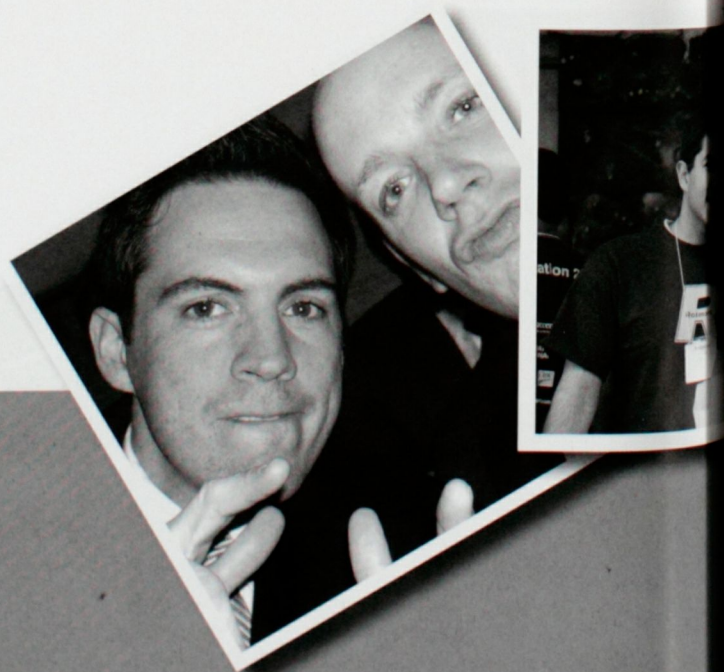
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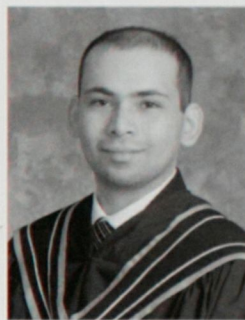
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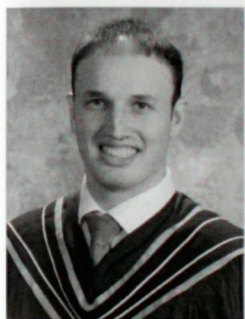
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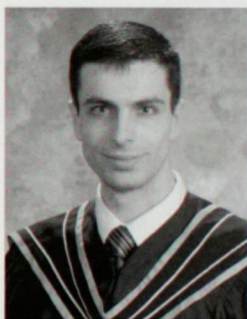
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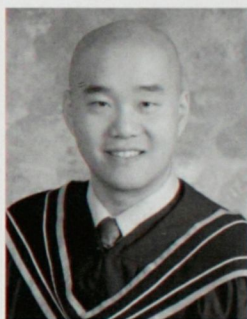
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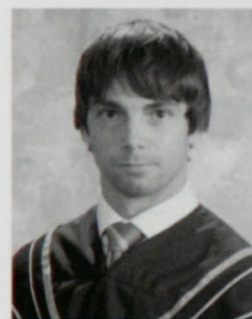
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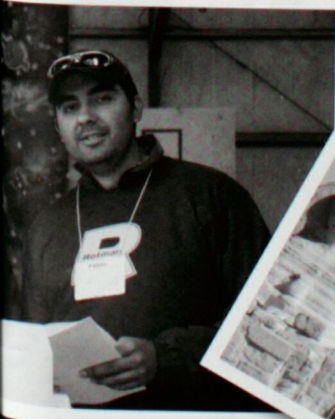
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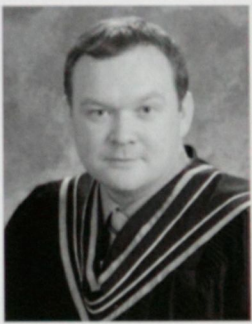
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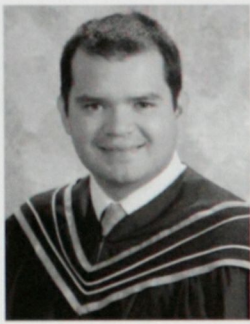
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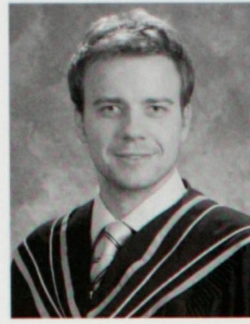
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Ivan Gloria



Suriya  
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Felipe Goettems



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Patricia Gomez



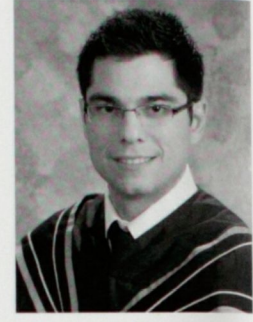
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Tamar Grains



Kevin  
Greenspoon



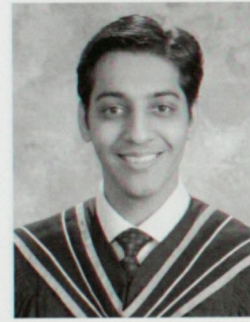
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Wendy Guo



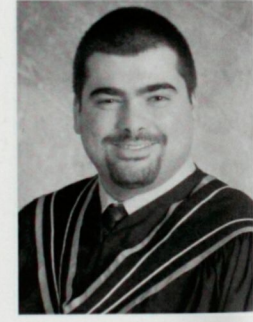
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Michael Hamilton



Hamdy Hamoudi



Michal Harel



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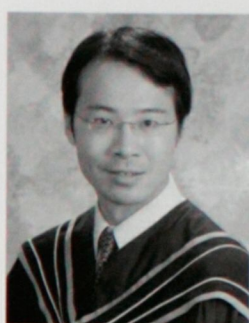




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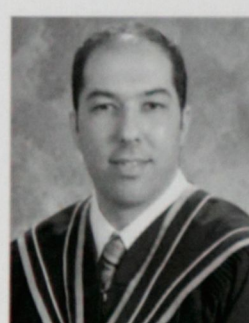
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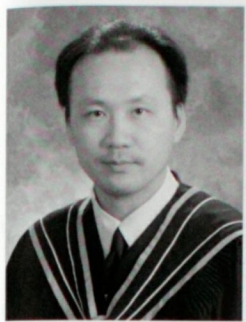
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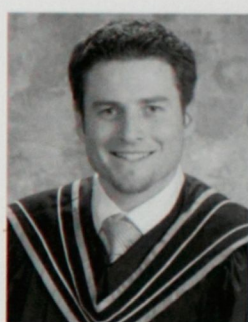
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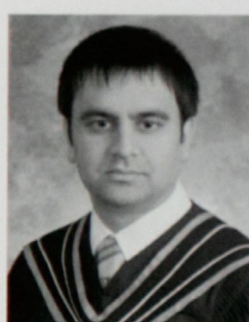
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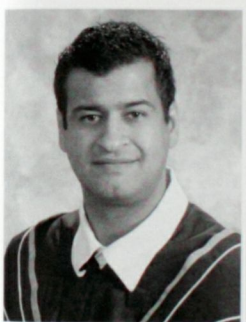
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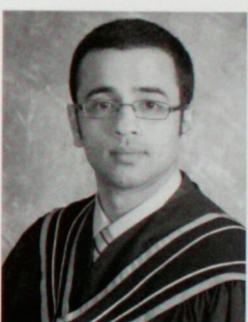
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Husein Jamal



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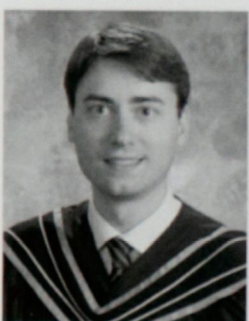
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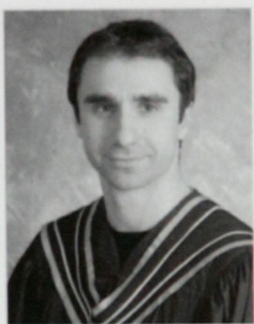
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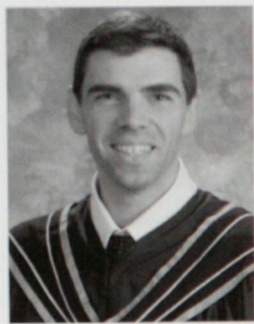
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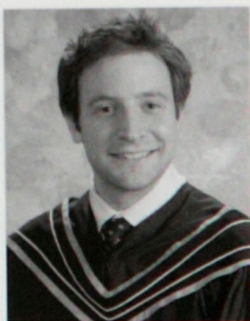




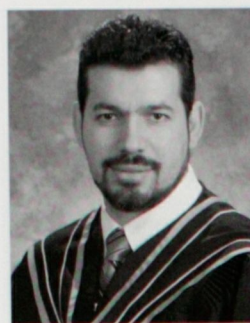
Iliyan Kaytazov



Dave Keil



Alex Kenjeev



Mohamed Khalil



Erin Won Ju Kim



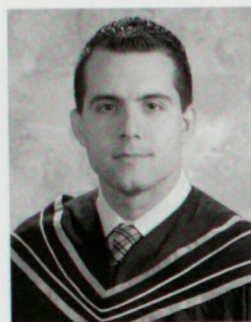
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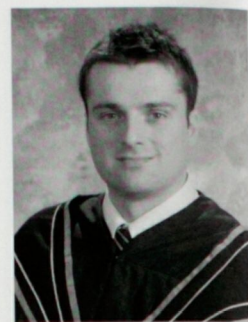
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Chim Ko



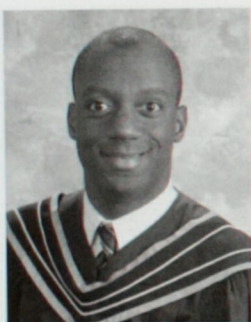
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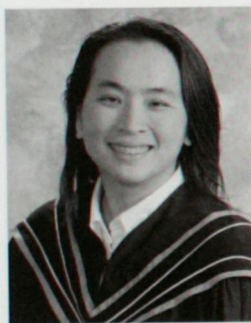
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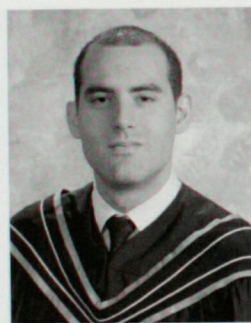
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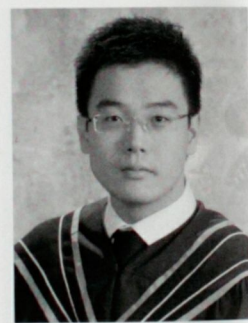
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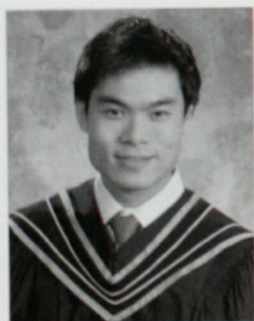
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Rick Leung



Joanna Carla Lim







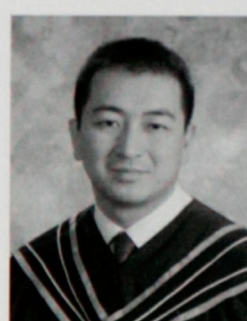
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Xin Kevin Lin



Kang Liu



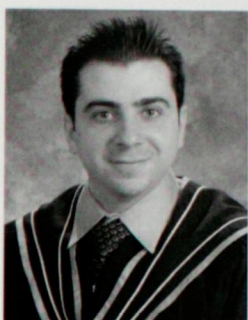
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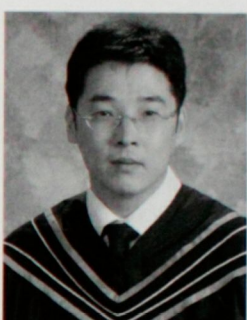
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Jennifer Long



Vincent Lopresti



Wayne Lu



Paula Lucas



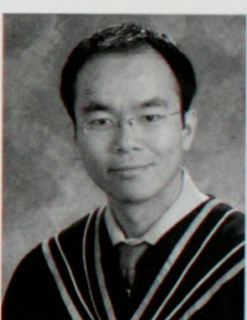
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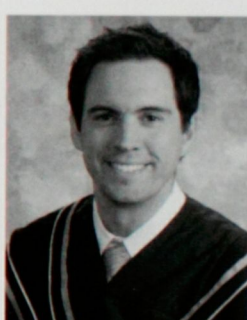
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Li Ma



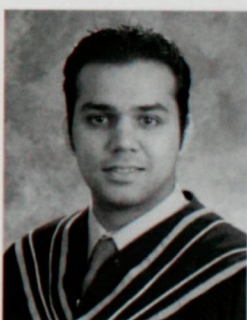
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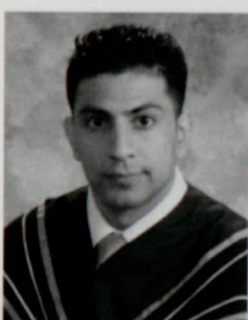
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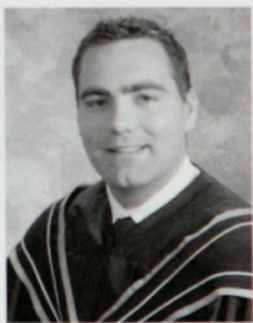


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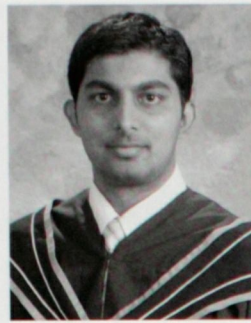
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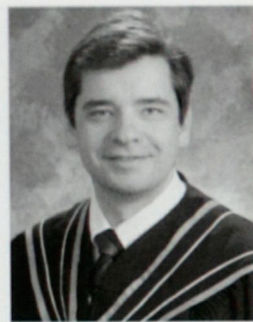
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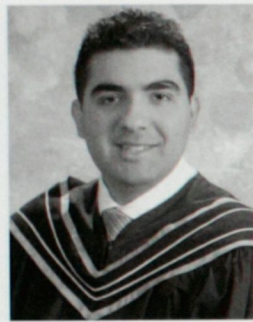
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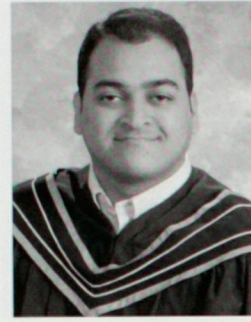
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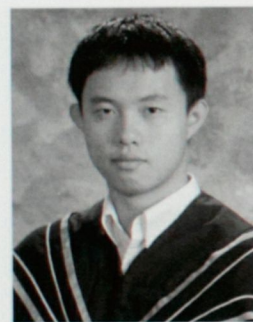
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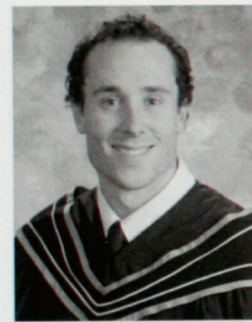
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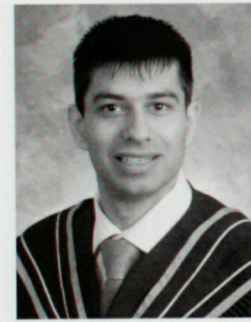
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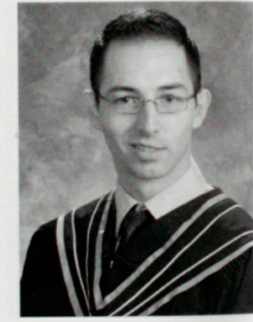
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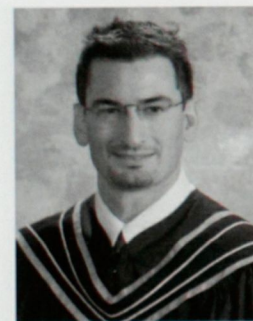
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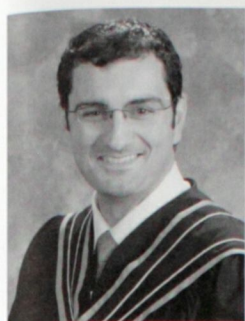
Chloe Nicol



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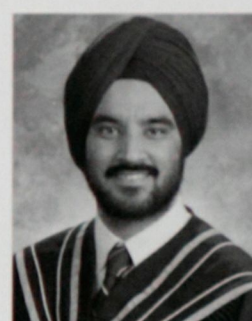
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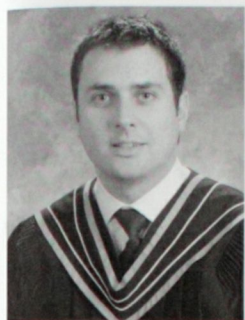
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Yongsung Park



Amartaj Parmar



Paul Pasquariello



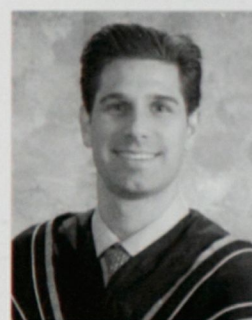
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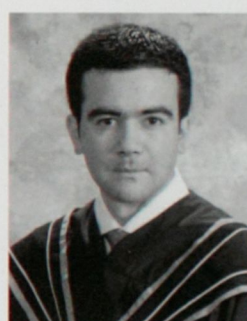
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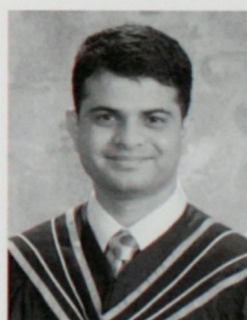
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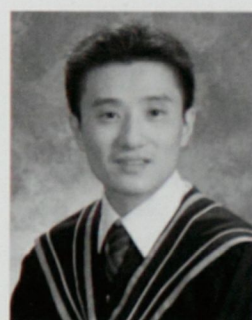
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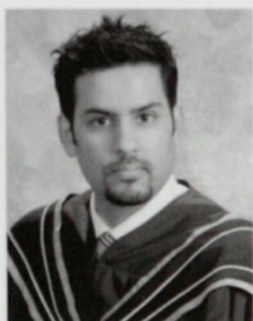
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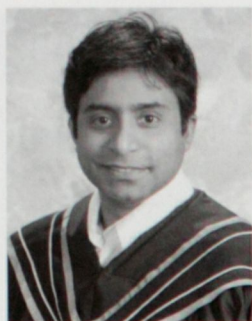




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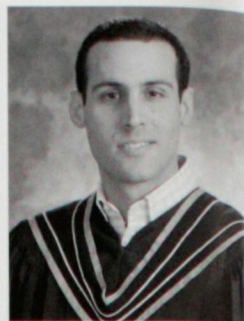
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Chris Redgate



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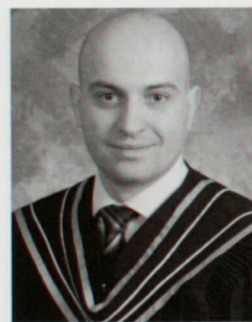
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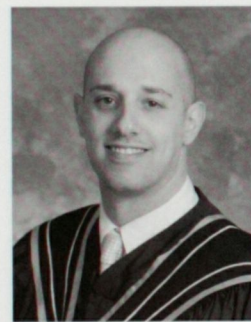
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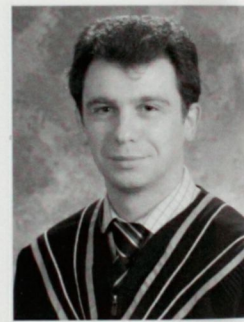
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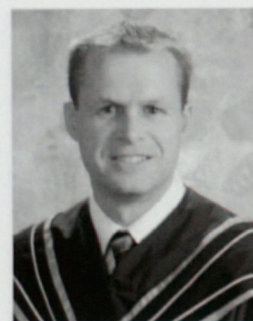
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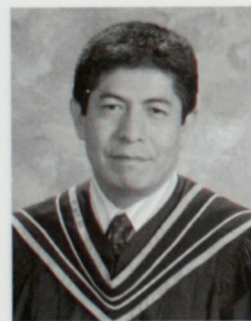
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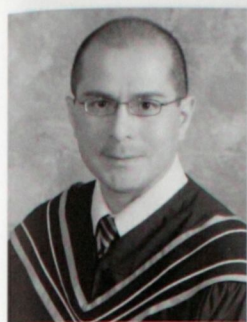
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Hernan Sanchez



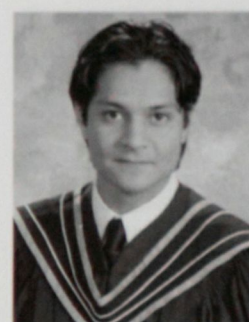
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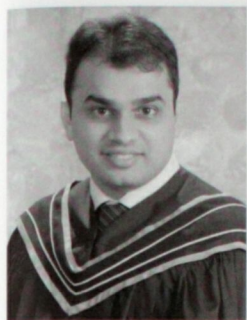
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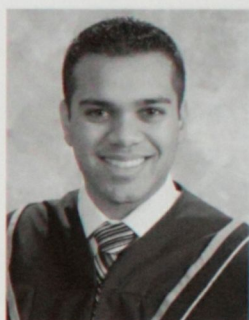
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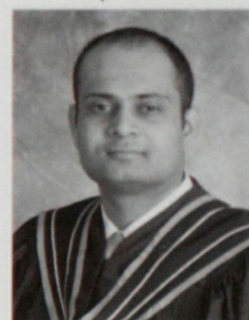
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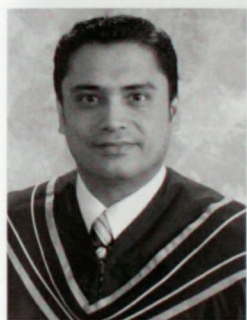
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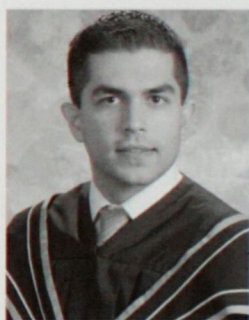
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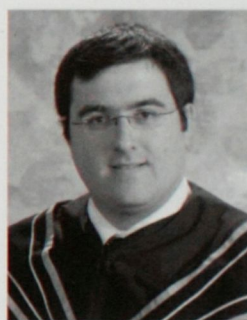
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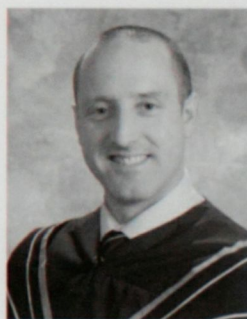
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Gabe Shtern



Fred Simpson



Robert Sinclair



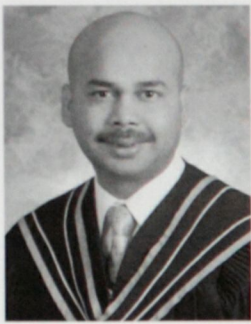
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Rohit Singla



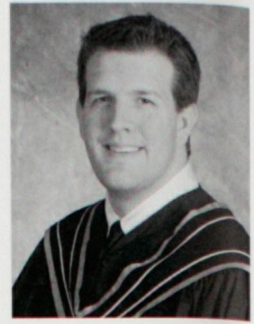
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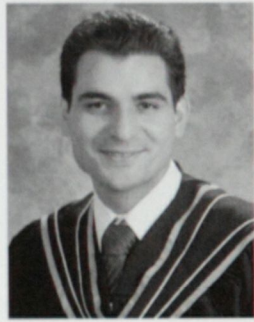
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Kathryn Skelton



Michael Smirle



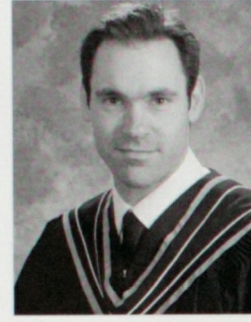
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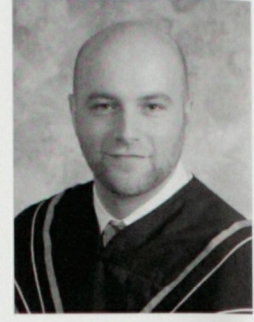
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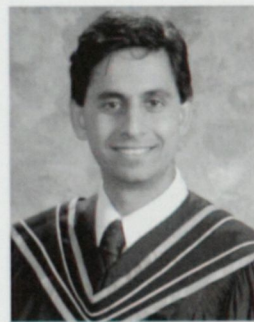
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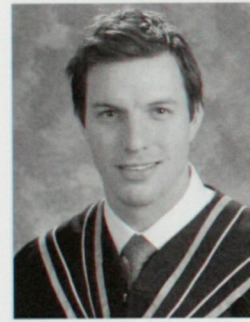
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Manu Sud



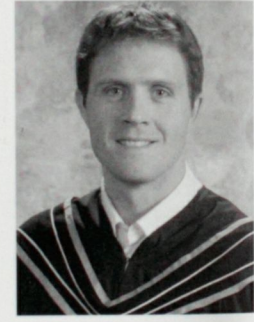
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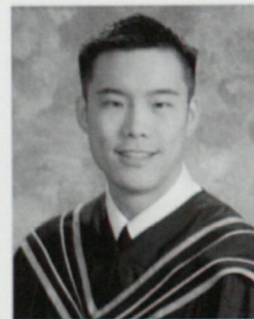
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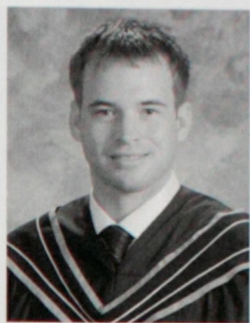
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Jeanne Tsui



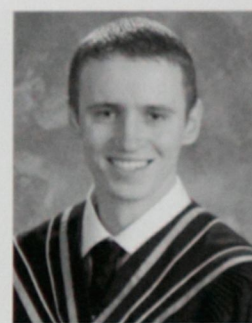
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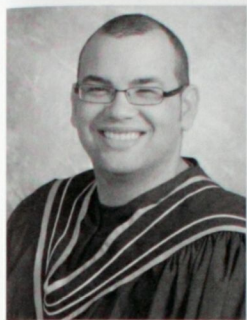
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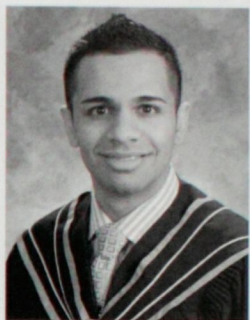
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Denis Venderov



Carlos Vengal



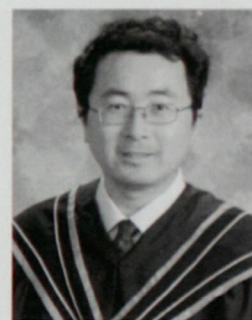
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Vikas Venugopal



Lei Wang



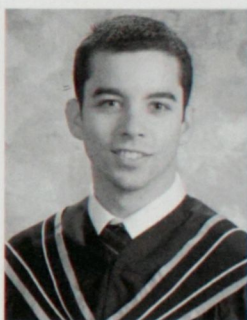
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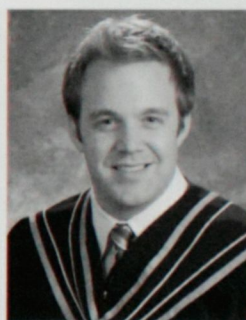
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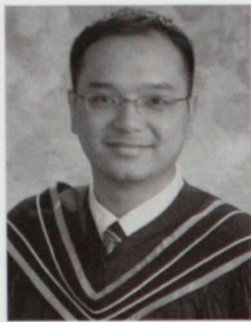
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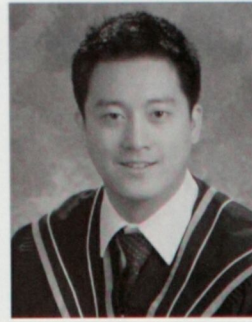
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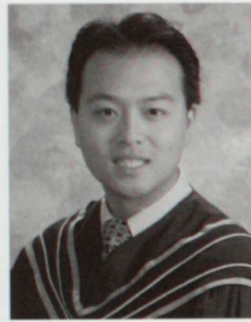
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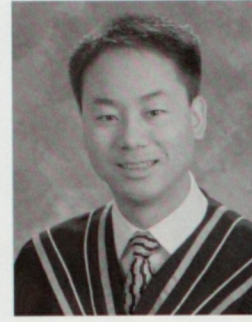
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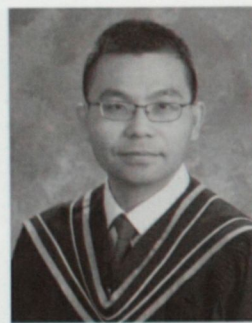
Jason Yu



Sandy Pei-Hsuan  
Yu



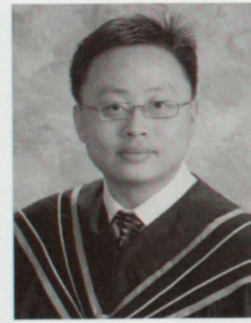
Xiang Yu



Henry Zhang



Stanley Zheng



Alan Zhuang



Michelle  
Zimmerman





## Other graduating students...

Ahmed Ahmed  
Alexander Sean  
Allen Gentry  
An Liquan  
Anderson Kurt  
Ansari Mohammad  
Banerjee Dipannweeta  
Brookes Michael John Thorpe  
Chakravarty Arghya  
Chauhan Rahul  
Chen Zhaowei  
Chohan Sumit  
Cury Salomao Filho Paulo Roberto  
Erdinc Fetullah  
Ferrari Michael  
Galavis Leonardo  
Gautam Deepak  
Gauvin Alain  
Ghanbari Hamed  
Goel Anupam  
Guay Henri  
Gupta Shri Prakash  
Gutstadt Tal  
Hall Andrew  
Hine Robert Paul  
Irfan Tauseef  
Kacham Shravan  
Kassam Altaf  
Kathotia Prashant  
Khoda Mohit  
Koke Lena Christine  
Kotler Lorne  
Krishnamoorthy Swamynathan  
Lamprey Nii-Apa O  
Lavine Joshua D  
Lee Chung-Hae  
Look Yan Sherri Liza  
Lorenson Hugo Gilio  
Ma Xiaohua  
Markewitz Grant

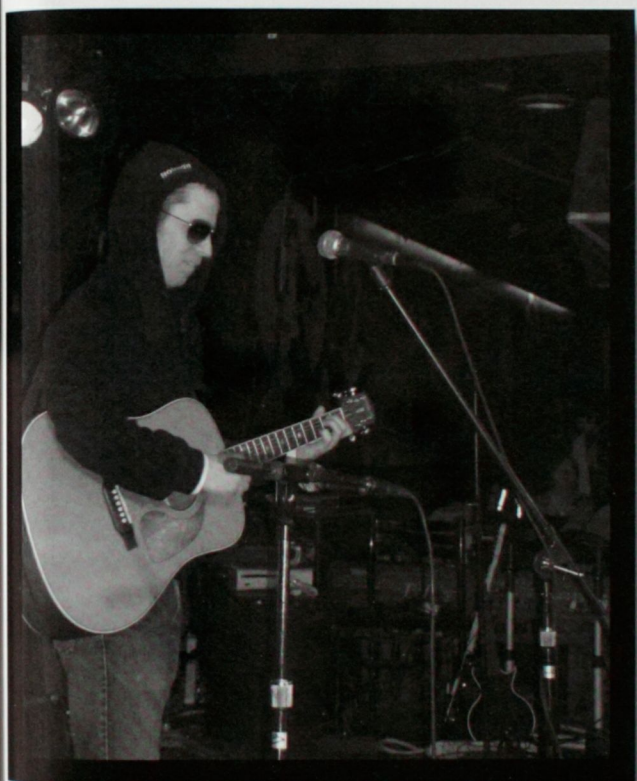
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Martin Fernando  
McCurley Sean  
McGregor Gordon  
McKegney Ross A  
Meheriuk Gregg  
Mickels Esko  
Modi Samarth  
Murphy Patrick Frederick Roy  
Nawbatt Surendra  
N-Marandi Sara  
Ochoa Danny W  
Ochoa Sandra  
Parayankuzhiyil Seby  
Prashad Anil  
Pridmore David  
Pusapati Venkatapathi  
Saini Aditi  
Samuel Maithri  
Schoening Sven  
Sehgal Nipun  
Sekhar Vivek  
Shere Feraz  
Shetty Bharathraj  
Siddiqui Shahriar  
Singh Priti  
Spratt James W  
Studniberg Brian  
Tam Beatrice  
Tarantino Vincenzo  
Tomchick Robert Donald  
Tran Tram  
Unluturk Mehmet  
Vasilevski Michael  
Wang John Jun  
Wong Jeanny Jick Mui  
Yeung Diana Frances  
Young Amy  
Zhang Min Richard













# The Canadian



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The Yearbook Company

# Memory Capsule

2007-2008





# World



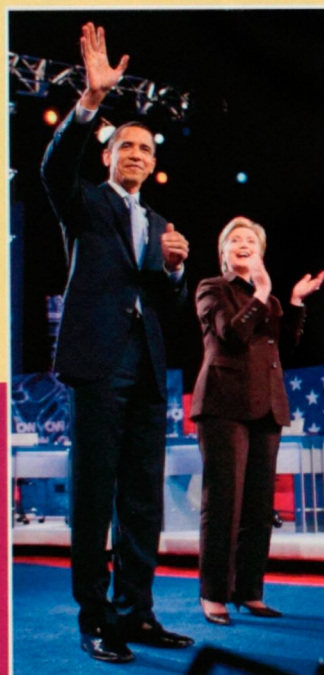
▲ **IT TAKES A WORLD.** UNICEF, the international children's agency, announced that global childhood deaths hit a record low in 2006. Though 9.7 million children died before their fifth birthday, that statistic is down from nearly 13 million in 1990. While the worst rates came from nations plagued by war and violence, some Third World nations have used simple affordable measures to great success. The African country of Mozambique used inexpensive health tips on hydration and nutrition combined with mosquito nets that prevent malaria to drop its child mortality rate by 41 per cent. (Shashank Bengali/MCT)

► **TURNING A CORNER?** After four years of continuous bad news, life in Iraq started to get better last year following the deployment of an additional 30,000 U.S. troops. That effort, combined with deals that turned disaffected former insurgents into paid security forces, resulted in a plunge in the number of bombings and killings. While analysts debate whether Iraqi politicians can maintain the fragile new reality, particularly when the U.S. starts reducing its forces, civilians seized the drop in violence as an opportunity to start rebuilding their shattered country.

(Kuni Takahashi/Chicago Tribune/MCT)



▲ **BRAVERY IN BURMA.** Dressed in vivid orange and red robes, thousands of Buddhist monks marched barefoot through the streets of Rangoon last September. They were joined by thousands of civilians, shouting "Democracy!" Burma has been ruled by a harsh military regime since 1962, which the massive street protests could not defeat. Within days, soldiers and police responded with a brutal crackdown. The government shut off all access to the outside world, including Internet service, and thus the fate of the protestors may never be known. (AP)



◀ **THE DYNAMIC DUO.** The passionate crowds of U.S. Democratic party members flocking to presidential candidates' rallies and debates know they are witnessing history in the making. At the party's convention in August, they will nominate either the first black, Barack Obama, or the first woman, Hillary Rodham Clinton to be their presidential hope on the November election ballot.



▲ **MUSEUM LOOT.** When Italy asked the Metropolitan Museum of Art in New York City to return a number of objects it claims were illegally lifted from ancient sites, it opened a huge debate in museums around the world: who really owns pieces looted in the past? The debate centered on one object in particular: the Euphronios krater, a Greek vase from the 6th century B.C., that was sold to the Met for \$1 million in 1972. Italy wanted it returned, and after 30 years of wrangling, a deal was reached. In a splashy homecoming celebration, the vase went on display in Rome in January. (Bebeto Matthews/AP)





▲ **CAMPUS HERO AMID THE HORROR.** On the morning of the Virginia Tech massacre, engineering professor and Holocaust survivor Liviu Librescu, 76, was presenting a slideshow to his class. When shots were heard in the corridor, Librescu pressed himself against the classroom door, blocking the gunman long enough for many of his students to jump to safety through second-floor windows. Librescu was killed that day by Cho Sueng-Hui, who shot 31 other students and professors and then himself in the worst school shooting in U.S. history. Librescu's students remember him as a hero.

(Ted Richardson/Raleigh News & Observer/MCT)



◀ **CHINA SYNDROME.** From clothing and electronics to foodstuffs and toys, China is now the world's source for cheap imports. But in recent months, reports of contaminated products point to the downside of our growing dependence on Chinese suppliers. First there was the dog and cat food that killed family pets, next came toothpaste containing anti-freeze. And then came word that thousands of toys sold across North America were coated in lead-based paint. But China's most dangerous export could be its pollution. Can we tie our desire for cheap goods to demands for environmentally responsible factories? The planet's future may hang in the balance.

(Bill Hogan/Chicago Tribune/MCT)



◀ **AN OFFICER AND A PRINCE.** It was Prince Harry's grandma, Queen Elizabeth II, who told the 23-year-old army officer that he was off for a tour of duty in the dangerous southern Afghanistan. While Harry, his recognizable red hair safely obscured by a helmet, called in air strikes and went on foot patrols, dozens of media outlets kept his location a secret for 10 weeks. This protected the self-described "bullet magnet" and his fellow soldiers from Taliban attacks. But after a U.S. website broke the news, Harry was forced to return home. He was met by his dad, Prince Charles and his elder brother William, who, because he's a future king of England, will never get to see action. (REX FEATURES)



▲ **HOPING AND PRAYING.** Pictures of Madeleine McCann's chubby face, big round eyes and blond hair are plastered throughout Europe. The British toddler went missing from a Portuguese holiday resort just before her fourth birthday last May. When a huge hunt by police and volunteers combined with massive media coverage failed to turn up any clues, her parents launched a website looking for information. Weeks after Madeleine vanished, Quebec was stunned when 10-year-old Cédrika Provencher disappeared in Trois-Rivières while on a bike ride. Missing posters plastered store windows and a massive volunteer effort was organized. Though police continue to investigate, the girls are still missing. (Alastair Grant/AP)

◀ **PAKISTAN UNDER PRESSURE.** Reeling from crisis to crisis, Pakistan teetered on the brink of chaos. While al-Qaeda and other terrorists encroached from Afghanistan next door, homegrown militant Islamists at mosques in the capital, Islamabad, fought gun battles with security forces. Meanwhile former political leaders lined up to challenge President Pervez Musharraf, a general who had seized power in a 1999 coup. The main challenger was former prime minister Benazir Bhutto, whose triumphant homecoming after eight years in exile was cut short when she was assassinated in late December during the national election campaign. In February, after voters rejected Musharraf, the big question remained whether anyone could lead Pakistan into calmer waters.

(Baltic Press-Afana Press/MCT)





# Canada



▲ **THE DOLLAR PUMPS IRON.** On Sept. 20, 2007 the loonie did something no one had seen for 31 years when it became worth more than the U.S. dollar. The loonie briefly soared above US\$1.10 before settling back to the US\$1 range. While northern manufacturers fretted that the high dollar was hurting their exports, delighted Canadian consumers flocked to American malls and Internet shopping sites to take advantage of the exchange rate. (KMT)



▲ **ANGEL WISH.** When Maddie Babineau, dying of bone cancer, was offered anything she wanted by the Children's Wish Foundation, the 15-year-old Hamilton, Ont., teen passed on a Disney cruise or a shopping spree and instead asked for a new school in the poor Kenyan village of Enlerai. After the foundation granted her request, Babineau started raising the \$10,000 needed to build a well near the school, so kids could attend classes rather than spending hours hauling water for their families. Maddie Babineau died last May, but her mom and brother travelled to Kenya to see the school and the completed well. Her picture hangs in the Grade 7 classroom.

(Courtesy Sharon Babineau)



▲ **THE HONOUR GUARD.** For those concerned that the public, deeply divided over Canada's combat role in Afghanistan, wouldn't support its soldiers, the tributes on a stretch of highway in Ontario proved otherwise. Each time one of our war dead returned to CFB Trenton, thousands of Canadians lined Highway 401 to pay respects to the fallen as the cortège passed by. The spontaneous nature of the vigils led the province to rename that section of Highway 401 the Highway of Heroes. (Frank Gunn/CP)

▼ **TUSSELE FOR THE TUNDRA.** As ancient Arctic ice melts faster and faster—the Northwest Passage was fully open last summer—the international fight over who will control the potentially lucrative shipping lanes and natural resources of the Far North is intensifying. As well as bulking up its military forces in the area, Russia planted a flag on the seabed below the North Pole while the United States aggressively pushed its idea that the passage is an international waterway and not, as Canada believes, a domestic route. In response, Ottawa beefed up Canuck claims, announcing plans to build up to eight new icebreakers along with a new Far North military base and a deep-water port on Baffin Island. No word yet on how the true kings of the Arctic, the polar bears, will deal with the newcomers. (Vladimir Chistyakov/AP)







▲ **RED SERGE TROUBLES.** For the RCMP, the last few years have seen a litany of problems. In December 2006 commissioner Giuliano Zaccardelli resigned after giving incorrect testimony to politicians. Then an inquiry, looking into allegations senior officials had covered up problems in RCMP pension and insurance fund, sharply criticized the force's management. Then the focus shifted to policing policies themselves. First to be scrutinized was the habit of solitary policing in isolated settlements after two young officers were killed while responding to calls without back up. Then when a Polish immigrant died after being tasered and held down by RCMP officers at the Vancouver airport, the force faced detailed queries about its use of force. As their woes mount, it's no surprise that the RCMP faces a shortage of new recruits. (Don Gordon/CP)



▲ **WHEN THE GOING GETS COLD...** "Winterpeg" celebrated its cold-weather reputation by setting a new world record. Manitoba's capital city capitalized on its frigid weather when it groomed an 8.5-km stretch of ice along both the Assiniboine and Red rivers to snatch the title of the world's longest skating rink from Ottawa's 7.8-km Rideau Canal. (Ken Gigliotti/Winnipeg Free Press/CP)



▲ **A LOBBYIST AND A PM.** As the economy slowed and the debate over the military's role in Afghanistan heated up during the winter, the biggest draw on Parliament Hill wasn't debates in the House of Commons but rather a committee hearing into the relationship between former PM Brian Mulroney and lobbyist Karlheinz Schreiber. The so-called Airbus Affair, which started two decades ago over allegations of kickbacks paid when Air Canada bought new Airbus planes, exploded back to life when PM Stephen Harper announced a public inquiry into the affair, hoping to shed light on the reported \$300,000 paid by Schreiber to Mulroney. Fascinated citizens watched as politicians, lobbyists and officials gave enough contradictory testimony to the committee to make a *Law & Order* plot look straightforward in comparison. (Fred Chartrand/CP)



▲ **CRIME ISN'T PAYING.** The last time the crime rate was this low, Pierre Trudeau was prime minister. Statistics Canada reported that the 2006 crime rate dropped three per cent, on top of a five per cent decline in 2005. Indeed, virtually all crimes had been trending downward in the past decade: breaking and entering rate was 43 per cent lower than it was in 1996, while murder was down 14 per cent. And, according to the experts, the decline was a coast-to-coast phenomenon. (Jonathan Haywards/CP)

► **CAR SEAT MIRACLE.** It was Canadian Forces rescuers who first realized three-year-old Kate Williams had survived the October crash of her grandfather's Cessna plane near Golden, B.C. The toddler had been hanging upside down by the straps of her car seat for more than five hours until the men reached the wreckage in the fading daylight and saved Kate. Though her pilot-grandfather, credited with saving her life by strapping her so carefully into the car seat, died in the crash, "Super Kate" had only minor cuts and bruises. (Brendon Dlouhy/Edmonton Sun/CP)





# Music



◀ ▼ **IDOLS NOT IDLE.** Former *American Idol* finalists Chris Daughtry (below) and Carrie Underwood (left) continue to ride the wave, with top-selling albums and singles. Underwood, named the No. 1 country artist for 2007 by *Billboard* magazine, was also honoured at the Grammy Awards in February, winning the best female country vocal performance award for her song *Before He Cheats*.



► **AMY SINGS THE BLUES.** With her heavy, winged eyeliner and her mile-high beehive hairdo, bluesy British singer Amy Winehouse has a retro look that matches her Motown musical style. She growls and purrs and swaggers through the numbers on her hit CD *Back to Black*, for which she won five Grammy Awards.

(Goff/INFphoto.com)



► **HIT MEN.** Gifted songwriters and legendary music producers Timbaland (far right) and Nate "Danja" Hills have helped create many of the career-defining songs of such artists as Justin Timberlake (right), Nelly Furtado, Ludacris, Jay-Z and Britney Spears. Most recently Madonna turned to Timbaland, Danja and Timberlake for help on a number of tracks for her new album, *Hard Candy*. (Mark J. Terrill/AP)



▲ **THEY ROCK THE HOUSE.** With their old-time rock 'n' roll style and its hard-driving beat, raucous choruses, dopey lyrics and pure enthusiasm, the Foo Fighters have numerous hummable hits. Their sixth studio album, *Echoes, Silence, Patience & Grace* earned two Grammy Awards, for best rock album and best hard rock performance for the hit song *The Pretender*.

(Kevork Djazsezian/AP)



▲ **LET'S DO A RAIN DANCE.** Rihanna, the green-eyed pop songstress from Barbados, had perhaps the catchiest hit of the year with *Umbrella*. Close your eyes and you can hear the robotic chant "ella, ella, ella, ay, ay, ay." Will weather protection ever be the same?

(Lionel Hahn-Abaca Press/MCT)



#### ► A MIXED YEAR FOR KANYE.

The rapper hitmaker (pictured right, with fiancée Alexis Phifer) had a bittersweet year. Releasing his third album, *Graduation*, on the same day—Sept. 11, 2007—as 50 Cent, Kanye West eclipsed his rival in sales, and scooped up four awards at the Grammys. But his trademark brash bravado took a serious blow with the death of his mom in November, bringing a new poignancy to his hit singles *Stronger* and *Hey Mama*.

(Lionel Hahn-Abaca Press/MCT)

#### ▼ POP MUSIC'S CROONER.

Michael Bublé has a great voice and a smooth, easy style. The 32-year-old Canadian can sing like Frank Sinatra without making it feel dated. His big-band, breezy, big-voice sound is in full form on the love song *Everything* from his *Call Me Irresponsible* CD. It's music to swoon over.

(Steve Russell/The Canadian Press/Toronto Star)



#### ► COUNT US IN.

Canadian indie pop darling Leslie Feist was nominated for four Grammy Awards, including best new artist and best female pop vocal, for her breakthrough single *1234*. The adorable hit was featured on a commercial for Apple's iPod Nano and soon exploded onto iTunes's Top Songs chart. Feist performed the hit song onstage at the Grammys, but alas, at the end of the night she'd been shut out of the hardware. (Richard Drew/AP)



## Top 10 Albums • 07

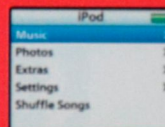
1.	SOUNDTRACK	HIGH SCHOOL MUSICAL 2
2.	DAUGHTRY	DAUGHTRY
3.	MINUTES TO MIDNIGHT	LINKIN PARK
4.	HANNAH MONTANA 2 (soundtrack)	MILEY CYRUS
5.	THE DUTCHESS	FERGIE
6.	LONG ROAD OUT OF EDEN	EAGLES
7.	GRADUATION	KANYE WEST
8.	ALL THE RIGHT REASONS	NICKELBACK
9.	KONVICTED	AKON
10.	NOËL	JOSH GROBAN

▼ **RADIOHEAD'S BOLD MOVE.** When Radiohead decided to self-release a new album online and let fans set their own price for it, the record industry was shocked, fans cheered and fellow artists looked on with interest at the experiment. *In Rainbows* became a hot commodity without ever passing through a retail store. Actually, the band was just boldly acknowledging a growing trend. In 2007, Apple iTunes digital media store outsold both Best Buy and Target to become the second-largest U.S. music seller, behind Wal-Mart. Legal downloads now account for 10 per cent of the music market. Meanwhile, CD sales have slumped as a result.

(Apple Computer/NCT)

► **FERGIE RULES.** Named as a "breakthrough artist" of 2007 by *Entertainment Weekly*, Fergie (a.k.a. Stacy Ferguson) earned the honour with her first solo album, appropriately named *The Dutchess*. The CD had three No. 1 singles last year, including *Big Girls Don't Cry*, which took the No. 4 position on *Billboard's* Hot 100 year-end chart.

(Jeff Zvelevsky/Landov/MCT)





# Lifestyle

► **MAD ABOUT PLAID.** Remarkably, it isn't just golfers sporting this fashion trend. Plaid shorts are everywhere, often topped by layered polo shirts in vivid colours. As guys throw off their drab duds, girls: don't forget your shades. (Chris Walker/MCT)



◀ **CHOPPED AND CROPPED.** After tending their long tresses for years, some fashion-forward trendsetters have made a clean break and opted for blunt bob cuts or bangs. The shorter dos showed more attitude, especially the asymmetrical cuts worn by Rihanna (left) and Spice Girl Victoria Beckham.

(Lionel Hahn/Abaca Press/MCT)



► **Wii LIKE IT.** With its innovative, motion-sensitive controller, Nintendo's Wii video system dominates the market, turning couch potatoes into active participants. Priced below the competition, the Wii system flew off store shelves, outselling the Xbox in 2007 and forcing many buyers to purchase units on eBay at premium prices.

(Hsuu Inouye/AP)

▼ **HEY, BABY DOLL.** Ballet flats can turn the sassiest 16-year-old into a sweet angel. Add empire waists, puff sleeves and ruffles, and you've nailed the hottest fashion look of the year with style and comfort.

(J. Crew/MCT)



◀ **GAMERS ROCK.** The Nickelback song Rockstar says it best: "we all just wanna be big rockstars." And to help wannabes live that dream, video games such as Rock Band and Guitar Hero III: Legends of Rock let us lay down awesome tunes without actually having to learn to play an instrument. The co-operative spirit of Rock Band's multi-player mode makes it a huge hit at parties. But for hardcore gamers craving action, nothing beats Halo 3, the combat simulator that stocks an arsenal of weapons to wage complex battles amid gorgeous graphics. Pure gaming bliss. (MCT)



# Top 10 GOOGLE SEARCHES •07

1. IPHONE
2. WEBKINZ
3. TMZ
4. TRANSFORMERS
5. YOUTUBE
6. CLUB PENGUIN
7. MYSPACE
8. HEROES
9. FACEBOOK
10. ANNA NICOLE SMITH



## ▲ IN CYBERSPACE, EVERYONE

**CAN HEAR YOU.** When a Washington, D.C.-area student phoned a school official's home to ask why he hadn't closed schools after a recent snowfall, the response set off an online storm. Student Devraj "Dave" Kori left his name and number, so the official's wife returned the call, but she apparently wasn't pleased. "How dare you call us at home!" she snapped in her message. She also used the phrase "snotty-nosed little brats," and said "Get over it kid, and go to school." Kori taped the voice-mail reply and posted an audio link to his Facebook page. The message was also uploaded to YouTube. Within days it had drawn more than 20,000 hits: a clear case of technology biting back.

## ► ALL EYES ON THE IPHONE.

This sleek gadget can surf the Net, download music wirelessly, read a digital newspaper, take snapshots, resize photos, send text messages and, oh yeah, even make phone calls. Last June, when the iPhone went on sale in the United States, long lines formed outside Apple stores despite the \$499 price tag. And when the price dropped by \$200 in September, the gizmo became the "It Gift" for holiday shoppers south of the border. No word yet on when the most talked-about cell phone in history will be available in Canada.

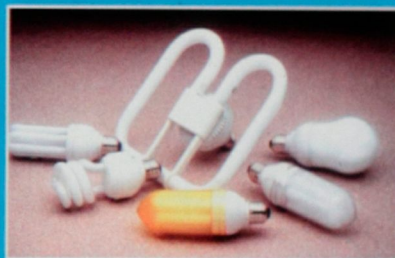
(Sherry Lavars/MCT)



◀ **IT'S IN THE BAG.** Eco-friendly became a fashion statement when British handbag designer Anya Hindmarch introduced her unbleached cotton tote, stamped with "I am not a plastic bag." While Ireland, Thailand, China, South Africa, and a number of states in India have curbed the use of plastic bags by imposing extra taxes or outright bans, North America lags far behind. But shoppers don't need legislation to go green. They can just BYOB (bring your own bag). (Arlene Bruckner/REX FEATURES)



◀ **THINK GLOBALLY, EAT LOCALLY.** When the average North American sits down to eat, many ingredients have travelled at least 2,400 km to reach the dinner plate. But a new movement is afoot: the 100-mile diet. The idea is that you eat food from within a two-hour drive of your home. It means visiting local farmers' markets, learning to prepare meals from scratch, and forgoing out-of-season produce, as much as possible. It also means fresher, better-tasting food with fewer additives, less sugar and less fuels used for shipping. And it sparked a recent entry in the *New Oxford American Dictionary*: "locavore," meaning one who eats locally. (Tony Stewart/MCT)



▲ **ONE BRIGHT IDEA.** A simple flick of a switch can make a huge difference, at least when it comes to saving energy. Compact fluorescent light bulbs use 75 per cent less energy than standard incandescents and last 10 times longer. In Canada, a group called Project Porchlight, has already convinced more than a million households to install at least one CFL bulb. If every household in the country made the switch, we would cut greenhouse gas equivalent to the emissions from 66,000 cars. (Philadelphite Ingwersen/MCT)





# Entertainment



▲ **QBs LOVE BLONDS.** The path of true love is not always smooth, especially when hunky quarterbacks hook up with tall blond beauties. First fans accused singer/celebrity Jessica Simpson of jinxing the Dallas Cowboys every time she watched quarterback/boyfriend Tony Romo play. Never mind that she wasn't in the stadium to watch Romo and the Cowboys lose their last game of the season. Then, when the undefeated New England Patriots lost the Super Bowl, "blond curse" suspicions soon focused on QB Tom Brady's Brazilian supermodel girlfriend Gisele Bündchen (above with Brady), who'd watched from a skybox. But the handsome couple shrugged off the criticism and kept dating. (TheBostonGlobe/WFphoto.com Ref.; Infamy-05/21/CP Photos)

► **LIFE IMITATING ART.** They met on the set of *High School Musical* and their on-set chemistry has spilled over into real life. Zac Efron, 20, and Vanessa Hudgens, 19, are the cutest young couple in Hollywood. The two were on the cover of virtually every entertainment magazine as they discovered that singing and dancing on the small screen is a lot easier than dating in the full glare of the cameras. (Bob D'Ambico/Disney Channel/MCT)



► **MUG SHOTS 'R US.** The trio of actress Lindsay Lohan and celebs Paris Hilton (right) and Nicole Ritchie found their hard-partying ways interrupted by visits to police stations or jail. After months in rehab, Lohan found that her promising movie career had stalled, at least temporarily. While Paris Hilton quickly returned to her role as the princess of the paparazzi after serving 22 days in jail, it was Hilton's *Simple Life* co-star Nicole Ritchie who snagged the "most improved" prize. She quietly settled down with her partner, musician Joel Madden. In January, she gave birth to a girl named Harlow, whom Hilton has already promised to spoil. (Lionel Hahn/Abaca Press/MCT)



▲ **BYE-BYE HOGWARTS.** Last July was a magical month for Muggles. In a span of 10 days, millions of non-wizarding folk watched the fifth movie in the Harry Potter series and then lined up in stores around the world to buy the seventh and final book in J.K. Rowling's epic tale, *Harry Potter and the Deathly Hallows*. In the first day on sale, a staggering 12 million copies flew off shelves in the United States, Britain and Canada. (Wong Maye-E/AP)



◀ **OOPS THEY DID IT AGAIN.** Shaving her head, performing a lackadaisical dance on MTV, losing custody of her two young sons, checking into a psychiatric ward by ambulance—it seemed that every second of singer Britney Spears' life was recorded by the media. Then in December, attention swivelled to her squeaky-clean sister, 16-year-old Jamie Lynn (far left), the star of the immensely popular *Zoey 101*, who announced she was pregnant. Needless to say, their mother's book of parenting advice has been put on hold indefinitely. (©Most Wanted Pictures (2006) All rights reserved.)



▲ **CAUGHT IN THE WEB.** Celebrities and ordinary people learned the power of the Internet as gossip sites such as *PerezHilton.com* and *TMZ.com* instantly spread "news" and videos around the world with the click of a button. Secrets, rumours, snarky rants—nothing was too trivial. It was all useless information that we find strangely compelling. But *YouTube.com* was still the go-to site for the best of what's cool on this planet, as viewers troled through everything from mash-up videos to university lectures and even police pleas to locate wanted criminals.





#### ► PICKETS STOP PLOTS.

When the Writers Guild of America went out on strike on Nov. 5, few thought the dispute, centred over payments for Internet viewings, would last. As TV shows ran out of new episodes and talk show hosts were forced to ad lib, strange phenomena were reported: networks observed skyrocketing ratings for

political debates while some parents discovered their kids' school marks were improving. But all those oddities were forgotten once a deal was reached in February and people realized the Oscars would go on as planned. (Goff/INFphoto.com)

#### ► HANNAH MONTANA RIDES THE WAVE.

The tour name "Best of Both Worlds" fits the life of actress/singer Miley Cyrus to perfection. The 15-year-old actress stars in *Hannah Montana* playing a girl living a dual role: ordinary student Miley Stewart by day and pop star Hannah Montana at night. When not filming the series, Cyrus herself has been on a sold-out concert tour throughout North America. Oh, and a 3-D movie of her concert took in \$31 million on its first weekend.

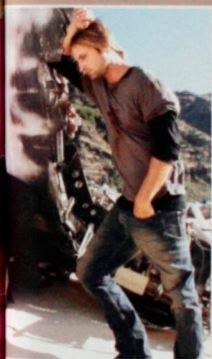
(Bob D'Amico/Disney Channel)



#### ► LOST IN RIDDLES.

What *hasn't* Ben done? Why can't outsiders find the island? Did Kate and Jack really make it back to Los Angeles? Millions of *Lost* viewers, hooked on the mystery of doomed Oceanic flight 815, spend hours trying to solve puzzles contained in the show, which follows survivors (including bad boy Sawyer, left) of a plane disaster trapped on a weird uncharted island. Since the creators signed a deal to wrap up the show in 2010, fans know there will be a proper conclusion to the series, though maybe not answers to every question.

(Reisig & Taylor/ABC)



► **CUBICLE LIFE 101.** Michael Scott is the egotistic and socially awkward regional manager for the Dunder Mifflin Paper Co. who struggles to keep himself as the centre of attention among the misfits in *The Office*. The show's mock-documentary style reveals the sad truth about life at work—incompetent and bullying people like Scott (brilliantly played by comedian Steve Carell) do rise to power, some employees fall in love (like Jim and Pam, above) some turn into pathetic suck ups, while others rebel in spectacular fashion. *The Office* is a grimly hilarious look at how many people will spend four decades of their lives. (Justin Lubin/NBC)



## Television

► **CAUTION: IT'S INFECTIOUS.** In real life, Patrick Dempsey is dad to three young children but for fans of *Grey's Anatomy*, he's simply McDreamy. The handsome surgeon's angst-filled relationship with Meredith Grey is the core of the blockbuster medical drama, but recently the off-screen adventures of the show's actors vied for interest. Isaiah Washington (Preston Burke) was fired after making derogatory comments about gay co-star T.R. Knight (George). Then actress Katherine Heigl (Izzy) was crowned queen of the box office for her hit film *Knocked Up*. By winter, McDreamy grabbed the crown for himself when he struck movie gold with *Enchanted*. (Bob D'Amico/ABC)



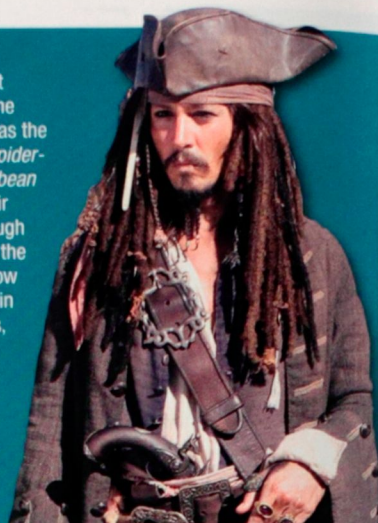
► **THEY'RE SOARING...** Given the runaway success of *High School Musical* a sequel to the TV movie was inevitable and sure enough, last summer, the original cast, including hunky Zac Efron and sweetie-pie Vanessa Hudgens, returned with more song-and-dance productions. *H.S.M. 2* became the highest rated basic-cable broadcast in U.S. history. Now the focus is turning to the third installment of *H.S.M.*, due to hit theatres this fall.







◀ ▶ ▶ TRIPLE PLAY. Last summer was the season of the action-adventure three-peat as the third instalments of *Shrek*, *Spider-Man* and *Pirates of the Caribbean* kept fans enthralled with their dazzling special effects. Though the three weren't darlings of the critics, fans flocked to see how Jack Sparrow (Johnny Depp in *Pirates*) defeated Davy Jones, how Peter Parker (*Spider-Man*'s Tobey Maguire) dealt with the dark side, and how Shrek (Mike Myers) found a new king and fathered, wait for it, triplets



# Movies

▼ THE OSCAR SLAYER. Before *No Country for Old Men* hit the big screen and got the Best Picture Oscar, sexy Spaniard Javier Bardem was known more for his relationship with Penélope Cruz, than his acting skills. But his portrayal of a ruthless hit man with a caveman haircut got him kudos from the critics and earned him a fancy gold statue for Best Supporting Actor.

(X17/CP)



▶ SEXY, STRONG AND SUCCESSFUL. Jason Bourne is a hero for modern times—conflicted yet deadly, kind yet ruthless, and efficient yet romantic. In his third film incarnation, *The Bourne Ultimatum*, actor Matt Damon proved that allowing viewers a peak inside Bourne's humanity didn't destroy him as an action figure and box-office gold. For Damon, the huge summer flick was the start of a few good months as his beloved Boston Red Sox captured the World Series while he energetically promoted his Third World charities. The happily-married-with-children star even landed *People* magazine's Sexiest Man Alive award.



▲ STIRRING THE POT. Pixar, the makers of *Toy Story* and *The Incredibles*, wowed critics and fans with another computer-animated masterpiece. *Ratatouille* focused on a French rat who abandons his garbage traditions for gastronomic fame in a Paris restaurant kitchen. What follows is culinary bliss mixed with cinematic bravado tossed liberally with humour.





▲ **REWRITING HISTORY.** When the original Nicolas Cage history thriller earned nearly \$350 million around the world, a sequel was inevitable. This time the plot of *National Treasure: Book of Secrets* centred on Ben Gates' efforts to prove his great-great grandfather wasn't the mastermind of the Abraham Lincoln assassination plot. In the first movie, Gates stole the Declaration of Independence, so this time he ups the ante by kidnapping the President. The mixture of history and action worked once again, as the sequel topped the Christmas box office.

► **A STAR IS BORN.** Before *Juno*, most moviegoers only had a vague recollection that Ellen Page had played Kitty Pryde in the third *X-Men* film. But after *Juno*, a small witty independent film about a teen dealing with pregnancy, adoption and high school, everyone knew the 21-year-old Canadian actress. It seemed that she was on every magazine cover while directors scrambled to cast her in their movies. And through it all the petite actress dressed like the girl next door, smiled politely for the cameras and looked as though she wasn't letting the fuss get to her. (OP/Picture Perfect)



▲ **HEROIC HUNKS OF METAL.** The *Transformers* plot might have left all but the most stalwart fans bewildered, but the fight sequences between the two races of alien robots, the good Autobots and the villainous Decepticons, were the special-effects highlight of last summer. No wonder a sequel is planned for 2009.

## Top Movies '07



◀ **THE HEROES OF HARRY POTTER.** For the actors at the heart of the Harry Potter series, the fifth movie, *The Order of the Phoenix*, was the film when they became full-blown teen pin ups. Producers have been shooting the series as fast as possible to keep a now-muscular Daniel Radcliffe (Harry, far left) and his fellow thespians close to their characters' ages, so stay tuned: film six is set for a November release.

1.	SPIDER-MAN 3	\$337 MILLION
2.	SHREK THE THIRD	\$323 MILLION
3.	TRANSFORMERS	\$319 MILLION
4.	PIRATES OF THE CARIBBEAN: AT WORLD'S END	\$309 MILLION
5.	HARRY POTTER AND THE ORDER OF THE PHOENIX	\$292 MILLION
6.	I AM LEGEND	\$255 MILLION
7.	THE BOURNE ULTIMATUM	\$227 MILLION
8.	NATIONAL TREASURE: BOOK OF SECRETS	\$216 MILLION
9.	ALVIN AND THE CHIPMUNKS	\$213 MILLION
10.	300	\$211 MILLION



# Sports



▲ **FOUR IN A ROW.** Team Canada won its fourth consecutive gold medal at the world junior tournament in the Czech Republic in January. But the World Under-20 Championship was not handed to the Canadians. The final game against Sweden was tied 2-2 at the end of three periods. At three minutes and 36 seconds into overtime, Matt Halischuk (upper left) scored the most important goal of his young career and kept the team's winning streak alive.

(Jacques Beliveau/CP)

► **SPEED QUEENS.** Canadian women skiers have been in contention all season, and give every indication they'll be ready for prime time at the 2010 Vancouver Olympics. Kelly VanderBeek (left), Britt Janyk (centre), and Emily Brydon should be even more energized when they ski before the home crowd at Whistler's Olympic venues. (Marco Tronchetti/AP)

▼ **GIRL POWER AT THE RACETRACK.** Jockey Emma-Jayne Wilson rode into horse-racing's history books when she became the first woman to win the prestigious Queen's Plate. Her mount, three-year-old Mike Fox, was considered a 15-to-1 long shot, but in the final stretch he flew by the two front-runners to win by half a length in a thrilling victory. (Frank Gamis/CP)



► **THE CROSBY SHOW.** Sidney Crosby was the NHL's best player last season, even though he hadn't yet celebrated his 20th birthday. He won the scoring race with 120 points, plus the MVP trophy and the Lou Marsh Trophy, awarded by a panel of journalists to Canada's top athlete. Even after being sidelined for six weeks this winter with a badly sprained ankle, No. 87 still ranked in the top 25 for points. When Crosby plays, the NHL arenas are filled to capacity and TV ratings soar, so needless to say, his Pittsburgh Penguins were glad to have their captain back on the ice in March. (David Duprey/AP/CP)



▲ **QUEEN OF THE COURTS.** Smaller than many towering opponents on the tennis circuit, Belgium's Justine Henin still delivers a serve topping 200 km/h. It is her strength, finesse and a deadly accurate single-handed backhand that made her the No. 1 tennis player. She's won more than US\$19 million in prizes, and last year she won both the French and U.S. Opens without losing a set. Tennis legend John McEnroe calls her game "Federertennis," a reference to the No. 1 male player Roger Federer. Both players so dominated tennis that they won the Laureus awards as the top male and female athletes of the world.

(Louis Lanzetta/Landow/MCT)



▲ **ROUGH RIDE FOR BLUE BOMBERS.** Saskatchewan's James Johnson set a Grey Cup record when he intercepted three passes, and returned one for a touchdown, as the Roughriders won the CFL championship in Toronto. With just over a minute left in the game, Johnson made his last interception, defeating Winnipeg 23-19. The Riders' green wave of fans partied it up all week, including head coach Kent Austin (above) who 18 years earlier, had quarterbacked the team to its last victory in the 1989 Grey Cup. (Ryan Remiorz/CP)

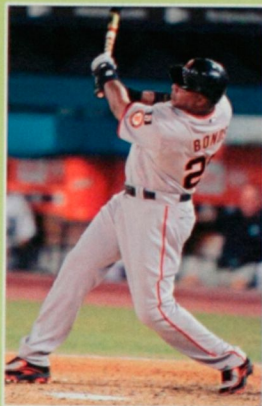




◀ **GOLF'S GREATEST.** Mexican golf sensation Lorena Ochoa finished 2007 with eight victories and more than \$4 million in winnings. Ochoa, who was named LPGA player of the year for the second season in a row, smashed the LPGA Tour winnings record of \$2.86 million, set in 2002 by Annika Sorenstam. Meanwhile, Tiger Woods started his 2008 season with two wins, the second at the Accenture Match Play Championship in Arizona, the tournament that snapped his win streak last year. The win added up to 63 career tour victories for Woods. (Doug Duran/Contra Costa Times/MCT)

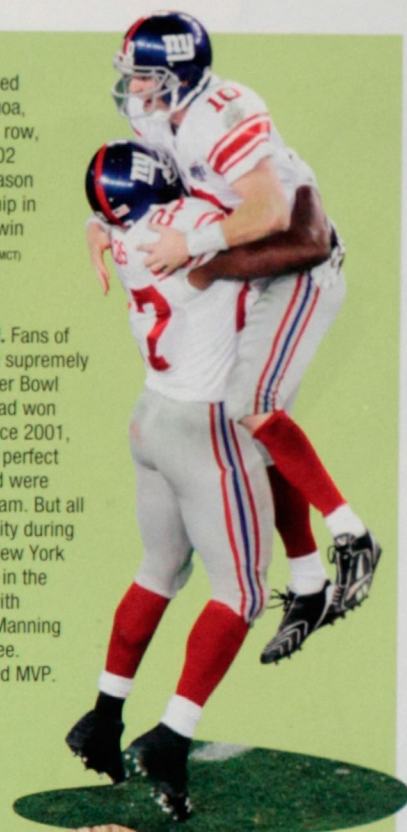
► **A TARNISHED RECORD.** For baseball fans, statistics are pieces of gold to be collected, molded and endlessly analyzed. But when Barry Bonds closed in on the all-time home-run record held by Hank Aaron, enthusiasm was muted to the extreme, because the slugger was under investigation for illegal steroid use. Baseball commish Bud Selig was absent when Bonds smashed his 756th home run on Aug. 7, 2007 and many fans labelled the Bond record tainted. Weeks later, the San Francisco Giants cut Bonds loose and in November he was indicted for lying under oath about his alleged use of steroids.

(Al Diaz/Miami Herald/MCT)



► **SHATTERING PERFECTION.** Fans of the New England Patriots were supremely confident heading into the Super Bowl in Phoenix, Ariz. The Patriots had won the Super Bowl three times since 2001, had finished the season with a perfect undefeated record of 18-0, and were facing an opposing wildcard team. But all that certainty collided with reality during a thrilling Super Bowl, as the New York Giants nipped past the Patriots in the closing seconds of the game with a spectacular throw by QB Eli Manning (far right) to receiver David Tyree. No wonder Manning was named MVP.

(Jim Prisching/MCT)



► **BAD NEWS FOR BASEBALL.** For 20 months, former U.S. senator George Mitchell worked on his independent investigation into illegal performance-enhancing drug use in baseball. When the report was released in December, he named 89 former and current players alleged to have taken drugs. On that list was pitcher Roger Clemens (right) and his good friend and former teammate Andy Pettitte. While Pettitte admitted the charges were true, Clemens, a seven-time Cy Young Award winner, vigorously denied the charges, and even marched up to Capitol Hill to say so in sworn testimony.

(Chuck Kennedy/MCT)



▼ **FANCY FOOTWORK.** The FIFA Under-20 2007 World Cup set attendance records at soccer fields across Canada, as 24 nations (including Mexico and Congo, below) competed in 52 games that culminated in Toronto last July. Argentina beat the Czech Republic 2-1 in the final that went 60 minutes before any goal was scored.

The Czechs took the lead, but the back late in the game, tying things ahead with only four minutes left in regulation time.

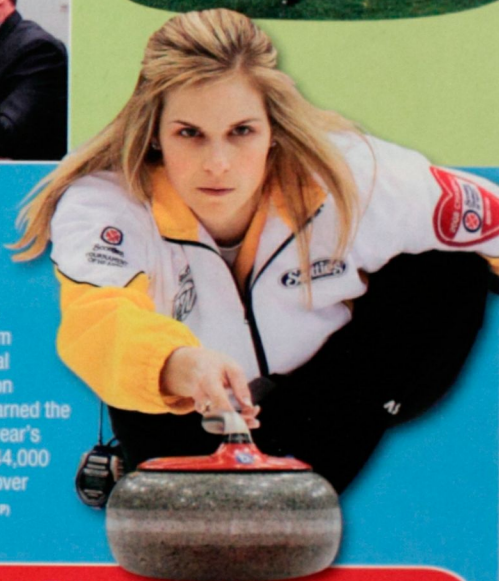
Touted as the favourite to win at the start of the tournament, Argentina successfully defended its world title with style and precision.

(Paul Chiasson/CP)

Argentines charged up and then pulling



► **MANITOBA WOMEN ROCK.** Jennifer Jones and her Manitoba rink won their second Scotties Tournament of Hearts in four years with a nail-biter of a finish. The team stole a single point in the final end for a 6-4 win over Shannon Kleibrink of Alberta. The win earned the Manitoba team a spot in next year's Olympic curling trials, plus \$144,000 in funding from Sport Canada over the next two years. (Paul Chiasson/CP)



## 2007 Champions

GREY CUP	SASKATCHEWAN ROUGHRIDERS OVER WINNIPEG BLUE BOMBERS	23-19
SUPER BOWL XLII	NEW YORK GIANTS OVER NEW ENGLAND PATRIOTS	17-14
PGA	TIGER WOODS	\$10.9 MILLION
LPGA	LORENA OCHOA	\$4.4 MILLION
NBA	SAN ANTONIO SPURS OVER CLEVELAND CAVALIERS	4-0 SERIES
WORLD SERIES	BOSTON RED SOX OVER COLORADO ROCKIES	4-0 SERIES
WOMEN'S CURLING	JENNIFER JONES, MAN. OVER SHANNON KLEIBRINK, ALTA.	6-4
MEN'S CURLING	KEVIN MARTIN, ALTA. OVER GLENN HOWARD, ONT.	6-4
STANLEY CUP	ANAHEIM DUCKS OVER OTTAWA SENATORS	4-1 SERIES





Christopher Lange/MCT

#### ◀ SPACE RACE.

British tycoon Richard Branson already owns an airline, a mobile phone company and a music store chain, but his latest venture is truly out of this world. Virgin Galactic is the planet's first commercial space tourism company. In January, Branson unveiled a model of the spaceship that could take paying passengers into space as soon as next year. More than 200 tickets have already been sold at \$200,000 each for a two-hour flight.

(Charles Sykes/REX FEATURES)



(Chuck Liddy/MCT)



▲ **FORECAST: CHANGEABLE.** From raging wildfires in tinder-dry California and Greece, to heavy rains that submerged parts of Bangladesh, England, India and the U.S. Midwest, weird weather stalks the planet. Predicting Mother Nature's path has never been easy, but many scientists suspect that as global temperatures increase, more destructive weather is headed our way.



#### ◀ THE ENVIRONMENT TAKES

**CENTRE STAGE.** Former U.S. vice president Al Gore (far left) made headlines throughout 2007 as he alerted the world to global warming. First his documentary *An Inconvenient Truth* won an Oscar. Then he promoted the Live Earth concerts that drew 27 million viewers around the world. And last fall he was summoned to Sweden to receive a Nobel Peace Prize. All of Gore's work may have finally convinced

the rest of us that the environment needs our full attention. It's time businesses and governments began looking for green solutions. (Nikola Jurek/Scamper/CP)

# Science



#### ◀ WATER WORRIES.

They're bright and colourful and seen everywhere from campsites to campuses, to downtown offices. But are polycarbonate Nalgene water bottles safe? The plastic bottles contain bisphenol A, which has been linked to illnesses connected with hormone disruption. The chemical is now under review by Health Canada, and south of the border, by the U.S. National Institutes of Health. But in the meantime, several retailers have pulled the bottles from their shelves. (Bill Hagen/Chicago Tribune/MCT)



◀ **HELPING HAND.** In an emergency the CPRGlove could save lives. Using sensors and an LCD screen, this neoprene device guides you through the steps of cardio-pulmonary resuscitation (CPR), monitoring how hard and fast you're pumping and providing feedback to improve your technique. Made by two students at McMaster University, in Hamilton, Ont., the gadget was named one of *Popular Science* magazine's Top 10 inventions of 2007. (Corey Centon)

► **SIZZLING SKATES.** Wayne Gretzky was so impressed when he tested Thermablades, that he invested in the company. The battery-powered hockey skate blades contain microprocessors to maintain a temperature of 5°C. The warm blade creates a tiny layer of water on the ice that inventor Tory Weber says will reduce friction and help skaters move faster. It will "revolutionize the game of hockey," the Great One claims. Of course, that's assuming players are willing to pay \$399 for the heated blades, skates not included. (Frank Guro/CP)



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