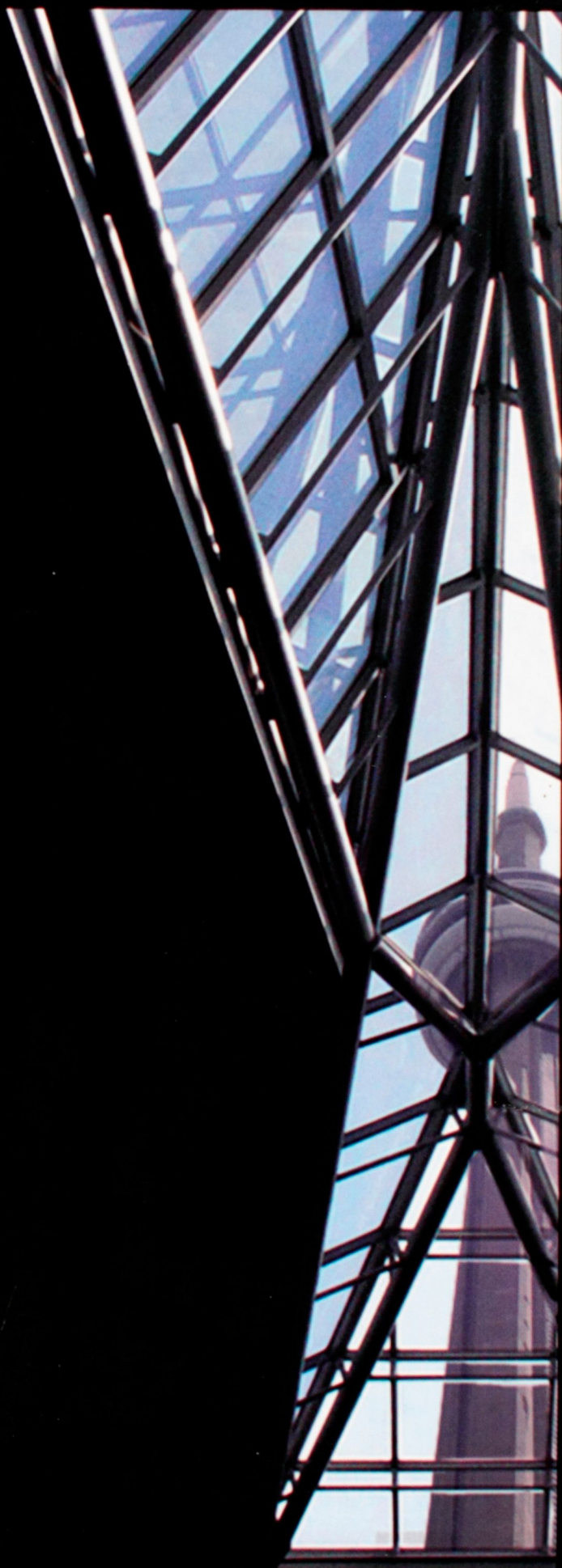


Rotman

2004





Rotman *School of* *Management* *2004*

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105 St. George Street, Toronto
Ontario, M5S 3E6

A Message from Dean Roger Martin

To all Rotman MBA students, congratulations on the completion of another successful academic year. Over the past eight months, your energy, talent and hard work have made the Rotman name stand out amongst your business school peers and throughout the business community.

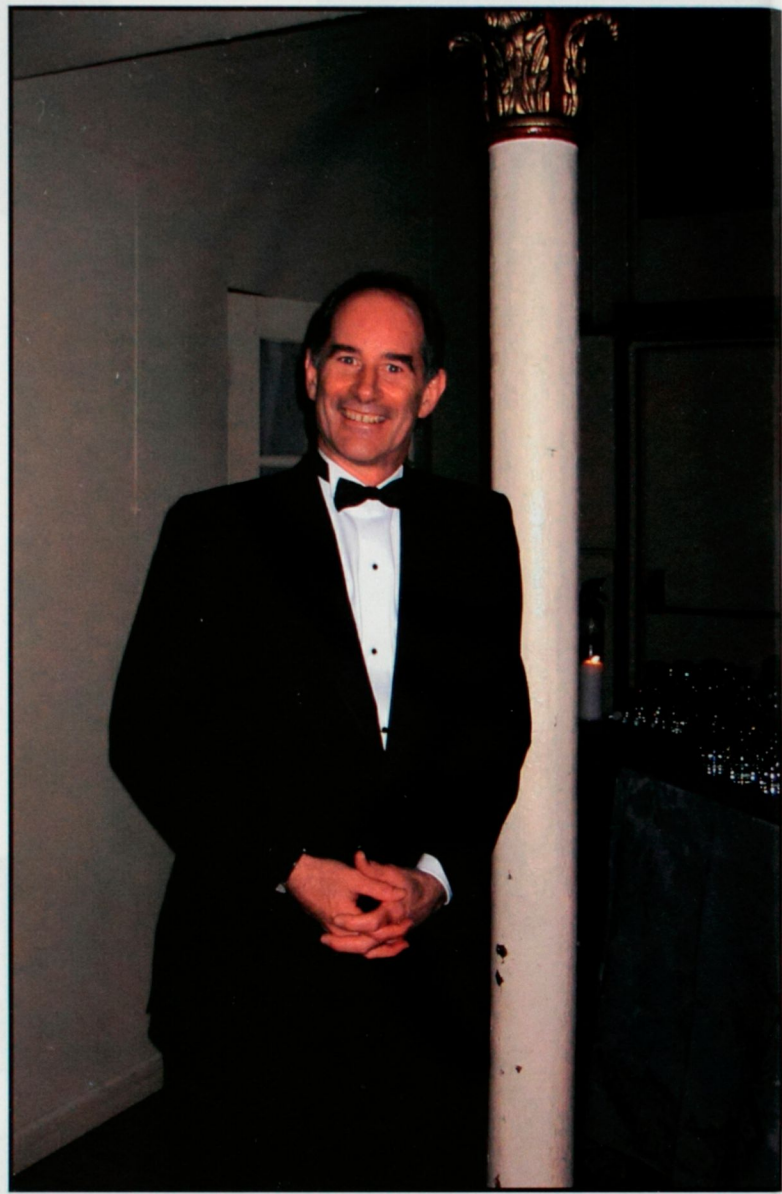
Integrative thinking has become a key part of your unique educational experience, and in today's complex business environment, it will set you apart. Integrative thinkers view obstacles as tensions that require creative resolution. They see important details that others don't, consider complex cause-and-effect relationships, and are capable of shaping their context for the better.

I believe that at the Rotman School, we are developing balanced leaders with multiple perspectives and objectives, who consider not only the financial impact of their decisions, but the social and environmental impacts as well. Those of you graduating this year have an unprecedented chance to find your place and to rise to make a real difference in the world.

You are joining a worldwide network of more than 16,000 business alumni in more than 70 countries worldwide. I encourage you to take advantage of the benefits available to Rotman alumni, which include an ongoing series of topical events, an annual day set aside for life-long learning, and an expanding suite of executive education programs. I urge you to keep in touch with your peers and with us – and this has never been easier, thanks to the Rotman Alumni Portal. Be sure to bookmark <http://portal.rotman.utoronto.ca> and visit it often.

I leave you with this challenge: instead of taking the world as it is presented to you, find a way to shape it in your own way. Take the skills and tools you've gained here, and in a marketplace where you will be more influential than ever before, don't accept the easy tradeoffs. For those returning for another year of study, I look forward to watching you add to the School's momentum and contribute to our growth, both in stature and in reputation.

On behalf of all Rotman faculty and staff, my very best wishes to each of you!
Dean Roger Martin



MBA Student Services



We are here to make sure that the classes run smoothly and that students have everything they need - from providing course packages to ensuring students have valid excuses for missing exams; from getting grades on ROSI to sending students on exchange - pretty much everything **SHORT OF** waking you up to get to your 8:30 am class!

Calvin Lee, Eric Joy, Marjorie Ferguson, Sherry Yuan, Margaret Bura, Katrina Harpell, Patrick Sommerville, Kimberley Neutens

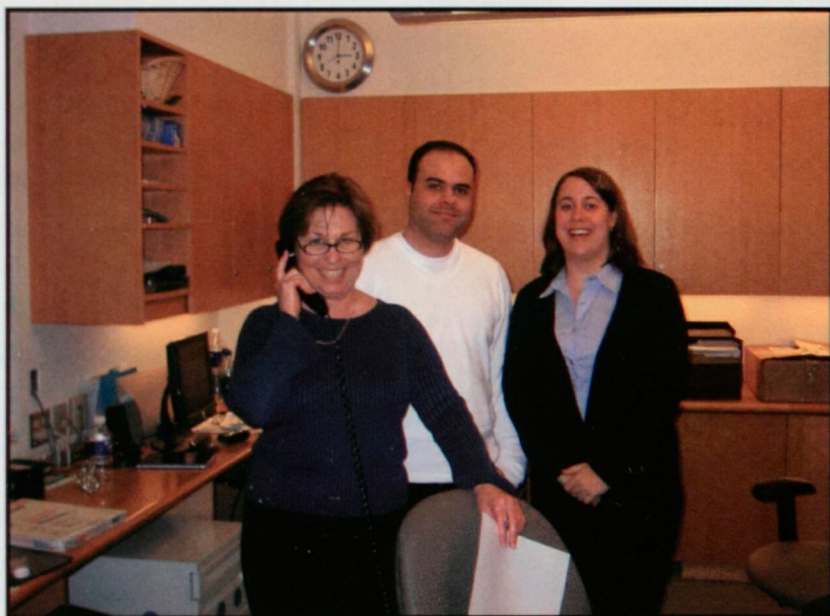


The Corporate Connections Centre actively pursues long term partnerships with both leading and emerging companies across all industry sectors. The CCC is dedicated to empowering Rotman MBA students to achieve career success by providing the resources and training necessary to market themselves in the corporate world.

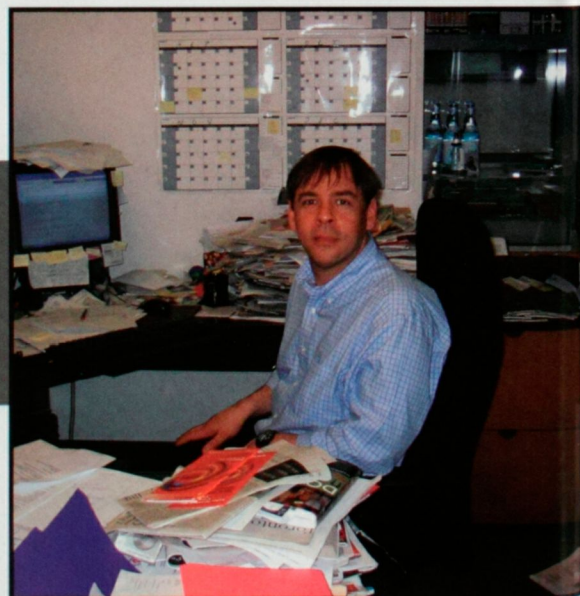
Jeff Muzzeral, Karen Theriault, Mirella Nestor, Felicia Predie, Kirk Penney, Amanda Noud

Corporate Connections Centre

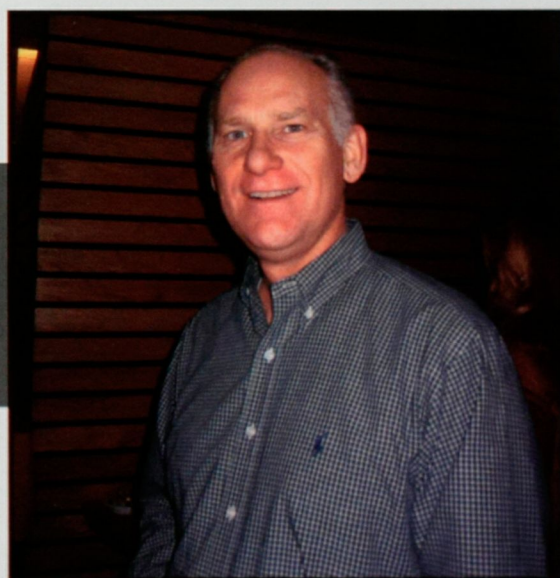
Staff at Rotman



Reception: Gerri Laforme, Steve Biordi, Kate Mertes
IT: Jimmy Chiu, Patrick Aspinall, Spiros Zervos



Kimberly Yeh, Full Time MBA Coordinator
Steve Arenburg, Executive Director, Advancement,
Events and Strategy

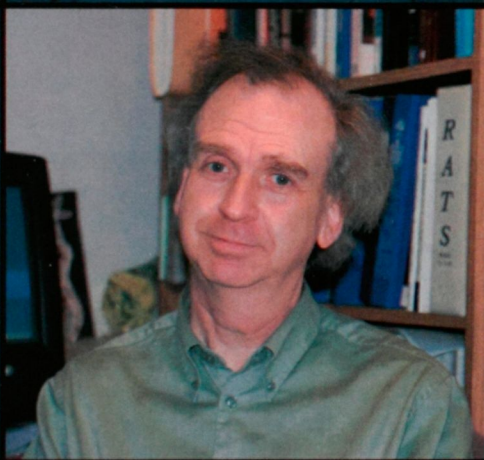
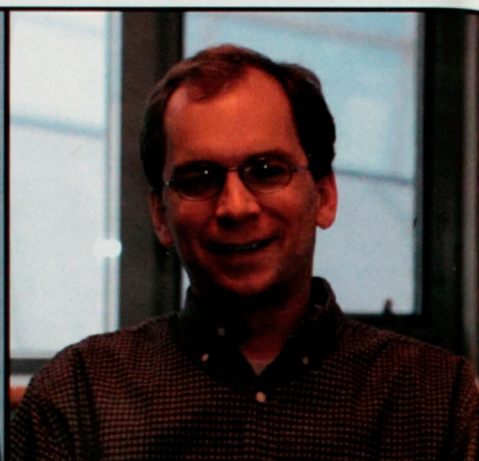
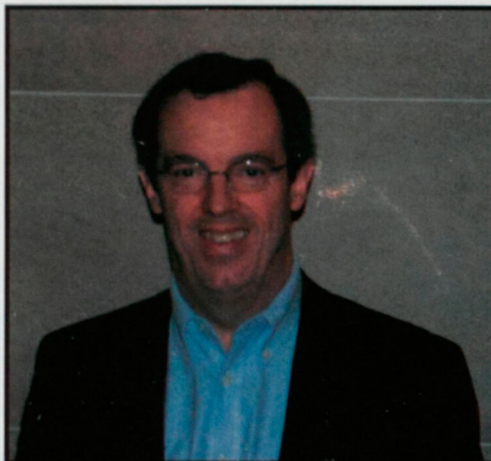


BIC: Sean Forbes and Jeannie An
 Ken McGuffin, Media Relations Officer
 Alumni Relations: Rod Lohin, Jack Thompson, Heather Wynne

Alvaro Garcia, Recruiting Officer
 Gary Lindblad, Executive Director, MBA Program

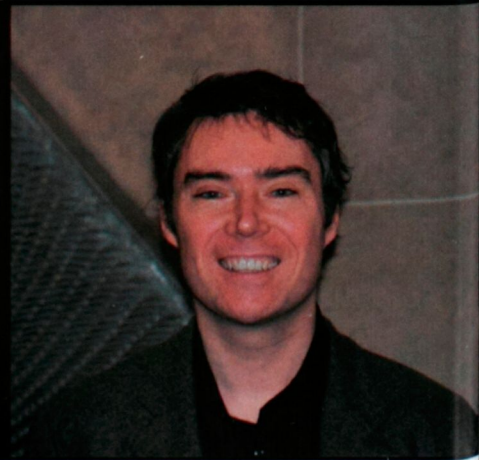
First Year

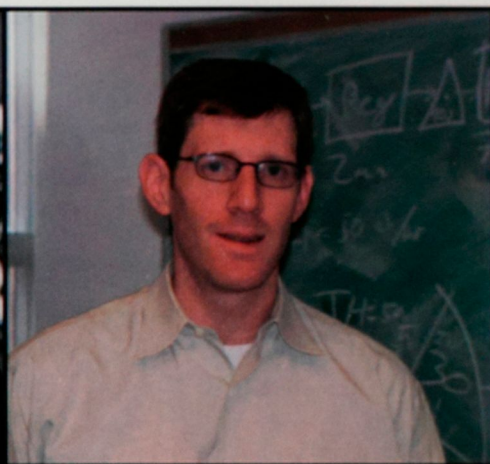
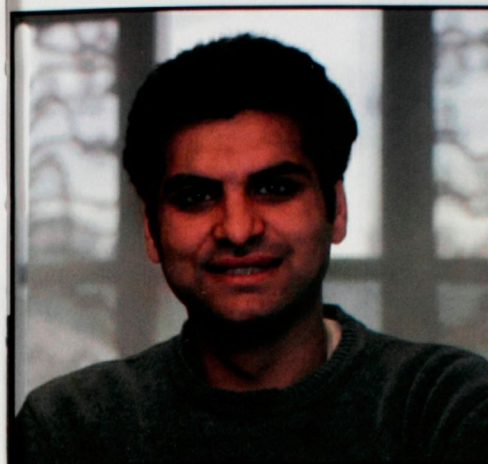
Course Instructors



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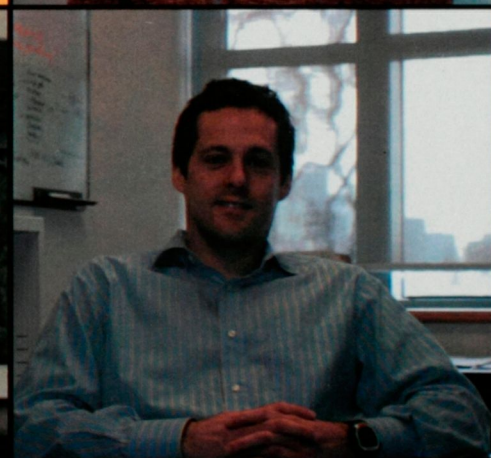
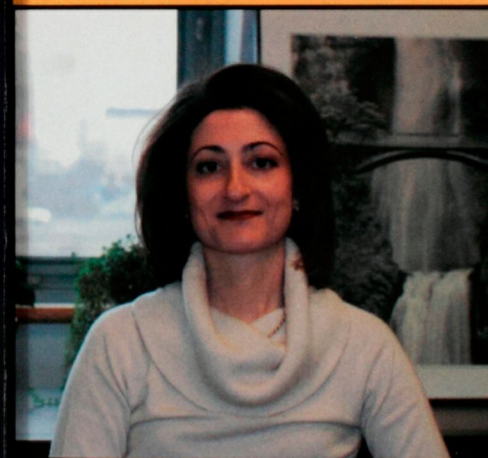
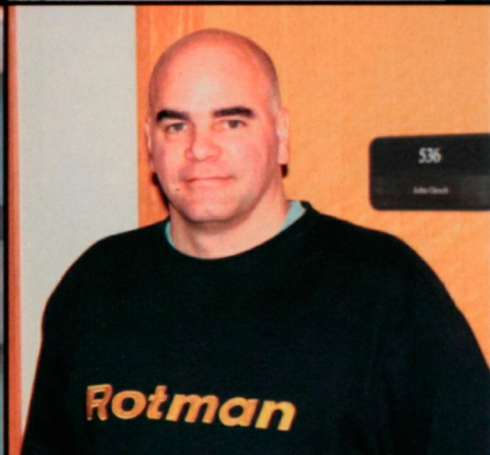
Hugh Arnold - *Leadership*
Bernardo Blum - *Macroeconomics; Global
Managerial Perspectives*
Ken Corts - *Economics*
Stephane Cote - *Leadership*
Peter Dungan - *Macroeconomics*
Arieh Gavious - *Statistics*
Scott Hawkins - *Marketing*
Paul Ingram - *Strategy*





This page:

Nitin Mehta - *Marketing*
 Uli Menzefricke - *Statistics*
 Joe Milner - *Operations*
 Mihnea Moldoveanu - *VJDM*
 John Oesch - *Negotiations*
 Maria Rotundo - *MPO*
 Tim Rowley - *Strategy*
 Will Strange - *Economics*
 Glen Whyte - *Negotiations*
 Jia Lin Xie - *MPO*



Missing:

Brent Bertrand - *Financial and Managerial Accounting*
 Wendy Dobson - *Global Managerial Perspectives*
 Paul Halpern - *Finance*
 Howard Honnickman - *IMC*
 Ig Horstmann - *GMP*
 Jan Mahrt-Smith - *Finance*
 Irene Wiecek - *Financial Accounting*



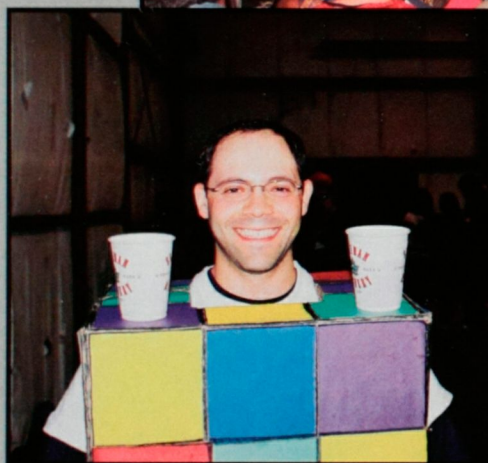
Orientation 2003

Picture it: Wednesday September 3rd, 2003, 7am. Approximately 245 bleary-eyed twenty- and thirty-somethings packed in the Fleck Atrium at Rotman, waiting to be herded onto six Greyhound buses. Destination: Camp Manitou-Wabing in some northern town called Parry Sound. The reason: Orientation 2003 – an event the second years asserted should not be missed. And they were right.

For those of you who couldn't join us, and those of you whose memories are a little hazy, Orientation 2003 was an affair to remember. A few of the things we did over the course of three days and two nights: traded in the pit, were embarrassed/mesmerized by a hypnotist, gambled with the Dean, marketed toilet plungers, competed in mini-Olympics, toasted the setting sun, square-danced in a hangar (with Michael Jackson) and assembled pieces of Lego into stick-figure shapes like only pre-MBAs can do. We laughed, some drank, we played, some drank, we ate, some drank, we danced, the "some" cursed the car horn "wake-up call" that blared so obnoxiously at 7:30 each morning, but FUN was had by all...



The crowd enjoying 80s Night along with Sudharshu Gowil



Best costume winner David Elsner



Nikki Doucet, Ravi Bhusari, Rob Sohn and Strahan McCarten

Orientation Co-chair
Adriane David



Chris O'Brien, Amar Vyas,
Kedar Tupil, Lal Wannappa
and Jason Cooper



Faye
Kravetz,
Tamara
Lennox,
Alyson
Walker, and
Bruno Welt



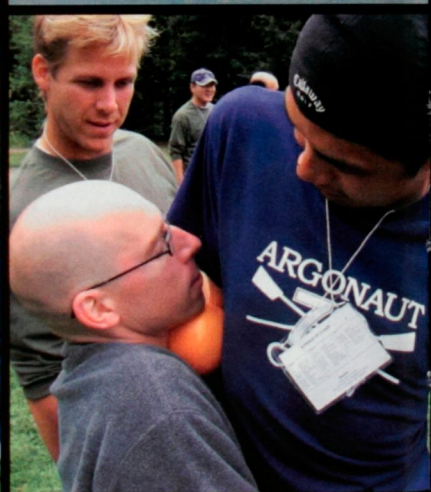
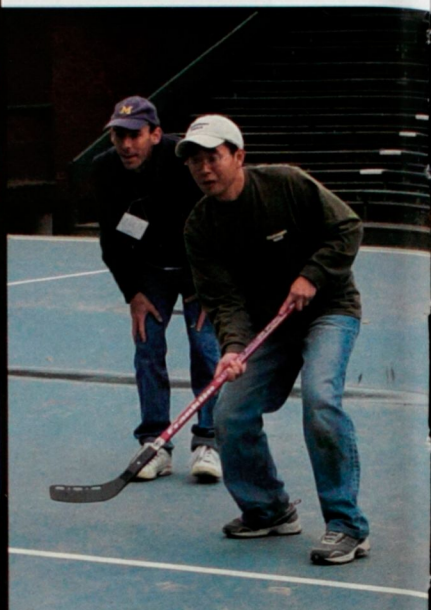
Tom Hyde
and Ross
Wallace



KISS:
Paul Benoliel,
Gustavo
Villota,
Roberto
Garcia and
Gustavo
Galvis

Olympics

Don Hughes and team
 Jamie Gold and Richard Son
 Amy Liu, Chetan Mehta, Stacey
 Sequeira, Avidan de Lara, Niraj
 Hansoti and Brian Ilavsky
 Ben Boulton, Jonas Feschuk
 and Asher Lai



Andrei Edwards, Eric Yang,
 Marz Dehnugara, Umar Malik,
 Daniela Basurto, Gillian Jay
 and Hartley Lefton
 Hao Hu and the hoola hoop





Kate Sutugina
 Volunteer Karl Schmitz
 Volunteer Shiri Lazarovici
 The bunny hop
 Raju Jain and Nikki Doucet
 Sheldon Watt, Josef Turnbull
 and team
 Ross Wallace, Cyril Tomchik
 and Michael Dorr
 The balloon toss

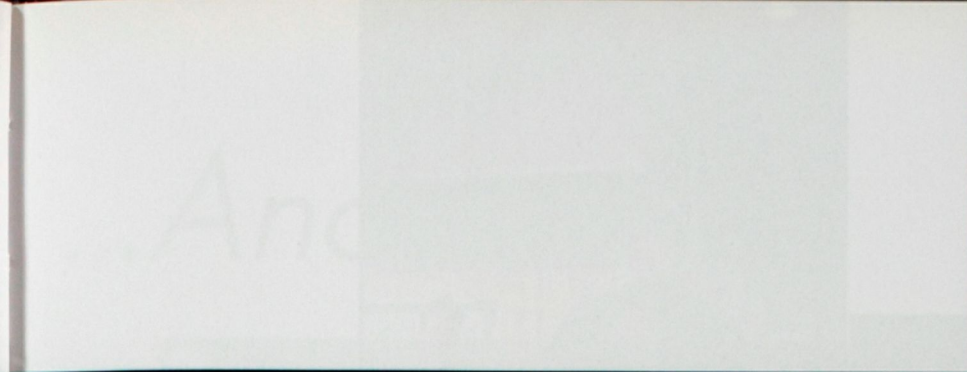
80s Night

Adriana Gut, Amar Vyas and
Morgan Hill
Stewart Hayes and Willa
Hoffmann
Eli Fattal and David St. Germaine
Volunteer Doron Melnick



Volunteers Sudhanshu Govil and
Mark Chaikelson
Michael Cohen and Feroz Haq





Kedar Tupil and Bruno Welt
 Alison Weyland and Lal Wannappa
 Volunteers David Poster and Diana Brink
 Michael Jackson aka Neeraj Ghai
 Volunteer Dan Guenther
 Volunteer ladies pre-80s night
 Maria Smirnova and Kate Sutugina
 Volunteers Shane Pounder and
 Jonathan Greer



The Trading
game

Gary
Lindblad
during
Casino night

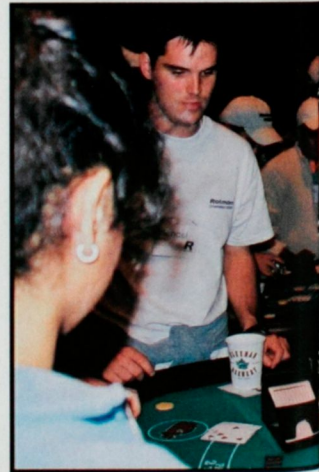


Bruno Welt during the
Marketing game

Playing some b-ball



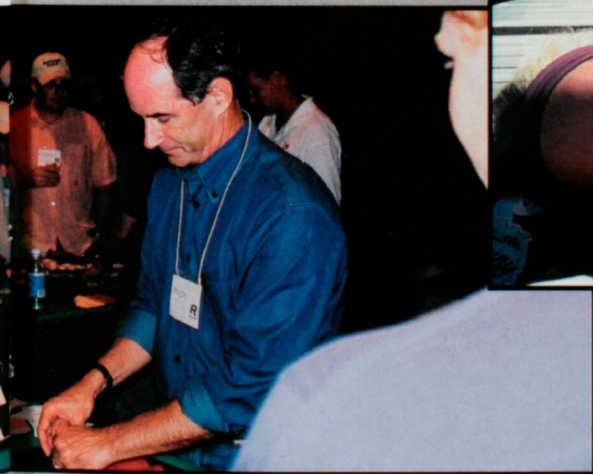
Volunteers
Ales Ball,
Scott Keech
and Ali
Karbassi



...And fun...



Ryan Lavallee during the marketing game



Dean Roger Martin during Casino night



Volunteers Shiri Lazarovici, David Gonzalez and Lizanne Correa

Volunteers Lakshmi Thurai and Julia Stepanova

...Rumor has it that Orientation 2003 was the best to date, which can only be attributed to one thing. Sure, the planning was thorough, the schedule was filled with fun and team-building events, the weather was decent, the food wasn't bad and there were no earth-shattering disasters to speak of (save a busted finger and scratched car bumper), but these things only contributed to the good time had by all. No, the real reason Orientation 2003 was such a tremendous success can be summed up simply – it was you – it was the people that made it such a tremendous success.

Thank you, to all and from all for the memories that will live on forever. Special thanks go out to the Orientation 2003 Co-chairs: Adriane David, Jason Krause, Maya Lange and David Woods.





Class of 2005





This year the yearbook staff took a slightly different approach and asked all first year study groups to take a photo of their team that best represents their personalities, team dynamics and creativity. You happily obliged and the results are truly great. . . Check them out. . .

Team 1: Joshua Blinick, Morgan Hill, Kamil Ahmed, Elena Pankoff, David Elsner and Hao Hu



Team 2: Steve Lux, Fiona Cunningham, Jane Wang, Evan Lipton and George Liu

Team 3: Atul Wadhwa, Strahan McCarten, Michael Holland, Michele Discepola, Jade Liang and Mei Chen



Class of 2005 REFLECTIONS

- Is Tim a professor or a student... well, one thing's for sure - the ladies paid attention and the guys paid attention because this was not the class to get left behind in...
- Groups - we laughed, we cried... it really was better than CATS. There is learning in every moment you breathe.
- Plentiful Study Space - who wants space? Nothing says companionship and team work like a team that is all reading off the same page... not literally reading off the same page, same book, same chair...

- October 24th 2003 (Q1-Q2 Transition) - there was an exam, then I went for lunch with the Rotman crew for "just a few drinks", then I woke up in the Atrium and Q2 had started... what happened to the weekend of October 24th?
- Multicultural Seminar - we came, we were sensitized, we left. A toast to all our international friends, Rotman is yours as much as any of ours. It has been an honour to have shared your culture with you.
- International student adjustment to Canada - whatever you may think, four feet of snow can be fun... the key to the

perfect snow ball: use you bare hands to make them, the heat from your hands will help melt and pack the snow ball.

- Marketing Exam/Finance Assignments - to these assignments I say: the point is I did learn from them.

Thank you all for a matchless experience. Here's to the next one... SH



Team 4: Xuan Feng, Bruno Welt, Julie Ward, May Zeibak, Martin Rovers and Ramesh Sangameswar

Team 6: Amar Vyas, Daniel Zhu, Anna Mitrenga, Anand Janardhan, Willa Hoffmann and Jason Kenney



Team 5: Allen Zhou, Paul Franciosa, Shilpa Arora, Shammi Khanna, Aziza Sentissi and Sheldon Lam Watt

Team 7: Mona Ahmad, Jamie Gold,
Catarina Sutugina, Jamie Riff, Robert
Spafford and Hao Jiang



Team 8: Azeem Khan, Kevin Lam, Steven Maletic,
Gillian Jay, Brian Machin and Allen Yang

Team 9: Chris Matthews, Chang Song Huang, Tommy Lam,
Qasim Askari, Wendy Tsang and Chris Radtke

Team 10: Sameer Bhojani, Ben Boulton,
Sarah Sturgeon, Matthew Fox and Fei Gao

Team 11: Nanthini Sriskanthan, Tanbir Grover,
Anusha Shanmugarajah, Ramith Jose,
Marc Drabinsky and Johnny Wang





Team 12: Lal Wannappa, Jared Ross, June Dipchand, Wendy Yu, Gabriel Villegas and Gary Yeung



Team 13: Nathaniel Lipkus, Daniel Pinheiro, Ravi Bhusari, Gustavo Villota, Mary Allison Monaghan and Qui Liu



Team 14: Jackson Wang, Ryan Thomas, Jasper Li, Heather Barnes, Alison Weyland and Vic Karambelkar

Team 15: Mohamed Barrage, Eileen Chen, Heather Fawcett, Tayyab Shah, Ben Macarz and Tao Wu



Team 16: Thomas Purves, Diego Gianelli, Robert Hopkins, Michelle Cui, Andrei Edwards and Susan Cheng



Team 17: Florence Narine, Gustavo Galvis, Josef Turnbull, Linnea Nelson, Peter Yoon and Ping Liu

Team 18: Li Zhang, Maleda Bisrat, Tyler Brenneman, Matthew Protti, Calvin Lam and Richard Son



Team 19: Tony Martino, Jinghua Gu, Agata Poczekaj, Natalia Kagramanova, Arin Silber and Syed Mahmud

Team 20: Toby Pierce, Helsa Chow, Mustafa Behrainwala, Travis Callahan, Shirming Tan and Vivian Liao



Team 21: Brian Cohen, Hong Tan, Halli Eidsson, Yousaf Siddique, Alex Fleming and Faye Kravetz



Team 22: Umar Malik, Michael Lin, Greg Peterson, Michael Raphael, Jason Cooper and Ka-Yi Cheung

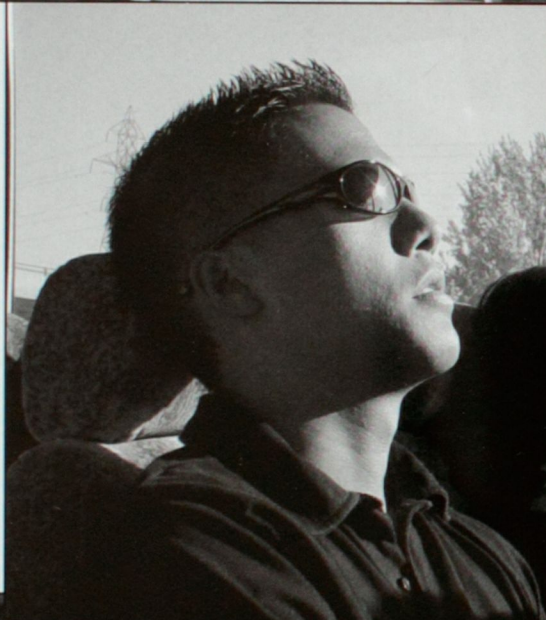
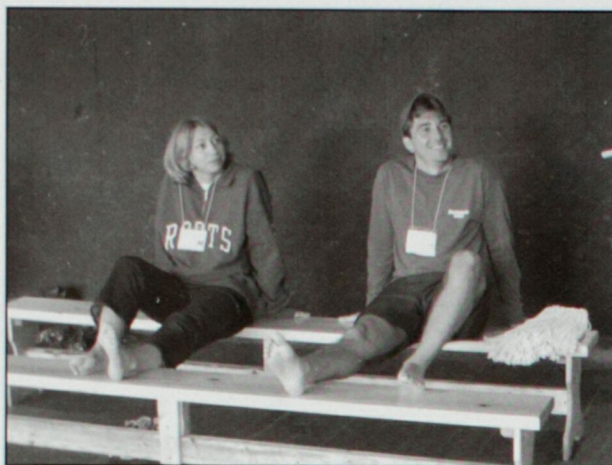
*We learned NPVs
and we learned Maslow's needs.*

*We learned theories of games
and we learned beakers, boats
and planes.*

*We learned about the three Cs
and we learned accounting keys.*

*We learned about regression
and we learned about concessions.*

*We learned so much of the biz,
but we still don't know
what an A+ is.*



Team 23: Kevin Chun,
Robert Simba,
Heather Graham,
Elissa Schaman,
D'Arcy Walsh
and Kerry Zhang



Team 24: Kirill Tomtchik,
Niraj Hansoti,
Jonathan Elias,
Li Xue and
Lisa Cavion



Team 25: Marcus Lam,
Raju Jain, Stacey Sequeira,
Eran Schweiger,
Alisha Hirsch
and Eric Yang





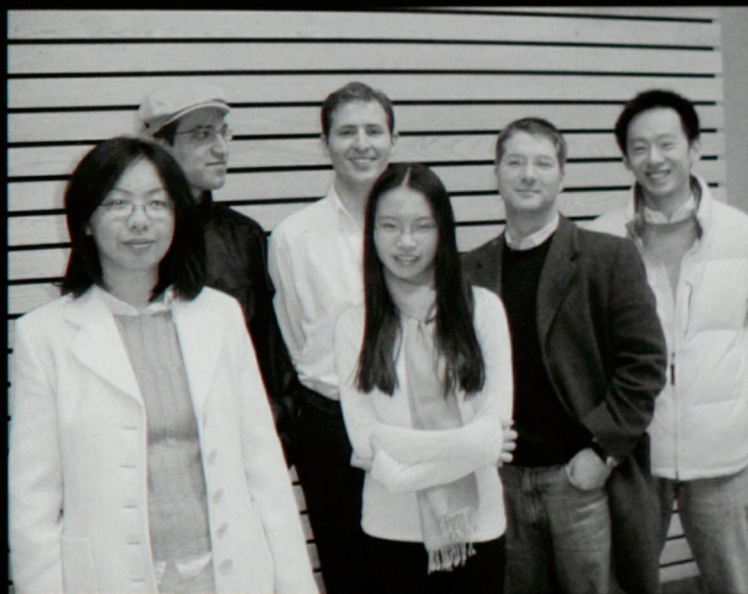
Team 26: David Breau, Donald Hughes
and Maria Smirnova

Missing: Simardeep Kohli, Sheen Liu
and Ralph Zhang



Team 27: Heng Tan, Kenneth Fridman,
Jori Gertner, Asher Lai, Jennifer Molluso
and Yevgeni Garif

Team 28: Le Huong Truong, David Aycan,
Carlos Garcia-Ollataguerre, Aven Li,
Michael Daniels and Stephan Chang



Team 29 -- Not pictured: Nikki Doucet,
Betsy Joseph, Alex Kandelas,
Jinlu Qian and Johnny Zhong

Team 30: Charles Lannon, Leith McKay
and Roberto Garcia Rochin
Missing: Jonathan Mendoza
and Peter Oskolkov

Team 31: Jing Zhang, Tejen Ray, Evan Gold,
Sarika Goel, Brian Ilavsky and Christopher O'Brien



Team 32: Isalba Inzunza, Kena Paranjape,
Stewart Hayes, Rob Perry and Rehan Ahmad
Missing: Zain Mujtaba



Team 33: Kedar Tupil, Eli Fattal, Nancy Crean
and Tamara Lennox
Missing: Jonathan Meng



Team 34: Jee Soo Kim, Chetan Mehta, Jonas Feschuk, Gavin
Brauer, David St. Germaine and Sandy Luo



Team 35: Jeffrey Schok, Ali Mozaffari, Wei Yan, Bryan Rock, Charit Katoch and Avidan De Lara

Team 36: Alyson Walker, Vineet Gupta, Antoine Pronovost, Zakir Patel, Raymond Lee and Desmond Lee

Team 37: Ryan Lavallee, Robert Sohn, Rishi Kumar, Yang Jiang, Ellis Chow and Nwadiogo Afulukwe



Team 38: Jason Hynes, Daniela Basurto, Dan Breeze, Alice Zhu, Gianni Strazzullo and Constantine Smyrniotis



Team 40: Mike Kuate Talam, Yoko Fan, William Ma,
Ernest Abraham, Michael Cohen and Bhavna Hinduja



Team 41: Sarah Grant, Paul Benotiel, Stanley Fu,
Charles Lesaux, Paul Riis and Tim Pino



Team 39: Jie Li, Alex Newman, Catalin Culiniac,
Emma Wain, Louis Cho and Adriana Gut

Team 42: Lindan Gill, Paul Li, Sarah Coad,
Bruno Hentschel and Heather Sifton
Missing: Nader Tehrani



Team 43: Kelvin Lo, Praideep Sukumar, Ross Wallace, Grace Cheng, Greg Nielsen and Ying Yu

Team 44: Shantanu Upadhyay, Andy Peng, Hartley Lefton, Michael Dorr, Shelly Puri and Kai Wang

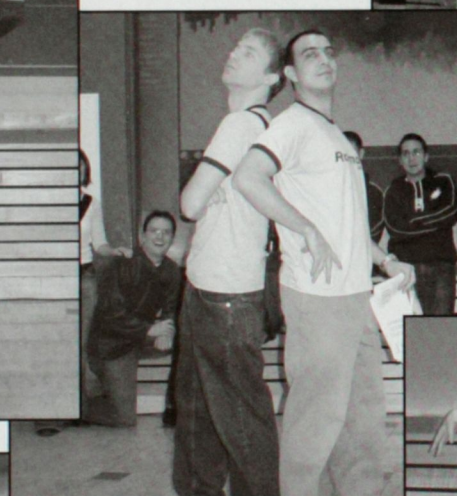
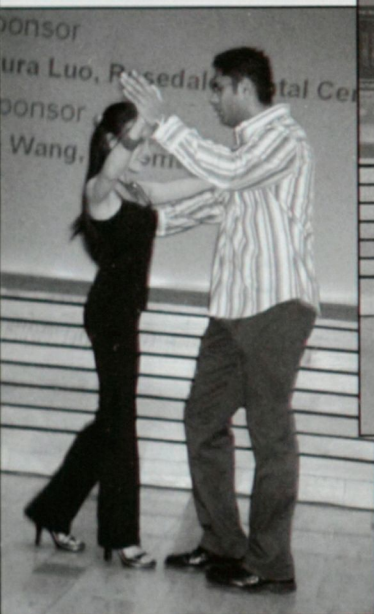


Team 46: Benjamin Charles, Katherine Xie, Stella Lu, Tom Hyde and Ali Ghods
Missing: Peter Kim



Team 45: Feroz Haq, Brian Cuff, Kathryn Shaw, Daniel Philips, Samina Sajjanlal and Charles Li

Clubs and Associations



Graduate Business Council



The Graduate Business Council (GBC) is the student representative organization at Rotman that acts as an umbrella for the clubs, sporting and social activities, as well as a liaison with the faculty and administration at the School. This year the GBC executive was comprised of Diana Brink, Craig King, Alvaro Mallarino, Richard Moen, and Wendy Zhou. Richard Moen's role of VP-Communications was a new role aimed at improving student awareness of GBC activities. His mandate included maintaining strong communications between the GBC, the student body and various administrative bodies. We enjoyed working with Program Services and the associate deans to continually improve the academic program at Rotman. We were able to approve several new clubs including the Gay-Straight Alliance, the Real Estate Association and the Salsa Club. As well, we developed a student handbook to provide assistance to students in their career development. Thank you very much to the entire GBC which included social representatives, sports representatives, MBA Games, alumni, and first year and part-time academic representatives. Those are some of the highlights of our year. We had a fantastic time working on the GBC this year and all the best to next year's GBC.

Craig King, Alvaro Mallarino, Diana Brink and Richard Moen
Social reps Jonathan Greer and Adriane David

Business Conference

Now in its 14th year, this annual one-day conference is designed to examine key challenges facing today's business community. This year's conference, *The Canada - US Relationship: Envisioning a New Generation of Business*, explored security and trade issues with Canada's largest economic partner. Keynote speakers included Michael Gallagher and Michael Phelps. Over 150 students, alumni, and members of the national business community participated. Co-chairs Rachel Doll and Takashi Yamashita thank the Platinum Sponsor - CIBC, Gold Sponsor - Canfor, and media sponsors - The Globe and Mail and Report on Business TV. Rachel and Takashi express their gratitude to the many registrants and the dedicated organizing team of first and second year MBA students who made the Conference an incredible success.



Business and Society Conference

Rotman hosted the second annual Business and Society Conference, entitled *Corporations in the Community: A Canadian View of Corporate Social Responsibility*, on March 19, 2004. Attendees considered the strategic case for CSR and discussed the tools and attitudes needed to install meaningful programs in a Canadian context. Representatives from the for-profit, non-profit, government and academic sectors attended and were treated to presentations from David Batstone, founding Editor of Business 2.0 magazine, as well as from other well-regarded experts in the field of CSR. This was an important day in establishing Rotman as a leader in this new area of business ethics.



Business and Society Conference Executive: Anusha Shanmugarajah, Jamie Glover, Janine Murphy and Laura Strickler



BTG: Doug Woods, Prof. Ajay Agrawal, Mustafa Behrainwala, Anusha Shanmugarajah, Lioudmila Savostianova, Sudhanshu Govil, Anand Janardhan, Chris Matthews, Jason Krause and Ramith Jose

Business Technology Group



BTG Panel on Technology Convergence

Business and Technology Group (BTG) promotes education and awareness of technology issues within the Rotman MBA community. During 2003-2004 the members were able to interact with a diverse set of speakers. The topics covered during the year included "Is IT Important?", "Trends in Customer Relationship Management", "Intellectual Property Law", "Trends and challenges in the biotech industry". Featured speakers were Victor Garcia, Managing Principal for the Mobility Program Office at Hewlett Packard and Aditya Jha, Founder and COO of Osellus. The Final event of the year was a panel discussion on Technology Convergence: "How to Compete and Win".

Panelists Alistair Mitchell, Chief Executive Officer, MoonTaxi, Don Morrison, Chief Operating Officer, Research in Motion Limited, Charles J. Salameh, Vice President – Emerging Solution, Bell Canada Holdings, and Michael Raynor, Director, Deloitte Research, discussed the rapid convergence occurring in the technology product and service markets. Panelists concentrated on the competitive strategy issues surrounding convergence. The successful event was attended by over 125 people and received rave reviews from the school administration. On behalf of the BTG we would like to thank all the members for their contribution in making this a successful year.

Rotman Outreach

This year has been action packed for Rotman Outreach! In September, we inaugurated a Net Impact Chapter. This was the first time that Rotman was able to take part in this world wide network of MBA students and alumni who strive to use the power of business to create a better world for everyone. We maintained our strong hold on the money room at CIBC Run for the Cure by counting all of the money donated on the day of the event! The Rotman Running Team completed the run raising over \$1,000. Our United Way team put together various successful fundraising events including a pumpkin

carving contest, a controversial head shaving, and a speedy climb up the CN Tower.

The team raised over \$11,000 for United Way Week and merited Rotman a United Way Spirit Award! In December, we hosted a dramatic reading of "A Christmas Carol" at Hart House which raised \$8,000 for the University of Toronto Food bank. Thanks so much to everyone who helped lead this year's events, and to one and all who contributed their valuable time in making these events such a great success.

Outreach Executive, Natacha Clark and
Ron-Michael Jagdeo

Engineering Skoll Association

The Rotman Engineering Skoll Association is dedicated to 'streamlining the transition from engineering to management' for MBA students with an engineering/technical background. The Association provides students with insights on how to leverage their strengths and address their weaknesses given the engineering/technical background to pursue management careers, by providing: networking opportunities and speaker events, access to students and professionals for one-on-one guidance, and an engineering/MBA community to share ideas and act as a collective voice.

Marcus Lam, Nelson Kim
and Shaily Sanghvi



Canada is a leading producer of oil and gas, minerals, forestry and other natural resource-based products. Our long history as a resource based economy and our continued dependence on this sector for economic growth has led to Canadian excellence in management and finance in the energy and natural resources sector. It is our goal to understand the issues facing the sector from a managerial perspective, and to increase Rotman's network within industry. The group was founded by Rotman students with backgrounds relating to natural resources and aims to help bridge the gap between primary industry experience and Bay and Wall Street finance roles. The group meets periodically to consolidate job search efforts and networking contacts. The club hosts an annual alumni night so incoming students can network and gain valuable insight into future careers.

ENRG Executive, Robert Webb, Kevin Charko and Daniel Cutts

The Enterprise



The Enterprise makes sure that everyone looks good in Rotman wear! We are the volunteers who operate and manage the Rotman store. From T-shirts to travel mugs to outerwear to executive gifts, we've got you covered. Our dedicated crew introduced new products and packaging with cutting-edge style at a fashion show on GBA Day. The store set record sales this year, which means that the Rotman brand is gaining visibility. Strike a pose! Rotman never looked so good.

Paul Riis, Sarah D'Souza, Felipe Papaleo, Lyndee Yeung, Maria Smirnova, Leith McKay, Kena Paranjape, Ekaterina Sutugina, Doron Melnick, Marcus Lam, Stacey Sequeira, Kelvin Lo
Missing: Rachel Doll, David Elsner, Cindy Hu, Vic Karambelkar, Ali Karbassi, Vivian Liao, Linnea Nelson

Entertainment & Media



Founded in 2002, the Entertainment and Media Association is dedicated to establishing a link between Rotman and the entertainment and media industry. An exciting speaker series included representatives from CHUM Limited, Corus Entertainment, and Mongrel Media. The club organized a successful speaking engagement at Echo Advertising. We will continue to grow Rotman's role within the entertainment and media industry. Ali Mozaffari, Jason Wodlinger, Brian Cuff, Haris Blentic, Ali Karbassi and Strahan McCarten

Finance Association

We are a student-run association whose goals are to educate and prepare Rotman MBA students for the many exciting career paths available in finance, and to increase the profile of Rotman in the Canadian and international finance communities. This year, a number of successful activities allowed us to achieve our mandate including the club's first ever case competition, numerous industry guest speakers, the annual finance industry reception, the Super Saturday career preparation session, and the annual multi-school trading competition.

Ryan Jusko, Christian Dery, Jared Ross, Mariana Urbiola, Richard Garchitorena, Jeff Markusson, Joanne Ellis, Anatoly Catalig, Wendy Huang, David Gonzalez and Chris Radtke



Karl Schmitz, Craig King and Julia Stepanova at the Finance Reception



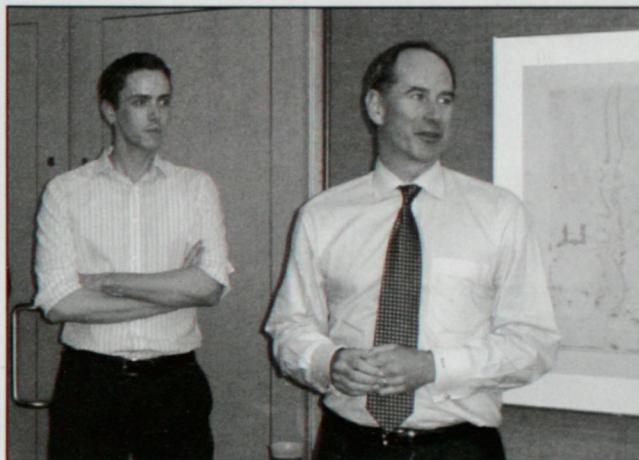
David Woods, Jonathan Greer, Lakshmi Thurai, JP Beaudoin, Karl Schmitz and Van-Khanh Nguyen at the Finance Reception

Gay-Straight Alliance



The Rotman Gay-Straight Alliance (GSA) was officially established in 2004. The purpose of this group is to provide a comfortable meeting space for gay students, staff and their friends/allies, to identify and pursue unique recruitment opportunities and to network and socialize through various events.

Rob Perry, Michael Dorr and Marcus Lam



Alliance
Director
Michael Dorr
and Dean
Roger Martin
at the GSA
inaugural
event

Orientation Committee



Orientation 2003 – what a ride! Back in March, we began initial planning, had a fundraising kick-off and started recruiting volunteers, and we soon realized what a massive undertaking Rotman Orientation is. With 400 students at camp for 3 days, over 100 volunteers helping out, a \$100,000 budget, 2400 beers and 2000 ounces of liquor consumed, it is one of the largest Rotman events of the year and one that requires the support of everyone at the school. As a result, we would like to say THANK YOU to the many 2nd year volunteers, the committee leaders, the program services team, the faculty, and of course the Class of 2005; without all of you we could never have pulled off such a fantastic affair.

Jason Krause, Maya Lange, Adriane David and David Woods

Global Business Association

Our mission is to bring global perspective to the Rotman community and to form a bridge between international and domestic students. Dedicated to the reality that the world of business is truly global, the GBA organizes events throughout the year which focus on international cultural and business concerns. This year, three new associations were formed under the umbrella of the GBA: the Asia-Pacific, South Asian and Latin American Business Associations. The South Asian Business Association graciously hosted two celebrations this year - Diwali, the Hindu New Year, and EID, the Muslim New Year.

Jeffrey Duan, Jennifer Xu, Jane Ling, Roger Lin, Laura Strickler, Shaily Sanghvi and Nelson Kim



South Asian Business Association Executive



GBA DAY 2004



Marketing Association

Health Care Management



The Health Care Management Association was formed in the fall of 2002 in response to a growing interest in the health care sector among MBA students. We are primarily focused on hospital management, health care consulting, and the pharmaceutical and biotechnology industries. Interaction between the Rotman community and the health care sectors is facilitated through our lunch speaker series program, resume workshops, distributed resume book to companies, as well as other networking events.

Lisa Mitmaker, Lyndee Yeung, Travis Callahan, Heather Graham, Natalie Burkitt and Adriana Gut

Impact Consulting



Impact Consulting Group is a team of MBA students that provide strategic solutions to a wide range of clients and industries. Impact is committed to providing low-cost and innovative solutions to its clients by integrating the consultants' formal training, extensive knowledge and industry experience to solve their clients' complex business problems. Projects this year included market research studies, business plans, strategic plan assessments, competitive landscape analyses and regulatory analysis.

David Woods, Malcolm Jussawalla, Lizanne Correa, Amy Fisher and Mark Chaikelson

Law/MBA Students' Association

The JD/MBA Students' Association represents all students in the four-year combined program at the University of Toronto. Our organization's goals are to advance student concerns to both the Faculty of Law and the Rotman School of Management, prepare students for exams and interviews with academic seminars, pursue opportunities for career advancement with our speakers series and firm visits, and promote a healthy social atmosphere among students in both faculties. We are also the founders and administrators of the Osler, Hoskin & Harcourt National Essay Competition for undergraduate students.

Simren Desai, David Poster, Evan Gold, Paul Budovitch, Navine Aggarwal, Ryan Lavallee, Lisa Allegro, Michael Cohen

Management Consulting

The Management Consulting Association had another great year at Rotman with over 200 club members. The MCA chose to focus on the recruiting process and held a number of highly successful events that gave Rotman students the skills and opportunities to shine for consulting firm recruiters. These included a revamped 2nd Year Case Competition in September sponsored by McKinsey & Co., an exciting Industry Reception in October sponsored by the Boston Consulting Group, many fantastic lectures as part of the Lunch Time Speaker Series, a brand new Lunch-with-a-Consultant networking program, numerous in-house interview and resume training sessions led by dedicated 2nd students, and much more. Thank you to all active club members and many volunteers that made this all possible!

Don Au Yeung, James McKay, Lakshmi Thurai, Amy Fisher, Jason Krause, Doug Woods, Isalba Inzunza and Vic Karambelkar

2nd year Case Competition winners David Gonzalez, Felipe Papaleo, Ali Karbassi and Brad Smith



Marketing Association



The Rotman Marketing Association's focus is on increasing student awareness and knowledge of marketing as a discipline and possible long term career option. A successful speaker series this year included representatives from P&G, Cott Beverages, BMO, and FedEx. The annual marketing panel discussion focused on innovative marketing behind corporate success and featured speakers from Alliance Atlantis, Nestle, GlaxoSmithKline and FCB Direct. Two representatives from Kraft conducted the first ever marketing focused resume interview session. With other events throughout the year and the Samsung Case Competition, the RMA has dedicated itself to the continued growth of marketing at Rotman today, and in the future.

Stephen Montano, Michelle Bain, Gina Li, Sung Kang, Henri Liu



Members of the Rotman Marketing Association with Maxine Thomas and Heather Fraser from TAXI during a visit to the advertising agency

Photography Club

The Rotman Photography Club started operations in 2004. Our main purpose is to organize activities and events using photography as a window into the realm of the visual arts. We want to create an enjoyable environment where people with little or no experience will be compelled to learn and try new techniques, and where advanced hobbyists will find encouragement to share their experiences.

Bruno Hentschel, Avidan de Lara, Gavin Brauer, Lisa Cavion

Real Estate Association

Formed in 2004, this club provides insight into the Real Estate industry from a variety of perspectives. The club seeks to increase members' knowledge and prepare them to participate in the industry in either corporate or entrepreneurial roles.

Richard Moen, Dave Stewart, Takashi Yamashita, Dave Chang, Craig King

Salsa Club

The Rotman Salsa Club's mission is to promote salsa music and dancing by providing salsa instruction for Rotman students. The club fosters interaction among students in a social setting and provides a venue where students can engage their spouses or significant others in the Rotman social experience. And most of all, we like to have fun!!!



Club founders Amar Vyas and David Elsner with instructor Warren Lee



Women in Management

The Rotman Women in Management Association promotes women in all aspects of business and management. WIMA encourages and fosters the growth, development and advancement of women seeking senior level decision making roles. Events this year included the SheBiz Symposium, Open House, Breakfast, Clothing Drive Fashion Show and several Speaker Series seminars. Speakers included: Heather Reisman, CEO of Indigo Books and Music, Ruth Tal Brown, founder of Juice for Life restaurants, Linda Hohol, Director of TSX group, Sarah Crawford, Director of Communications for MuchMusic, Helen Kearns, President of NASDAQ Canada, and Annette Verschuren, Division President, The Home Depot.



The WIMA Executive

Helen Kearns
speaking at SheBiz

Dean Roger Martin
at the WIMA
Open House



Wine Society



The Rotman Wine Society was formed in 2003 and was met with great enthusiasm from the student body – membership reached 143 on the first day! The Society aims to provide students with the first step in what, hopefully, will be a lifelong journey into the appreciation of wine. The founding executive committed to bringing fun and informative wine events that enrich members' knowledge and love of wine in the company of their MBA peers. This year we hosted a Niagara Region Harvest Wine Tour and Tasting, an Essential Red and White Tasting, and a Wine and Food Pairing event. Cheers!

Wine Society founders Sung Kang, Takashi Yamashita, Natacha Clark and David Stewart



Wine Society members enjoying the wine and the great weather at the Jackson Triggs Winery during the September trip



Exchange Students

Edwige
Lechevalier and
Dirk Martignoni
Martin Cleaver
Marz Dehnugara
Henry Chong
Deborah Tay
Matthew Cole



The Rotman School welcomed 15 exchange students to the MBA program over the course of the school year. Exchange students come for one semester to maximize the international dimension of their business education while enriching the classroom experience of their peers here at Rotman. Visitors in 2003-2004 came from Australia, China, France, Germany, Hong Kong, Israel, Singapore, and Switzerland.

Exchange Students:

Jun (Jerry) Chen: Tsinghua University, Beijing, China

Haiping (Linda) Chen: Tsinghua University, Beijing, China

Honglei (Henry) Chong: University of Melbourne, Melbourne, Australia

Martin Cleaver: Melbourne Business School, Melbourne, Australia

Matthew Cole: Melbourne Business School, Melbourne, Australia

Reto Degen: St. Gallen University, Switzerland

Marzban Dehnugara: Hong Kong University of Science & Technology (HKUST), Hong Kong

Ramin Goo: Wissenschaftlich Hochschule für Unternehmensführung (WHU), Koblenz, Germany

Christian Kimberley: Australian Graduate School of Management (AGSM)

Edwige Lechevalier: ESCP-EAP, Paris, France

Dirk Martignoni: St. Gallen University, Switzerland

Chun Yu (Edmond) Pang: Chinese University of Hong Kong (CUHK), Hong Kong

Shlomit Rabinowitch: Tel Aviv University, Israel

Khee Khee (Deborah) Tay: National University of Singapore (NUS), Singapore

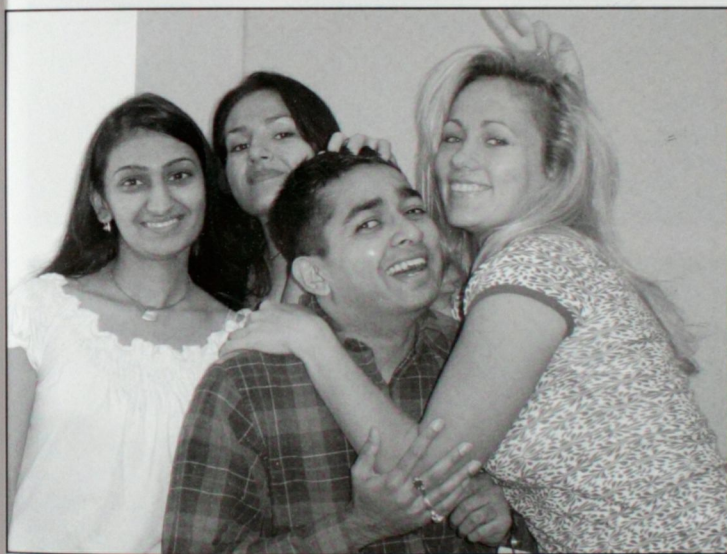
Tak Man (Darren) Wong: Hong Kong University of Science & Technology (HKUST), Hong Kong



Edmond Pang and Darren Wong



Yearbook



A quote by an unknown says that "man cannot discover new oceans, until he has courage to lose sight of the shore". And so, here we are at the safe shore we've found at the place we call Rotman, at the end of what was a challenging and yet amazing journey, which we endured together. And as all of us are letting go of the familiar Rotman shore and sailing each to our own unknown destination, we, the yearbook crew, hope that our efforts will go a long way in helping you preserve the priceless Rotman memories.

In return for the many long hours spent and A's given up to ensure that these precious moments are complexion-perfect and red-eye-free, we just ask that you keep them close to your heart, as you go off to discover new oceans and shores.

We would like to extend our thanks to everyone who has helped us with the yearbook - pictures, essays, graphics. All the best to our class of 2004, and remember: every end is a new beginning!

The yearbook staff at work and at play:
Dessy Jekova, Sudhanshu Govil, Shaily Sanghvi
and Julia Stepanova

ROTMAN CLUBS AND ASSOCIATIONS 2003-2004

Graduate Business Council

President: Alvaro Mallarino
 VP - External: Craig King
 VP - Internal: Diana Brink
 VP - Finance: Wendy Zhou
 VP - Communications: Richard Moen
 Alumni: Maya Lange
 2nd Yr Sports Reps: Tim Ferris, Van-Khanh Nguyen
 2nd Yr Social Reps: Adriane David, Jonathan Greer
 1st Yr Sports Reps: Sameer Bhojani, Lal Wannappa,
 Jonathan Elias, Lindan Gill
 1st Yr Social Reps: Adriana Gut, Christopher O'Brien, Anusha
 Shanmugarajah, Fiona Cunningham
 1st Yr Academic Reps: Evan Lipton, Tanbir Grover, Stewart Hayes,
 Rob Sohn
 MBA Games: Laura Strickler, Sudhanshu Govil
 Part Time: Jeff Curtis, Steven Lane, Mary Legakis,
 Bob Kapur, Brendan Bergie, Chris Meier
 PT Social: Ted Wong, Andres Leguizamon, Chris West,
 Sally Han, Babatunde Sanni, Jeff Catbush,
 Ushnish Sengupta

Business Conference

Co-Chairs: Rachel Doll, Takashi Yamashita

Business and Society Conference

Directors: Jamie Glover, Laura Strickler

Business Technology Group

President: Sudhanshu Govil
 Vice president: Lioudmila Savostianova
 Finance: Doug Woods
 Directors: Donald Leung, Doran Melnick, Jason Krause,
 Nelson Kim

Community Services Club - Rotman Outreach

President: Natacha Clark
 Treasurer: Ron-Michael Jagdeo

The Energy & Natural Resources Group

President: Robert Webb
 VP Industry Relations: Kevin Charko
 Finance: Daniel Cutts

Rotman Engineering Skill Association

President: Nelson Kim
 Vice President: Marcus Lam
 Directors: Shaily Shanghvi, Tony Cancelliere,
 Elissa Schaman, Jasper Li

Entertainment & Media

President: Ali Karbassi
 VP External Relations: JP Beaudion

The Enterprise

President: Doran Melnick
 Directors: Ali Karbassi, Rachel Doll, Felipe Papaleo,
 Yang Hu, Sarah D'Souza

Finance Association

President: Jeffrey Markusson
 Vice-President: Anatoly Catalig
 Finance: David Gonzalez
 Secretary: Mariana Urbiola
 Directors: Alex Ball, Ryan Jusko, Peter Destunis,
 Joanne Ellis, Rob Missere, Wendy Huang,
 Richard Garchitorena

Rotman Gay Straight Alliance

Director: Michael Dorr
 Treasurer: Marcus Lam
 Corporate Relations: Robert Perry

Orientation

Co-chairs: Jason Krause, Adriane David, David Woods,
 Maya Lange

Global Business Association

President: Roger Lin
 Treasurer: Michael Yu
 Secretary: Laura Strickler
 VP Events: Jennifer Xu, Lily Zhou
 VP Career Development: Lily Zhou, Nelson Amaral
 VP Orientation: Ada Leung
 Directors: Shane Pounder, Janet Cheng, Shaily Sanghvi,
 Jeffrey Duan, Jane Ling, William Hui, Sam Ling

Asia-Pacific Business Association

Directors: Desmond Lee, Kevin Lam, Raymond Lee

South Asian Business Association

Directors: Shammi Khanna, Kedar Tupil

Latin American Business Association

Directors: Isalba Inzunza, Bruno Hentschel,
 Daniela Basurto, Gabriel Fusaro Villegas

Health Care Management Association

Co-Chairs: Lisa Mitmaker, Natalie Burkitt

Impact Consulting

David Woods, Amy Fisher, Mark Chaikelson,
 Malcolm Jussawalla, Lianne Correa

LAW/MBA Students Association

President: David Poster

Management Consulting Association

President: Jason Krause
 Vice-President: James McKay
 Finance: Curtis Van Walleggham
 Directors: Lakshmi Thurai, Don Au Yeung, Amy Fisher,
 Lianne Correa, Doug Woods

Marketing Association

President: Stephen Montano
 Vice-President: Ali Karbassi
 Finance: Henry Liu
 Directors: Sarah D'Souza, Michelle Bain, Sung Kang,
 Gina Li

New Ventures Group

President: Timothy Ferris
 Directors: Manoj Mehta, Marcela Oreopoulos
 Treasurer: Albert Kaan

Portfolio Management Association

President: Van-Khanh Nguyen
 Vice-President: Richard Garchitorena
 Treasurer: Jeffrey Duan

Rotman Real Estate Association

Directors: David Chang, Craig King, Richard Moen,
 Dave Stewart, Takashi Yamashita

Salsa Club

Directors: Amar Vyas, David Elsner

Women in Management Association

President: Shiri Lazarovici
 Secretary: Shaily Sanghvi
 Finance: Mariana Urbiola
 Co-Chairs: Michelle Bain, Lianne Correa, Janine Murphy,
 Lakshmi Thurai, Nathalie Burkitt, Ada Leung,
 Marcela Oreopoulos, Sarah D'Souza,
 Joanne Ellis, Lyndee Yeung

Rotman Wine Society

President: Sung Kang
 Vice President: Natacha Clark
 Treasurer: Takashi Yamashita

Yearbook

Editor: Dessy Jekova
 Staff: Julia Stepanova, Sudhanshu Govil,
 Shaily Sanghvi

Rotman Semi-Formal

November 3, 2003



Morgan Hill and Sudhanshu Govil
Adriane David, Antoine Pronovost and Greg Nielsen
JP Beaudoin and Diana Brink
Kathryn Shaw and May Zeibak

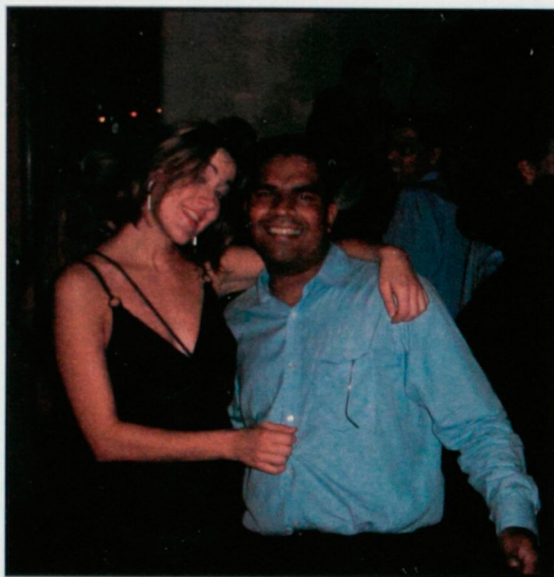


A balmy Wednesday night in November, the annual Rotman Semi-Formal went off without a hitch. The mood set perfectly with candlelight, Fez Batik at the corner of Peter and Richmond was filled exclusively with Rotman MBA's and their dates. All dolled up and in great company, we danced until all hours as only graduate students can do...

Stacey Sequeira and
Thomas Purves



Tilly Pottow
and
Lal Wannappa

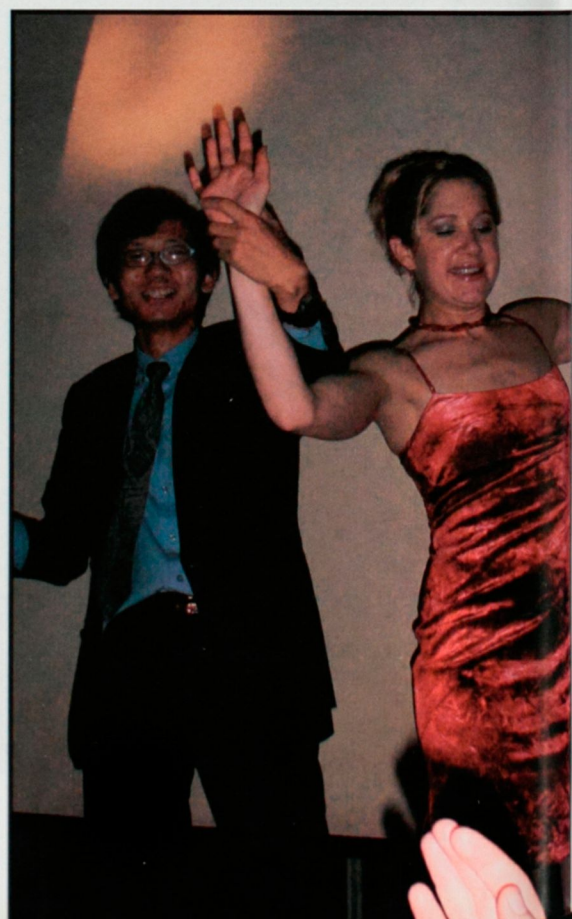


Daniel Mader
and
Alexandra
Fraser



Sabrina Li and Alice Mei

Jie Li and Joanne Ellis



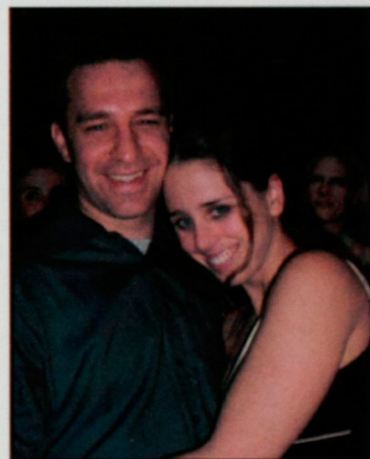


Tamara Lennox
and Andrei Edwards



Lakshmi Thurai and
Richard Garchitorena

Sarika Goel
and Nelson Kim



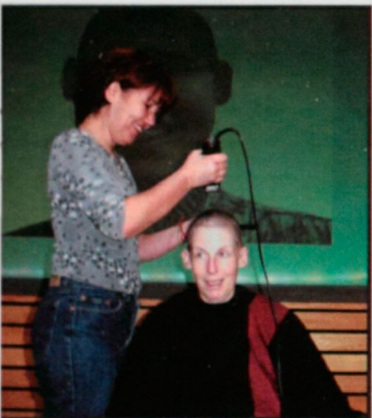
Jason Krause and
Nika Robinson

UNITED WAY WEEK

Held at the end of October, the Rotman 2003 United Way Campaign raised \$11,116. This good news is a tribute to a committee of over 20 volunteers who contributed their talent and time to make the campaign a success. Thank you to the entire Rotman community of students, staff, faculty, alumni and friends — your support and enthusiasm helped to bring our community together and raise funds to address issues such as hunger, homelessness, and children at risk. Your time, money and thought have been well invested.

Rotman at the CN Tower Stair Climb

Prof. Ann Armstrong has her head shaved for the United Way



Halloween at Rotman





Congratulations to Tomislav Rimac, Liz McBeth and Andres Leguizamon who this spring won first prize in an international competition to develop a business plan for the World Heritage Site Zollverein, in Essen, Germany.

Congratulations to Craig King, Doug Woods, Adriane David, Dan Guenther and Ayal Twik who placed *second* out of 32 schools from Canada, the U.S., Germany, Finland, Sweden, Spain and new Zealand at the John Molson International Case Competition in Montreal.



IMC Gala



Best Team Overall - W04C3
Atmosphere - Sung Kang, Ravi Sreedharan, Dan Guenther
Missing: Cindy Hu and Andrew Phaneuf

Best Marketing Plan - W06C1
Time Trend Inc. - Arthur Eng, Stacey Parker-Yull, Nelson Kim
Missing: Ryan Lausman and David Kang



The 2003 IMC session ended with the 1st Annual IMC Awards Gala in February. Union representatives, marketing panelists, board members, students and other special guests had the chance to mingle and reflect on the past year as they waited for the winners to be announced. Congratulations to the class of 2004 who successfully made it through the first year of IMC at Rotman.

Best Dynamic Adaptive Problem Solving - W05C4
Steele Timepieces Inc. - Tim Ferris, Natacha Clark, David Stewart and Mike Fishbein
Missing: Jasmine Gill

Best Union Labour Negotiation (not pictured) - W06C4 Mascot Inc. - Yi Zheng, Rong Fan, John Liang, Kevin Yang and Adam Xu

Team captain
Sudhanshu Govil

Travis Callahan
as "The Belly Dancer"



Thirty of Rotman's finest students kicked off the New Year at the annual MBA Games. Hosted this year by the Schulich School of Business, York University and held in Toronto, MBA Games 2004 included 18 business schools from around Canada - from University of Alberta to Ivey, to McGill and Dalhousie, and of course, Rotman.

MBA GAMES 2004

With a full weekend of sports, games, academic competitions, spirit contests and evening social outings, Rotman students worked hard, played hard and represented the school with pride winning third place in the case competition and finishing in the top three for school spirit. Big thanks go to team captains Laura and Sudhanshu. Go Rotman!



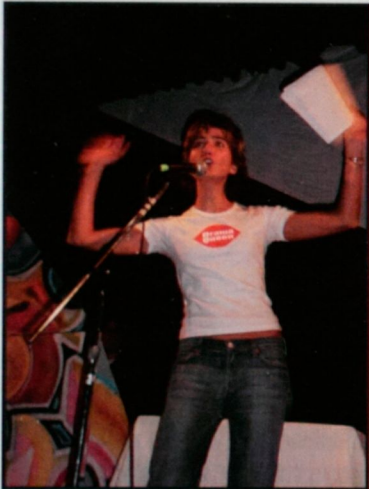
The sports team: Van-Khanh Nguyen, Josef Turnbull, Travis Callahan, Jonathan Elias, Tim Ferris, Rachel Doll, Mohamed Barrage, Elena Pankoff, Leith McKay, Ravi Bhusari, Sheldon Watt, Tanbir Grover and Stewart Hayes



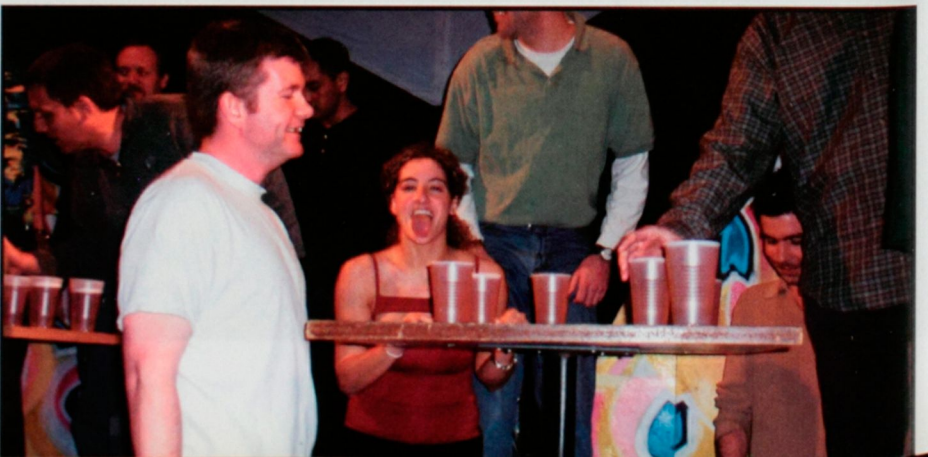
Need we say more?

The team during the opening night spirit competition and at the closing night gala

Boat Race
2nd years vs 1st years
2:0



Shane Pounder
Adriane David
Li Zhang



Contrary to what the name implies, No Talent Night 2004 saw a great deal of "unconventional" Rotman talent on stage. A fantastic combination of 1st and 2nd year students performed for the entertainment pleasure of a theatre packed with their peers. There was a terrific mix of skits, video clips, boat races and song – all of which were met with laughter and amusement. Special mention has to go to the 2nd year group that put on an ironically accurate portrayal of a course for which they were the guinea pigs – its title "IMC: The Real Story." It was received with wild laughter from the Class of 2004 and uncertain chuckles from the Class of 2005. And a 1st year troupe put on a fabulous version of "The Apprentice" in



Michael Holland in
"The Apprentice"

Jonathan Greer,
Lakshmi Thurai, Dessy Jekova,
Martin Rovers and Strahan
McCarten in "The Dating Game"



NO TALENT NIGHT 2004

which Michael Holland played Donald Trump better than the man can play himself. Another highlight of the evening boasted the editing talent of David Woods – a video that was only half heard for the roars of laughter it evoked. The masterminds behind its creation are still wondering if they will ever see their degree should the five minute clip titled "Rotman Staff/Faculty, Revealed" ever make it into the hands of someone without a sense of humor. Everyone else, however, is still talking about Will's pizza-making abilities...among other things. Rotman students work vigorously, and No Talent Night 2004 proved that they can act, laugh and play just as much.



Maya Lange and Jason Krause

Rotman Formal

March 27, 2004



Stacey Parker-Yull,
Jason Krause and
Lucie Molinaro

Cristian Gheorghe
and his wife Antonia

The venue - The
Church at Berkeley





The Rotman Formal 2004 was a spectacular night that none who attended will soon forget. The converted church to event venue was lit by the magic of candlelight and served as a wonderful location for an evening of champagne, dinner and dancing. Elegantly dressed, Rotman students, their significant others and a few members of the distinguished faculty and staff shared in the kind of social event in which memories are made...



Adriane David and JP Beaudoin

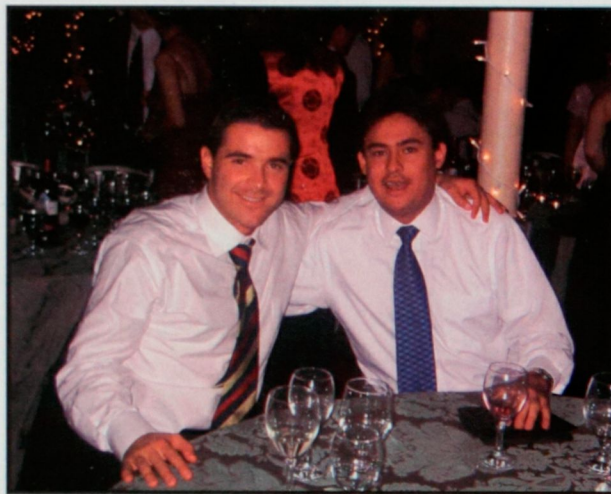
Bassam Estaitieh, Gina Li, Marc Drabinsky with their dates, and Dessy Jekova, Charles Lesaux and Anusha Sharmugaraiah

Felipe Papaleo, David Nava and Mariana Urbiola

Haris Blentic and
Natacha Clark



Alvaro Mallarino
and Gonzalo
Contreras



Helena Chen, Liqun
Wang and Lily Zhou



Van-Khanh Nguyen,
Marcela Oreopoulos,
Tanya Voisin, Maya
Lange, Ali Karbassi and
David Gonzalez with
their dates

James McKay,
Jonathan Greer, Ashley
Lawrence, Andrew
Phaneuf and Stephen
Montano with
their dates





Lioudmila Savostianova and
Janine Murphy with their dates,
Mark Chaikelson

Jeffrey Duan and his wife Daisy

Rob Webb, Curt Van Wallegghem,
Stephen Macleod and Daniel
Cutts



*Who needs the Oscars !?! Check out Rotman's own
red carpet appearances . . .*



Jian Yu and Jessie Sun



Lakshmi Thurai and
Julia Stepanova



Lin Gai



Stacey Parker-Yull and
Lucie Molinaro



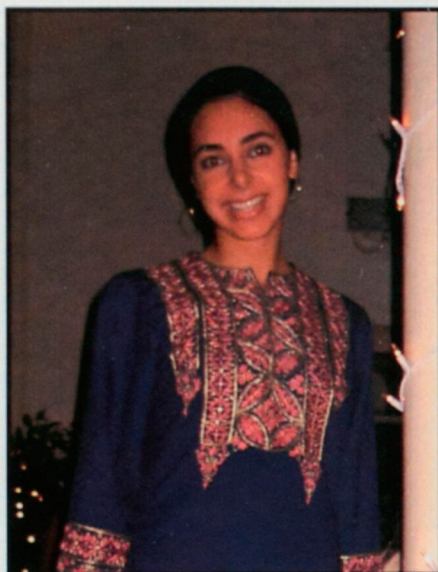
Ali Karbassi and
Dessy Jekova

Sudhanshu
Govil showing
off his moves



Alia Alikhan

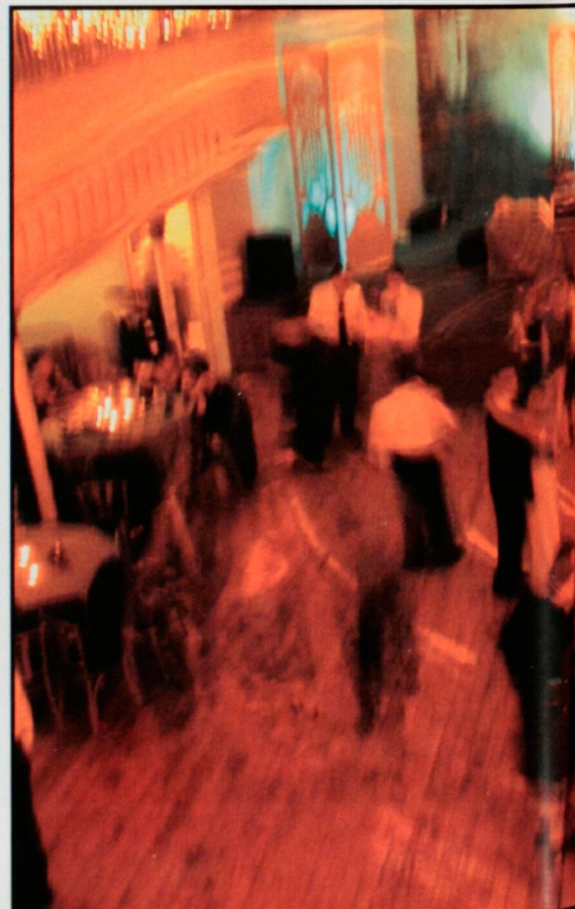
Shiri
Lazarovici
and Alvaro
Mallarino

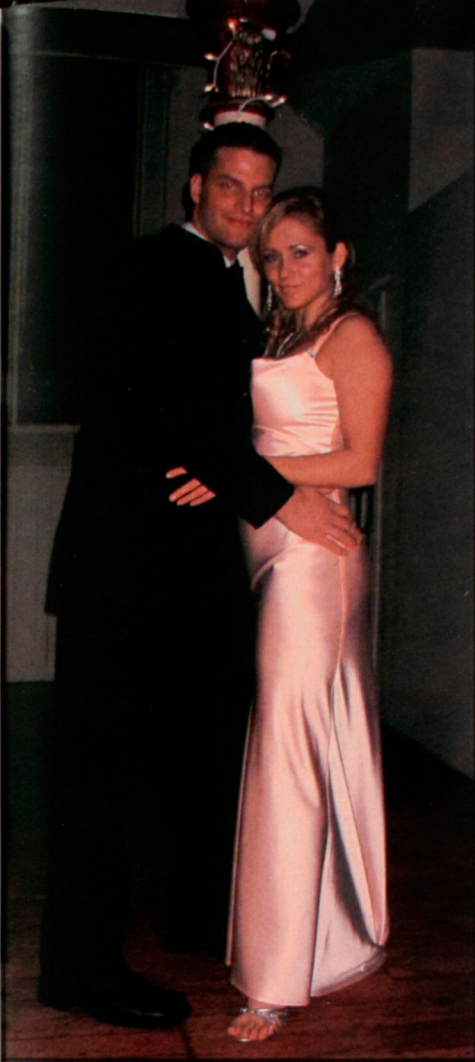


Morten Eisenhardt



Amy Fisher





Julia Stepanova
and her date

Steve Shepherd, Christian
Dery and Jenny Lau-Morris
with their significant others



Hui Dong, Peter Wang, Jennifer Xu,
Vanessa Ren and Yan Yang



Kashif Sher

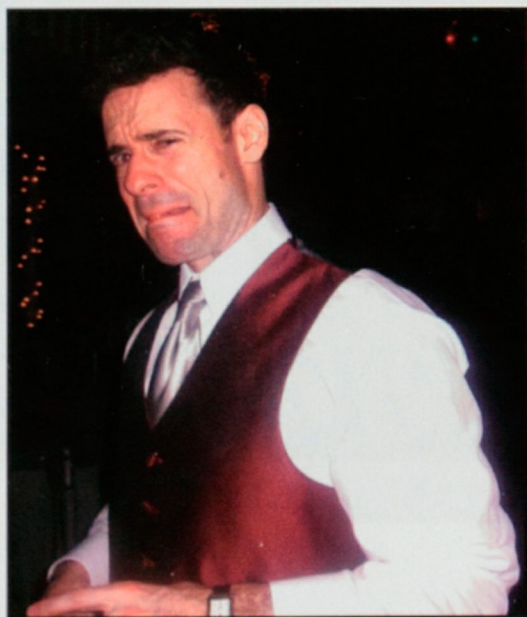


Arthur Eng
and his wife
Olimpia

Chris Bretzler
and his date



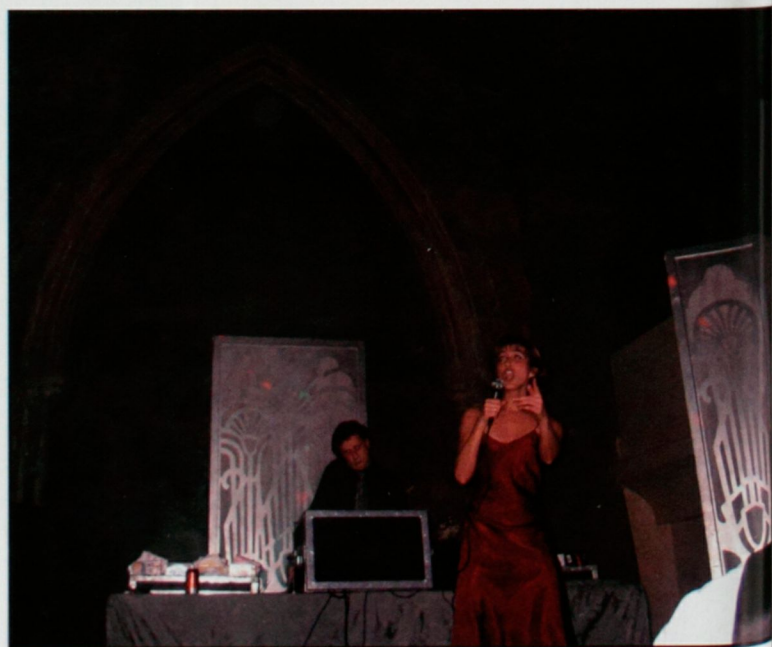
JP Beaudoin's
De Niro



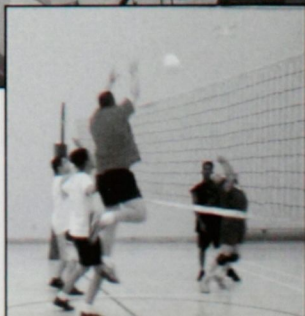
Ada Leung and
Michelle Bain

Lin Gai and her
date, Gary
Lindblad, Lily
Zhou, Liqun
Wang, Xia Li, Rui
Li and Henry Liu

Adriane David
entertaining the
guests with
"Baby got
back"



Rotman Sports



Dragonboat 2003

Ready! Ready!

With plenty of energy and high spirits, the Rotman Hostile Takeover crew participated in the 2003 Toronto International Dragon Boat Race Festival in June. We placed second in the Community Division O Final.



HOSTILE TAKEOVER CREW

Don Au Yeung
Francesca Birks
Janet Cao
David Chang
Billy Chung
Lizanne Correa
Sim Desai
Wilkin Eng

Sudhanshu Govil
Dessy Jekova
Edward Kim
Donald Leung
Jane Ling
Lisa Mitmaker
Janine Murphy
Marcela Oreopoulos

Sasan Parhizgari
Carolyn Russell
Shaily Sanghvi
David Steffler
Lakshmi Thurai
Tanya Voisin
George Wong
Lyndee Yeung



Top right: Co-captains Don Au Yeung and Marcela Oreopoulos with Janine Murphy

2010-2011



As testament to the impact of and enthusiasm for the club within the Rotman community, approximately 10 second-year students have decided to join to make this club an official team this year. This club is all about fun, fitness, and the love of hockey.

The Rotman MBA team looks to compete and the highest level possible, while at the same time act as ambassadors for the school competing in both the University of Michigan Tournament in November and The Ivey Cup in March. The Rotman team also played several exhibition games with Queen's, Schulich and Rotman Alumni.

www.rotman.utoronto.ca/hockey

Rotman Hockey Club



TEAM ROSTER

JP Beaudoin
Anatoly Catalig
Peter Destunis
Lindan Gill
Jason Hynes
Alex Kandelas
Steve MacLeod
Dan Mader

Bill McLeod
Myron Moore
Jamie Riff
Bryan Rock
Martin Rovers
Carolyn Russell
Josef Turnbull
Curt Van Wallegghem
Rob Webb

Directors: Rob Webb, Steve MacLeod
and Curt Van Wallegghem



Rotman Rugby Club

TEAM ROSTER

Alex Avery
Ravi Bhusari
Travis Callahan
David Chang
Dan Cutts
Marz Dehnugara
Korhan Erenben
Tim Ferris



Richard Garchitorena
Sudhanshu Govil
Stewart Hayes
Michael Lin
Dan Mader
Strahan McCarten
John Mee
Richard Moen
Greg Nielsen
Chris O'Brien
Rob Oppenheim
Toby Pierce
Kashif Sher
Lal Wannappa
Rob Webb
Bruno Welt
Shane Wickens
George Wong
Doug Woods





In early April, 2004, the Rotman Rugby Club participated in the World MBA Rugby Championship held at Duke University. As a new club, we wanted to continue to get the Rotman name out there and have a great time, and we are happy to report we were successful on both fronts.



In addition, we played some pretty good rugby. We started off the round robin tournament by winning against Tuck (Dartmouth). We then lost two tough games against top teams Wharton A and Cornell. (Wharton A eventually lost in the final to an Australian team). After a couple of hours of sleep, we played Stern (NYU) on Sunday at 8am (which felt like 7am because of the clock change) in the opening playoff round. We lost to them 10-5.

We received a lot of compliments from teams for our play considering this was our first year at the tournament. Wharton A, for example, had played 20 matches together this year including a tournament to South Africa. We did win in the "most pimped out bus" category.

I want to congratulate all the guys for a great effort. I also want to thank everyone who supported us by buying raffle tickets, the administration for their support, and the Bedford Ballroom for their sponsorship.

I hope to make this club a great tradition at Rotman like it is at many other MBA schools.

Tim Ferris,
Club President



Opposite Page:
Richard Moen
The team at the World MBA
Rugby Championship in North Carolina

This page:
Tim Ferris after a particularly
trying game

www.rotman.utoronto.ca/rugby

Rotman Golf Club

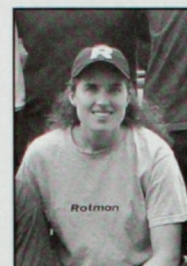
The Rotman Golf Club was officially formed this year. The purpose of the club is to add value to the Rotman experience by providing a medium through which students can learn and practice this amazing sport, and participate in events that enrich ties among themselves and potential peers in the business community. Golf provides a great alternative atmosphere for doing business. A great number of deals nowadays are done on golf courses.

Golf is also a great opportunity to meet new people, and new people mean a broader business scope. The activities the club is planning include clinics and lessons for new and existing players, driving range outings, networking tournaments with recruiters and interested alumni, competitions with other MBA golf clubs, and trips to the Canadian Open.

Directors: Roberto Garcia Rochin, Diego Gianelli and Ryan Thomas

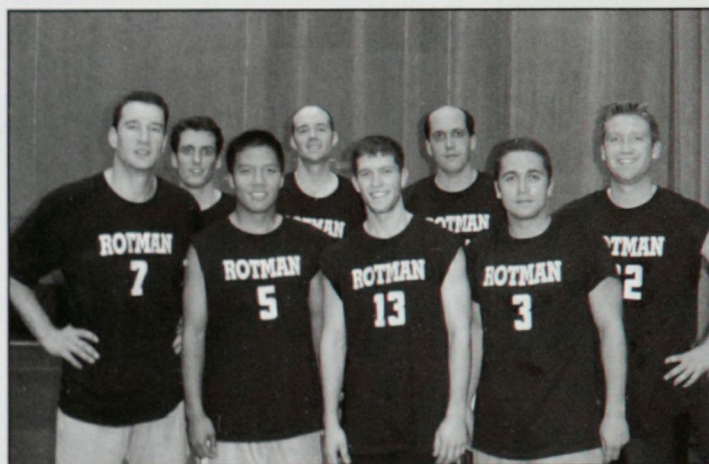
Squash Champ

Congratulations to Carolyn Russell who was a member of the Canadian squash team which won a silver medal in the Pan-Am Games in Santo Domingo Dominican Republic last summer.



Carolyn was also the Canadian University Squash Champion for 2003 and is currently ranked 3rd overall in Canada.

Basketball and Volleyball



Ravi Bhusari
Daniel Cutts
Jonathan Elias
Tim Ferris

Richard Garchitorena
Geoff Golding
Stewart Hayes
Tom Hyde

Steven Maletic
Jonathan Mendoza
Rob Oppenheim
Jay Pak
Chris Radtke
Steven Richards
Ted Steube
George Wong



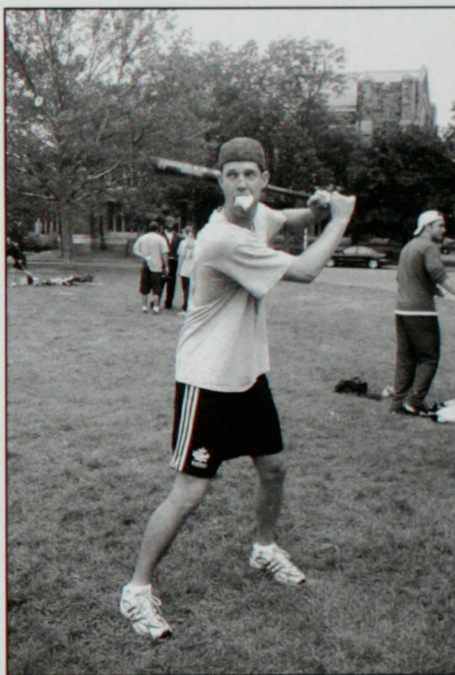
Sarah Grant
Tanbir Grover
Sheldon Lam Watt
Dirk Martignoni
Chris O'Brien
Peter Oskolkov

Elena Pankoff
Greg Peterson
Dan Phillips
Tilly Pottow
Elissa Schaman
Li Xue

Ultimate and Softball



ULTIMATE TEAM: Sudhanshu Govil, Jonathan Greer, Ashley Lawrence, Stephen Montano, Andrew Phaneuf, Shane Pounder, Antoine Pronovost, Sara Renihan, David Steffler and Alyson Walker



SOFTBALL TEAM

Ravi Bhusari
Travis Callahan
Anatoly Catalig
Gustavo Galvis
David Gonzalez
Ryan Jusko
Alex Kandelas
Van-Khanh Nguyen
Tilly Pottow
Martin Rovers
Carolyn Russell
David Steffler
David St. Germaine
Gianni Strazzullo

David Steffler

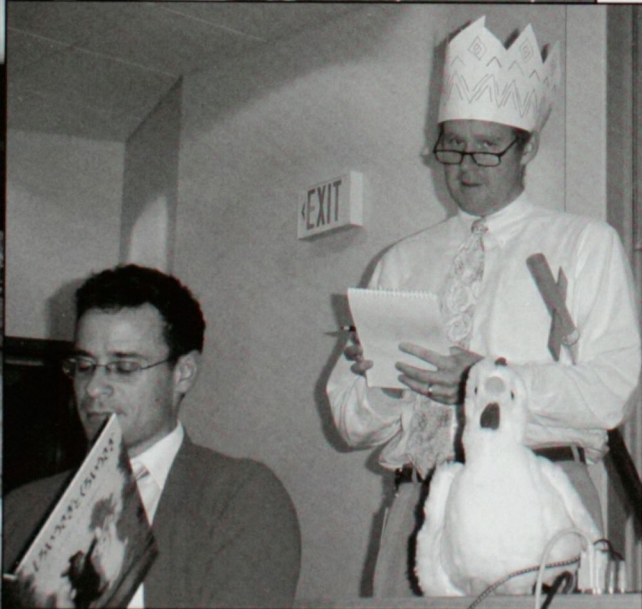
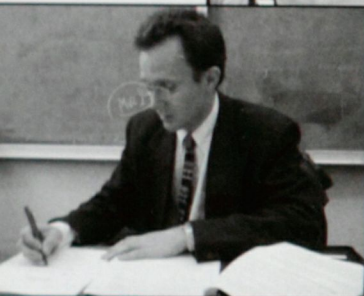
Indoor Soccer

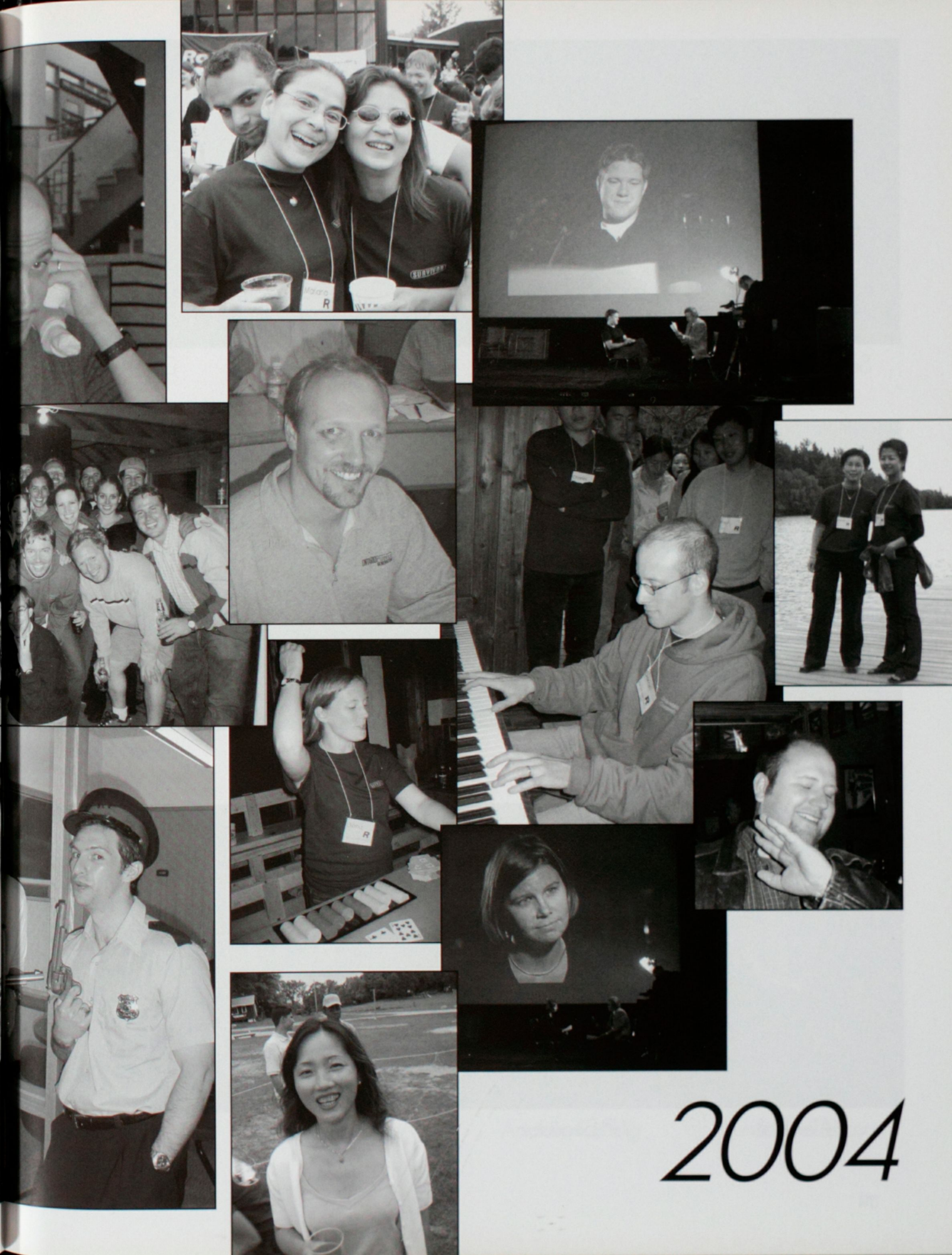


The Rotman indoor soccer team won the intramural competition at U of T, with a victory in the final game by a score of 2 - 0. With a record of 6 won games - 1 lost, and being the team that scored the most goals in its division, the Rotman team did an exceptional job. This is the first time a Rotman soccer team has gone this far in the intramurals. Congratulations to the members of the team who trained hard, and put the effort and passion required to win the tournament for Rotman.

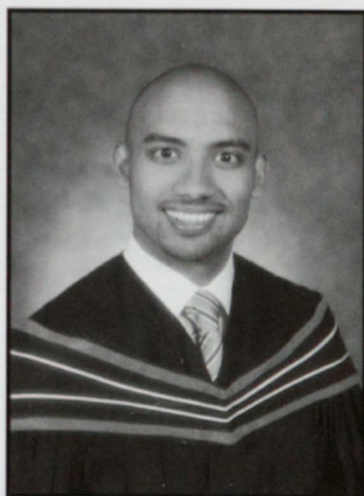
TEAM: Kevin Chun, Bassam Estaitieh, Stanley Fu, Raymond Lee, Steven Maletic, Alvaro Mallarino, Sam Mobini, Paul Riis, Constantine Smyrniotis, Ryan Thomas, Sanj Selvarajah, Kai Wang, Jackson Wang and Allen Zhou

Class of

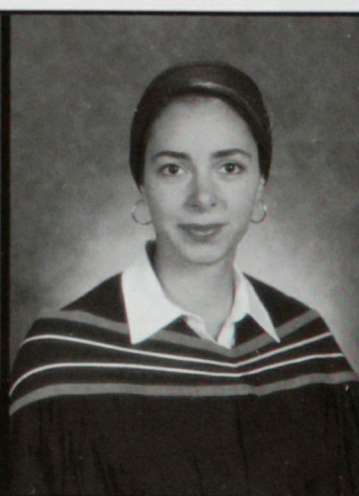




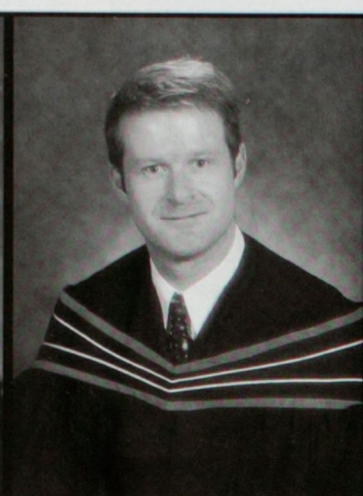
2004



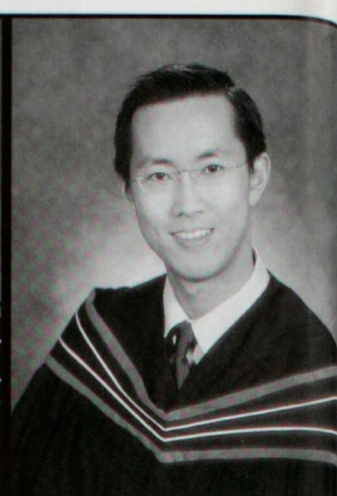
Sachin Aggarwal



Alia Alikhan



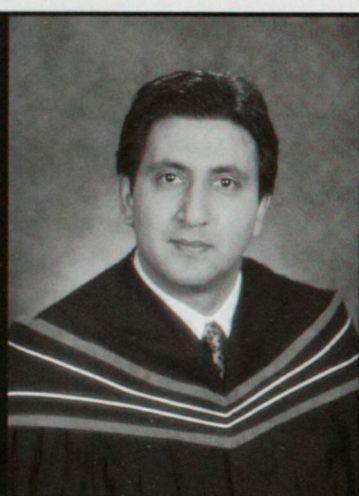
David Ardern



Don Au Yeung



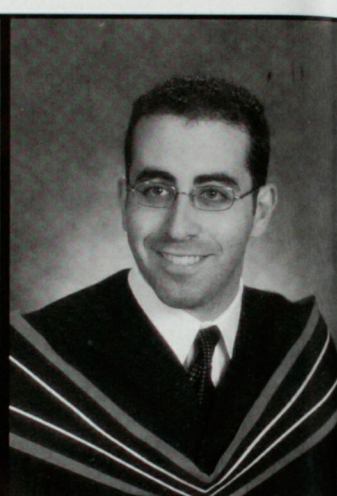
Louise Bach



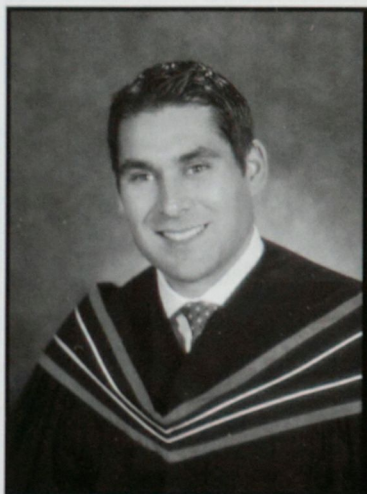
Nitin Bagga



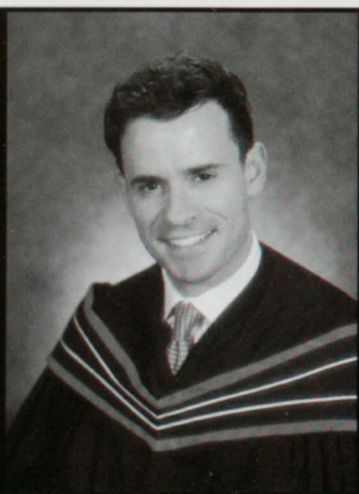
Michelle Bain



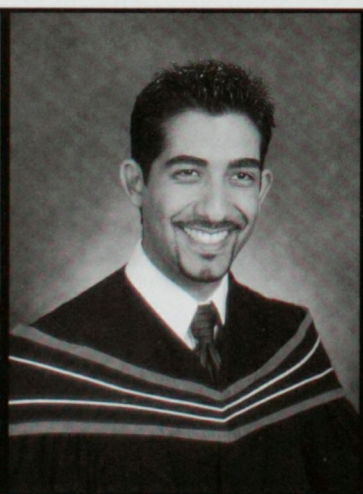
Ryan Baker



Alex Ball



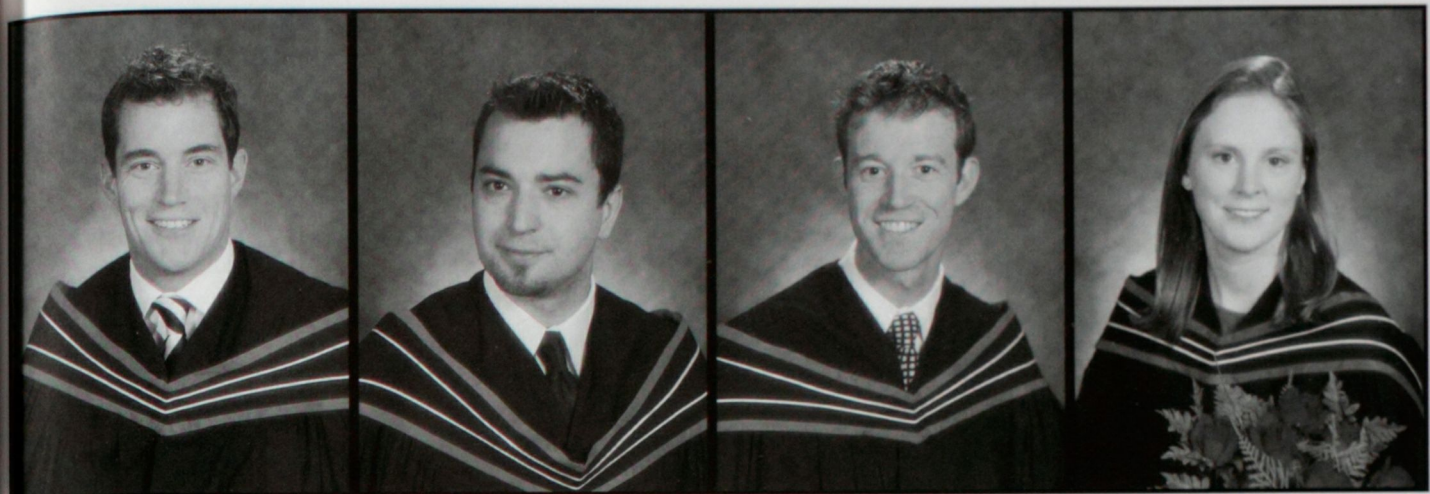
JP Beaudoin



Arzhang Beheshti



Lesley Beneteau



Graeme Blair

Haris Blentic

Chris Bretzler

Diana Brink



Andrew Burnell

Gloria Cai

Chris Calenti

Antonio Cancelliere

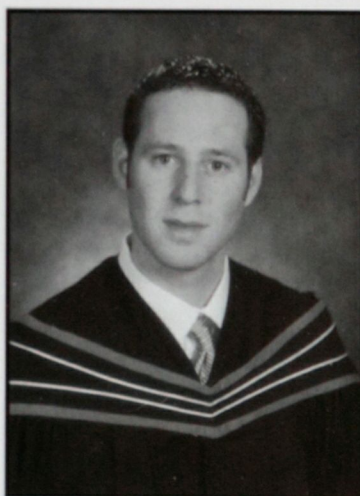


Janet Cao

Jinghua Cao

Anatoly Catalig

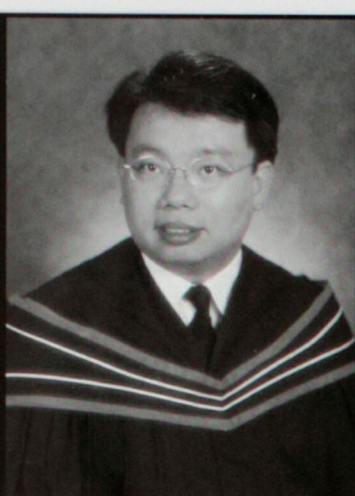
Jonathan Cescon



Mark Chaikelson



Kevin Charko



Daniel Chau



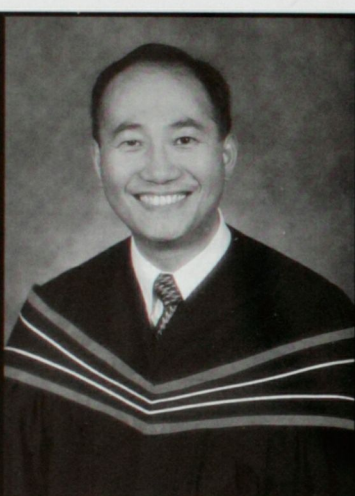
Helena Chen



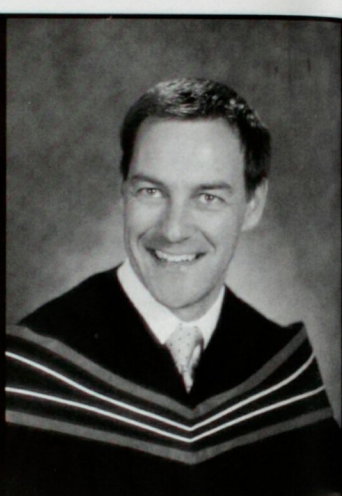
Tracy Chen



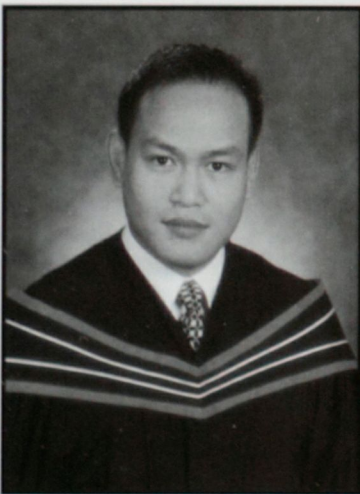
Janet Cheng



Tai-Ming Chow



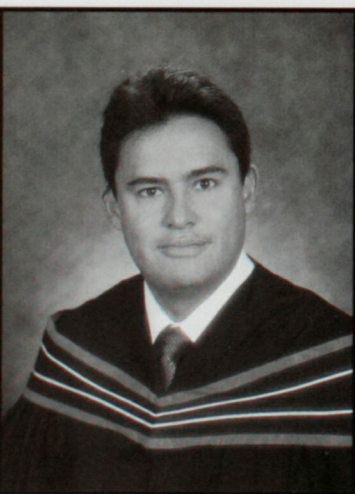
Mark Christie



Billy Chung



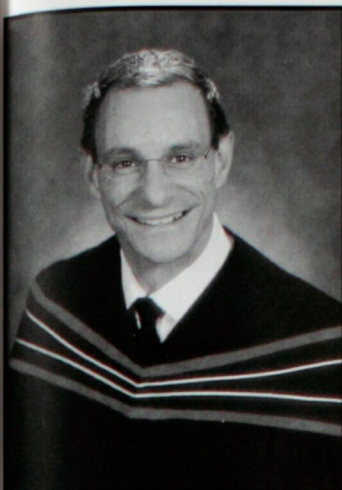
Natacha Clark



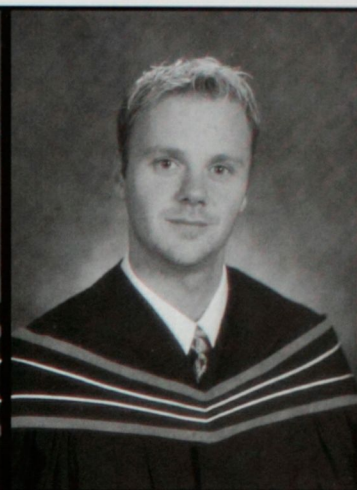
Gonzalo Contreras



Lizanne Correa



Jeff Curtis



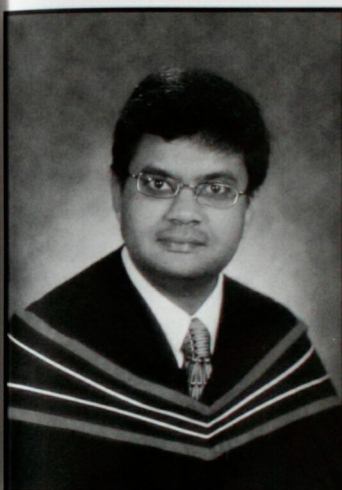
Daniel Cutts



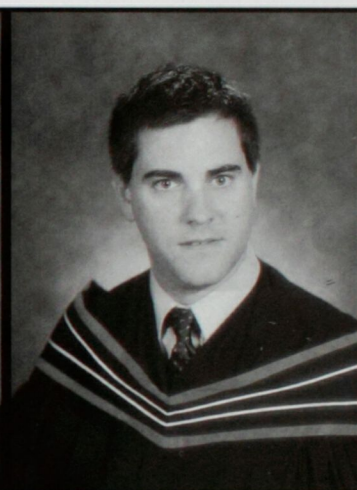
Joydeep Das



Adriane David



Vyas Dharwada



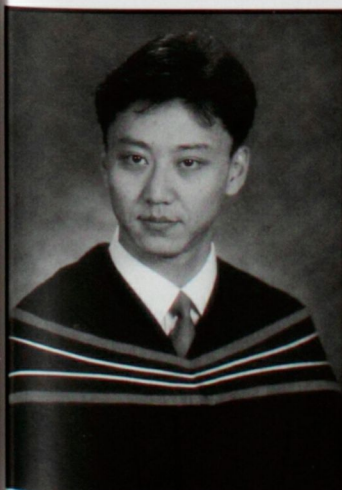
Richard Dice



Rachel Doll



Hui Dong



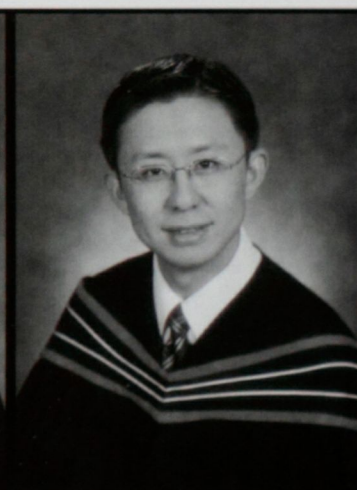
Yuhang Dong



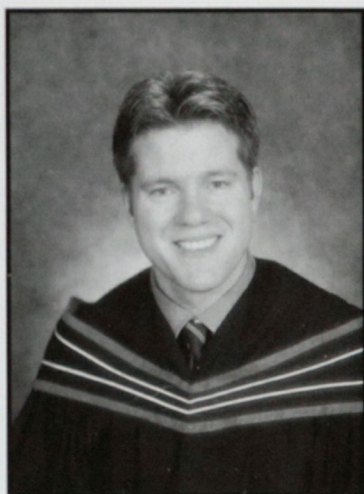
Linda Drisdelle



Sarah D'Souza



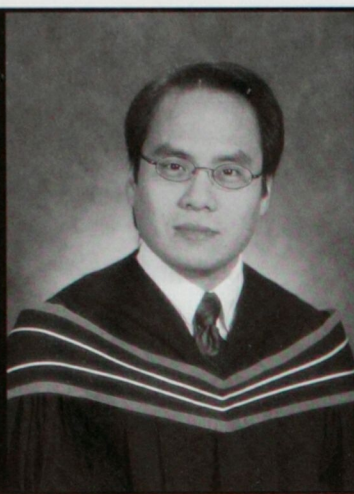
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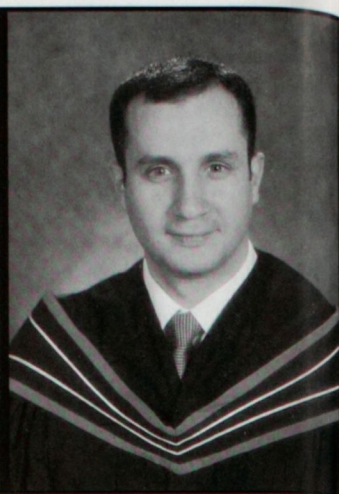
Morten Eisenhardt



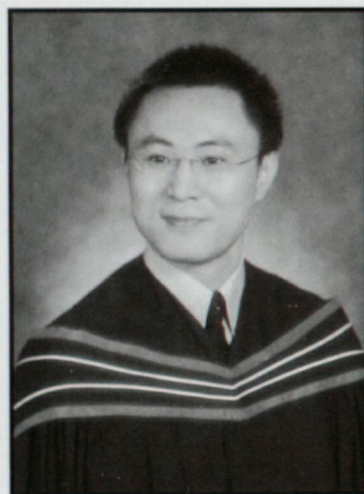
Joanne Ellis



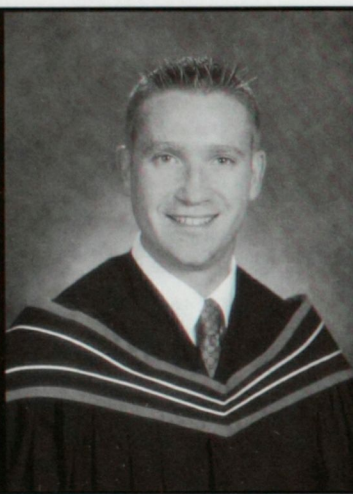
Arthur Eng



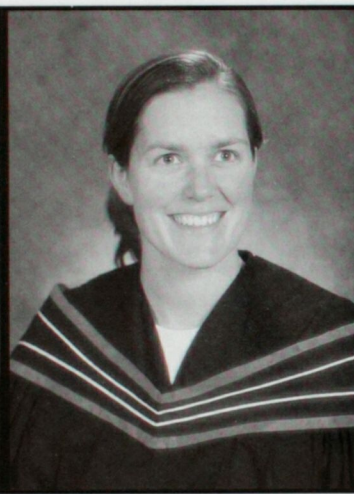
Bassam Estaitieh



Fan Rong



Tim Ferris



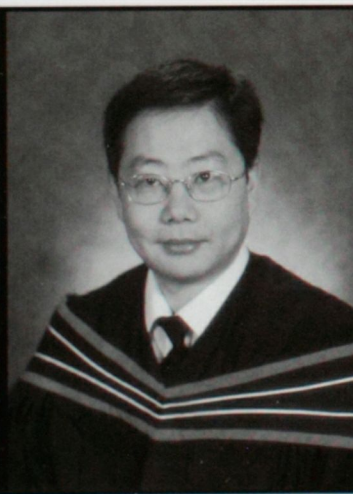
Amy Fisher



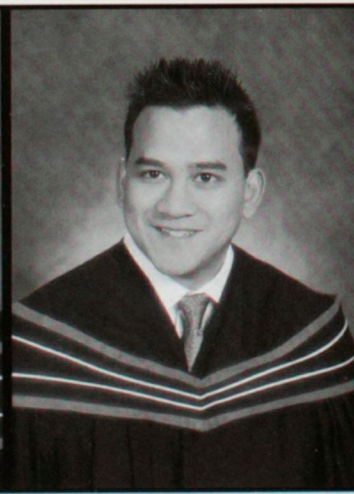
Shari Friedman



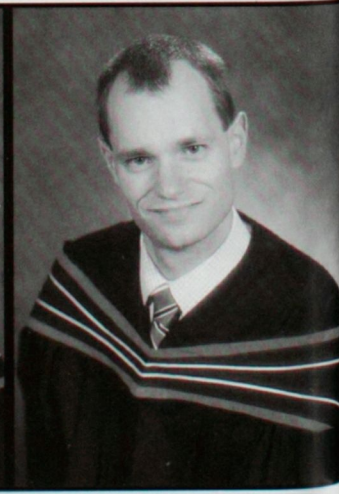
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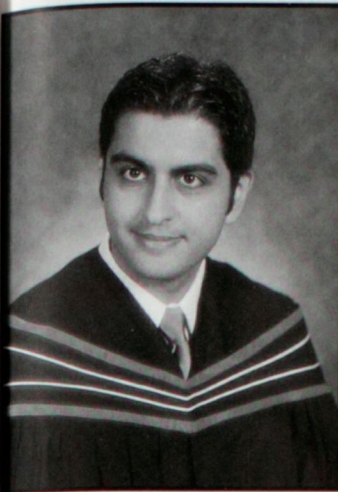
Shen Gao



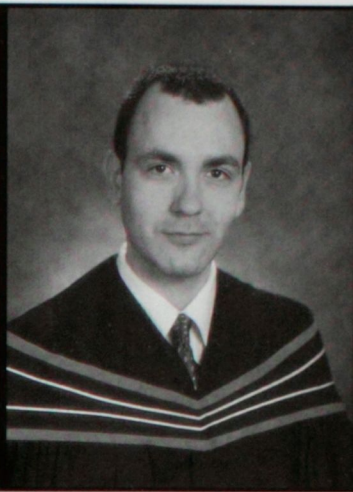
Richard Garchitorea



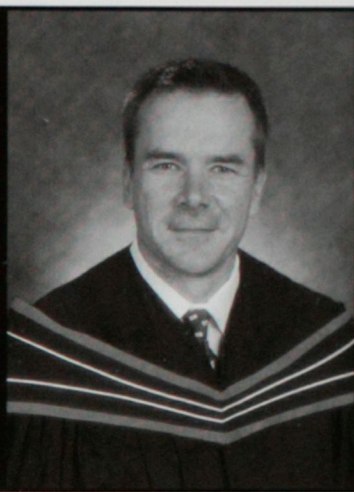
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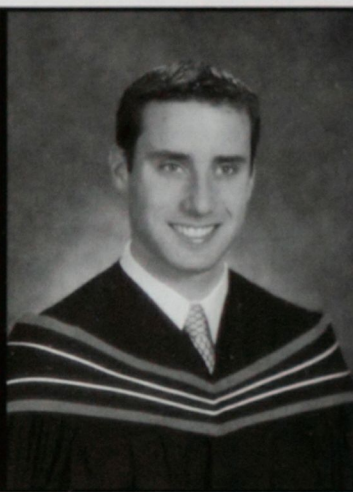
Neeraj Ghai



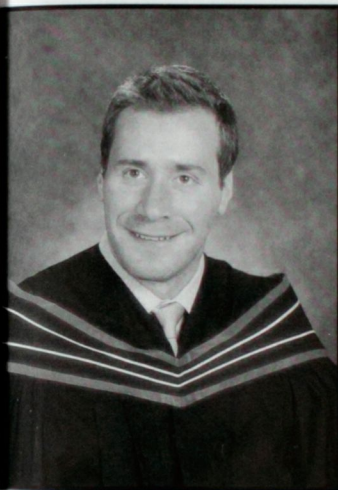
Cristian Gheorghe



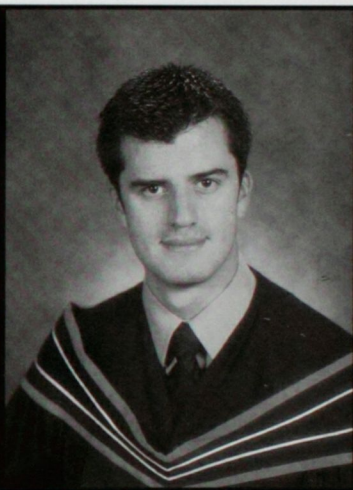
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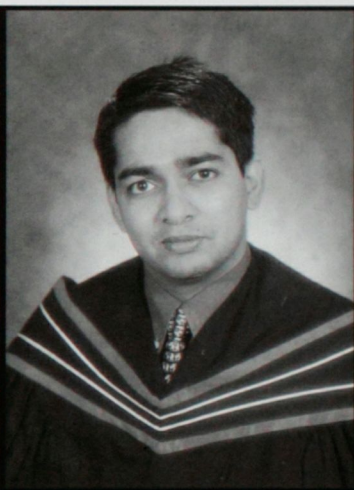
Jamie Glover



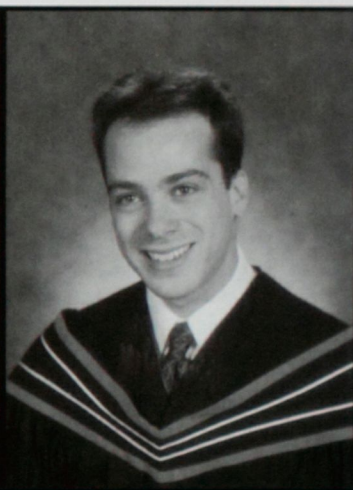
Geoff Golding



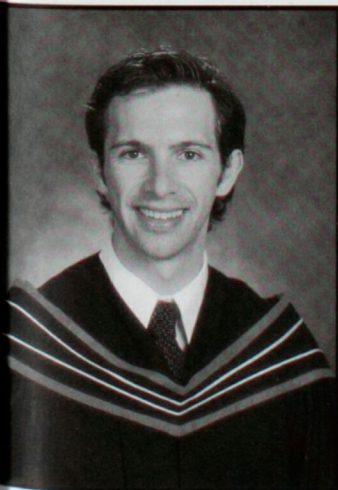
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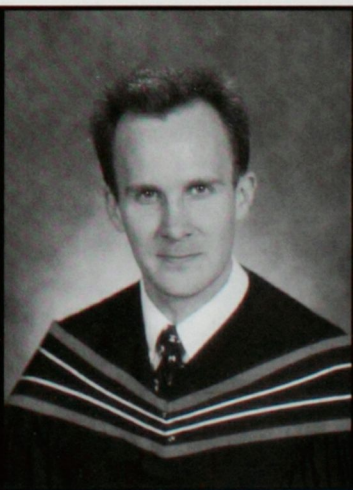
Sudhanshu Govil



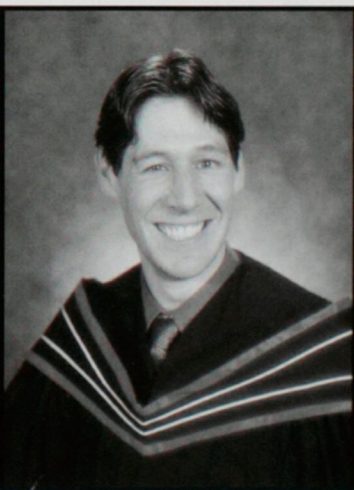
Jory Grad



Jonathan Greer



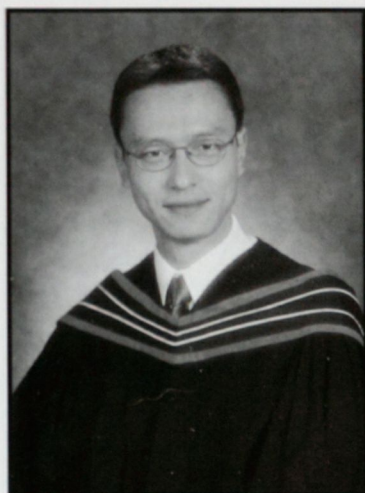
Christopher Gronski



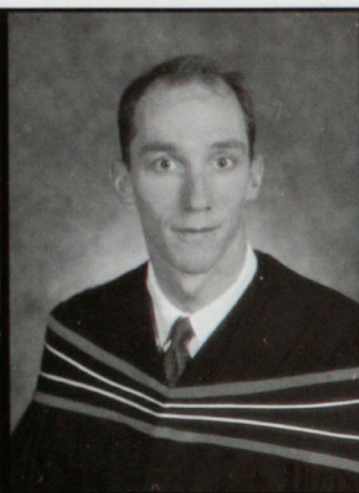
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Yuanyuan Guo



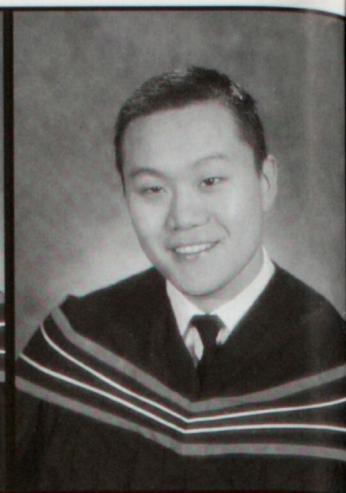
Li He



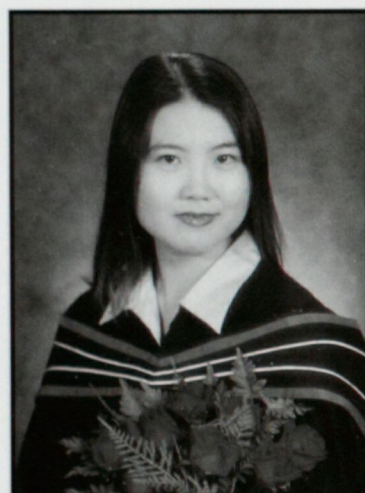
Gordon Henderson



Edna Hon



Michael Hong



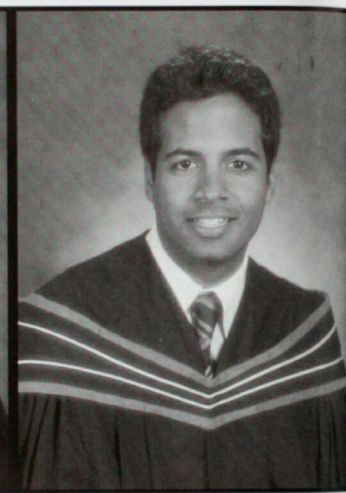
Cindy Hu



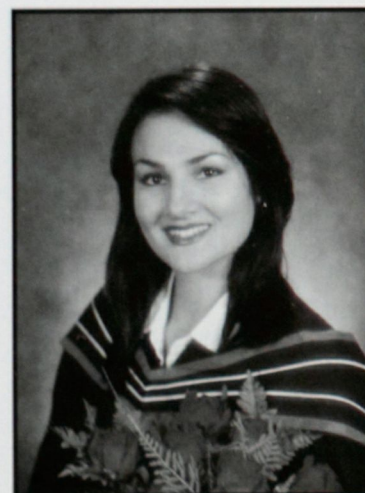
Wendy Huang



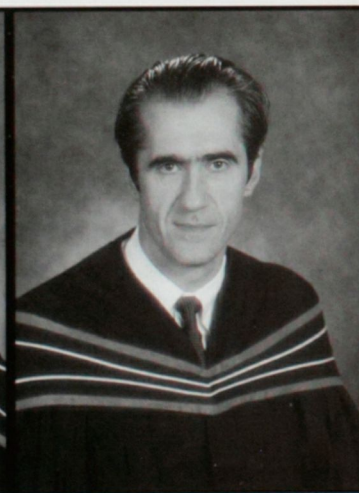
Fouziah Ismail



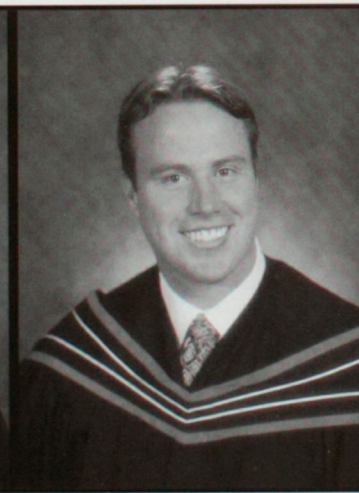
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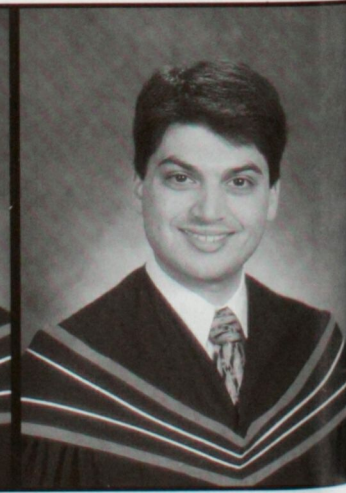
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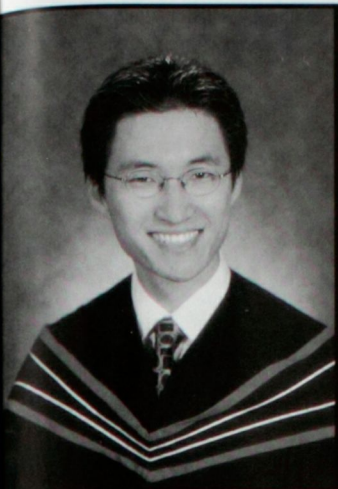
Branko Jevtovic



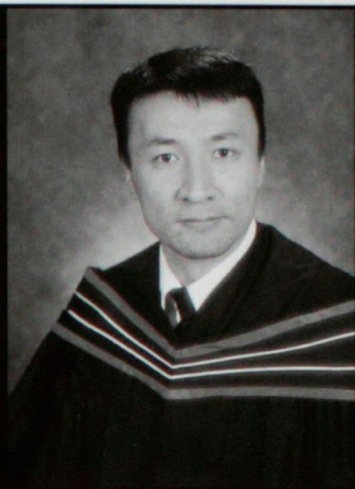
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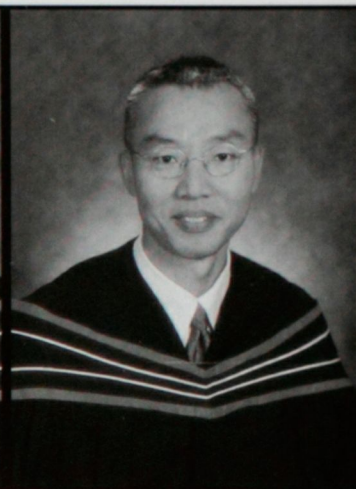
Malcolm Jussawalla



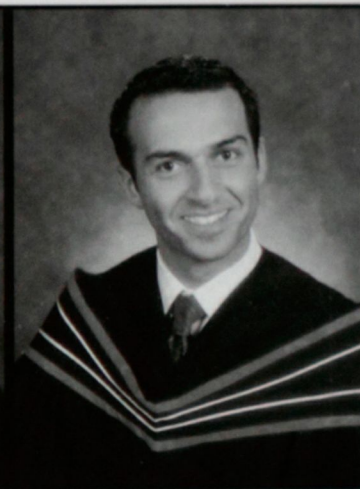
Albert Kaan



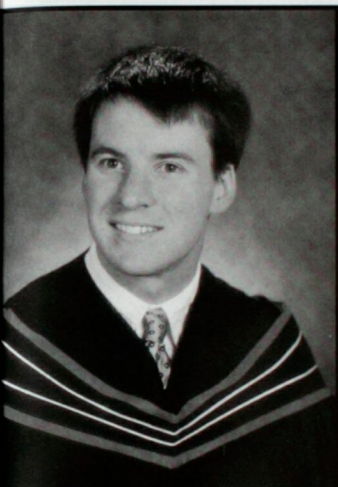
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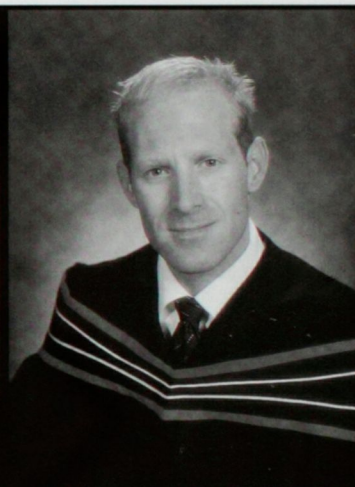
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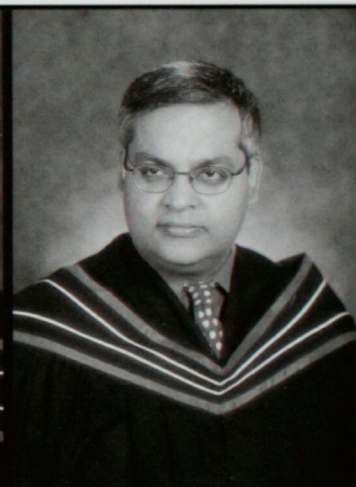
Ali Karbassi



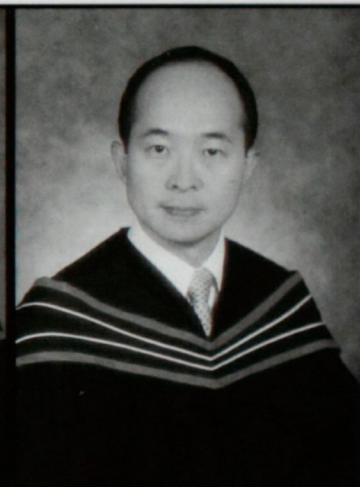
Jeffrey Kavanagh



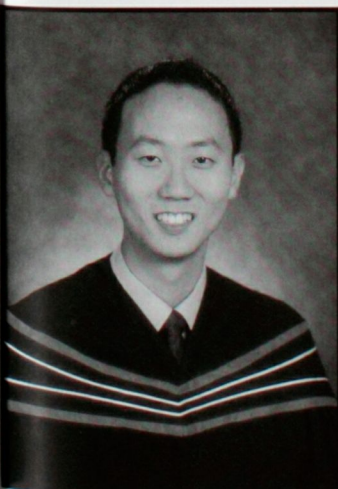
Scott Keech



Karim Keshavjee



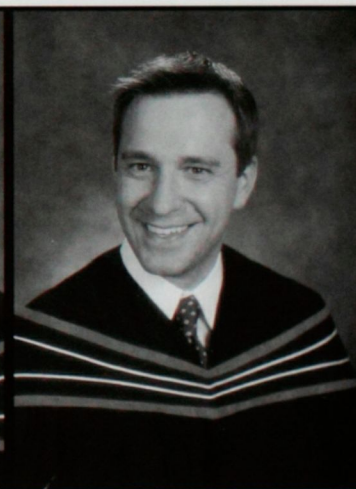
Aaron Kim



Nelson Kim



Craig King



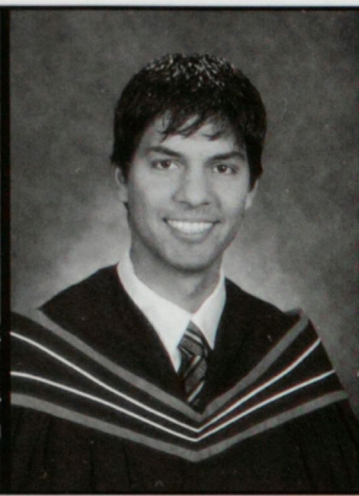
Jason Krause



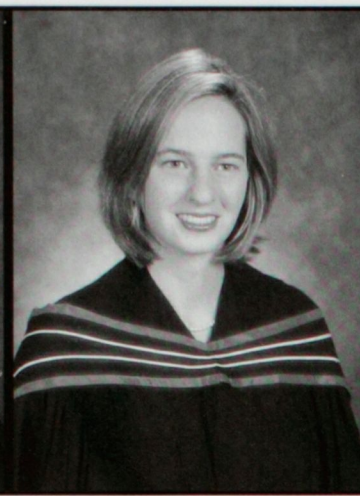
Maya Lange



Jenny Lau-Morris



Ashley Lawrence



Shiri Lazarovici



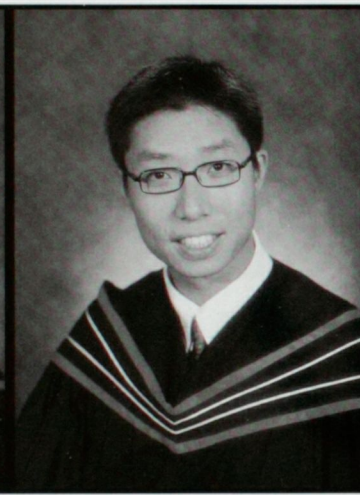
Jing Leng



Andrea Leong



Ada Leung



Donald Leung



Gina Li



Isabel Li



Paul Li



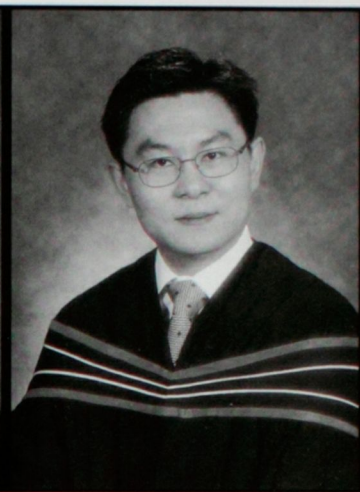
Rui Li



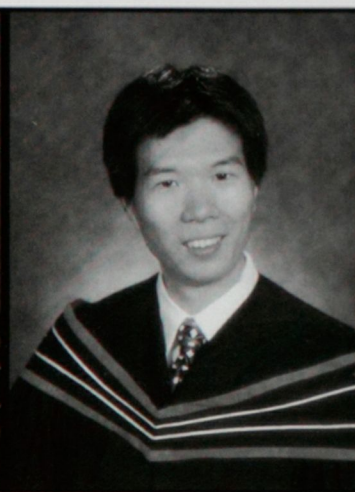
Sabrina Li



Xia Li



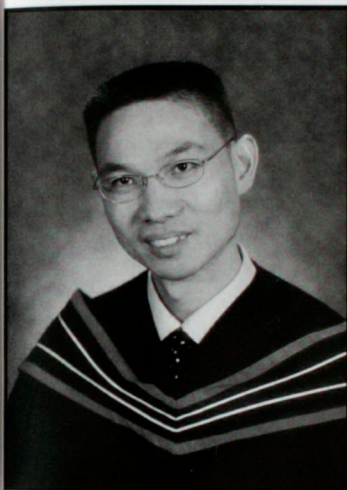
Ying Jin Li



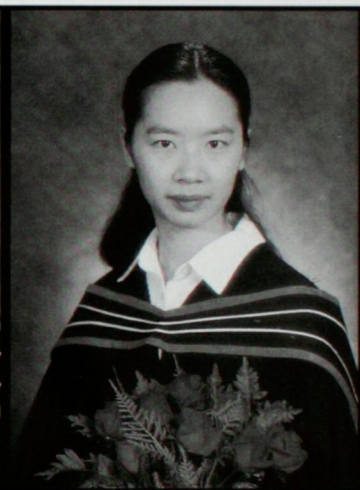
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Andrew Lim



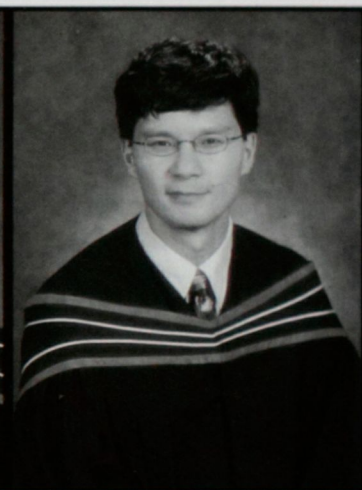
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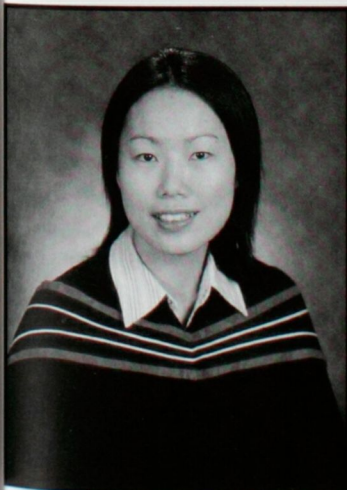
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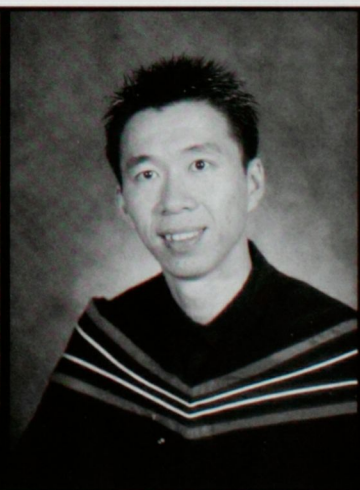
Jane Ling



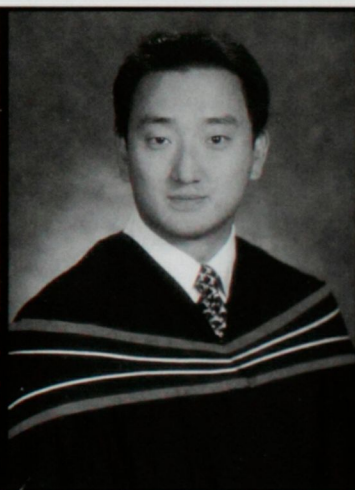
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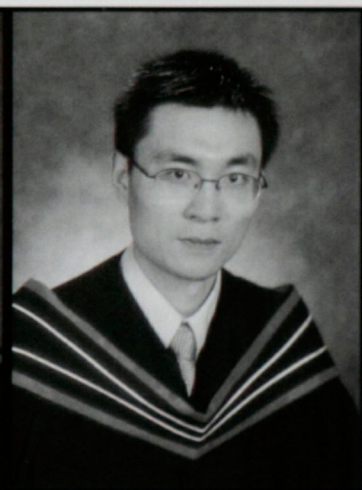
Cher Liu



Henry Liu



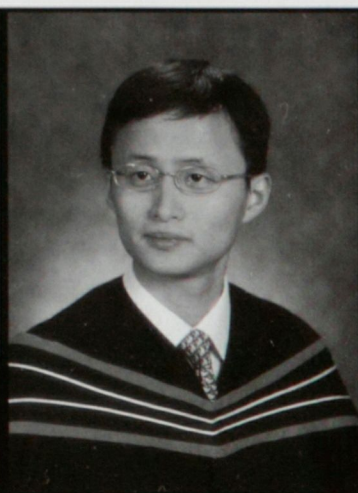
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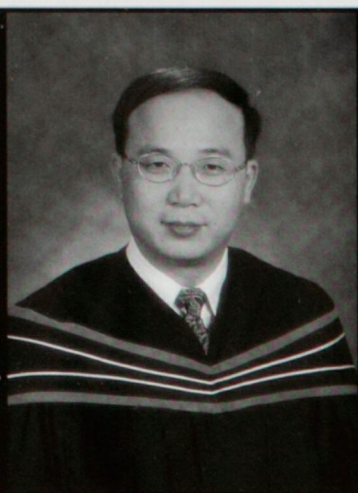
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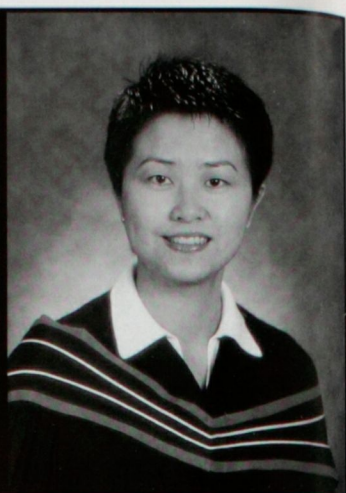
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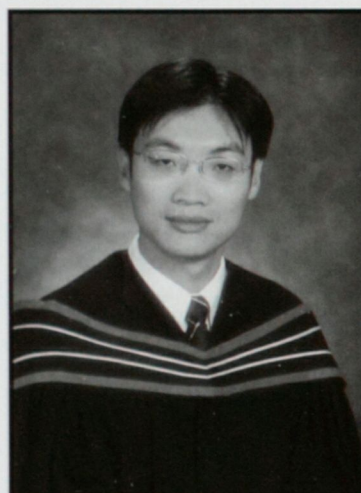
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Lawrence Lu



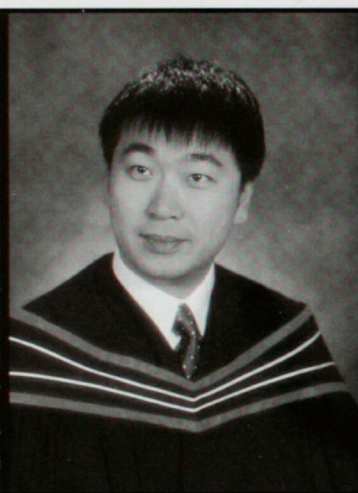
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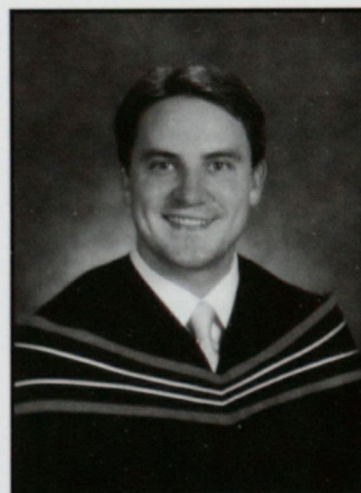
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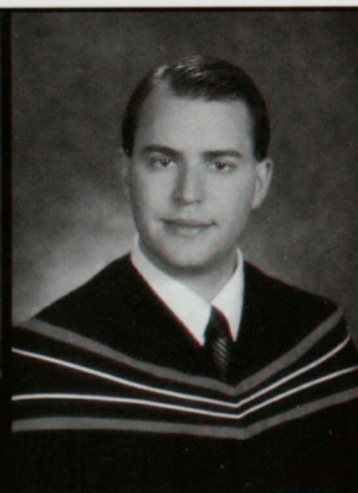
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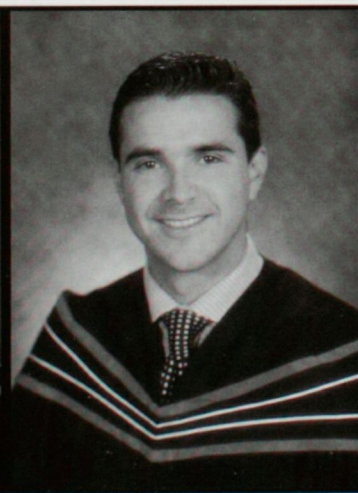
Eva Ma



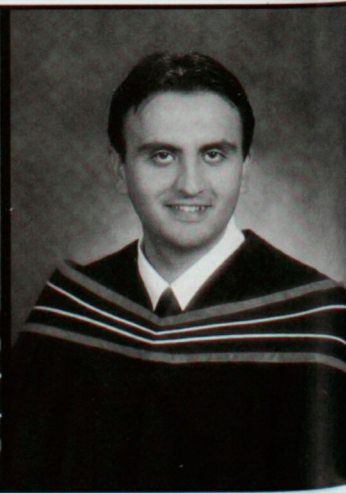
Stephen Macleod



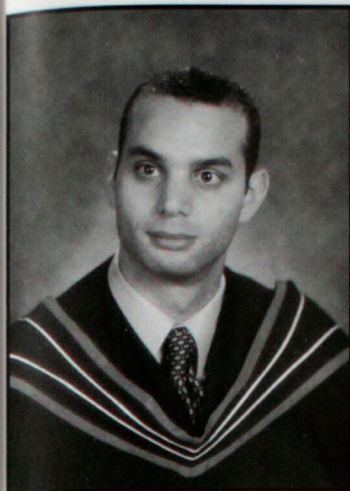
Daniel Mader



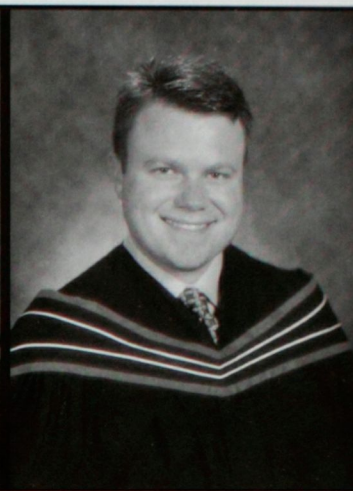
Alvaro Mallarino



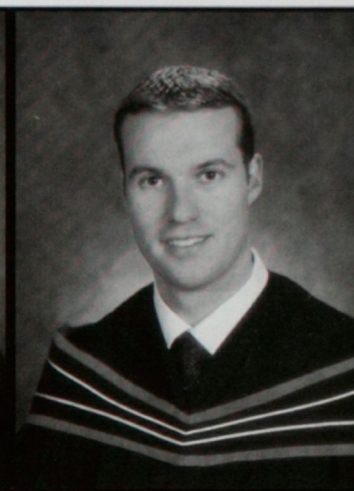
Gurprit Mann



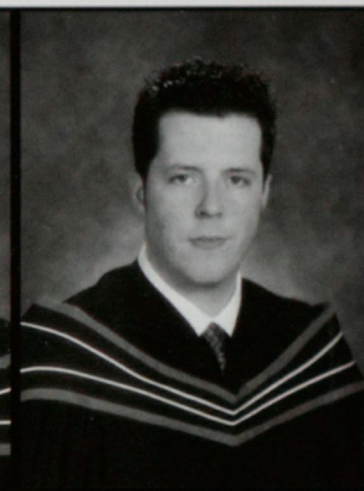
Allan Mansoor



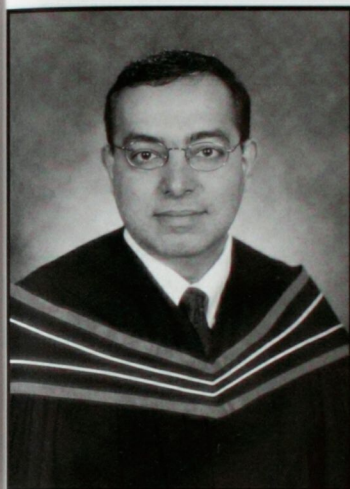
Jeffrey Markusson



James McKay



William McLeod



Manoj Mehta



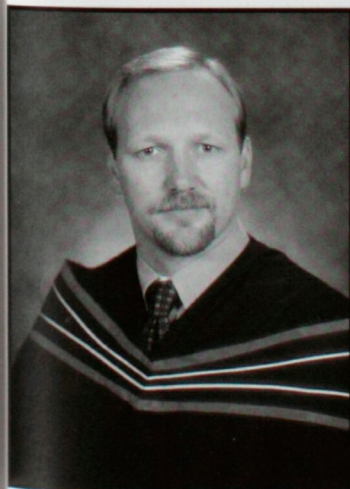
Alice Mei



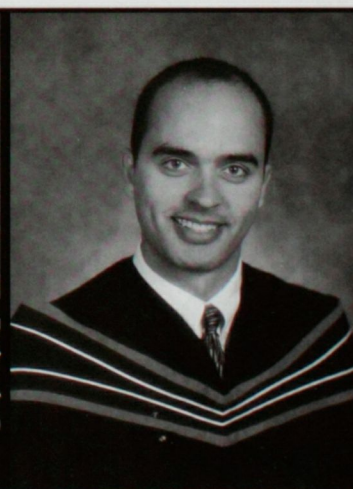
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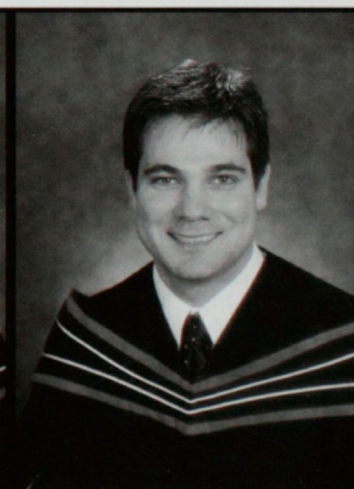
Lisa Mitmaker



Richard Moen



Stephen Montano



Myron Moore



Alejandra Munoz



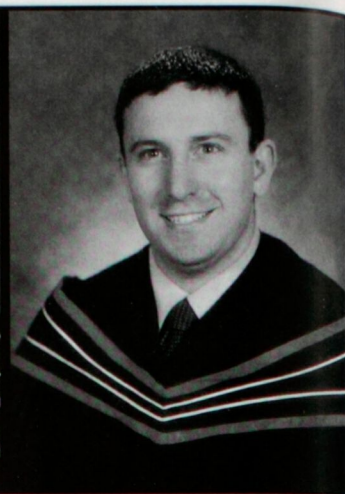
Janine Murphy



David Nava



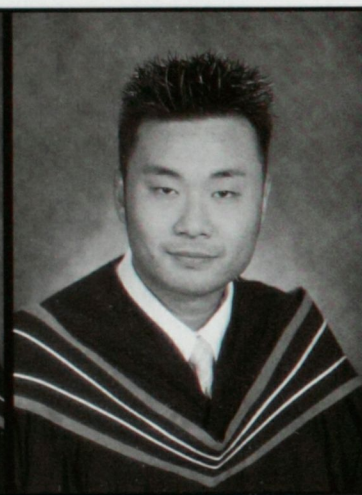
Van-Khanh Nguyen



Rob Oppenheim



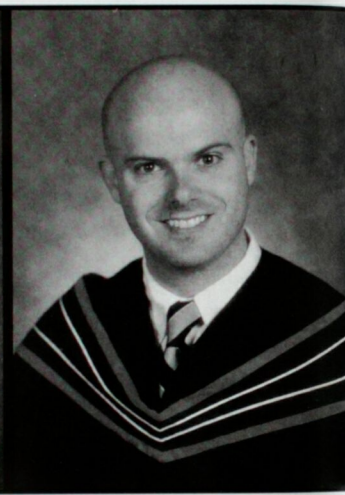
Marcela Oreopoulos



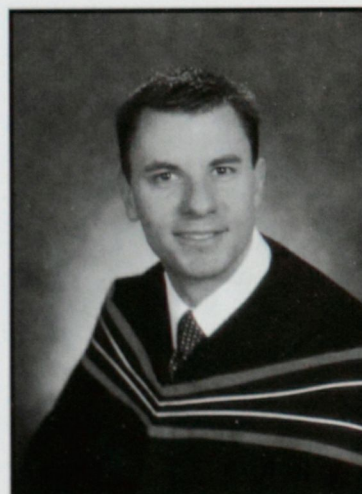
Jay Pak



Stella Pan



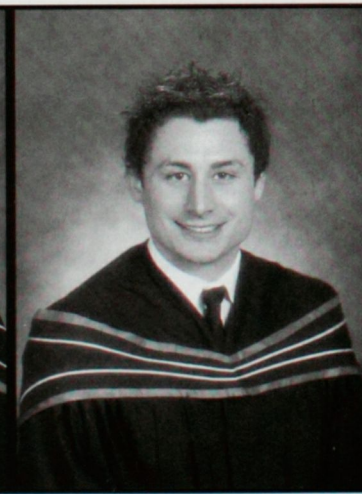
Felipe Papaleo



Andrew Phaneuf



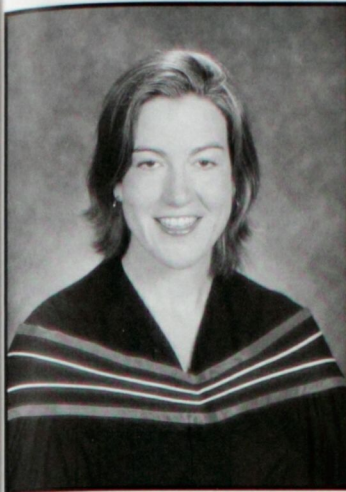
Carla Philp



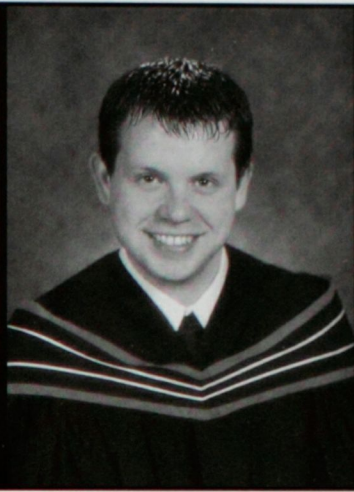
Michael Pietrocarlo



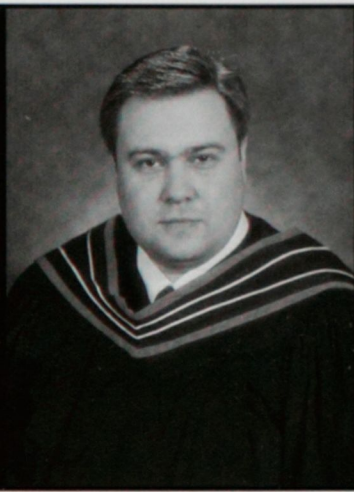
Sheldon Pinto



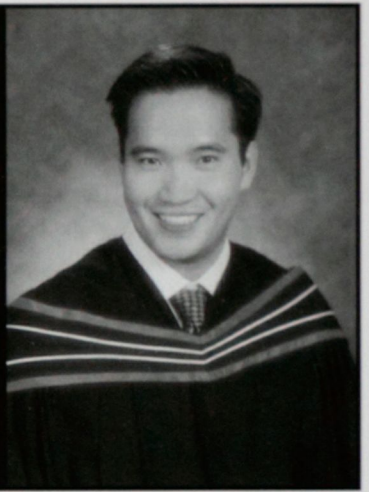
Tilly Pottow



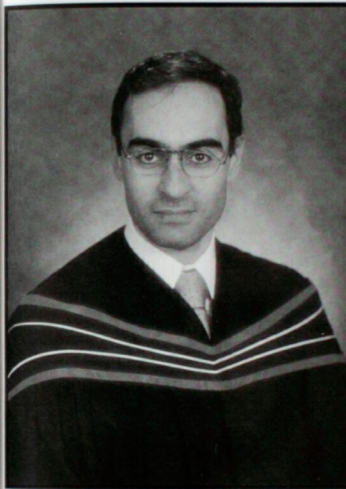
Shane Pounder



Dmitry Puzhitsky



Don Quach



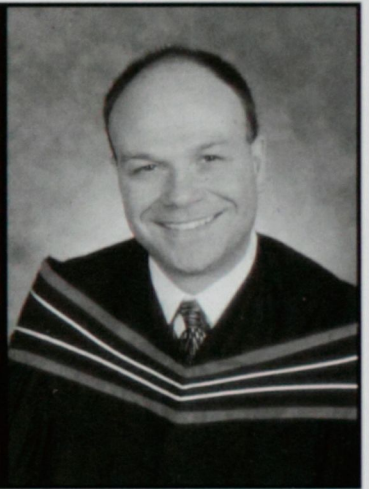
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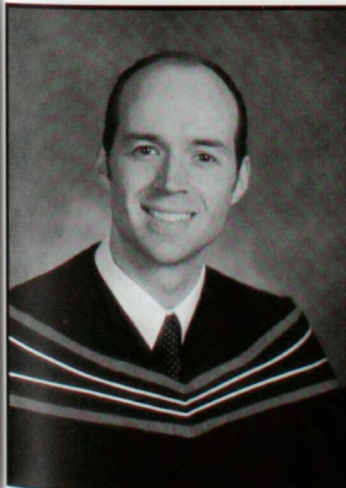
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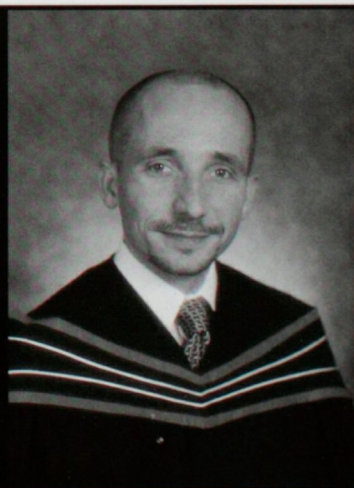
Sara Renihan



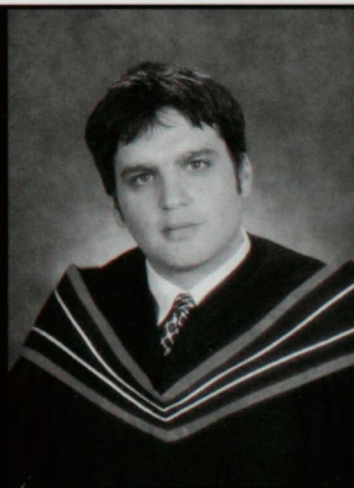
Marc Reppin



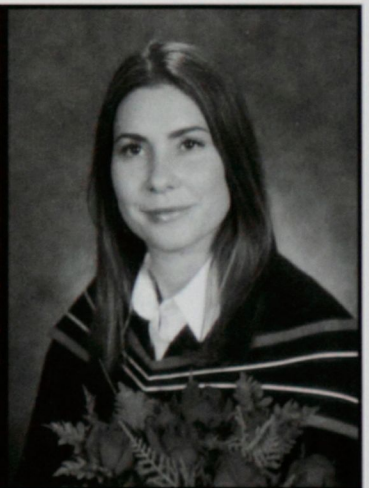
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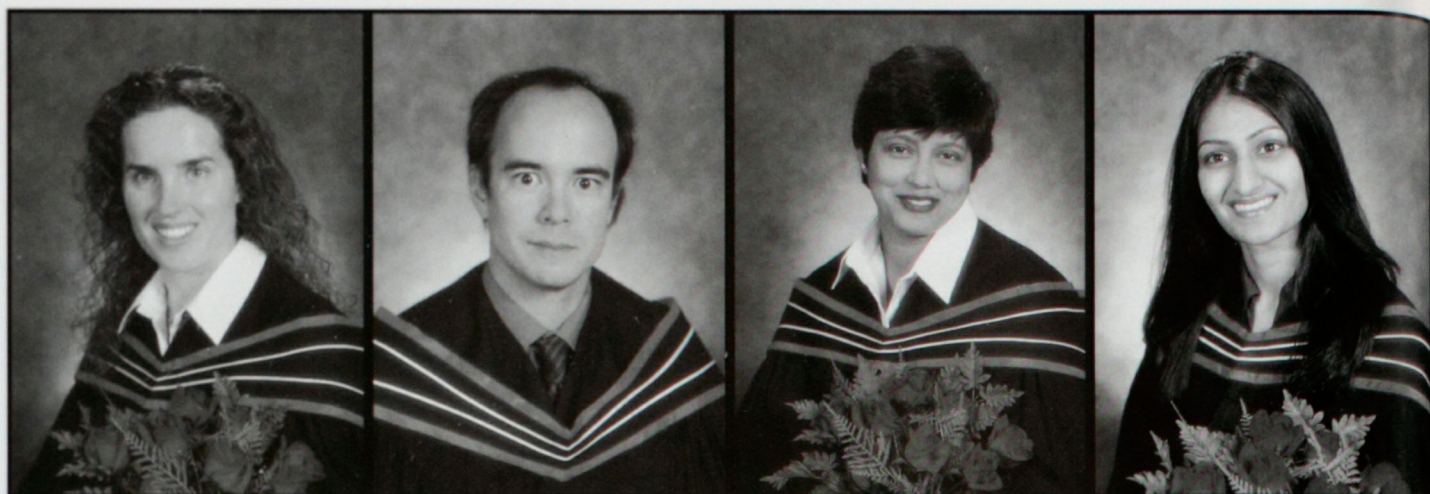
Tomislav Rimac



Jason Rootenberg



Lissie Rozenberg



Carolyn Russell

Luke Russell

Chandreyee Saha

Shaily Sanghvi

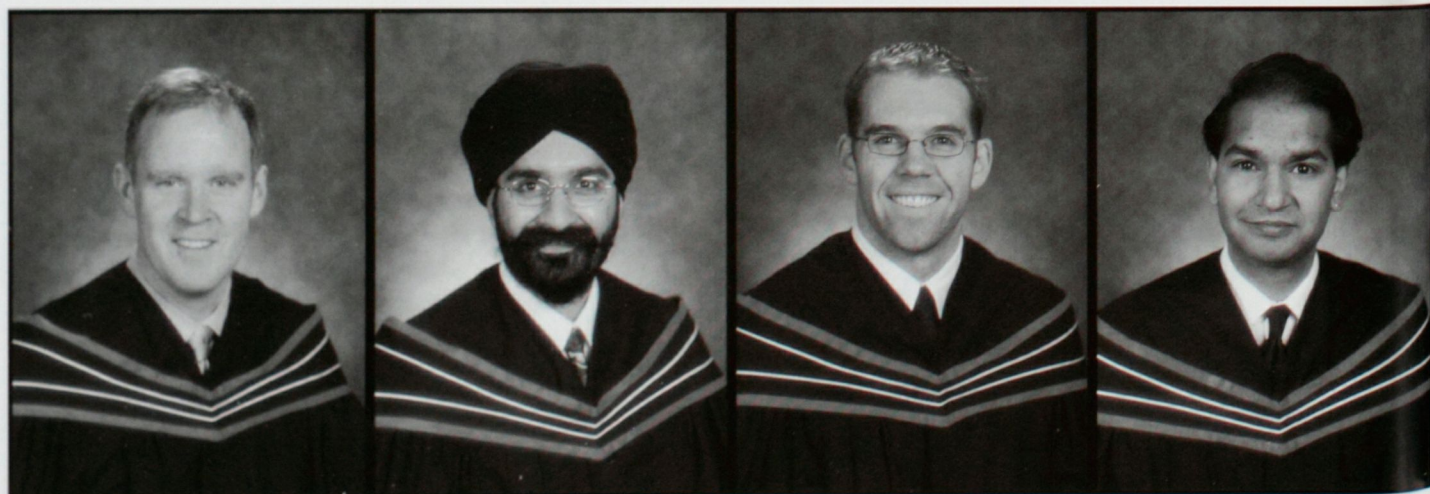


Nana Sangmuah

Ludmila Savostianova

Karl Schmitz

Rakesh Shah

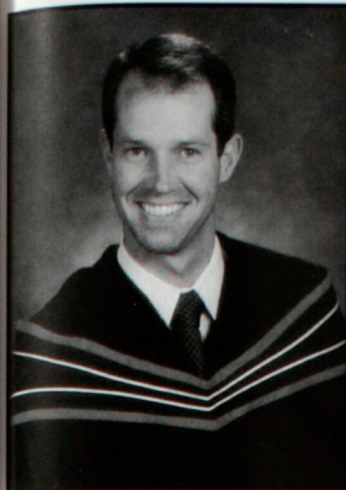


Steve Shepherd

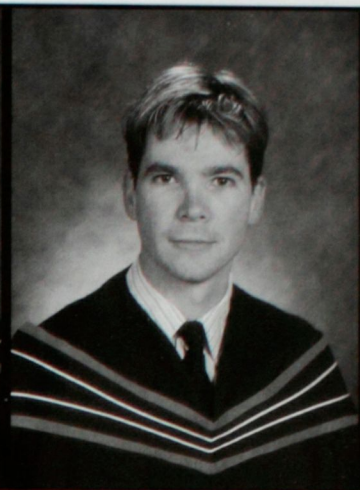
Sharanjit Singh

Brad Smith

Ravi Sreedharan



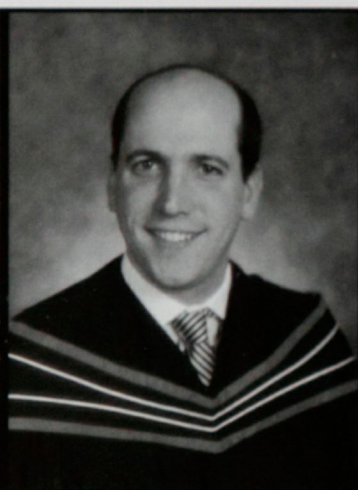
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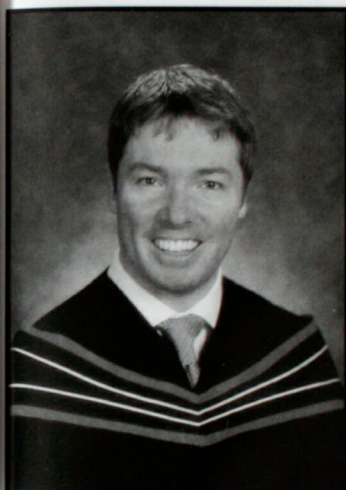
Sean Steinman



Julia Stepanova



Ted Steube



David Stewart



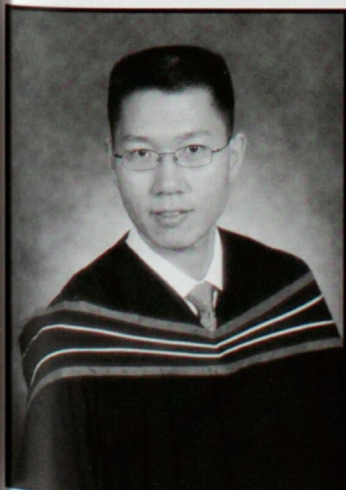
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Joshua Su



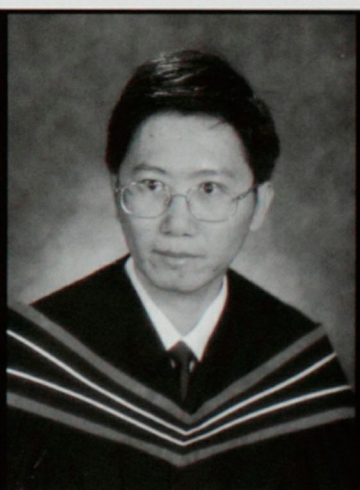
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Louis Sun



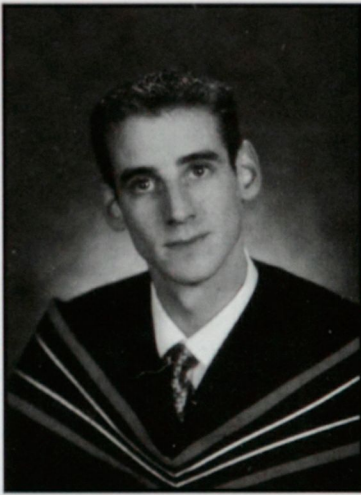
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Bill Tan



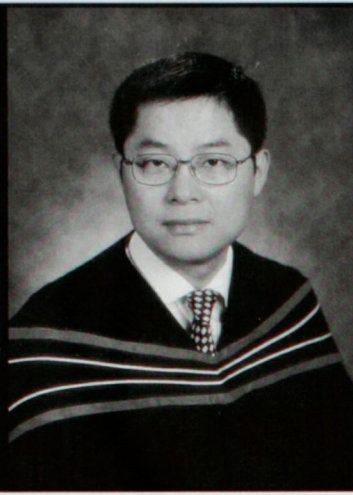
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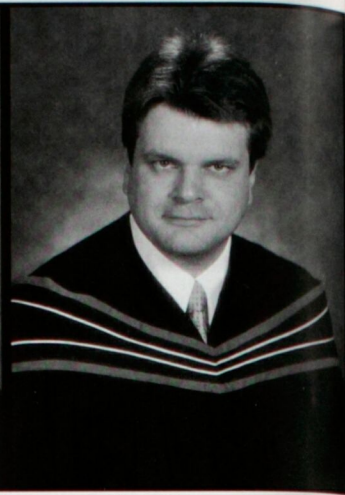
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Lakshmi Thurai



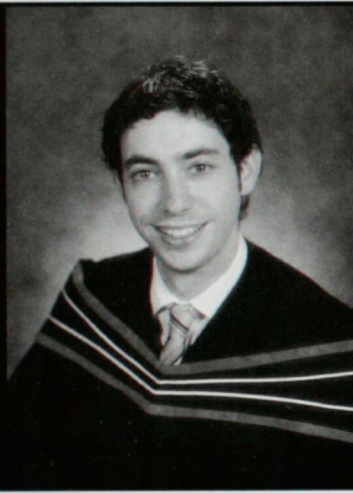
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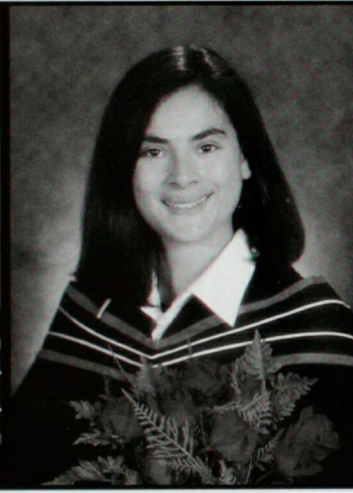
Adrian Toma



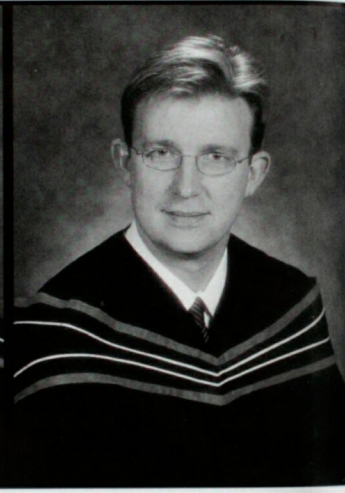
Suzanne Tong



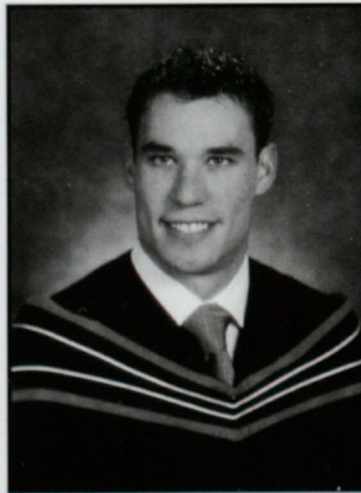
Ayal Twik



Mariana Urbiola



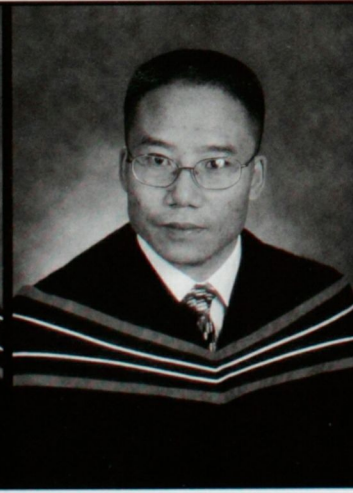
Adrian Van Mierlo



Curtis Van Wallegghem



Tanya Voisin



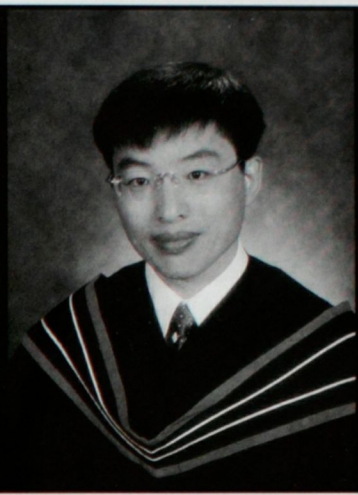
Shooting Wan



Karen Wang



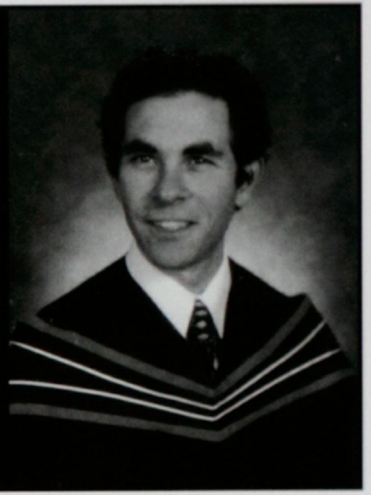
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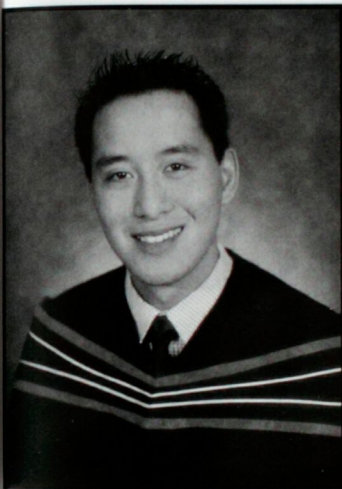
Peter Wang



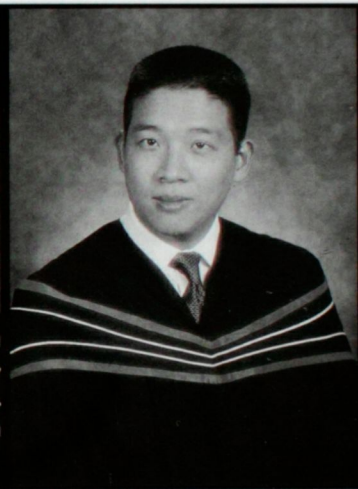
Robert Webb



Jason Wodlinger



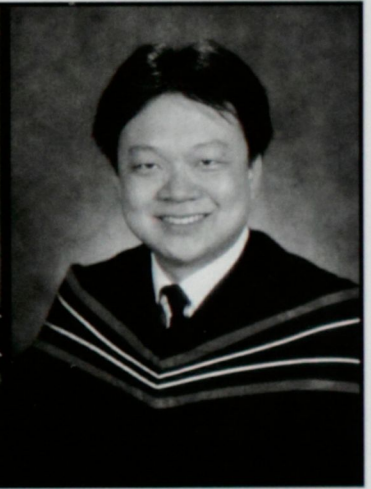
George Wong



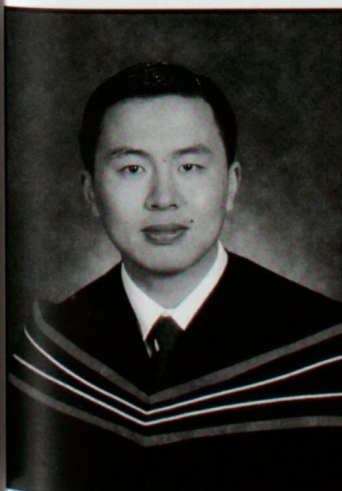
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Jiaying Wu



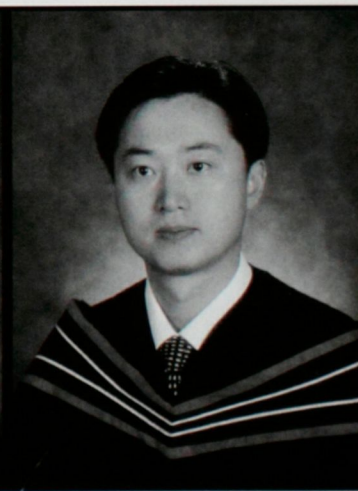
Adam Xu



Forest Xu



Jennifer Xu



Lingyun Xu



Takashi Yamashita

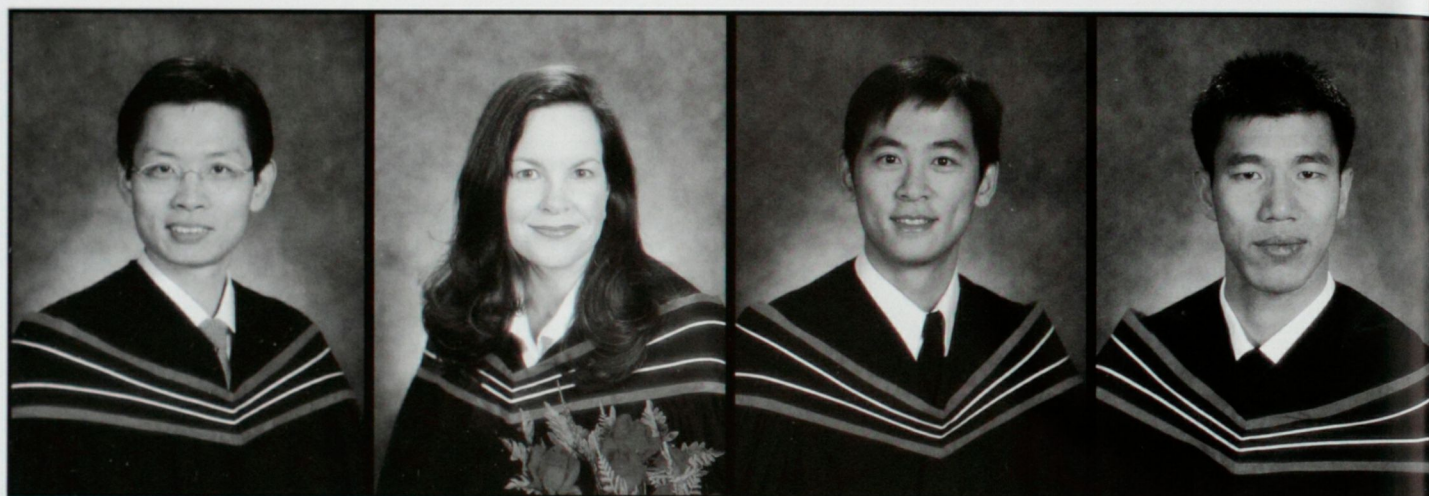


Jason Yang

Kevin Yang

Nancy Yang

Lyndee Yeung

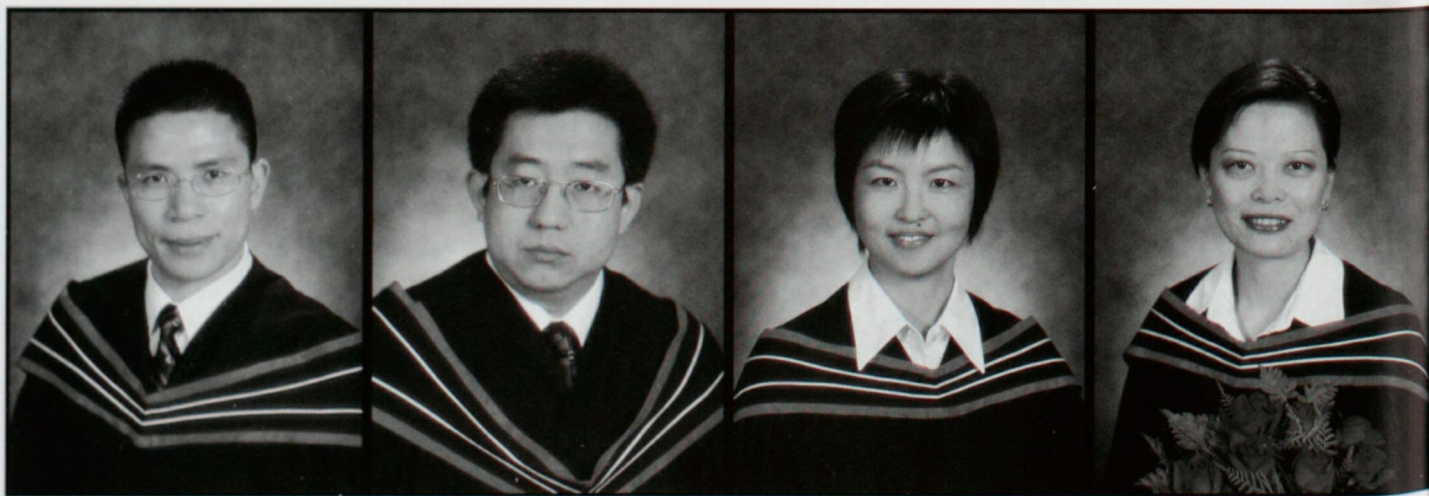


Dennis You

Jennifer Young

Jian Yu

Michael Yu



Jerome Zeng

Yi Zheng

Lily Zhou

Wendy Zhou



Xiaoyin Zhou

Liz Zhu

Xinbo Zhu

Allen Zuo

Writing the GMAT and entrance essays, scrambling for reference letters, choosing a school, giving notice to work, signing the next two years of our lives away... and all that before school began. It seems like only yesterday we sat in the Atrium for the very first time. It was "Welcome Day", August 2002.

I remember sitting in what seemed like a sea of strangers and wondering what in the world I was doing there. A recent grad, safely placed in the working world, gave a very eloquent speech about her Rotman experience. She did a perfunctory bit about what we should expect from student life, then sentimentally and even passionately added that the people she'd met had been her greatest reward.

I was skeptical, I will admit it. I wondered if even one of these 200+ overachieving, competitive, Type-A personalities with a collective GMAT score of more than 165,000 would be someone I might one day be sentimental about. But as the days unfolded, stretching into weeks, months and finally two years, I learned to appreciate her words.

Somewhere between Orientation and dis-Orientation, Uli's Random Walks and Howie's plethora of emails, the recruiting events and Thirsty Thursdays emerged some of the most dynamic people in this country. As new 2004 grads, I think we can all agree that in the end, our Welcome Day speaker was right – the best part of the Rotman experience is not those three little letters we can now boast – but the people we have the privilege of calling our "friends".

CONGRATULATIONS CLASS OF 2004!

Class of 2004

FULL TIME MBA

Vikas Agrawal
 Alia Alikhan
 David Arden
 Louise Katherine Bach
 Nitin Bagga
 Michelle Diane Bain
 Alex Ball
 John Paul Beaudoin
 Graeme Blair
 Haris Blentic
 Christopher Dan Bretzler
 Diana Brink
 Carl Andrew Alan Burnell
 Wei Cai
 Jie Janet Cao
 Jinghua Cao
 Anatoly Gatbonton Catalig
 Mark Lawrence Chaikelson
 David Cheng-wei Chang
 Kevin Charko
 Daniel Chau
 Hongmei Tracy Chen
 Xi Chen
 Jie Cheng
 Billy Chung
 Natacha Yvette Patricia Clark
 Gonzalo Contreras
 Lizanne Correa
 Otto Danny Cutts
 Adriane Valerie David
 Christian Emmanuel Dery
 Peter Destunis
 Govind Vyas Dharwada
 Richard Dice
 Rachel Louise Doll
 Hui Dong
 Yuhang Dong
 Sarah Marta D'Souza
 Fei Duan
 Morten Johan Eisenhardt
 Joanne Carine Ellis
 Arthur C Eng
 Bassam Adnan Estaitieh
 Fyaz Faisal
 Rong Fan

Timothy David Ferris
 Amy Fisher
 Lin Gai
 Shen Gao
 Richard Garchitorena
 Cristian Gheorghe
 Jamie Christopher Glover
 Geoffrey Golding
 Juan David Gonzalez
 Sudhanshu Govil
 Jonathan Newton Greer
 Christopher Michael Gronski
 Daniel Stuart Guenther
 Yuanyuan Guo
 Li He
 Gordon Murray Henderson
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 David Charles Irwin
 Fouziah Ismail
 Johan Iwanputra
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 Dessy Jekova
 Ryan Michael Jusko
 Albert Chung-Man Kaan
 Sung Koo Kang
 Zhiwei Kang
 Ali Karbassi
 Scott Andrew Keech
 Craig Francis King
 Jason Lawrence Krause
 Maya Lange
 Jenny Elena Lau-Morris
 Ryan G Lausman
 Ashley Roy Lawrence
 Shiri Lazarovici
 Jing Leng
 Ada Pu-Chi Leung
 Donald Leung
 Bo Li
 Qingyuan Li
 Rui Li
 Wei Gina Li
 Xia Li
 Yixiao Li
 Zhongyan Liang
 Ellison David Liebrecht

Andrew Geoffrey C P Lim
 Tingkun Roger Lin
 Samuel Yung-chou Ling
 Yunjian Jane Ling
 Chen Liu
 Jun Liu
 Yizhou Liu
 Yuning Liu
 Feng Lu
 Wenzheng Lu
 Lan Luan
 Nan Luo
 Stewart Evan Lyons
 Yiwen Ma
 Yue Ma
 Stephen Duncan Gerald MacLeod
 Daniel Jonathan Mader
 Alvaro Andres Mallarino
 Gurprit Man
 Allan Mansoor
 Jeffrey Markusson
 James Angus McKay
 William James McLeod
 Manoj Mehta
 Xiaoqun Alice Mei
 Doron Melnick
 Lisa Mitmaker
 Richard Moen
 Stephen Allan Montano
 Myron Robert Moore
 Alejandra Munoz Dominguez
 Janine Elizabeth Murphy
 David Nava
 Van-Khanh Nguyen
 Robert Bryan Oppenheim
 Marcela Oreopoulos
 Jay Jeewon Pak
 Beiqing Pan
 Felipe S Papaleo
 Andrew Emile Phaneuf
 Michael Vincent Pietrocario
 Sheldon Mark Pinto
 Victoria Matilda Pottow
 Shane Pounder
 Fathallah Rayal
 Peilin Ren
 Sara Nicole Renihan

Steven Geoffrey Richards
 Tomislav Rimac
 Elise Rozenberg
 Carolyn Louise Russell
 Luke Cameron Russell
 Nana B Sangmuah
 Lioudmila Savostianova
 Karl Patrick Schmitz
 Stephen John Shepherd
 Kashif Sher
 Sharanjit Singh
 Bradley Cameron Smith
 Ravi B Sreedharan
 David Francis Steffler
 Sean Steinman
 Julia Stepanova
 Edward Joseph Steube
 Robert David Stewart
 Laura Elizabeth Strickler
 Hongxia Sun

Xingwei Sun

Yubing Sun

Bin Tan

Lisha Tang

Elliott Tepperman

Lakshmi Thurai

Ping Tian

Ayal Twik

Mariana Urbiola

Tanya Marie Voisin

Shooting Wan

Fang Wang

Liqun Wang

Min Peter Wang

Robert David Webb

Jason Wodlinger

George Wong

David John Woods

Douglas Robert Clark Woods

Jiaying Wu

Feng Xu

Jie Xu

Lingyun Xu

Yanping Xu

Takashi Jonathon Yamashita

Haiquan Yang

Jae Dam Yang

Yan Yan Yang
 Lyndee Yeung
 Yongnian You
 Jennifer Renee Young
 Hua Shen Yu
 Jian Yu
 Qing Jiang Zeng
 Yanhong Zhang
 Yi Zheng
 Li Zhou
 Weimin Zhou
 Xiaoyin Zhou
 Dawei Zhu
 Xian Zhu
 Xinbo Zhu
 Yang Zuo

PART TIME MBA

Lesley Ellen Beneteau
 Romy Joanna Mikako Bowers
 Heather Anne Chalmers
 Tai Ming Chow
 Mark Andrew Christie
 James Jeffrey Curtis
 Joydeep Das
 Linda Dawn Drisdelle
 David Gendron
 Douglas Edward Giles
 Edna Hon
 Branko Jevtovic
 Taeil Kang
 Alison Kemper
 Karim Keshavjee
 Aaron Julius Kim
 Steven John Alexander Knapp
 Steven Michael Lane
 Ying Jin Michael Li
 Hazel Andrea Lord
 Marnie Rayner McCann
 Laurence David C Oldacre
 Carla Nicole Philp
 Darrell Pinto
 Dmitry Puzhitsky
 Don Quach

Marc Reppin
 Chandreyee Saha
 Rakesh Shah
 Robert Harold Gordon Smyth
 Chuan Jui Su
 Adrian Iulian Toma
 Suzanne Hoi San Tong
 Adrian Hubertus Van Mierlo
 Christopher Herbert von Boetticher
 Theodore Leonard Wong
 Alexander Zhukov
 Jeffrey Zietlow
 Sayal Ahmad
 George Serge Tolomiczenko

ID/MBA

Sachin Aggarwal
 Kamil Ahmed
 Ryan Baker
 Christopher Calenti
 Jonathan Cescon
 Shari Rebeka Friedman
 Jory Grad
 Travis Mehdi Granfar
 Martin John Arthur Hastings
 Michael Seunghyuck Hong
 Andrea Mei Yuen Leong
 Matthew Merkley
 Edward Philip Miller
 David Daniel Nathanson
 Nika Robinson
 Jason Rootenberg

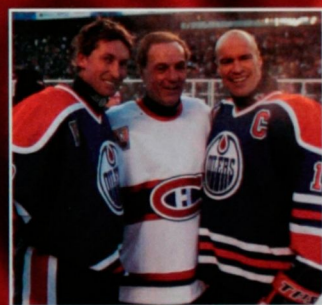
SKOLL

Don Au Yeung
 Arzhang Beheshti
 Antonio Cancelliere
 Neeraj Ghai
 Malcolm Dinyar Jussawalla
 Nelson Kim
 Shaily Sanghvi
 Curtis Christopher Van Wallegghem

The Canadian Memory Capsule

MACLEAN'S
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The Yearbook Company

World Events



TOO HOT TO HANDLE. That was the case for many Europeans who suffered through a record heat wave that scorched the continent in August. Some 35,000 people died, mostly the elderly and chronically ill. In France alone, where temperatures soared to more than 40°C—and remained at these searing heights for two weeks—nearly 15,000 people died. (AP/Franck Provell)



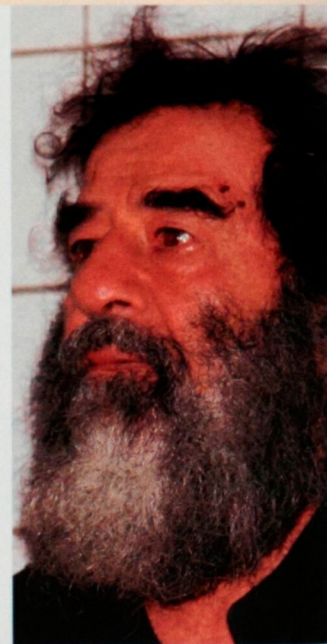
PEACE AT LAST? Since their partition in 1947, the predominantly Hindu India and mainly Muslim Pakistan have gone to war three times and were on the brink of nuclear war in 2002. But major efforts, including historic meetings between the countries' two leaders, have inspired hope that stable peace may be at hand. One of the key roadblocks is the region of Kashmir—two-thirds of which is under Indian control even though a majority of its inhabitants are Muslim. (AP/Agil Kumar)



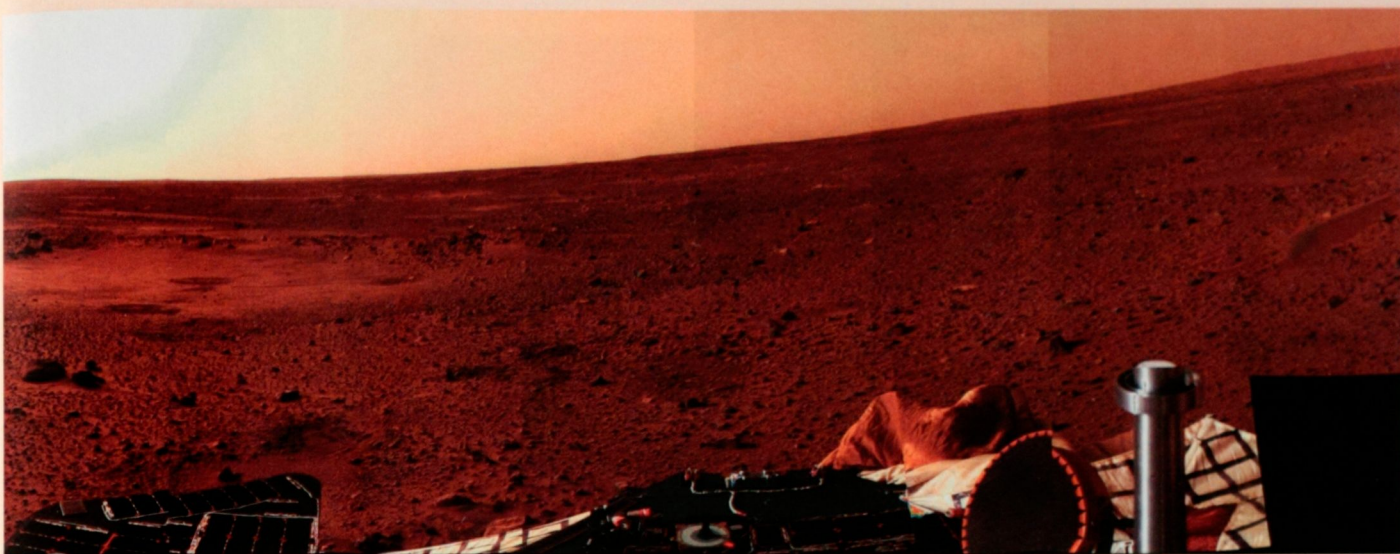
CHARGED . . . WITH BEING STUPID. Kirk Jones of Canton, Mich., dove head first and is thought to be the first person to survive Niagara Falls without any protective device. After plunging 54 m down the Canadian side—known as Horseshoe Falls—Jones, 40, was apprehended by police and fined \$4,000 for illegally performing a stunt. Witnesses said Jones was smiling in the moments before taking his giant leap of faith. (AP/David Duprey)



OPENING THEIR WALLETS. Tripling U.S. spending on AIDS programs overseas, George Bush pledged \$15 billion over five years to treat and prevent the spread of the killer disease. According to the United Nations, 42 million people are infected with HIV worldwide—29 million in Africa alone. Twenty-five million around the world have died from AIDS, a number that is expected to rise to a total of 80 million by 2010. (AP/Aaron Favila)



END OF A DICTATOR. Nine months after the fall of Baghdad, disposed Iraqi dictator Saddam Hussein was captured in a spider hole, 180 km north of the capital. Known for his opulent palaces, Saddam was living in squalor—a filthy two-room shack—was armed with a pistol, but offered no resistance during his capture by U.S. forces. Categorized as a POW, Saddam will most likely be tried for crimes against humanity. (U.S. DOD)



E.T.? ARE YOU THERE? Unmanned rovers Spirit and Opportunity caused excitement back home with the photos they sent back from their visit to the red planet. The main purpose of the Mars exploration is to search for signs of water—and Opportunity knocked. The rover found water—drenched rocks, showing that life may have existed on the planet. (NASA)



MIRACLE AMID TRAGEDY. Nine days after a deadly earthquake struck Iran, a 97-year-old woman was pulled from the rubble—and asked for a cup of tea. Though Sharbanou Mazandarani weighed less than 30 kg, she was in good physical condition—despite going without water for more than a week. Sadly, Mazandarani was one of only a handful of survivors of the earthquake that measured 6.6 on the Richter scale and shattered the ancient city of Bam. More than 30,000 people died and another 15,000 were injured. (AP/Kamran Jebreili)



WHAT A PARTY. About 500,000 people crowded St. Peter's Square to celebrate Pope John Paul II's silver anniversary—one of the longest reigns atop the Catholic church in its 2,000-year history. The 83-year-old pontiff, known for his conservative views, is credited with playing a major role in the downfall of Communism, is the only Pope to set foot in a Mosque and was a vocal opponent of the war in Iraq. (REUTERS/Dylan Martinez)



ROYAL OVERTHROW. Throw pillows and wall colours were the last thing on style Queen Martha Stewart's mind after being convicted of conspiracy, obstruction of justice and two counts of making false statements in connection with the 2001 sale of her shares in a medical technology company. Stewart, who was found to have benefitted from insider information, faces up to 20 years in jail, but will appeal the conviction. (AP/Akira Ono)



ALL DECKED OUT. Everything about the Queen Mary 2 is gargantuan. It's the largest (137,000 tonnes), longest (345 m), tallest (70 m) and widest (39 m) passenger liner ever. It has 1,250 crew to serve 2,600 passengers. Equipped with the biggest movie theatre on water, a planetarium, casino and five swimming pools, it's no wonder the Queen Mary is also the most expensive cruise vessel at more than \$1 billion. (REUTERS/Peter Macdiarmid)

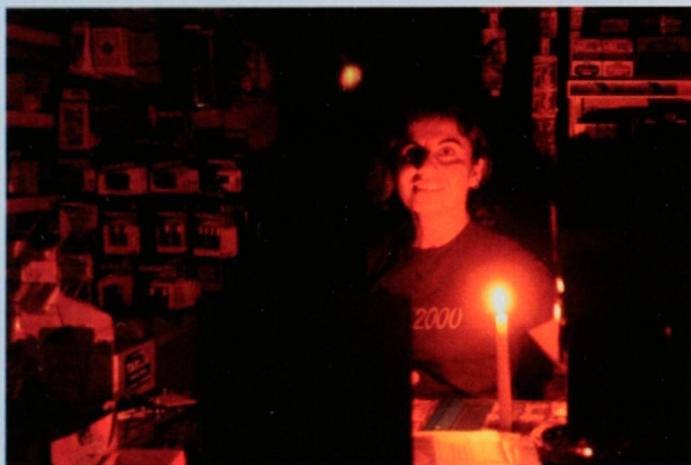


ONLY IN HOLLYWOOD. Screen star Arnold Schwarzenegger muscled his way into politics by becoming governor of California in a recall election. The 56-year-old Republican defeated Democratic incumbent Gov. Gray Davis and 133 other candidates, ranging from veteran politicians to former sitcom celebrities. When he promised, "I'll be back!" in *Terminator*, nobody could have guessed this. (AP/Marcio Jose Sanchez)

Canadian Events



STILL PACKING THEM IN. Nearly 450,000 people braved temperatures that soared above 30° C at a Toronto airfield to watch the legendary Rolling Stones headline Canada's largest-ever rock concert. An effort to rejuvenate tourism in Toronto following the SARS outbreak, the show sparked international media attention for the city and also featured AC/DC, Justin Timberlake and Blue Rodeo. SARS killed 44 Canadians and inflicted \$500 million damage on the Canadian economy. (MACLEAN'S/Peter Bragg)



WHO TURNED OFF THE LIGHTS. Fifty million people in Ontario and seven U.S. states were left in darkness after their highly interconnected power grid crashed last August. While the affected states largely regained generating capacity within 24 hours, millions of Ontarians were forced into a stringent conservation mode for a couple of weeks because eight of the province's 12 operational nuclear reactors were forced into full shutdown. (MACLEAN'S/Peter Bragg)



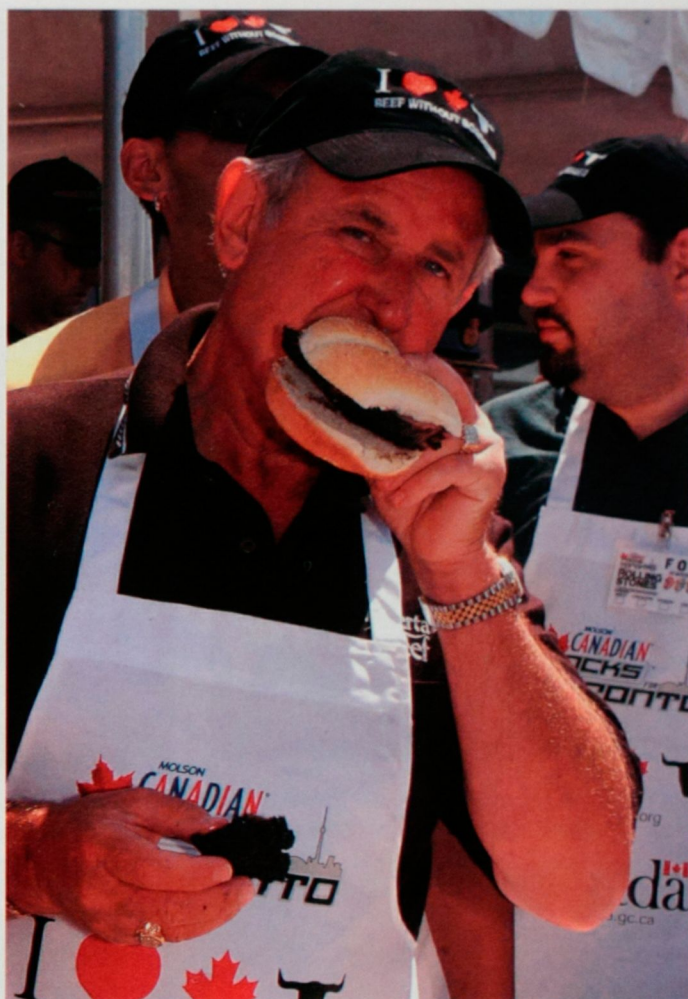
MEMORIES UP IN FLAMES. Towns and cities had to be evacuated as some 2,500 forest fires raised havoc throughout British Columbia. The fires, which damaged more than 266,000 hectares, will drain \$545 million from the province's budget. In Kelowna alone, 238 homes burned down and 30,000 people had to be relocated. (CP/Rich Lam)



A DESTRUCTIVE PATH. What a weather year for the Maritimes, and Halifax in particular. First hurricane Juan's 160 km/h winds uprooted trees that crushed a pair of cars killing two people in the city. The Category Two storm, one of the most damaging in Nova Scotia history, left about 300,000 homes and businesses without power for days. Then came winter and a record blizzard dropping 90 cm on Halifax and forcing states of emergency in Nova Scotia and P.E.I. (CPI/Andrew Vaughan)



LOONIE SPIKES. The Canadian dollar toyed with the 80-cent mark against the U.S. greenback and rose by a stunning 22 per cent in 2003. Though it increased our purchasing power and thus made imports cheaper, Canadian manufactured products and other exports became much more expensive—and less attractive on the foreign market. (MACLEAN'S/Peter Bregg)



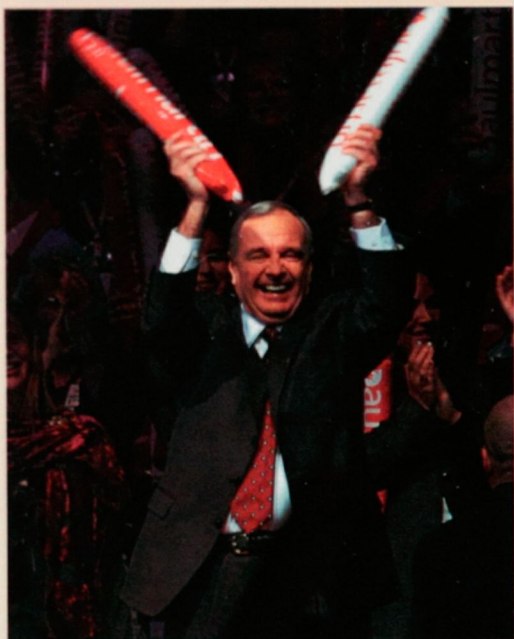
CRAZY COW HYSTERIA. Mad cow disease was detected in a single cow on an Alberta farm in May 2003, shutting Canadian beef out of the U.S. market and causing \$3.3 billion in damages. And as things were starting to get somewhat back on track, another infected Canadian cow was discovered in January, further crippling the fragile industry. (MACLEAN'S/Peter Bregg)



ON THE FIRING LINE. While Canada opted to stay out of Iraq, Ottawa pledged 1,900 troops to the NATO-led operation in Afghanistan. About 1,700 Canadian troops were deployed in Kabul, where seven members of the brave force had been killed in the line of duty by the end of February 2004.

(CPI/Tom Hanson)

Canadian Events



FAMILY FEUD. The sparring between former prime minister Jean Chrétien and Paul Martin continued all year until Chrétien finally stepped down, making room for his former finance minister to take the reins. Soon after moving into 24 Sussex Drive, Martin conducted a major shakeup of Chrétien's cabinet and confronted a major scandal over spending to promote national unity.

(MACLEAN'S/Peter Bregg)



BOOK WORLD LOSES A QUIET GIANT. Carol Shields, 68, one of Canada's most successful writers, succumbed to complications from breast cancer. The former Winnipeg resident, who died in Victoria, wrote 10 novels including the 1993 Pulitzer-Prize winning *The Stone Diaries*.

(CP/Richard Lam)



LET THE GAMES BEGIN. Vancouver-Whistler squeaked out a narrow 56-53 victory over Pyeongchang, South Korea to win the 2010 Winter Olympics. The Games will mark the third time Canada plays host to the Olympics. Calgary hosted the Winter Games in 1988 and Montreal the 1976 Summer Games.

(CP/Richard Lam)



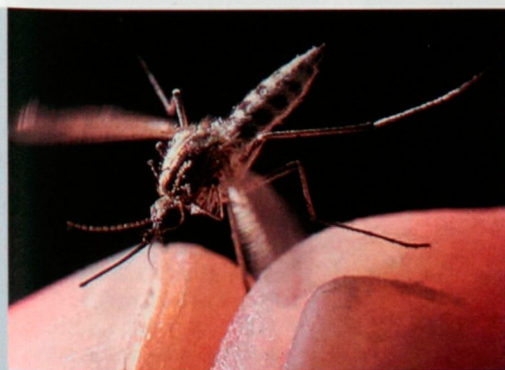
BRUTAL BEATING. Iranian-born Canadian photojournalist Zahra Kazemi was beaten to death in an Iranian jail, wedging a rift between the two nations. The 54-year-old Montrealer was arrested while reporting on the underground pro-democracy movement outside a prison. An Iranian Intelligence Ministry agent has been charged, but pleaded innocent, to causing Kazemi's death.

(CP/Chris Watlie)



ONE BRAVE BOY. Five-year-old Robbie Thompson has been through a lot. To fix veins in his heart that became blocked—placing him at risk of a heart attack—he underwent a heart transplant at Toronto's Hospital for Sick Children, his second in three years. His first came in 1999 when he was just 18 months old, but doctors now are confident that they've fixed the problem.

(CP/Rene Johnston)



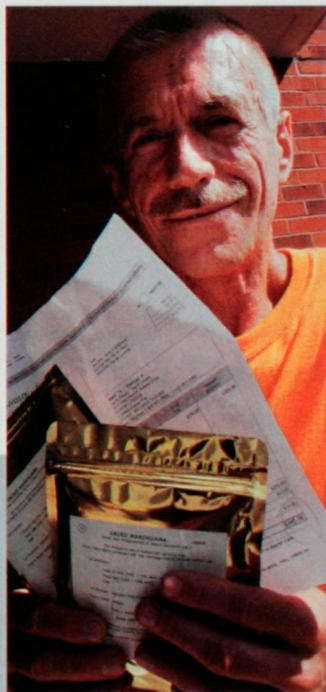
MORE THAN AN ANNOYANCE. With nearly 800 confirmed cases last year, Saskatchewan was the hardest hit province by the West Nile virus. In fact, six of the nine Canadians killed by the mosquito-born virus came from that province. Bug spray sales were up across the country as people tried to protect themselves from the potentially deadly insects.

(CP/Greiff Howe)



POINTING THE FINGER. A judicial inquiry has been established to get to the bottom of the Maher Arar affair. After landing in New York City en route home to Ottawa following an overseas holiday, the 34-year-old Canadian was held in custody for 13 days and then shipped off to Syria by U.S. officials, who apparently did not inform Canadian authorities of the deportation. In Syria, where Arar was born, he claims that he was tortured and accused of having ties to al-Qaeda. He remained imprisoned in Syria for a year until sustained public pressure, led by his wife, Monia Mazigh, secured his return to Canada.

(CP/Tom Hanson)



POT LAWS MELLOWED OUT.

Canada became the first country to distribute pot to individuals who were deemed to have a medical right to use it. The government is appealing the ruling, but will allow doctors to dispense seeds or mature plants at \$5 a gram. In a separate ruling, Ottawa decriminalized possession of small amounts of pot, making it a fineable offence.

(CP/Frank Gunn)



TO WED, OR NOT TO WED. Widespread controversy greeted provincial court rulings in Ontario and B.C. legalizing same-sex marriages. Most churches opposed the decision, but public opinion overall is slightly favourable. Meanwhile, thousands of gay couples have tied the knot, and many American couples have flooded across the border to take advantage of the more relaxed law. Many Canadians argue that changing the definition of marriage—from a union between a man and woman, to one between two people—uproots a fundamental tenet of society. Others say equality under the law should include gay marriages. The Supreme Court is expected to have the final say on the matter.

(CP/Frank Gunn)

Music

HARD TO LOOK ANY MORE UP. Shania Twain hosted the Junos, had two major TV specials and received a slew of awards (including Artist of the Year at the 2003 Junos). Now, CBC is making a movie on her life story, so far. And *Up!*, the 38-year-old Timmins, Ont.-native's latest CD, has sold more than nine million copies.



(MACLEAN'S/Peter Bregg)



ROCK ON. Nickelback is not the critics' favourite band, but the Calgary-based rockers have earned an incredible fan following with their straight-ahead rock style. *The Long Road* earned them a pair of 2004 Grammy nominations—Best Rock Record and Best Rock Song for *Someday*.

(MACLEAN'S/Peter Bregg)



A LEGEND RETURNS. After five years away from the music business, Sarah McLachlan—best known as the founder of the all-female tour Lillith Fair—brought her haunting voice back to the masses with *Afterglow*. A fitting title considering the 36-year-old Vancouverite gave birth to her first child, a daughter named India, during her hiatus.

(CP/Aaron Hart)



TOUGH ACT TO FOLLOW. The world's most famous skater-girl, Avril Lavigne, 19, is putting together the follow-up CD to her 2002 smash hit *Let Go*, which sold nearly five million copies. The pop-rockster from Nepean, Ont., is working with former Evanescence guitarist Ben Moody and singer-songwriter Chantal Kreviazuk on her sophomore release—and hopes to have it on shelves late in 2004.

(MACLEAN'S/Peter Bregg)



HOW TO MAKE A POP STAR.

Following the incredible success of *American Idol*, which spawned singers Kelly Clarkson and Clay Aiken, producers of *Canadian Idol* began the search for our first music idol. Ben Mulroney hosted the talent show that attracted as many as three million viewers, the most-watched Canadian TV show in history. In the end, the big winner was Ryan Malcolm, 25, a singing waiter from Kingston, Ont.

(CP/Frank Gunn)



PRETTY FRESH IDEA.

Winnipeg-based rapper Fresh I.E. is a pretty unlikely candidate for a Grammy nomination. In fact, few Canadians even know who he is since his gospel infused hip-hop album was not even distributed in Canada until after being nominated in the rock gospel category. The one-time pimp and drug pusher, whose real name is Rob Wilson, is the first Canadian rapper to earn a Grammy nomination.

(Brian Donogh)



QUEEN OF THE GRAMMYS. The ultra-talented actress-singer-writer-producer Beyoncé Knowles has proven she can do it all—and she's just 21. Knowles has also landed some pretty big endorsement deals—including Tommy Hilfiger perfume and Pepsi. The Houston-native's debut solo album, *Dangerously in Love*, spent 2003 in heavy rotation at radio stations and in the clubs. Not to mention five Grammy awards, including Best R&B album. (AP/Reed Saxon)



SEE YOU IN COURT. Downloading music has become pretty serious business. The Canadian Recording Industry Association has asked the courts to order Internet providers to reveal the names of 29 file swappers in the lead-up to lawsuits against those who share a large number of music files on the Internet. In the U.S., the Recording Industry Association of America has filed lawsuits against nearly 1,000 Americans. On-line piracy cost the music industry an estimated US\$2.4 billion in 2003. (MACLEAN'S/Peter Bregg)



THREE TIMES GOLDEN. The flamboyant hip-hop duo OutKast won three Grammy awards—including Album of the Year for *Speakerboxxx/The Love Below*, marking the first time an R&B group has won the award. The duo's two-disc release also won them Best Rap Album. Included on their smash hit is the chart-topping single *Hey Ya!*, which won a Grammy for best urban/alternative performance. (AP/Kevork Djansetian)

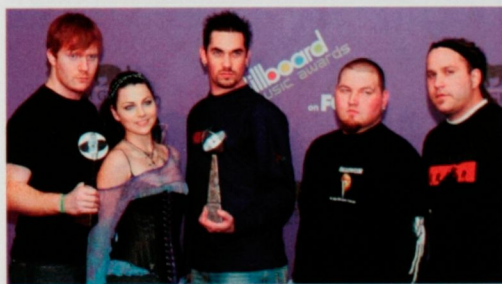
A SECRET NO MORE.

The White Stripes were once indie music darlings from Detroit, but the huge success of *Elephant* in 2003 propelled lead singer and guitarist Jack White and drummer Meg White (they are divorced) into celebrity status. Jack's relationship with Oscar winner Renée Zellweger also kept him in the gossip columns. (AP/Tammy Arroyo)



IS SHE? ISN'T SHE?

Britney Spears took weird behaviour to a new level. In early January, the 22-year-old pop princess married small town Louisiana childhood friend Jason Alexander, but quickly had the marriage annulled. Spears may be just 22, but *In the Zone* is her fifth album. (REUTERS/Jim Ruymen)



FROM THE DARKNESS. Goth-inspired Arkansas rockers Evanescence made the big time with *Fallen*, which earned them the Grammy for Best New Artist. Even though Ben Moody, a founding member and guitarist, quit the band, singer Amy Lee kept things together and rode the success of the single *Bring Me To Life*, which was also featured on the soundtrack of *Daredevil*, starring Ben Affleck and Jennifer Garner. (AP-Eric Jamison)



ALL GROWN UP.

Justin Timberlake made a smart move by breaking free from the chains of boy-band N'Sync. His first solo album, *Justified*, earned the 23-year-old two Grammy awards—and *Charlie's Angel* Cameron Diaz was almost always on the arm of the one-time Mouseketeer. Read all about Timberlake in his autobiography, including the Janet Jackson Super Bowl fiasco, due out in the fall. (AP/Kevork Djansetian)

TOP 10 ALBUMS FOR 2003

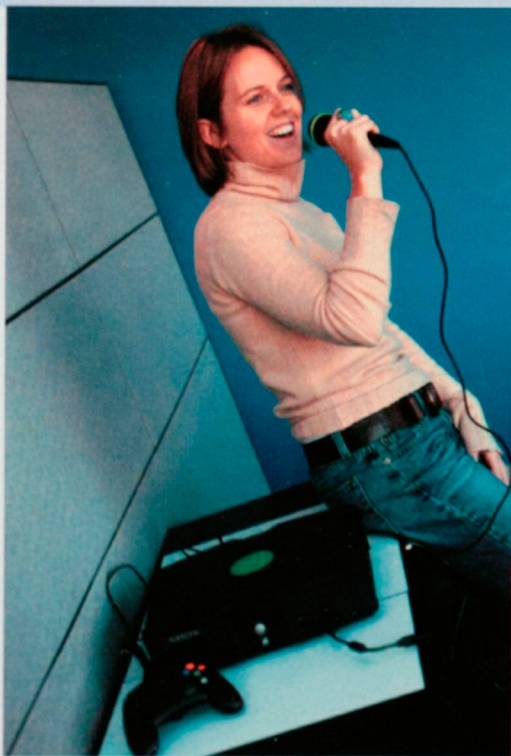
	TITLE	ARTIST
1.	GET RICH OR DIE TRYIN'	50 CENT
2.	COME AWAY WITH ME	NORAH JONES
3.	UP!	SHANIA TWAIN
4.	HOME	DIXIE CHICKS
5.	LET GO	AVRIL LAVIGNE
6.	METEORA	LINKIN PARK
7.	8 MILE	SOUNDTRACK
8.	FALLEN	EVANESCENCE
9.	TIM MCGRAW AND THE DANCEHALL DOCTORS	TIM MCGRAW
10.	STRIPPED	CHRISTINA AGUILERA



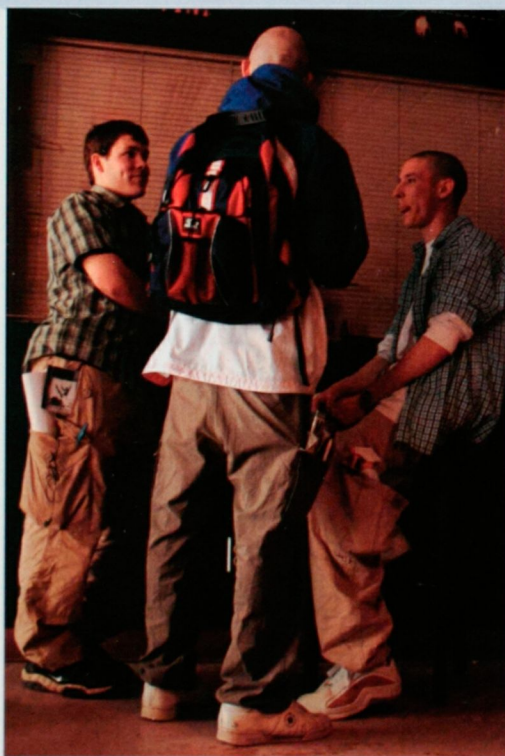
IF YOU CAN'T STEAL 'EM, BUY 'EM. With the threat of lawsuits hanging over the heads of on-line pirates, thousands turned to Web sites like *Puretracks.com*, which offer a legal alternative. At 99 cents per song, the Toronto-based firm did pretty brisk business. Seeing that success, *Archambaultzik.ca* became the second Canadian firm on the scene, with a French language site. (MACLEAN'S/Peter Bregg)



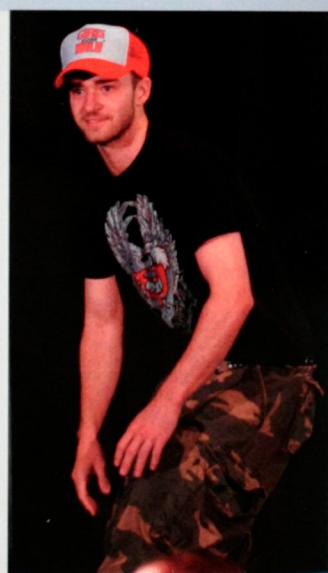
LITTLE GUYS PACKS SOME PUNCH, TOO. Apple's new iPod mini is business card-sized, has 4GB of memory, holds 1,000 songs and will be priced at about \$325. Of course you can stick with the somewhat larger—albeit still hand-held—original that's slightly more expensive but holds a whopping 10,000 songs. You might need that type of variety if, for instance, you're planning to travel around the world three times. (MACLEAN'S/Peter Bregg)



SOUND LIKE AVRIL OR NICKELBACK. Or at least sing along. PlayStation 2's *Karaoke Revolution* is the first interactive karaoke video game, giving aspiring pop stars a chance to show what they've got. The game uses a voice analyzer to rate the player's performance. It might kick-start your career—or bring those big dreams crashing down. (MACLEAN'S/Peter Bregg)



CAN YOU EVER HAVE ENOUGH POCKETS? It's no wonder cargo pants are still all the rage—especially for the guys. From your MP3 player, cellphone, Personal Digital Assistants (PDA) and wallet, you have a lot to carry around. Until the man purse becomes more commonplace among the teen set, cargo wear will remain a popular choice for many. (MACLEAN'S/Laigh-Ann Harper)



TRUCKER CRAZE. Pop star Justin Timberlake started the craze when he wore a Von Dutch hat to Grammy night parties in 2003. Other celebrities quickly followed suit—including Paris Hilton and Nicole Richie on TV's *The Simple Life*, making the truckers' hat cool. Von Dutch Originals also hawks jeans, T-shirts and motorcycle jackets, but it's the wide-billed, foam-front truckers' hat (which cost upwards of \$160) that has caused a consumer stir. (MACLEAN'S/Peter Bregg)

(FOX/Sam Jones)



(AP/Matt Sallies)

home during their first year of wedded bliss. *Survivor* was back for another season—some say its best yet—and there was no shortage of shows on which contestants set out in search of love: *The Bachelor*, *The Bachelorette*, *The Next Joe Millionaire* and *Average Joe*. If the sappy scenes in those shows didn't make you sick, *Fear Factor*—with its disgusting taste tests—probably did. Live maggots, anyone?

(NBC/Eric Liebowitz)

Television

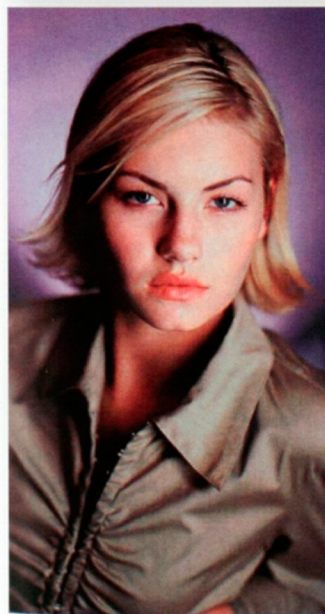
WAY TOO STRANGE FOR FICTION. When it came to reality TV, celebrities took centre stage. *The Simple Life* sent hotel heiress Paris Hilton and Nicole Richie, the daughter of pop-star Lionel Richie, to a farm in the deep south. *Punk'd* gave "it" boy Ashton Kutcher a platform to pull pranks on unsuspecting celebs. Donald Trump went in search of an assistant in *The Apprentice*. And don't forget *Newlyweds*, which opened the front doors of pop singers Jessica Simpson's and Nick Lachey's



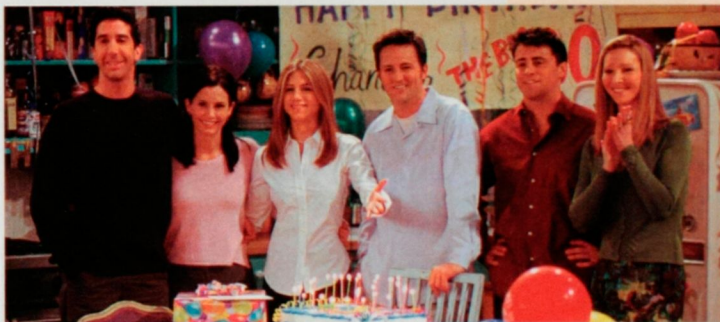
(CBS)



(REUTERS/Fred Prouzet)



A CANADIAN INVASION. The set of the Emmy-award winning TV drama 24 is brimming with Canadiana. The show's star, Kiefer Sutherland, who plays federal agent Jack Bauer, is the son of Saint John, N.B.—native Donald Sutherland, and co-star Elisha Cuthbert, who has the role of Bauer's daughter Kim, hails from Calgary. (FOX)



NOW YOU CAN GO OUT THURSDAY NIGHT. After a decade of incredibly successful seasons, the cast of *Friends* are calling it quits. But don't worry fans because it's highly unlikely that you've seen the last of these guys. Who knows, if we're really lucky, maybe there will be six spinoffs. (NBC)



HAVOC ON PARLIAMENT HILL. Rick Mercer, a master of Canadian satire, has returned to prime time. On CBC's *Rick Mercer's Monday Report*, he uses many of the old tricks he perfected during his days on *This Hour has 22 Minutes*, and later on *Talking to Americans*. Never mind the Opposition parties, Mercer could become Prime Minister Paul Martin's greatest threat. (MACLEAN'S/Peter Bregg)

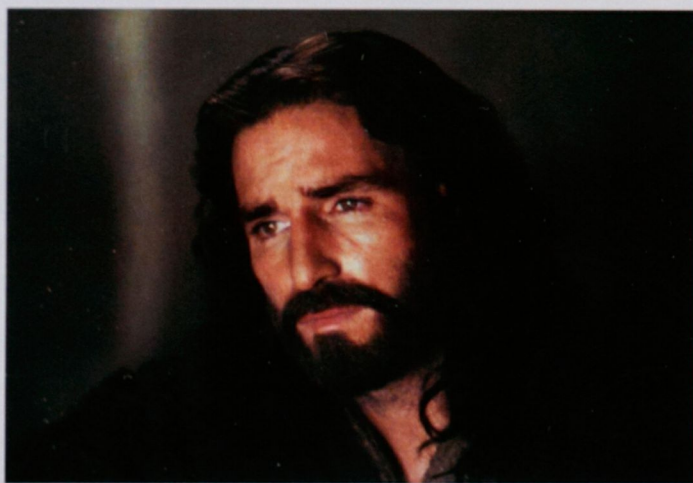


THE LAUGHTER FADES TO BLACK. Tragedy struck *8 Simple Rules . . . for Dating my Teenage Daughter* when the show's 54-year-old star, John Ritter (who played Paul Hennessy) collapsed on the set and later died of heart complications. In an attempt to fill the void, *Just Shoot Me*'s David Spade joined the *8 Simple Rules* cast as C.J., Kate's (Katey Sagal) pesky nephew. (REUTERS/Robert Galbraith)

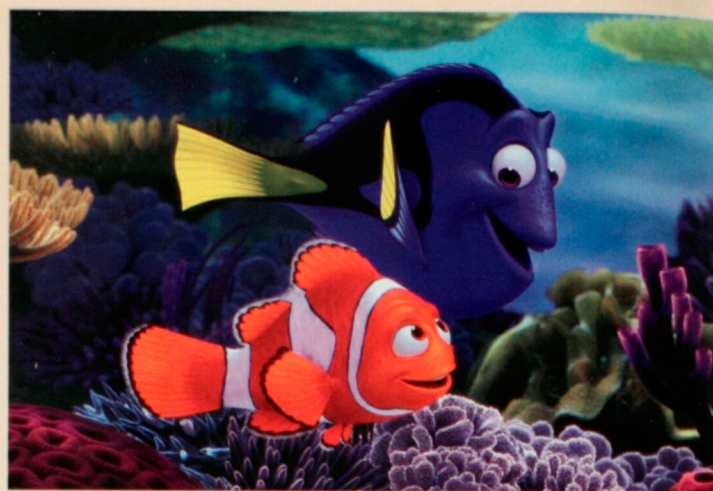
Movies



TO THE VICTOR, GOES THE SPOILS. Director Peter Jackson's third epic instalment of J.R.R. Tolkien's *Lord of the Rings* series cleaned up at the Academy Awards and the box office. *The Lord of the Rings: The Return of the King*, which cashed in with US\$351 million in just seven weeks, won best picture, best director and nine other statues for a record-tying total of 11. (Pierre Vinet/Newline Prod.)



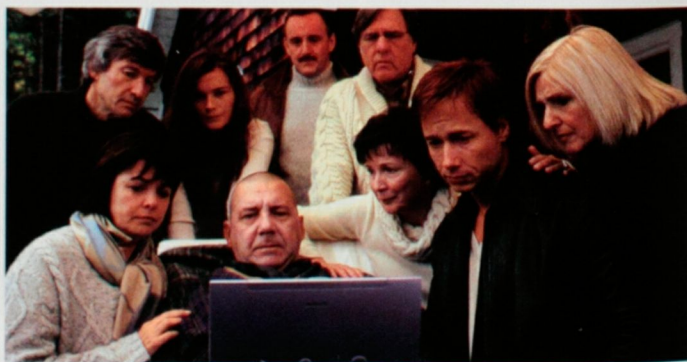
A VERY TOUCHY SUBJECT. Mel Gibson's *The Passion of the Christ* is creating more controversy and buzz than any film in years. Focusing on Jesus's final 12 hours on earth, Gibson has been slammed for the movie's excessive blood and gore, and alleged anti-Semitism. The controversy has divided church officials and critics alike. Nevertheless, the film put up the second-best ever five-day figures for a movie opening with ticket sales of US\$117.5 million. Only *The Lord of the Rings: The Return of the King* at US\$124 million grossed more. (ICON PRODUCTION)



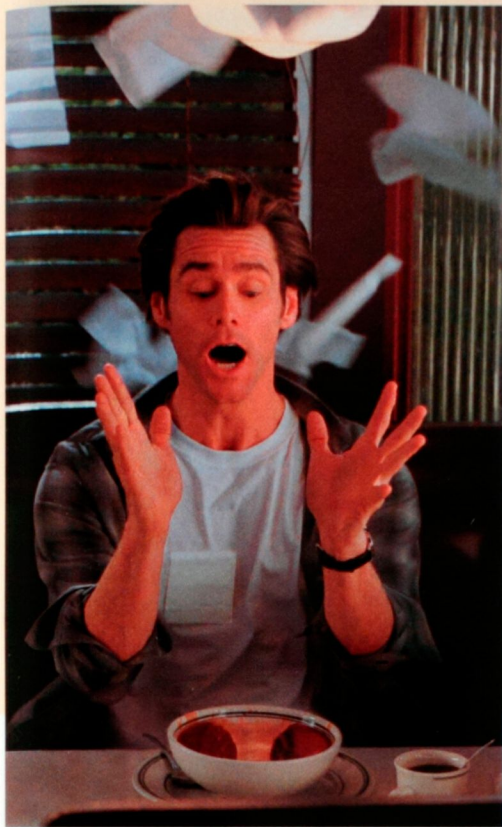
AUDIENTES TAKE THE BAIT. And when the stars are this cute, who wouldn't? Crowds poured into theatres to watch *Finding Nemo*, the animated comedic adventures of the fretful clownfish Marlin (voiced by Albert Brooks) and his young son Nemo (Alexander Gould). Voted best animated film at the Oscars, *Finding Nemo* was also one of the top-selling DVDs of 2003. (DISNEY/PIXAR FILMS)



AHOY, JOHNNY. People's Sexiest Man Alive, Johnny Depp (above), gets ugly for his role as rogue pirate Jack Sparrow in *Pirates of the Caribbean: The Curse of the Black Pearl*. Wearing heavy black eyeliner and speaking with a drunk-like slur, Depp's character and Will Turner (Orlando Bloom) try and stop a ship of dangerous pirates led by Captain Barbossa (Geoffrey Rush) and recover lost treasure. (WALT DISNEY PICTURES)



A PERFECT SEND-OFF. Satire or drama, *The Barbarian Invasions* is a winner for Denys Arcand. The story: family and friends of a cancer patient converge on an overcrowded Quebec hospital to share in the final days of his life. The bittersweet, often funny movie won Montreal director Arcand an Oscar for best foreign film at the 2004 Academy Awards and received two prizes at the 2003 Cannes Film Festival, including best screenplay. (MIRAMAX)



TOILET HUMOUR AT ITS BEST. Steve Stifler (Seann William Scott, far left) and the *American Pie* gang have returned for *American Wedding*. Centered around the wedding of Jim (Jason Biggs, centre) and Michelle (Alyson Hannigan), the usual series of hijinks prevail. If the first couple of *American Pie* flicks grossed you out, beware. This one really takes the cake. (UNIVERSAL)

IT'S NOT EASY BEING GOD. Just ask Bruce Nolan (Jim Carrey). After Nolan is given God's powers in *Bruce Almighty*, things get a little chaotic when he tries to give everyone what they pray for. The real test is his relationship with girlfriend Grace (Jennifer Aniston) whom he loses during his ultimate power trip. Ultimately, Bruce proves he's only human.

(Ralph Nelson/Illusion Arts)



ROMANCE TIMES 50. Adam Sandler and Drew Barrymore, who lit up the big screen when they paired in *The Wedding Singer*, are back with another romantic comedy. In *50 First Dates*, Henry Roth (Sandler) is a veterinarian living in Hawaii who falls for Lucy (Barrymore). The problem is that Lucy suffers from short-term memory loss and can't remember meeting him, so Henry has to woo her every day with the hope she'll fall in love with him—again, and again and again.

(COLUMBIA)

MUSICAL MASTERPIECE. Failed rock star Dewey Finn (Jack Black) gets tossed from his band, and needs cash fast. So, in *School of Rock*, he scams himself a gig as a 4th grade substitute teacher and decides to teach a group of school kids how to play rock 'n' roll. His goal? To win a local band contest and rejuvenate his own fledgling career. Hilarity ensues. (AP/Kevork Djansezian)



CAN'T LIVE UP TO THE HYPE. While the crowds poured into theatres to watch Neo (Keanu Reeves) and the rest of the crew in *The Matrix—Reloaded*, and *The Matrix—Revolutions* (both released in 2003) most left disappointed. Sure, the special effects were cool, but after the outpouring of praise following the original *Matrix* in 1999, the two sequels offered up good action, but fell flat as far as plot was concerned. (WARNER BROTHERS)



MUTANTS TIMES TWO. The mutants band together in *X2* to fight their common enemy, Gen. William Stryker (Brian Cox), who plans to destroy them. Wolverine (Hugh Jackman, above) leads a pack of mutants played by a star-studded cast including Halle Berry, Patrick Stewart, Anna Paquin and Canadian Shawn Ashmore as Iceman.

(FOX)



TOP MOVIES OF 2003 (US\$)

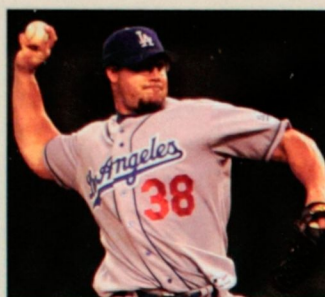
THE LORD OF THE RINGS: THE RETURN OF THE KING	351 million
FINDING NEMO	340 million
PIRATES OF THE CARIBBEAN	305 million
THE MATRIX: RELOADED	282 million
BRUCE ALMIGHTY	243 million
X2: X-MEN UNITED	215 million
ELF	173 million
TERMINATOR 3: RISE OF THE MACHINES	150 million
THE MATRIX REVOLUTIONS	139 million
BAD BOYS II	139 million



THE HEIR APPARENT? Not since Michael Jordan entered the league 20 years ago has a rookie been more highly touted than Cleveland Cavaliers guard LeBron James. The No. 1 pick in the NBA's 2003 draft even signed a US\$90 million Nike shoe deal before his first game. James, 19, joined the NBA straight out of high school, but by scoring 20 points a game has proven he can play with the big boys. (AP/Eline Thompson)



JUSTICE, AT LAST. It took a while for Beckie Scott, but it was well worth the wait. Nearly two years after placing third at the 2002 Winter Olympics in Salt Lake City, the cross-country skier was awarded the gold medal. The 29-year-old from Vermilion, Alta., won the top prize after the two Russians who finished ahead of her tested positive for drugs and were disqualified. (AP/Darron Cummings)



FIREBALLER TAKES TOP PRIZE. With 55 saves in as many attempts, Los Angeles Dodgers hard-throwing closer Eric Gagné was the National League's Cy Young Award winner. The 27-year-old Montrealer is only the second Canadian to win the major leagues top pitching prize—Chicago Cubs Ferguson Jenkins from Chatham, Ont., won in 1971. (AP/Paul Sancya)



WISE BEYOND THEIR YEARS. They were the second youngest team in soccer's 2003 World Cup, but Canada's national women's squad didn't let that get in the way of a strong fourth place showing. The young but fiery club was the first Canadian team, men's or women's, to win a World Cup game and the first to reach the playoffs, where they were stopped 3-1 by the U.S. squad in the battle for third place. (CP/Frank Gunn)



ESKS GET LAST LAUGH. The Edmonton Eskimos enacted revenge by defeating the Montreal Alouettes 34-22 in the 2003 Grey Cup. The win, on Saskatchewan's Taylor Field, made up for a home field loss to the Alouettes in the 2002 championship game. Edmonton running back Mike Pringle (above) gained 70 yards in the contest, becoming the all-time Grey Cup rushing leader with 393 yards in four games. (CP/Ryan Remiorz)



CAPTURING POLE POSITION. After 13 years as a pro, Toronto's Paul Tracy won his first CART drivers' championship. The 34-year-old took home the checkered flag in seven races, including wins at both the Toronto and Vancouver Molson Indys. Tracy became only the second Canadian to win the season trophy—Quebec's Jacques Villeneuve won in 1995. (AP/Guillermo Arias)



THE WAY THE GAME WAS MEANT TO BE PLAYED. Not even -20° C cold and wind could wipe the smiles from the faces of the 56,000 fans at Edmonton's Commonwealth Stadium who came to watch the first ever outdoor NHL game. Still, the main attraction was Wayne Gretzky in an Oilers uniform for the pre-game legends exhibition contest, with Guy Lafleur (centre) and Mark Messier. (CPI/Adrian Wyld)



LITTLE LEFTY THAT COULD. Standing just five-feet, eight-inches, Bright's Grove, Ont.-native Mike Weir is no giant. But he is carrying around some big sticks these days. Last year, Weir made history when he won the Masters (receiving the Green Jacket from defending champ Tiger Woods, above), becoming the first Canadian to win one of golf's major championships. Weir also won two other tournaments, finishing fifth on the 2003 money list with nearly US\$5 million. He is continuing his hot play in 2004 and won the Nissan Open in February. (AP/Elise Amendola)



IN A FLASH, SHE'S A STAR. In 12.53 seconds, Perdita Felicien went from an unheralded sprinter from Pickering, Ont., to a world-class hurdler. The 23-year-old became the first Canadian woman to win gold at an international track event when she won the 100-m hurdles at the World Championships in Paris. She followed that up this year by winning the 60-m hurdles at the World Indoor Championships. But here's proof Felicien has really made it—she now has a shoe deal with Nike. (AP/Michael Probst)



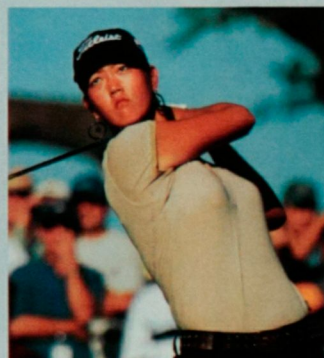
MR. PERFECTION. Oakville, Ont.-native Mike Vanderjagt has booted his way into the NFL record books. During the 2003 campaign, the Indianapolis Colts place-kicker went 37-for-37, proving that the extra point after is truly automatic. He also set an NFL record with 41 consecutive field goals. Vanderjagt, 33, bounced among Saskatchewan, Hamilton and Toronto in the CFL before joining the Colts in 1998.

(AP/David J. Phillip)



NHL CRASH SHOCKWAVES.

Atlanta Thrasher superstar right-winger Dany Heatley returned to the ice in January, four months after suffering serious injuries in a car crash that killed his 25-year-old friend and teammate Dan Snyder from Elmira, Ont. Heatley, 23, who was raised in Calgary, was charged with vehicular homicide after he lost control of his Ferrari, which led to the fatal car crash. He faces up to 15 years in prison. (REUTERS/Mike Cassese)

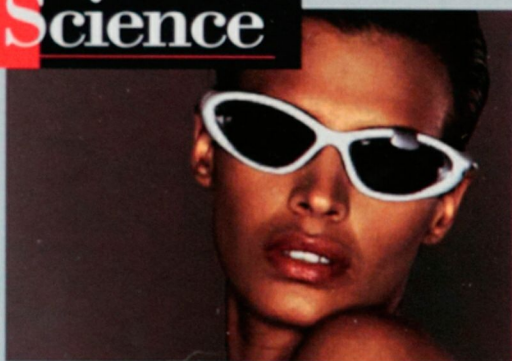


FEMALE TIGER. Michelle Wie is only 14, but she can drive a golf ball 300 yards, further than most grown men. Following in the footsteps of Annika Sorenstam, who last year was the first woman in 58 years to play in a PGA event, the six-foot tall Wie took her swings at a men's tour stop in January in Hawaii—and missed the cut by just a stroke. The comparisons to a young Tiger Woods were inevitable.

(AP/Eric Risberg)

THE 2003 CHAMPIONS

STANLEY CUP	NEW JERSEY DEVILS OVER ANAHEIM MIGHTY DUCKS	4-3 SERIES
GREY CUP	EDMONTON ESKIMOS BEAT MONTREAL ALOUETTES	34-22
SUPER BOWL XXXVIII	NEW ENGLAND PATRIOTS OVER CAROLINA PANTHERS	32-29
PGA	VIJAY SINGH	\$7.6 million (U.S.)
LPGA	ANNIKA SORENSTAM	\$2.0 million (U.S.)
NBA	SAN ANTONIO SPURS OVER NEW JERSEY NETS	4-2 SERIES
WORLD SERIES	FLORIDA MARLINS OVER NEW YORK YANKEES	4-2 SERIES
WOMEN'S TENNIS	KIM Clijsters	\$4.0 million (U.S.)
MEN'S TENNIS	ROGER FEDERER	\$4.0 million (U.S.)

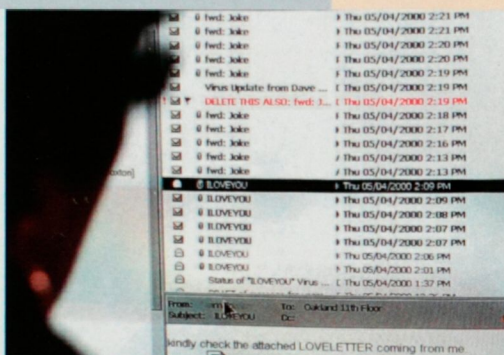


(MACLEAN'S Peter Bragg)

ALWAYS LOOK YOUR BEST. Because you never know who may be taking your picture. Hewlett Packard in Britain has created eyeglasses with a built-in camera that constantly photographs everything the wearer sees. Meanwhile, camera phones are becoming all the craze. Now you can snap off a pic, and use the instant messaging feature on your phone to send it to all your friends. Experts worry about privacy implications. No kidding. (MOTOROLA)



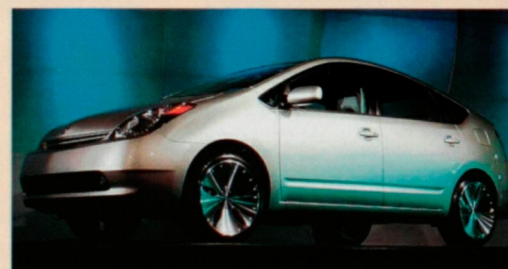
BEIJING . . . WE HAVE LIFT OFF. After 11 years of planning, China launched its first piloted spacecraft—becoming the third nation after the former Soviet Union and the U.S. to send humans into space. China's first *taikonaut* is Yang Liwei, a 38-year-old fighter pilot. After multiple satellite launch failures during the '80s and '90s, Chinese officials kept details of the mission secret. But they did release a song to mark the historic occasion called, guess what, *Flying*. (AP/Li Gang)



THIS MESSAGE COULD SELF-DESTRUCT. The Mydoom computer virus flooded Internet users' inboxes in 214 countries to become what some experts claim was the fastest-spreading e-mail virus in history. A variant of the virus that takes aim at Microsoft's Web site prompted the software giant to issue a US\$250,000 reward for information leading to the arrest of the mad scientist who created the bug. (AP/Dino Vourmas)



HATE NEEDLES? Then you might soon be in luck. Replacing the needle-administered flu vaccination in many parts of the U.S. is a far less annoying nasal spray. The spray, which contains a live—albeit weakened—form of the flu is only recommended for healthy people between five and 49. It's not expected in Canada until 2007. (AP/Chitose Suzuki)



AND IT EVEN PARKS ITSELF. Japanese car maker Toyota was able to cut the price of its gas-electric Prius to about \$30,000, sparking a worldwide buying spree. Global Prius sales targets for 2004 have skyrocketed from 76,000 to 130,000. And for an extra \$2,900, you get the Intelligent Parking Assist program, which makes parallel parking a breeze. The car actually parks itself, after you have defined where you want to park on a computerized screen. (REUTERS/Jeff Christensen)



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