



1989

UNIVERSITY OF TORONTO

MBA



1989

FACULTY OF MANAGEMENT

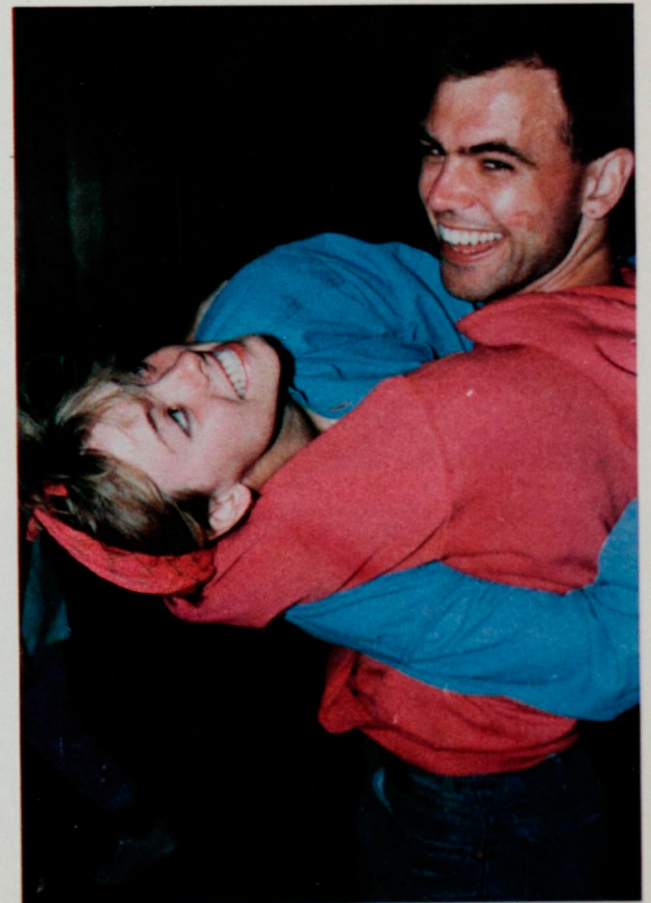
UNIVERSITY OF TORONTO

TORONTO, ONTARIO, CANADA

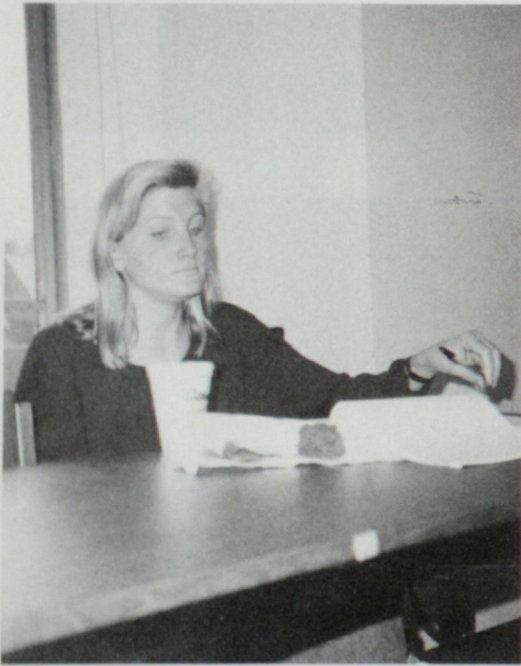
MBA

BIG TIME



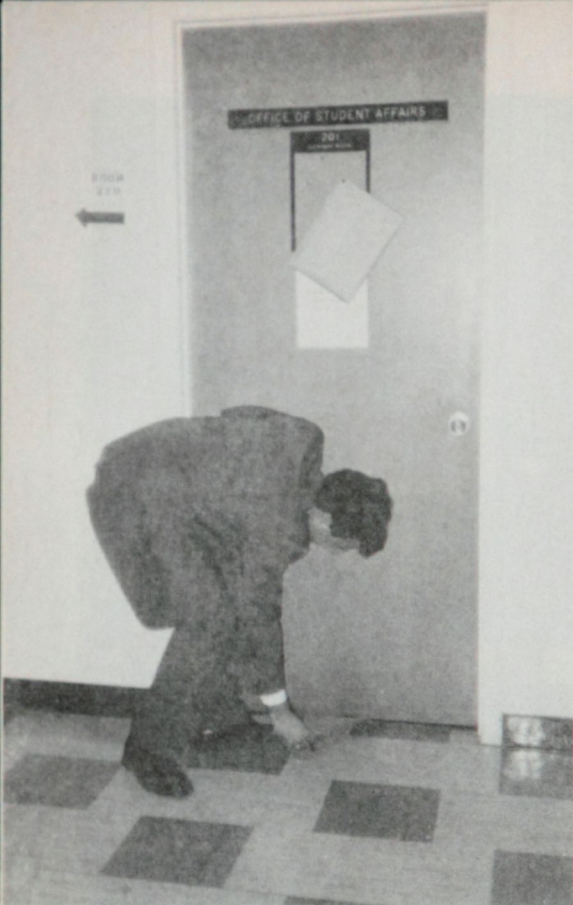


WHAT A WONDERFUL WORLD!



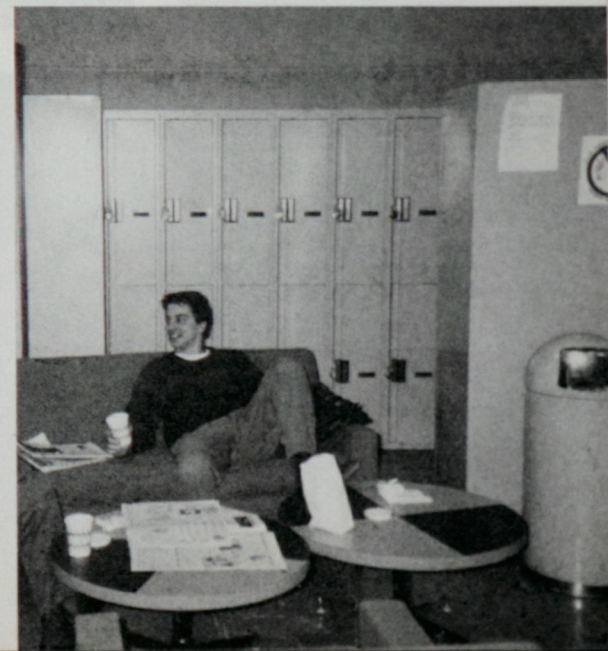
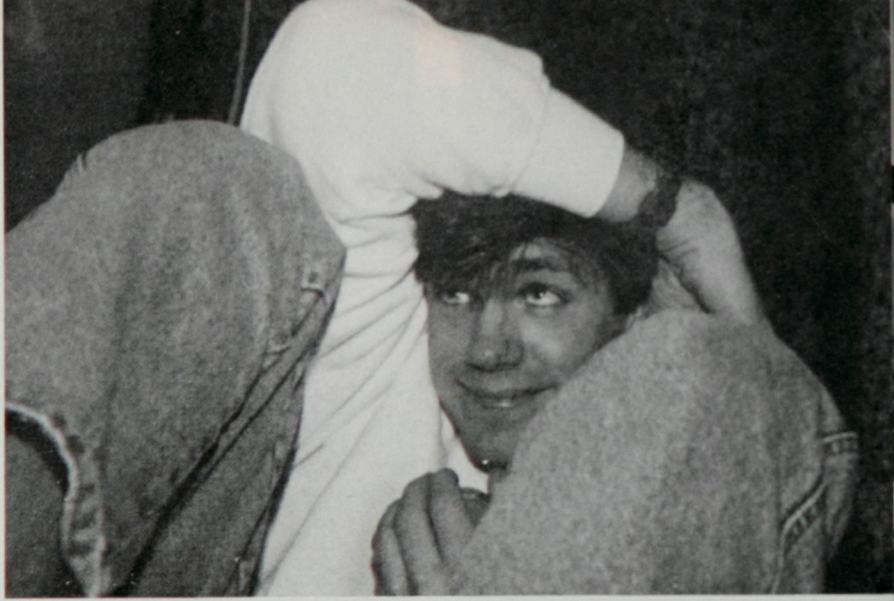


The life of an MBA is very strenuous. Opposite page, top right: It looks like Bill Crimp is being inaugurated as GBC President! Opposite page, middle right: The second years are having just as much fun at orientation as the first years . . . if not more. This page, middle left: Mike Garratt and Brian Daly are showing Sharon Brodovsky the MBA way! Middle right: Cybelle and Daniela are taking a break (again).

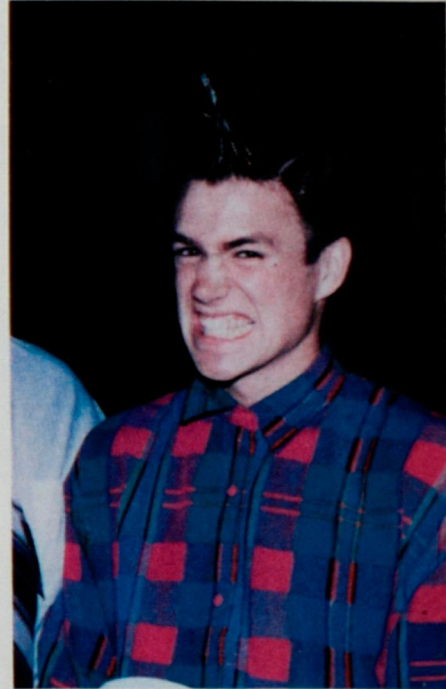


Opposite page, middle right: Looks like Charles is at it again! This page, middle left: Senor Rocky, the new spokesperson for Red Baron beer. Top right: Thirsty Thursday presents Royal Caribbean Cruises. Gary, Elon, Eric, and Greg appear to be enjoying the sites from Toronto's waterfront. Opposite page, top right: Jim Bennett finally succumbs to the pressures of MBA.









**MBA —
MORE THAN
A FEELING!**

ORIENTATION — THERE'S NO LIFE LIKE IT!!

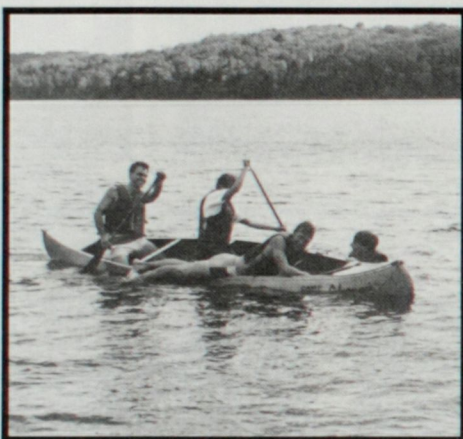




One week at Olympia Sports Camp. First year MBA's were greeted with orange juice and champagne . . . and then the festivities began! The days were filled with rigorous sporting activities and mind-boggling academic events. The sight and smell of beer was everywhere. Who will forget: The Great Egg Drop, canoe races, baseball games, the Peanut Butter game, and . . . oh yeah — the boat races!

COULD YOU IMAGINE A WEEK . . .

The nights proved to be equally exciting (for those who attended) with a tacky tie contest, a sock hop, Cannes commercials and several bonfires. However, the real hit of every evening was the sauna. The hoola hoop contest on the last night was a great success. Adele Sommerfield was able to demonstrate her keen sense of rhythm to capture the title of Hoola Hoop champion. And who will forget the talent we discovered at the last dance? Our very own Sandy, Gary and Ron singing "You've lost that loving feeling" in perfect harmony.





This and opposite page, top middle: Although both first and second years put up a good fight in the tug-of-war, the incoming students proved more powerful (again). This page, top right: Once again Pat demonstrates one of her many talents. Middle left: Aseem, Peter, and Kevin enjoy their favorite event offered at Olympia — drinking.

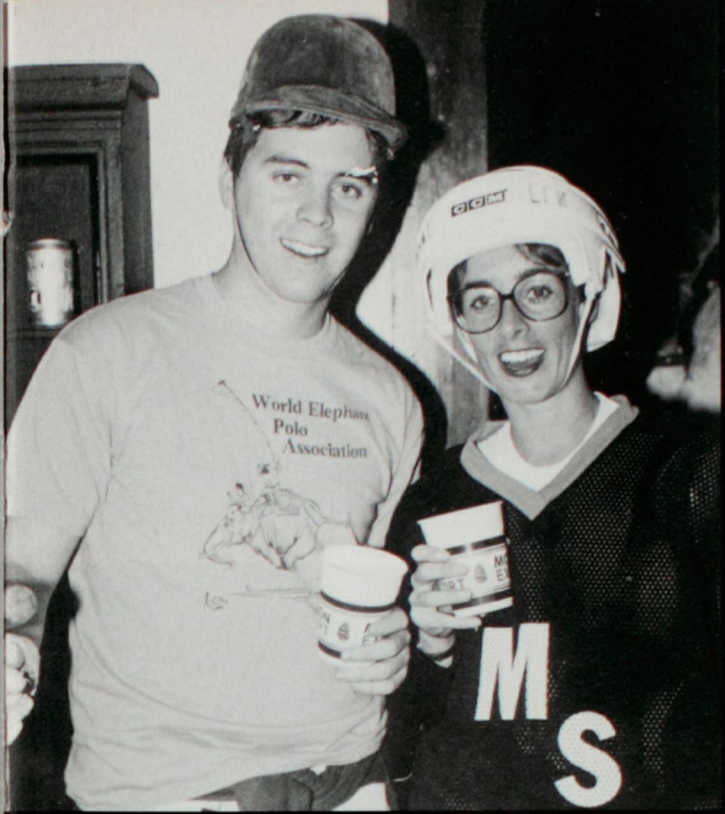


HALLOWE'EN



Spooky Thursday was held at the Frat House on Bedford. Did you recognize: Michael Koerber as the hunchback? the town crier aka Frank Dennis? the California raisins — Shayna and Doug? Tara Podolsky returning from the Planet of the Apes? how about Bill, Charles and Jamie as Jamie, Bill and Charles? The imaginative costumes were surely an indication of MBA creativity. In true MBA spirit, drinking and dancing were prerequisites for a good time!

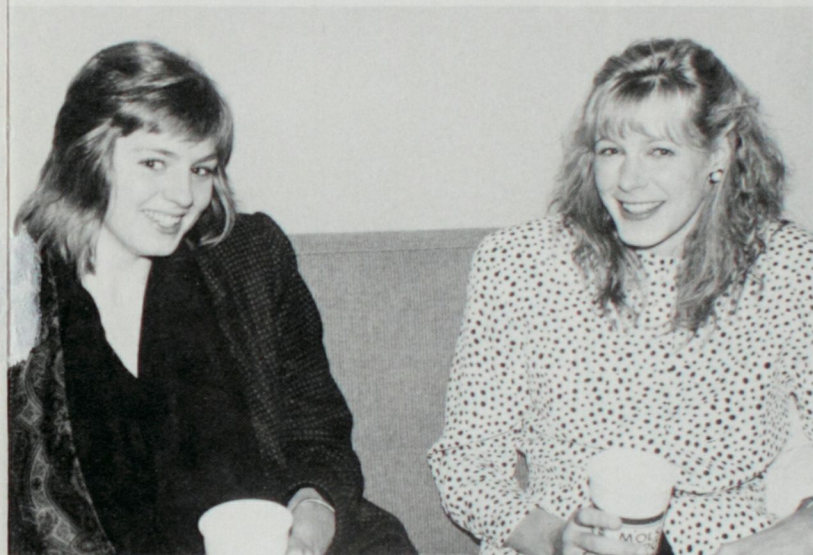




CHRISTMAS AT REMY'S

Relief came December 20, 1988 when Christmas exams were over! To begin the holiday season right, the MBA Christmas party was held at Remy's. Highlights included: the lady in red, fancy hors d'oeuvres, George Main's tropical tie and tequila shots.

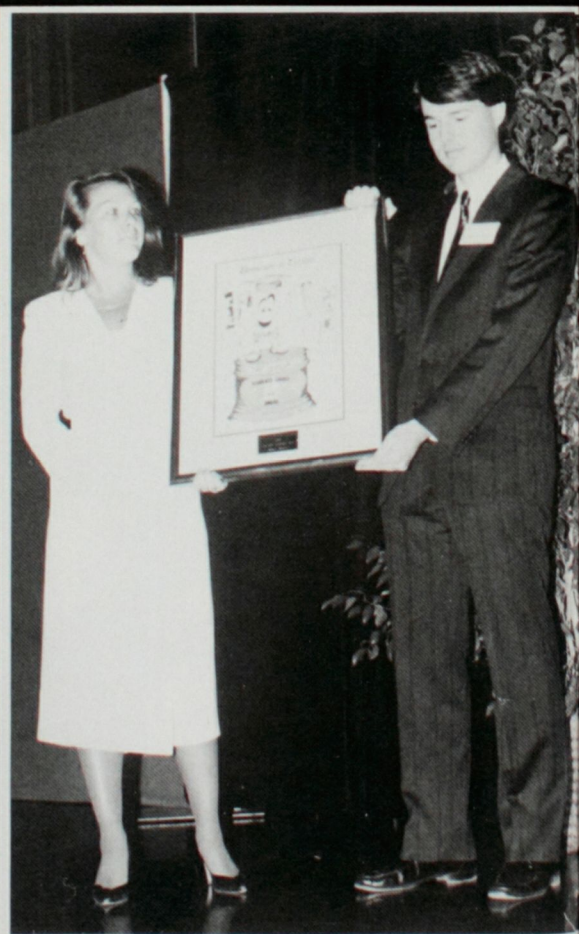




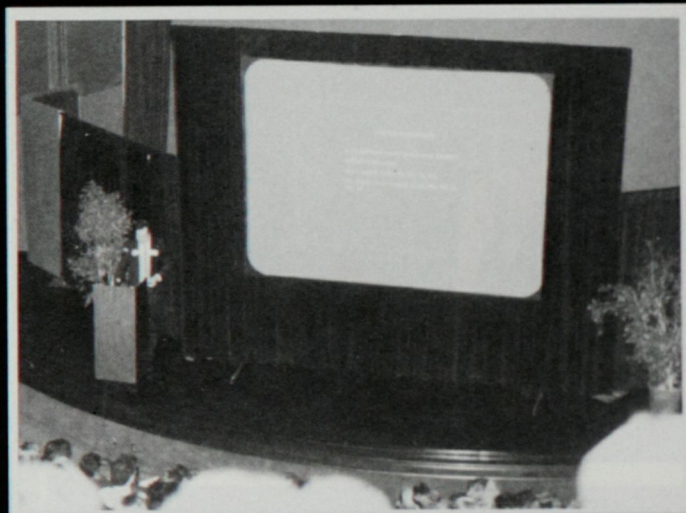
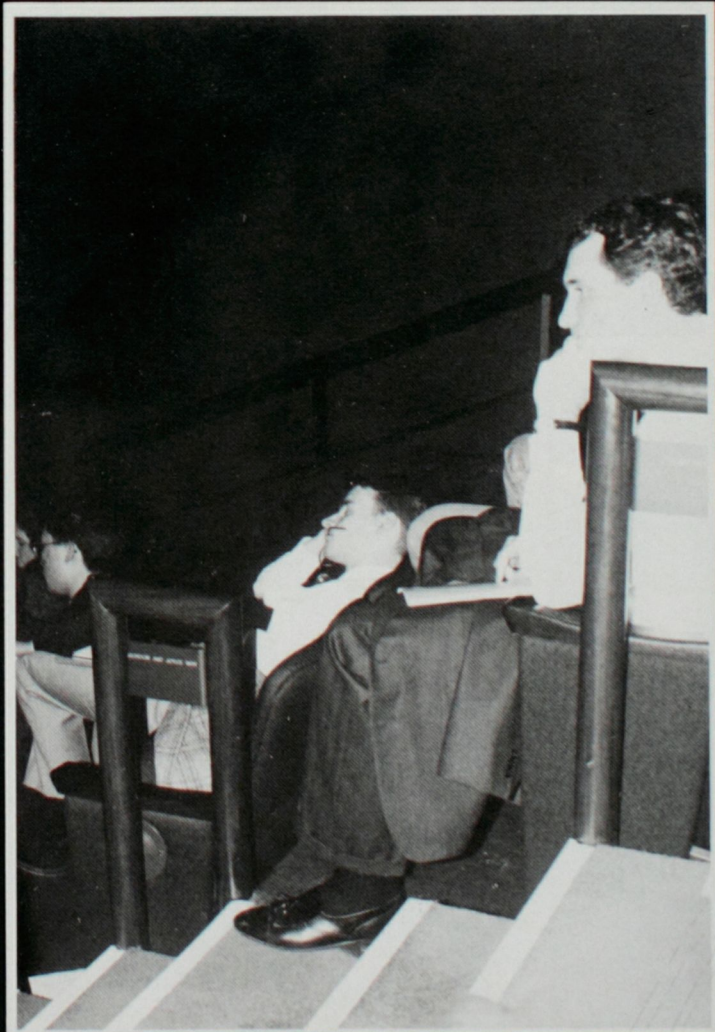
IN THE PITS

A Pre and Post Remy's party was held at our own FM Pits. Not only do we have group meetings and study sessions down here, but we eat (lots of pizza!) and drink too. The Yuletide spirit lives in the Pits!

MARKETING CONFERENCE



SUCCESS ACROSS THE BORDERS



The 4th Annual University of Toronto Marketing Conference took place January 13, 1989 at the St. Lawrence Centre for the Arts. The conference featured several interesting speakers including: Paul Henderson promoting Toronto as the next site for the 1996 Olympics; Ian Gordon from Woods Gordon discussing marketing tactics for free trade; Murray Black, President of Julius Schmid Inc. speaking on the comeback of the condom; and our very own, Jerry White discussing excellence in Canadian Marketing. The day also featured the first "ADGRAD" award, presented to the advertising firm, Palmer Bonner BCP, for their Black Label ad campaign. "The Legend is Black" campaign was voted by University of Toronto students as their favourite. We look forward to another successful conference next year!

UNILEVER SPEAKER SERIES

The Unilever Speaker Committee presented several fascinating speakers, which included Lynn Hall on the topic of Europe 1992, John Angus from Eco Corporation, and Win Derman on the topic of Technology and International Management within the VISA Payment System. The highlight was the dinner at the Park Plaza Hotel featuring Gordon Gow, Ontario Deputy Minister, Industry, Trade and Technology. The evening was both informative and enlightening. Special thanks goes to the committee.

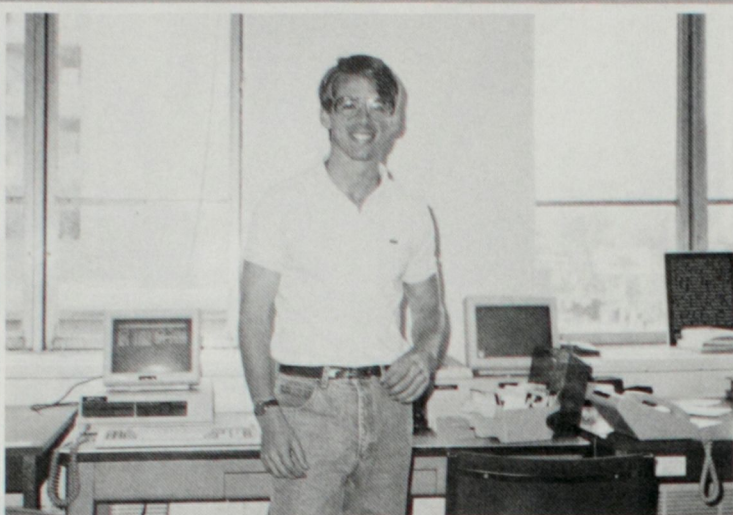
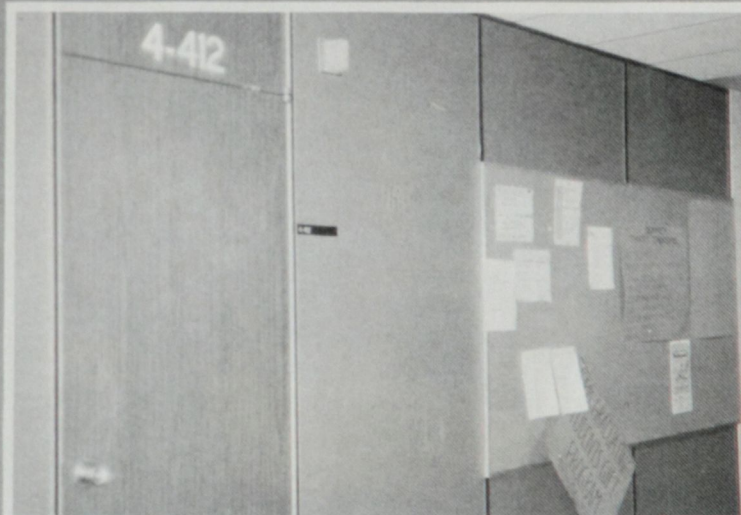




FINANCIAL SYMPOSIUM

MARCH 17, 1989

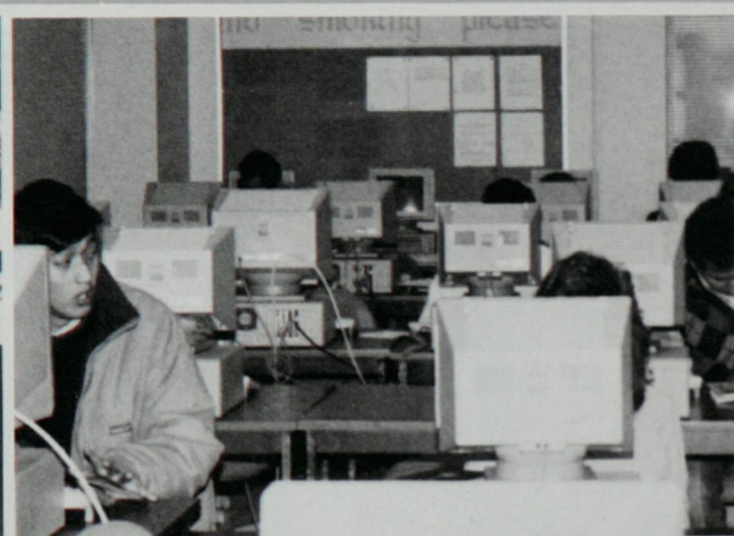
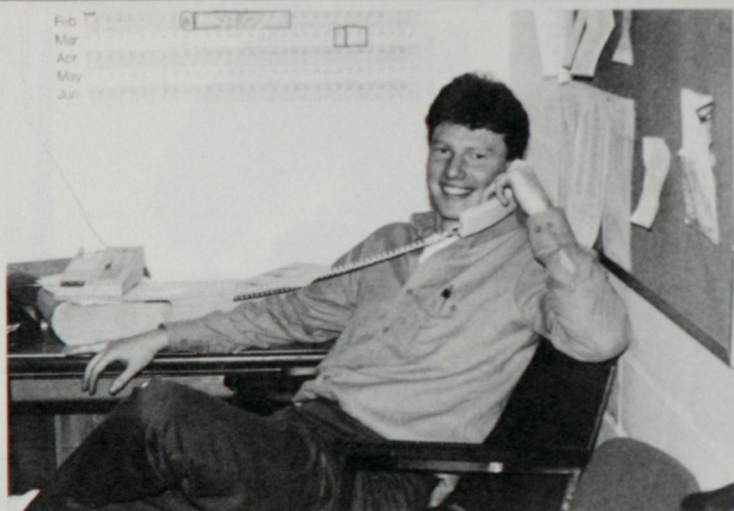
Swaps. Leveraged Buyouts. Globalization. These were the topics at the University of Toronto — MBA's First Annual Financial Symposium held at Concert Hall in The Royal York Hotel. The theme, "Challenges in the 1990's" featured speakers William Allen, Dipak Rastogi, Anthony Hampson, Basil Kalymon, and John Hull. Congratulations goes to the organizing committee for an enjoyable day.

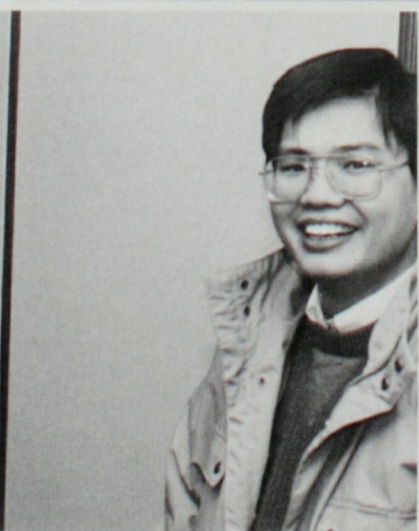
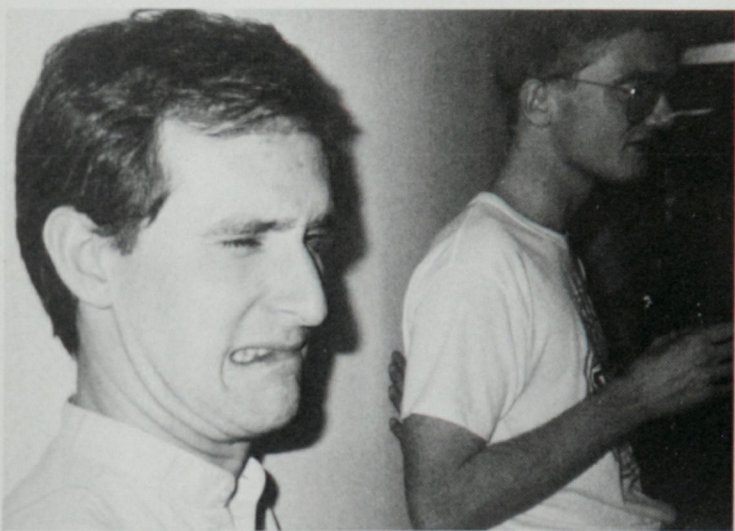
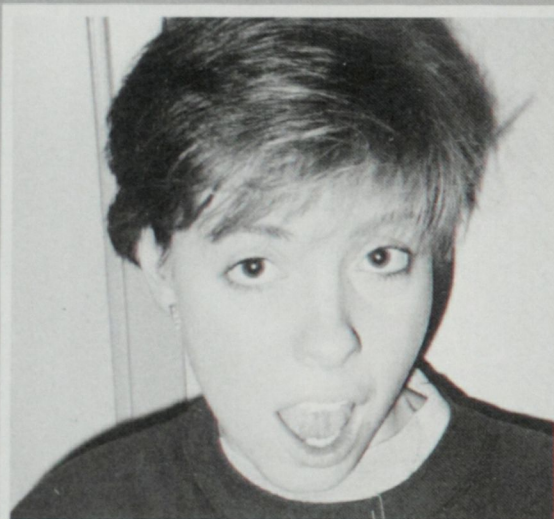


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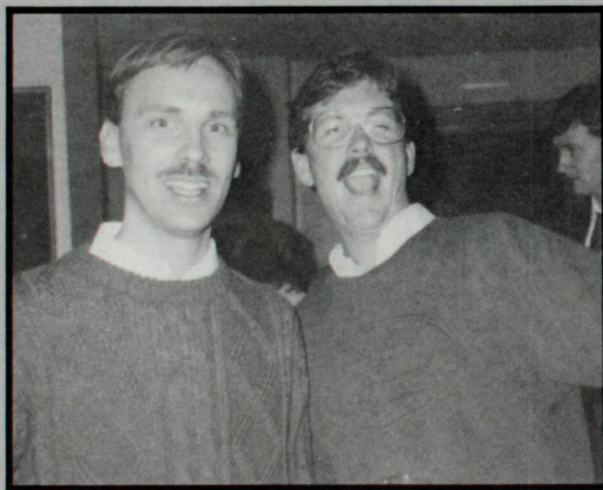






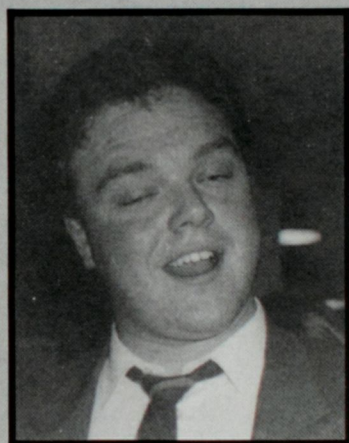


THIRSTY THURSDAY

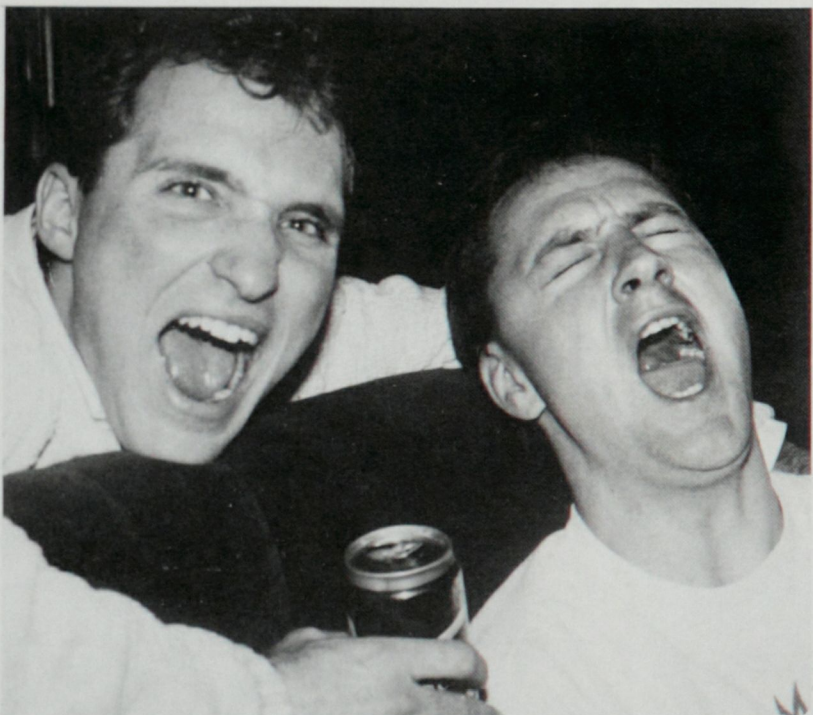




The Morrissey. The Madison. The Pilot Tavern. The Brunswick. Grossman's. Let's face it, Thirsty Thursday was an essential part of MBA life. After a particularly difficult week, there was no greater consolation than several pints at these familiar watering holes. Congratulations go to the winners of the "I didn't miss a single Thirsty Thursday" award which include Greg Douglas, Rocky Morra, Michael Zerbs and Robert Oberndorfer.



MBA GAMES





This was the first year of the MBA Games and U of T was there in full force. The weekend began with a luxury coach ride to Kingston where passengers participated in numerous drinking games including a rather unique approach to "sucking back" tequila. The organized activities included a car rally, volleyball (all day long), simulation, games and an air band contest (how can we forget Jim and Jim). Unorganized events included a pajama party, hot tub sessions, guided tours of Kingston and of course drinking, drinking and more drinking. Although U of T didn't win a single prize, we did win the self-proclaimed quote of the weekend: "I've met enough dweebs to last me a lifetime".



SPRING FORMAL '89

The MBA formal was held at L'Hotel on Friday, March 10, 1989. Tuxedos and gorgeous evening dresses filled the ballroom as the MBA's were out in their finery. It was a much needed event after surviving the February blahs. A night of dancing followed the dinner and awards ceremony. After-hour parties were held in hotel room retreats.





Our most charming MC, Bill Crimp presented several "awards" at the formal: The Well-Groomed Hair to Mike Tam and Aaron Neumeyer; the Lindsay Larouche award to Charles Foster; the Fluff award to Dan Rissin; famous Finance innuendoes to Eric Aserlind; the Bubbles award to Farnaz Nasri-Ghajari; All-Round Male Athlete to Peter Eisenberg; All-Round Female Athlete to Janice Flenniken; Core Four to Sandy Celovsky, Diane Yovorsky, Francine Farquhar and Lianne Bridges; Contribution to the MBA programme outside the GBC to Aseem Goyal, Alex Cruickshank, Wendy Woods and Gary Krupa; The Phantom MBA to Ruvan Waltman.

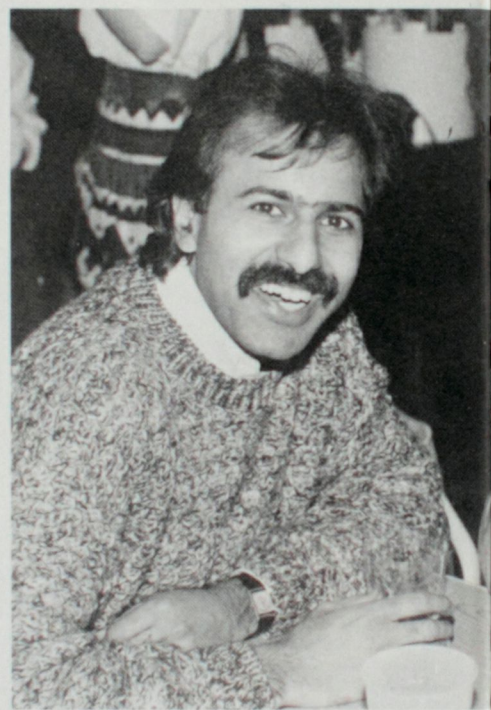


AND THE NIGHT GOES ON . . .





Opposite page, top right: Consistent with FM tradition, the new GBC was introduced after dinner. Bottom left: The women in black, Hope, Carmelina, Carol, and Cybelle, perform the can-can. Top left: Ron demonstrates one of his exceptional talents. This page, top right: Susan, Ted, Debbie and Rocky prove that surviving first year with a smile is possible.



Smiling Faces. The last exam (Strat B) had been written on April 19th, 1989 . . . relief! The MBA year is over. Everyone was in the mood to party at the Hangar and in the Pits until the wee hours of the morning. Music, laughter, dancing, beer, that last game of Tetris, and pizza were enjoyed. Same time next year?

YEAR-END PARTY



FIRST
YEAR

SECTION
ONE





SECTION TWO

THE SECRET OF MY SUCCESS . . .

TOP TEN TIPS TO SURVIVING FIRST YEAR

Top, left: Rocky: "A night out with the girls!"

Top, middle: Eating to cure depression.

Top, right: Cliff: "Travel Incognito".

Middle, left: Gary: "Hmm . . . I shall discuss this 'Very Complicated Topic' in my MSD presentation."

Middle, center: Stephanie: "Show some emotion!"

Middle, center: Eric: "Romantic dinners for two . . ."

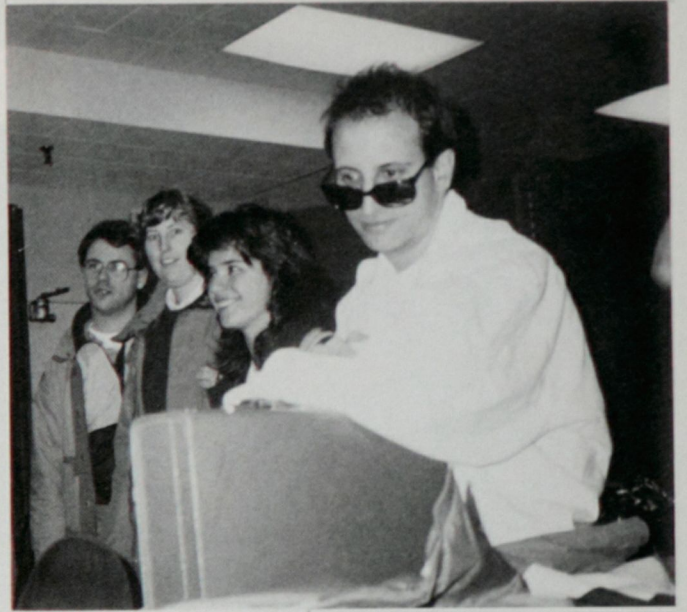
Middle, right: Just keep on smiling!

Bottom, left (2): Nothin' quite like a nice long SCREEEEEEEEAM!

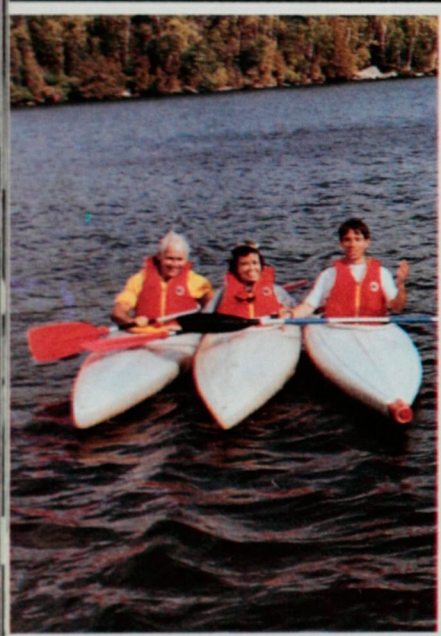
Bottom, middle: Taking Thirsty Thursdays SERIOUSLY (The Groaning Board).

Bottom, right: If all else fails . . . plan your escape, then paddle like mad!





GAMES WITHOUT FRONTIERS





FOOTBALL

The MBA Screaming Blue Eagles ran their season with an amazing undefeated record. In regular play, the team beat their arch rivals — Law — 20 to 19. Their season ended disappointingly, losing close battles to Meds in the finals. Congratulations for playing a superb season and thanks for all the fan support!

TOP ROW: Chris "Dutchy" Holland, Mike "the Polo Man" Tam, Greg Douglas, John "the Polish Rifle" Wojcik, Gerry "Cement-hands" Wimmer, Ravishing Ron Bourdeau. BOTTOM ROW: Scott "the Bulldog" Bridges, Aaron "Bean-Counter" Neumeyer, Petester Eisenberg, Jim "Cannonball" Bennett. MISSING: Vince Haines.



VOLLEYBALL



The men's volleyball team successfully powered its way to an impressive 9-0 season record. Unfortunately, the team suffered defeat at the hands of Wycliffe College in the final two matches of the playoffs. A strong core of first year players carry on the quest for an MBA victory next season.

TOP ROW: Vince Haines, Mike Garratt, Anders Kruus, Mike Tam, John Wojcik, Tom Mahut, Jamie Stewart. BOTTOM ROW: Paul Bianchini-Riccardi, Rocky Morra, Aseem Goyal.



BASKETBALL

This year's team was a team to remember. After enduring the laughter from the rest of the league as we made the jump from Division 3 to Division 1A, the team gave a spirited account of itself. In all, it was a successful year — the team finished third in the regular season, and bowed out in the semi-finals after incurring a number of injuries.

Men's Basketball Team: Tom Mahut, Scott Bridges, Jim Bennett, Charles Foster, Jack Hammond, Jamie Stewart. Under the basket: Peter Eisenberg. MISSING: Mike Tam.



From Jamie's unsurpassed ball handling, to unpassed balls from Jack, we were a team with a myriad of individual talents. As Charles debated the merits of a foul, and Scott committed them, Peter kept things in focus, if not with his "Bricks", then with his wit. Oh, for a deeper bench and just one more shot at Law!

HOCKEY

Canada's national past-time became the MBA's passion as this year's team concluded a strong year with several thrilling play-off series. In the end, they succumbed to the Scarborough turkeys, in what can only be described as a rough and tumble final series. A thoroughly enjoyable year with many new converts joining the numerous fans who cheered on the team!



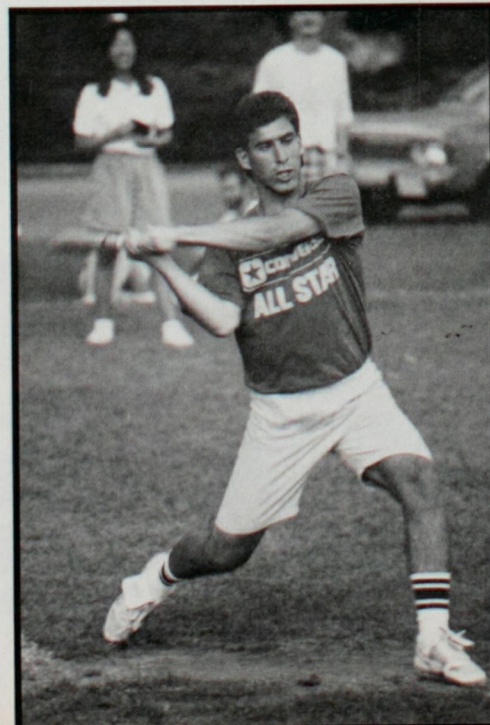
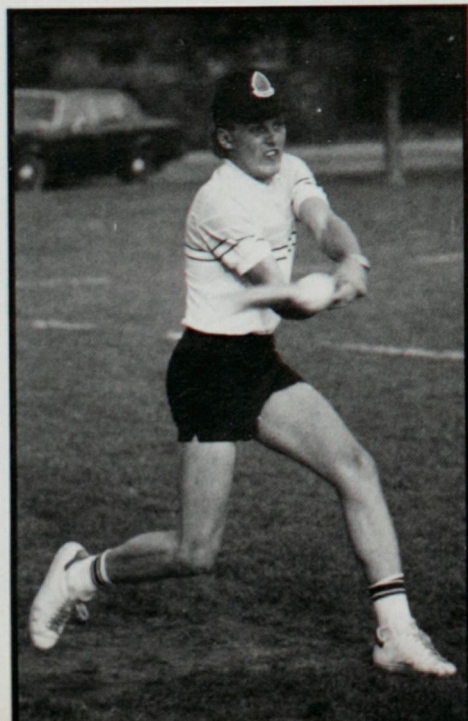
BACK ROW: Perry Skalenda, Paul Smith, Doug Harris, Mark Cotter, Doug Collier (Captain), Richard Szeto, Scott Bridges. FRONT ROW: Ron Bourdeau, George Main, Mike Cotter, Doug Buchanan, Ted Arnold, Jim Dale, Jeremy Funamoto. MISSING: Jeff Cooke, Frank Dennis, Cliff Ansel, Paul O'Donoghue, Ruvan Waltman, Coaches Eisenberg and Stewart.

BASEBALL

Summer baseball was a blast. The MBA crowd let loose . . . just look at those bats swing! Sunshine, beer, lounging in the park and socializing afterwards were great (notice — no mention of winning!).



THE BIG LEAGUE





CURLING BONSPIEL

The University of Toronto intramural curling bonspiel on October 21, 1988 was a sweeping success! MBA's were out in full force fielding 8 teams. Amateurs and professionals alike worked on their brooming technique (below: no Brian! I don't think you're supposed to use your broom that way?) Once again MBA's showed the rest of the university how to enjoy the apres-curling life. A good time was had by all!

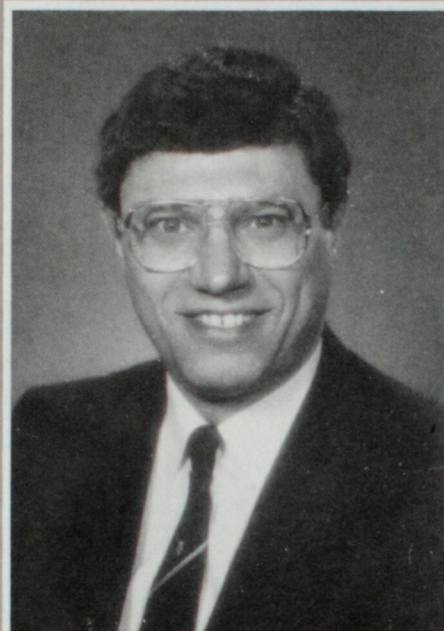


As graduates, opportunities abound. The opportunity to reflect on your educational experience these last two years. The opportunity to evaluate your personal growth and professional development since joining the program. And the opportunities now before you in your careers. The Faculty of Management is proud to be a part of opening these opportunities for each of you, and of being able to play a role which continues throughout your professional careers. Our commitment to you does not end with the presentation of a degree; as our alumni you are a reflection of the quality of your educational experience in our program, and as your school, we remain the reference for your academic and professional achievements. Our commitment to all of our alumni is to maintain that faith you held for the Faculty of Management when you first enrolled, and continue the high standards of excellence the business community has come to expect from our MBA program.

This on-going commitment is directly related to the growth and development of our business school. The future of the Faculty is not found only in my often expressed vision for the future, but also in the commitment and support from all the school's constituencies, most particularly its alumni. Without alumni support, a school is without history and opportunity, and without these, it is without a future. This necessity of support was not lost on your graduating class: your Class Gift of \$32,800 was the highest such gift ever made by a graduating class, and it represented a significant contribution to the quality of the MBA program's educational experience for all future students. Each of you have made an enormous contribution to the school during your tenure with us, and your departing gift leaves a mark of distinction of which we are all proud. On behalf of the school, I thank you.

I wish each of you the best of luck for the future.

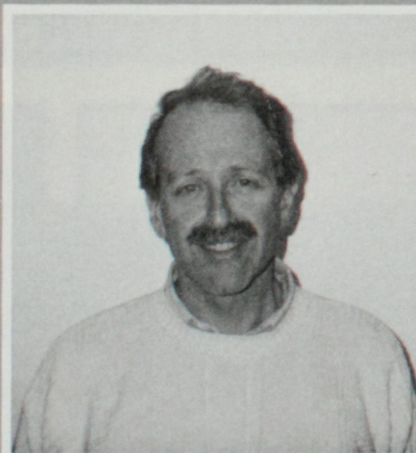
MESSAGE FROM DEAN WOLFF



FACULTY

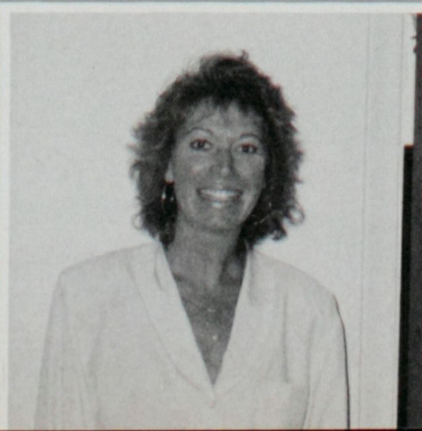
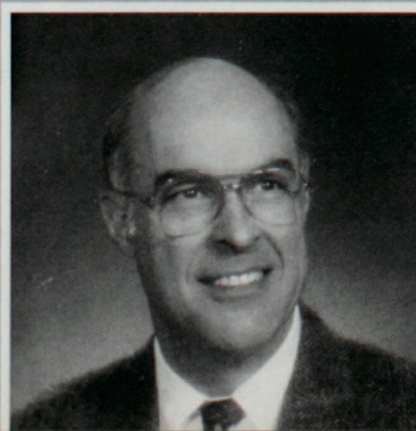
Paul Halpern
Associate Dean (Graduate)

Harvey Kolodny
Director, Full-Time MBA Program



Peter Hobbs
Assistant Dean (Administration)

Debbie Hall of
Director, Student Affairs





GRADUATE BUSINESS COUNCIL

TOP: Scott Bridges (Vice-President), Bill Crimp (President), Mike Garratt (Male Sports Rep), Jim Bennett (First Year Social Rep). MIDDLE: Cathy Gauthier (Co-Social Rep), Maria Milanetti (Female Sports Rep), Daniela Cavatassi (Co-Social Rep), Renu Bangia (First Year-Section 1 Rep). BOTTOM: Diane Bradley (Secretary), Jane Farnham (Treasurer), Shayna David (First Year-Section 2 Rep). MISSING: Stephanie Frisina (First Year Social Rep).



Above: Bill Crimp at his finest . . . should we impeach the President? Middle right: Daniela hard at work in the GBC Office.



MESSAGE FROM THE PRESIDENT

Looking back on the two years spent in OISE, FMS, and Princess Cafe — after time has eroded our once unquestioned powers of recollection — may not be a simple task. As my final official presidential act, I bestow upon you the following memory — joggers: Olympia, boatraces, OISE food, 100 free laser printer pages, Amerincian yeoman service, all nighters, wings at the Duke, Niagara Falls I & II, Student Affairs, group work, the meaning of a B+, Full Moons tabs, MSD, the OISE green shirts, Krishna copy, Tetris, the Vision, Thirsty Thursday, FOAD letters, Brunch with BOB, the Pits, the old desk chairs in OISE, clairvoyance, journal assignments, Carol's parties, Fertuck, Ho-Jo's in Kingston, class participation marks, everchanging exam schedules, the GBC office/lunchroom/phone booth/cloakroom, 1st Years, the interview lists, the new building, "Where do you feel like eating?", the library staff, BIZCONites, the back row in OISE, MBA slide shows, Room 207 & 210, Sections 1 & 2.

Best of luck and fond memories,

Bill Crimp

MARKETING

Marketing Conference Committee, Below: George Main (Speakers), Bettina Asghar (Sales), Irene Yeung (Finance), Cybelle Srou (Chairperson), Doug Collier (Staff), Doug Snetsinger (M.C.). Top right: Jeff Cooke (Administrator), Frank Dennis (Accommodations). Right: Adele Sommerfeld (Speakers). Missing: Chris Ota (Promotions).



FINANCIAL SYMPOSIUM

Financial Symposium Committee, Right — Back row: Abhoy Vaidya, Perry Skalenda, Alex Cruickshank, Bill Crimp, Michel Brutti, George Wu. Bottom row: Catherine Yerex, Doug Buchanan (Chairman), Aida Tammer. Missing: Tim Watkins.





DALHOUSIE COMPETITION

Dalhousie Case Competition Team, Left: Aseem Goyal, Bill Crimp, Dan Rissin, Charles Foster, Doug Buchanan. Missing: Jonathan Erling.



FINANCE CLUB

Finance Club, Left: Abhoy Vaidya, Gerry Hornick, Joe De Stefano, Elaine Higgins, Perry Skalenda, Catherine Yerex.



UNILEVER

Unilever Speaker Series Committee, Left: Daniela Cavatassi, Aaron Neumeyer, Elaine Higgins, Perry Skalenda, Ron Bourdeau, Cathy Gauthier, Alex Cruickshank. Missing: Suzy Etherington.



ORIENTATION COMMITTEE

Orientation Committee: Gary Krupa, Jeff Cooke, Wendy Woods (Co-chairpersons). Subcommittee Chairpersons: Pat Allain (Handbook), Sandy Celovsky (Social), Mike Tam (Sports), Greg Douglas (Communications), Alex Cruickshank (Academic), Frank Dennis (Location), Lianne Bridges/Joe De Stefano (Freebies), Alex Klip/Dave Pyper (Refreshments), Barb Fenn (Guest

Speakers), Perry Skalenda (Transportation). Other committee members included: Spencer Fox, Doug Collier, Carol Chen, Diane Yovorsky, Marc Blondeau, Aseem Goyal, Peter Eisenberg, Ron Bourdeau, Scott Bridges, Bill Crimp, Maria Milanetti, Daniela Cavatassi, Mike Garratt, and Cathy Gauthier.

The MBA Newsletter

Editor-in-Chief: Alexa Colenbrander
 Managing Editor: Kristen Graham
 Senior Editor: Diane Challis
 Assistant Editor: Dave Jackson



BRUNCH WITH BOB

This is a new humour column in which our roving reporter makes mock interviews with faculty personalities. Of course, names have been changed to protect identities.





YEARBOOK COMMITTEE

Yearbook Committee, Left: Wendy Woods (Editor), Aseem Goyal (Photographer), Carol Chen (Assistant Editor), Diane Yovorsky (Treasurer/Grad Layouts), Lianne Bridges (Photographer), Sandy Celovsky (Grad Layouts). Middle, Left: Grace Lee (Artistic Director), Renu Bangia (Layouts). Bottom, Left: Maria Milanetti (Communications). Bottom, Middle: Puk Liao (Photographer). Bottom, Right: Rocky Morra (Layouts), Stephanie Frisina (Layouts).

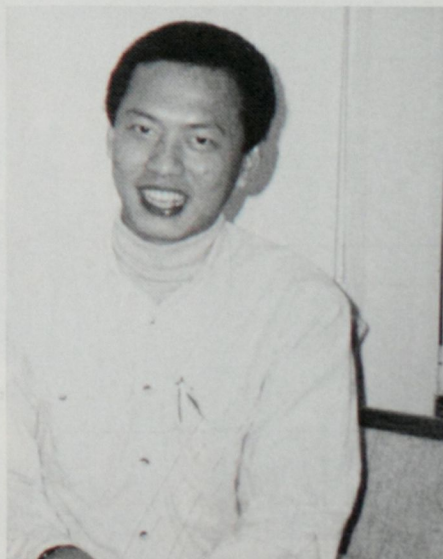
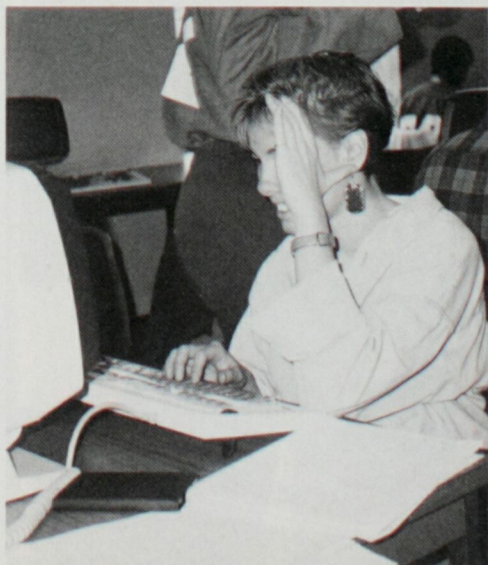


LETTER FROM THE EDITOR

It seems that only a short while ago we were at Olympia wondering what M.B.A. would hold. In the last two years, we have shared many good times and developed important friendships. I believe this yearbook has managed to capture these moments and it is my hope that in the years to come this book will rekindle fond memories of our days in M.B.A.

Best of luck in your careers and much happiness,

Wendy Woods
Editor



IT LOOKS LIKE WE MADE IT!!

Spring Convocation



University of Toronto

in Convocation Hall

Friday, June 2nd, 1989 / 2.30 p.m.

Conferring of Graduate Degrees

Master of Social Work

Doctor of Education

Master of Education

Master of Business Administration



**HATS
OFF**



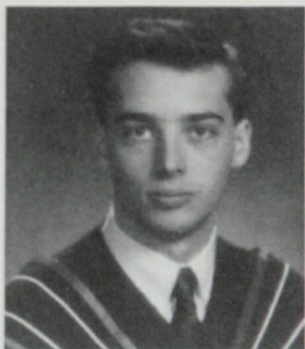


Finally, convocation had arrived. The two years of hard work were well worth it to hear friends and family cheer during the ceremony. A Faculty sponsored cocktail party at Hart House followed when parents had the opportunity to see the real reason we attended U of T. After Hart House, it was off to Adele's for a final M.B.A. party.



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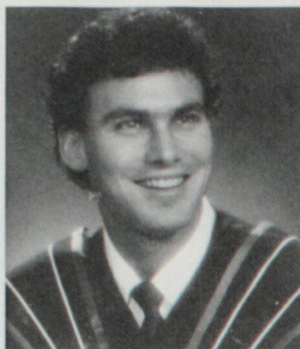




Roses are red
Violets are blank
The MBA's over
And I'm off to a bank

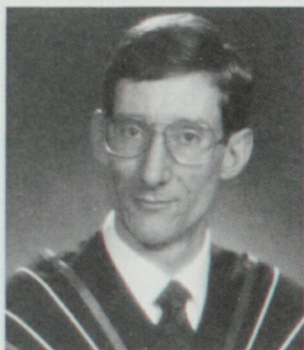
Blair H. Abernethy

Before entering the MBA program, I was told that it would be one of the worst and one of the best experiences in my life. It was! All of you helped to make it one of the best experiences. I wish you all of the very best in everything you do.



The finger teeiz, the pit, you just do a ramcharger, casandra, di-onne, babingo, The slime to the slip, GF, chief: a deuce of halex's-abdude, ploogin on duggan, intel, R-man = 3 mile ivan, ernfeeiz = Jan 1/89 = degrees of freedom = snoot patreeiz and everything like that.

David Allen



When you look back at the MBA program remember:

- 1) True social skill is inversely proportional to MSD marks
- 2) University is the secondary school of the eighties

Michael Andrews



Simon Armstrong



"Risk is what separates the good part of life from the tedium".

Jimmy Zero

Bettina Asghar

Pleasure disappoints,
Possibility never, and
What wine is so Sparkling,
who so Fragrant, what so
intoxicating, as possibility

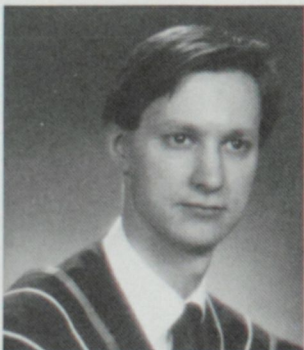
—Soren Kierkegaard

I wonder how Bob would
have said that? Well . . .



Jim Beh

Two years were really exhausting. Now I need four years to recuperate!



Jeffrey Black

Diane, Bizconer, Marathon Runner, Secretary Extraordinaire and All Around Great Girl — Informally appointed the FM Ambassador to China. Trademark Expression: "I deserve it" and we think she does, whatever "it" is.

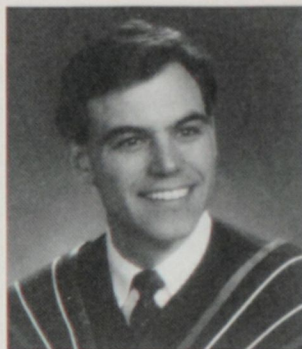


Diane Bradley



Lianne Bridges

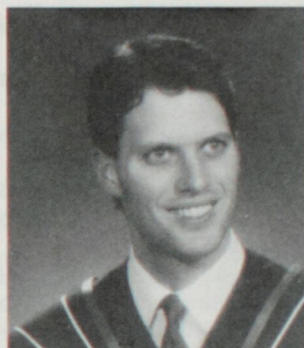
Author of the "3 legged stool theory", Lianne has helped many an MBA remain well-balanced. One sometimes wonders whether she follows her own advice!! Lianne, when you get to Lever Bros., please nuke that bear! Things likely to haunt Lianne in the future: OTIS, XY gender.



Scott Bridges

Scott Bridges, VP and sports enthusiast, rode his bike to school in rain, sleet and snow through 2 years of MBA — making various fashion statements. Memorable moments include question periods in class and his 10 mark comment to Len Fertuck.

Doug spent most of the program making the rest of us look bad by actually producing quality assignments in advance. This diligence afforded him plenty of time afterwards to dazzle undergrads at curling bonspiels as well as at the Morrissey.



Doug Buchanan

While everyone has been serious and hard-working, this girl has been laughing her way to her degree. Wouldn't it be appropriate if she works as a plant in Yuk-Yuk's or speaks at conventions to boost comedians' confidence. Seriously, no kindling around!

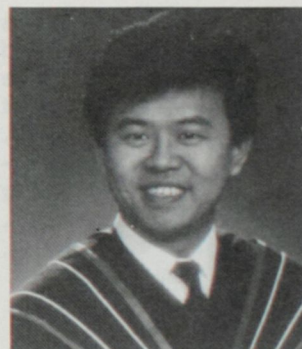


Daniela Cavatassi



Sandy Celovsky

From the bowels of North York to Yuppiedom, expand your Horizons: try another beer; an MSD goddess, best work was done on minimal sleep/effort (AIDS), stay away from sporting events involving hotel beds, men's underwear, cheap wine and curtains.



Daniel Chan Lap Fung

One of my fondest experiences in the school was attending classes with my best friend Benjamin Hung whom I've known since I was six years old. Best of luck to you, Ben, in the future, and may our dreams come true!

Has it been 2 years? Just imagine what I've been through — staying up late, never-ending group meetings and a boring life style. I hated every bit of it, but certainly I'm gonna miss it!

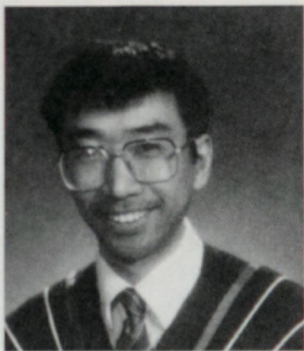


Denise P. Chan

Chiason is known for her familiar laugh. We'll remember her one liners ie. "Your bag turns me on" & "Can I borrow your pen"? From an innocent 1st year MBA she has turned into a party, drinking, dancing maniac. Watch out TD, she's on the loose!



Carol Chen



Charles Chen

Back in 1987 this young pup from Portage La Prairie came to Toronto to learn how things were done in the big city. But now it is 1989 and what do we have as our big city Dawg: Mr. Whitebread and a floater. Go figure!!

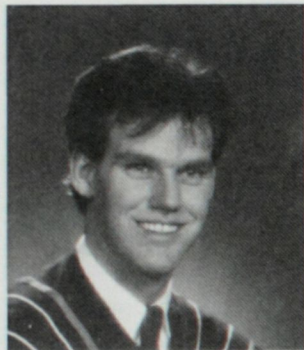
Thank God it's over!



Alexa Colenbrander

"... and we'll drink and dance with one hand free, and have the world so easily, and oh we'll be a sight to see, Back in the high life again."

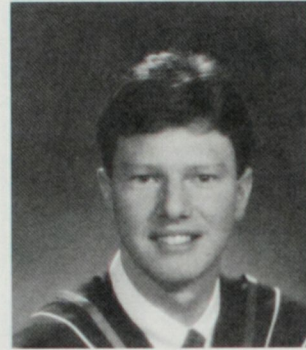
Steve Winwood



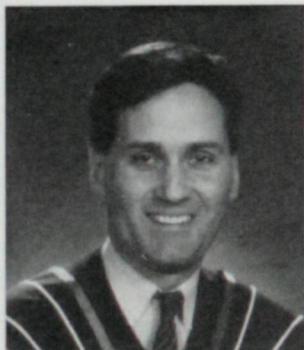
Doug Collier

Jeffy's rules for stiffing waitresses:

1. Never tip if the bill is under \$50.
2. Leave only the change if the bill is over \$50.
3. Never ever ever forget anything you may have to go back for.
4. Always carry small bills to leave as close to the exact change as possible.



Jeff Cooke



Bill Crimp

Bill has been dear to us all. His zany antics and fearless leadership have left an impression that won't soon be forgotten. Late nights in the computer room and drinking 'til all hours with Charles, Jamie and his Bay card, were usual things.



Alex Cruickshank

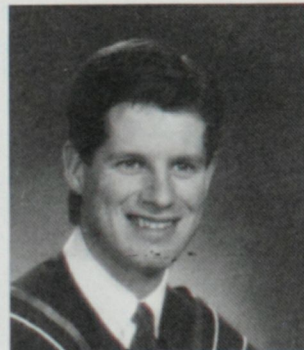
Alex's stay at FM was memorable. Yr 1 — critical paths, over-organization, dancing by yr. end. Yr 2 — started with 3 meals, sleep and herb tea — then ... all night Strat, MSD, Small Bus., manic movie-going, more dancing and a FIGMO attitude. We love you Ally.

Well there's people, and more people
what do they know?
They go to work down in
some high rise,
and vacation down at the
Gulf of Mexico.

J.C.M.

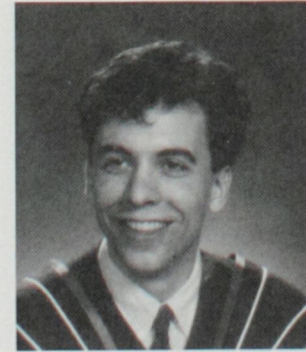
See you there!

J. Dale

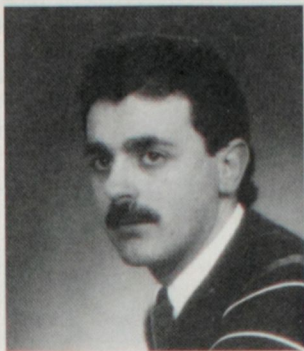


Jim Dale

Brian Daly ... low profile
in yr 1 ... sunglasses all
through yr 2 ... the only
striker in the bus school
... was he supposed to
be in MSW? What exactly
did he take? All these
unanswered questions
... what a distinguished
career at FM. He'll be
missed.



Brian Lawrence Daly



Joseph De Stefano

I really hope that when I look back in 20 years, your faces and the sound of your voices will be just as familiar as they are today. And Linda Mai, I couldn't have made it without you. Get ready — that torrid red sportscar you've wanted is here!

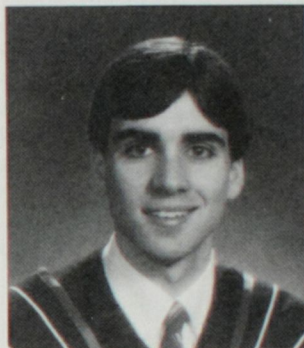
Always willing to give a helping hand even when bombarded by a hectic interview schedule.



Frank Dennis

Frank's rules to remember when at an interview (or life in general)

- 1) your pants and jacket match
- 2) your fly is done up
- 3) try to speak in sentences
- 4) don't spin out
- 5) a healthy colon is key to life, key to success
- 6) only say "bite me" when you really mean it.



Bill Devey

Greg's (Macma's) Top 5 Sayings:

5. What? What? Say what?

4. Sacrement d'estie . . .

3. Satisfaction?

2. I'm just floatin around.

1. So . . . How's it going?

Top 3 Greg Subjects:

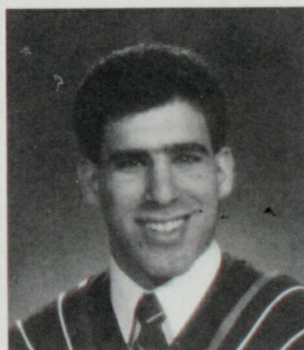
3. Ice cream (or any dessert)

2. Cockroaches

1. Thirsty Thursday



Greg Douglas



Peter Eisenberg

This Montrealer has left his mark on the U of T MBA in many ways: his consummate athletic ability, doin so little work while spending so much time at school, and his barrage of one liners. Nothing is sacred is it Eisenberg?



Suzy Etherington

Suzy will be fondly remembered as a ranking Bizconite whose laugh could be easily heard during rm 210 lectures emanating from her office in rm 211. Much respected for her diligent study habits in 1st yr, we were happy to see her join the rest of us at 4 am in the comp rm the following yr.

Jane, always the life of the party, has made her mark at FM. This small town girl from Perth Andover NB conquered the big smoke in no time. Her cheery smile, bright disposition and charming ways really do it for many of us. She'll be something good!



Jane Farnham

This core 4 Tetris Queen could most often be found in the computer room, although not for academic reasons. Fond memories include: Queen's, moist towelettes, Club Exit and junk food. (Did we mention men?) P.S. Stay away from the 'Good Dancers'.



Francine Farquhar



Barbara Fenn

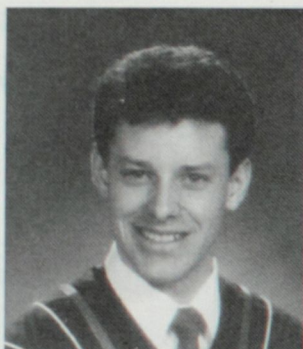
Favourite pastime: keeping Jalland on his toes
Usually found: in group meetings at the Duke
Best observation: if accounting is boring, how come accounting profs are the most fun?
Highlights: learning what a cursor is, and how to hula-hoop



Charles Foster

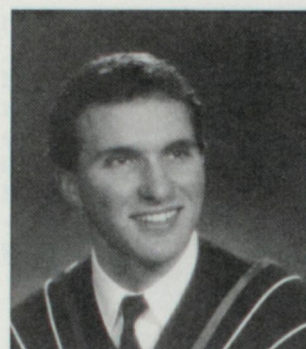
No clear lines make up my life;
And all my roads have bends.
There are no clear cut beginnings;
And so far, no dead ends!

E Spencer Fox was voted most likely to become a CEO based solely on his name. He will be the only executive with a direct line to the chocolate store and local bakery. Spencer will be forced to turn in his wide sweater selection for more formal attire when he returns to the sprawling Welland Metropolis.



E. Spencer Fox

Mike the roughneck Garratt, had more than a few fun loving wrestling matches in second year. A Fashion God, and all round great guy — this man never initiates drinking sprees, or so he says. Surprising he's on so many.

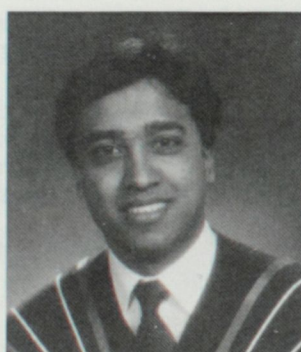


Michael Garratt



Cathy Gauthier

Cathy's stay at FM transformed her. She came in an unsuspecting nutrition type and left a glitzy MBA new suits and all. Her friends had a big influence — she joined the all night computer gang and even got a few B's. Watch out world!



Aseem Goyal

Had a great time. Enjoyed all nighters in Comp. room, skipping classes (esp. Int Bus) & reading G&M during lecture. Loved Tues at Madison, Weds at Duke & Sats at Main Event. Member of prestigious TT Regulars Club, soon to enter Procrast'n Hall of Fame.

Cocktails and laughter,
But then, what after?

Noel Coward

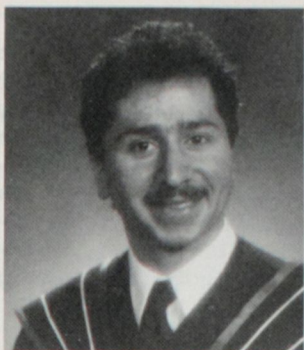


Kristen A. Graham

Good times, great people — you can't ask for much more (except for a little less work and a bit more sleep at night)



Vince Haines



Gregory Z. Hajjar

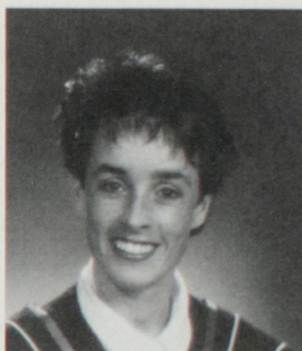
This Vancouver-born powerhouse surprised us all with her brutal volleyball serves — all opponents were at her mercy. The financial world will never be the same after June '89.

Having done an undergraduate degree in Biology, Greg came to the MBA convinced that he had the financial gene(ius). At first, he confused DNA with MBA, but after 2 yrs in the finance trauma unit, we know Greg will do well in the pharmaceutical industry. Good luck.



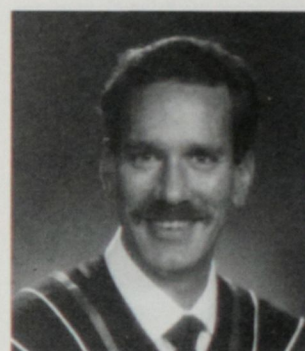
Elizabeth Hewner

Elizabeth was awarded "customer of the year" by Princess Cafe. "The assignment's not due for a couple of hours, let's go for a coffee."

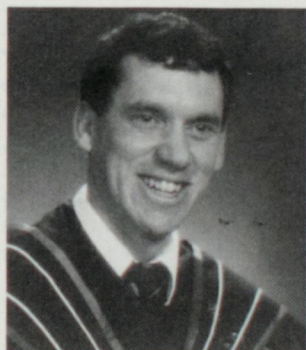


Elaine Higgins

Chris graduated in Dec. & people have asked about him ever since, because he is 89's 1st Investment Banker. Now a finance man, Chris is soon to be a married man, all because he never takes no for an answer. To all MBA's "Living well is the best revenge".

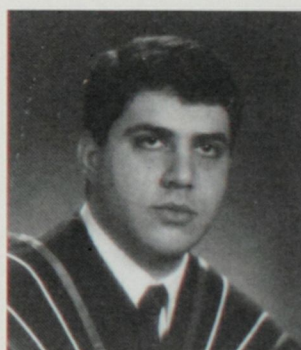


Christopher Hill



Jim Horton

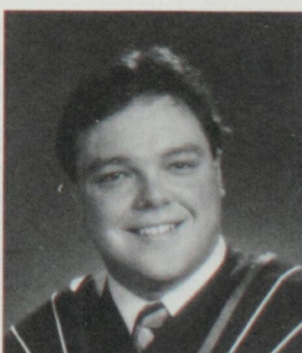
Been there 1984-1989.



Arthur Kilajian

With an MBA life seems stranger than before.

Primarily a terrestrial being, Gary hibernates in snowy climes. Preying on the Weasel he lulls it into unconsciousness by uncannily reciting long strings of crude invectives, finishing it off by locking horns and shouting "Why'd ya FOAD me, there was no reason why'd ya FOAD me?"



Gary Krupa

A living example of the Karch Theorem.



Alan Lee



Patricia Lee

How many more days till . . . Still? — Yeh! Finally! Thinx that keep me going: Sunsets, long D's, Latin Jazz, Express, Future(s), S. Memories, and lots of Cha. Thanks M and D. GD Thanx to JBE for always being there. Ich Liebe Dich. Signed N.N. Gabor.



Gail Lenet

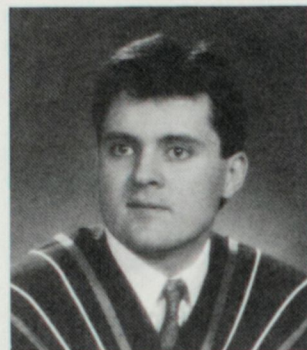
The phrase "Oh My God" certainly brings Gail to mind. When she wasn't drinking coffee (testing products) in the pits, she was busy with such esoteric courses as North American Wedding Planning, Introductory PC Insulting and Interviewing 101.

We will miss you Mr. Ma.
R.Y.
A.Y.
J.B.



Allen Ma

If this degree helps me start-up a heli-ski company. Thanks. If not, can someone lend me a few bucks for a lift ticket?



George Main



Laurie McLean

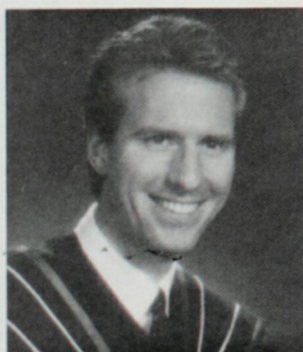
The MBA General Ledger:
Dr: Thirsty Thursdays x
Friends x
Fun x
Cr: Blood x
Sweat x
Tears x
A Balanced Account



Maria Milanetti

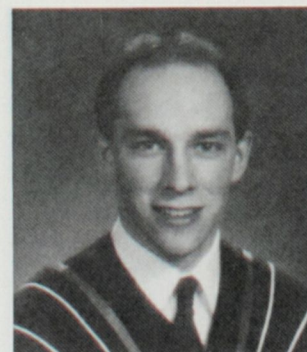
M&M leaves her MSD mark with the Nivs. Known for her ability to outlast one full beer, her flirtation with diet and of course, her Gemini personality. Famous for her charming smile, witty comments and night vigils in the computer room.

James Miller — Mr. Low Profile — with a name like that he should be writing screenplays. But no, he's off to Chicago. Give him a yr. he'll be in LA drinking cappuccino and writing sitcoms. The automaton . . . actually read everything!! Great guy, eh?

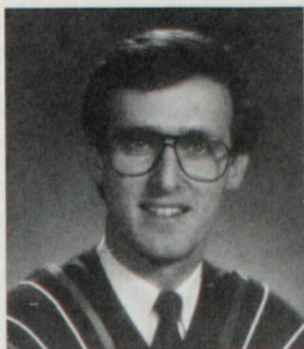


James Miller

Well TO it's been great! Thanks to the friends that meant so much during my stay: Dog, Petester, Leader, BA, my bud Chiason, IY, Tariff, and of course, MP. If you ever come to Edmonton call me; I'm sure I can find you a hotel room somewhere!

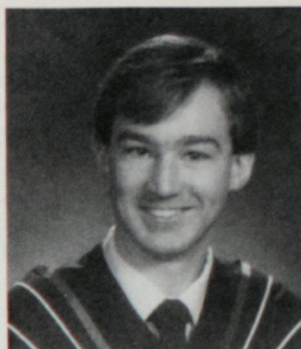


Aaron Neumeyer



Robert Oberndorfer

Maintaining the Austrian nation's reputation of highest per capita alcoholic consumption (yes, pineapple soaked in Bacardi is "fine"), Robert has also enjoyed the many delights offered by Canadiennes. Who can *Reid* his future??

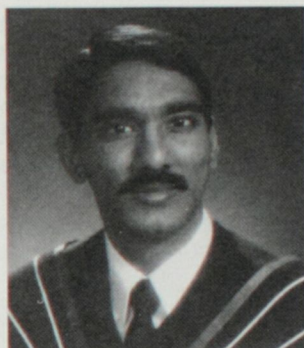


Lars C. Olsen

"When life gives you a wave, ride it to the end." Thanks everybody for making my years in Toronto such a great experience and an enjoyable time despite my feeling of being Sisyphus' brother.

"If I accept the sunshine and warmth I must also accept the thunder and the lightning."

Kahlil Gibran



Parvez Patel

Janice still looks as innocent after two years at FM as she looked when she got here. However, those of us who know her know that looks can be deceiving. She's destined for a career in banking and we hope she does as well there as she did here.



Janice Paterson



Tara Podolsky

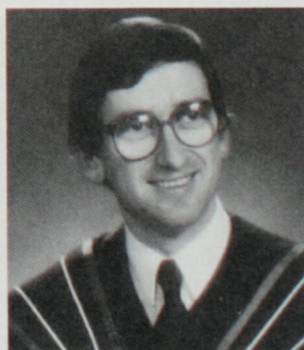
Sporting a hat and a cigarette, Tara was a fashionable presence in the program. Scotches & Scoops dominated her daily routine yet she will best be remembered for her comic relief. Furthermore, Tara's ability to stay at T.T. until the bitter end will be an asset to her career.



David Pyper

Over the years, I have made a bit of money. Most of which I have spent on Women, Booze and Gambling. The rest I wasted.

Not just substance but fluff too!

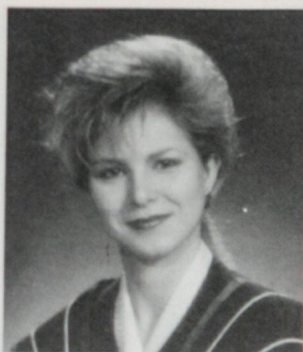


Dan Rissin

Major reason for entering the MBA Program was to get out of the 8-5, Monday-Friday routine. A major accomplishment was his 2004 study entitled "The Strategic Entry of Princess Cafe Into the Bloor Street Donut Shop Market".



Perry Skalenda



Christina E. Sobolak

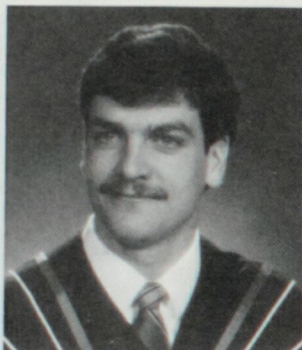
What an enlightening experience! Tolnai, White, Reva are right. No thanks Corporate life, entrepre-
neuring is the way for me! Fond memories of: Adele, Marta, Yves, Gail, David, Jeff, Gerry, Michael A&K, & Chris. Goal in life: to be famous and rich!!



Cybelle Srour

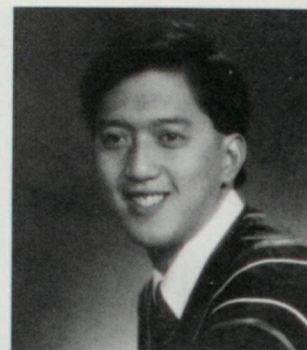
The story of her life — Keep it short! Between buying toys, smashing in-
to buses and organizing marketing conferences, Cybelle has found the time to threaten to kill every MBA student — personally. Hello CAA — I ran out of gas again and I'm in New York.

A good two years! En-
joyed the people, Thirsty Thursdays, Road Trips, the Madison and hot wings. Now I've seen the East — I'll go back West to God's country. See ya schleps. I leave the dart-
board to my roomies — Bill and Charles. Please, no more "vision" jokes.

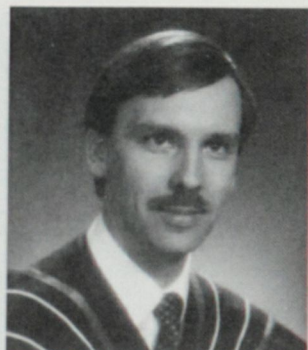


Jamie Stewart

Between spending time in the hospital and dippity doing his hair, the leader found enough time to single-handedly support Ralph Lauren and his family. Club Exit will never be the same after Mr. Chow or is that Chau?



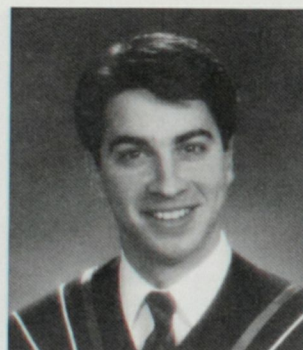
Michael Tam



Mark E. Thomas

The four key personal success factors:

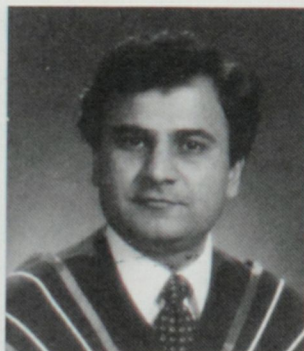
1. teamwork.
2. clear goals and plans.
3. a fresh outlook at all times.
4. marry money.



Matthieu L. Tremblay

With a background in law, Matthieu sought continued intellectual stimulation, by joining the Phi Kappa Pi frat. Having spent a fortune keeping his fashionable clothes clean he appreciated the eco. benefits of joining a co. that produces soap — We're sure he will do well at P&G. Best of luck!

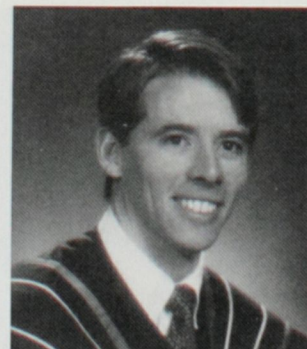
Abhoy — from a product management background in financial services — actively leads the MBA Finance Club and was involved in most finance related events. A strategic MBA type, he will pursue corporate banking at the Royal. He aspires to structure major corporate deals.



Abhoy Vaidya

"Remember my friends, wear your learning, like your timepiece, in a private pocket; do not merely pull it out and strike it simply to show you have one."

Lord Chesterfield
Cambridge University
1760



Robert Walker



Ruvan Waltman

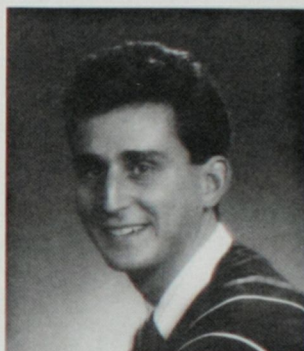
"Keep your eye on your time, not on your watch".

Sweet hands; slime = slip; Rt out of it; caboom; somethin carup; chief = double eggs L; Dave = 18 - 3 domineeiz; FHTC; APG; My shorona; grand ave shelter; trremendous sub-pleiz; eeksreiz 2 boot; the milkmen; thumbalina; mother; condenseiz; steak deiz; da same thing; knilu4ev; & that



Melanie Ward

I'm looking forward to reading something that isn't prefaced with "this is prepared as the basis for class discussion and not to illustrate either effective or ineffective handling of an administrative situation." I guess it's been worth it even though my MBA is now marital property.



Gerry Wimmer

Our ingress into the world was naked and bare; our progress through the world is trouble and care our egress from the world will be nobody knows where; but if do well here, we shall do well there. May God Bless.



John Paul Wojcik



Wendy Woods

Wendy's fondness for tidbits, whether rumours or chocolate, is overcome only by her participation in MBA activities (orientation co-chair, yearbook editor). Impeccable etiquette, computer game skills and telephone manners will aid Wendy in her career.



Irene Yeung

"We are all pilgrims on the same journey . . . but some pilgrims have better road maps."

Nelson DeMille

All right, I'm ready to make my money now!!



Anne Yim

Diane in a nutshell: Life resembles a Sidney Sheldon novel; has fetish for acCOUNTS; comes with a 6 oz. mickey; believes wine & truth go hand & glove; likely to refute theory that the ladder to the top is harder to climb in high heels! P.S.?? Still one of life's mysteries!!

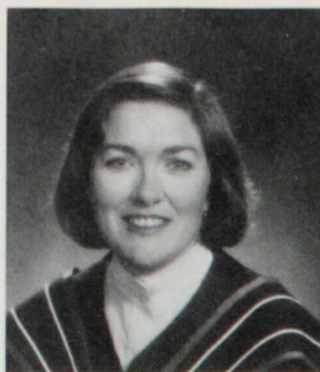


Diane Yovorsky



Michael Zerbs

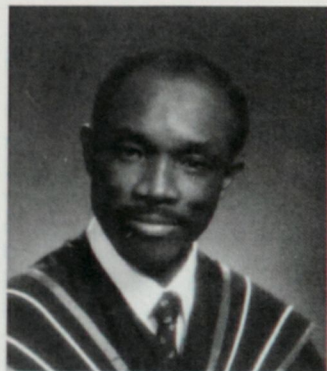
This honourable member from Austria had the uncanny ability of attending all social and school events, conducting a surreptitious romance, and increasing the beer industry's annual profits by 10%, all while maintaining an A average. Unglaublich!



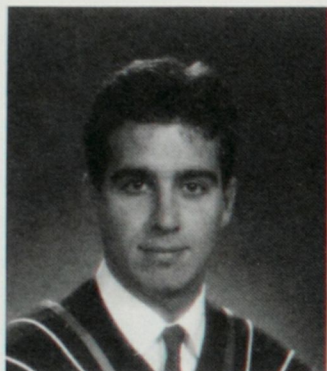
Patricia Allain



Catherine Beeson



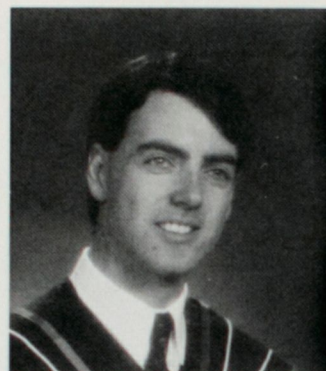
Peter Belle



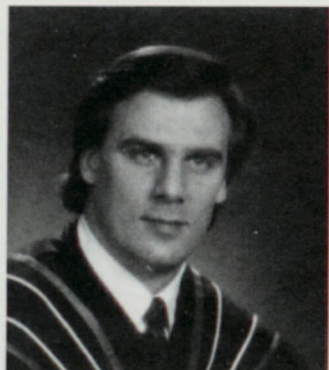
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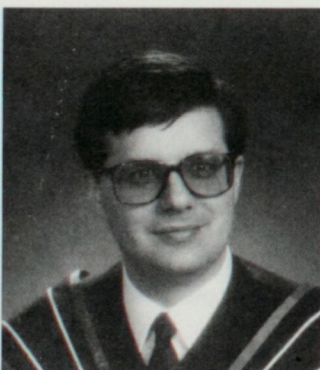
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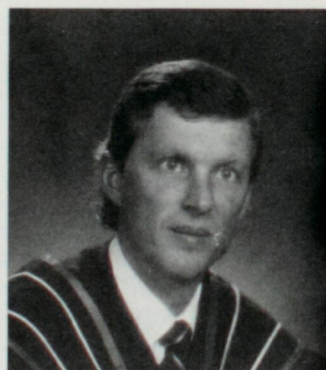
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Marcia Lewis Brown



Michel Brutti



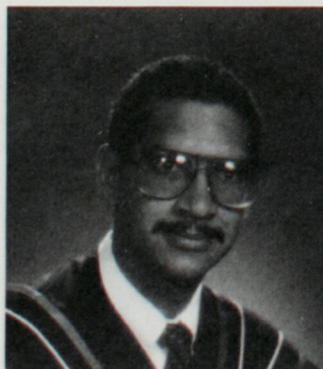
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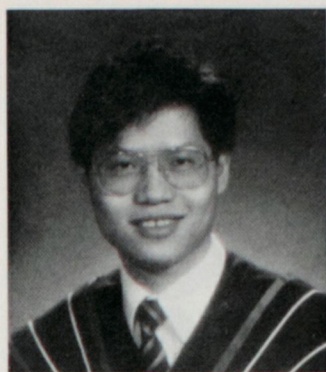
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Kenneth Campbell



Diane Challis



Kenny Chan



Lily Chan



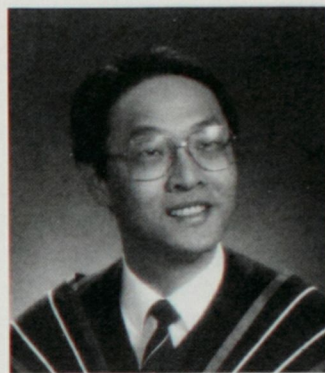
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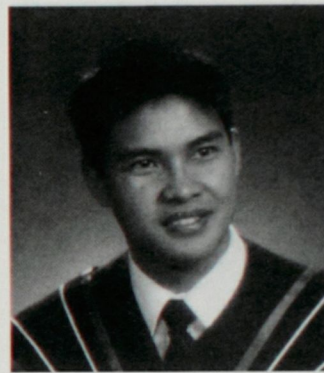
Bonnie Cheung



Augustine Choo



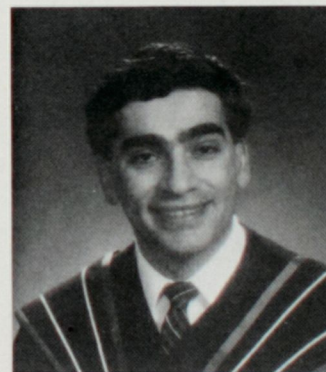
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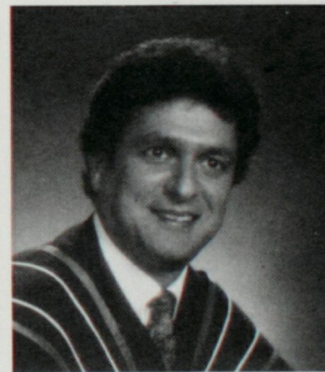
Ben Condino



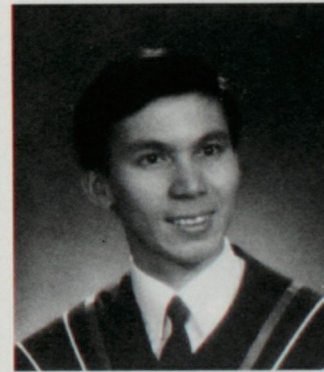
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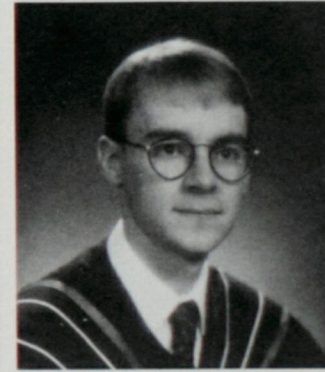
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George Dimitris



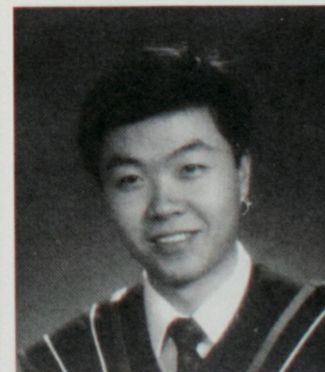
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Jonathan Erling



Harold Samuel Factor



Dannis Fung

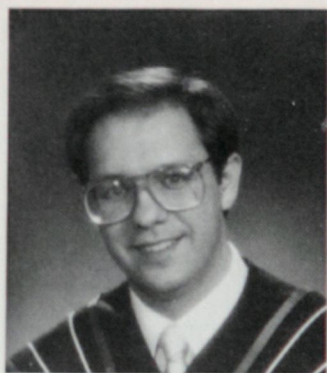


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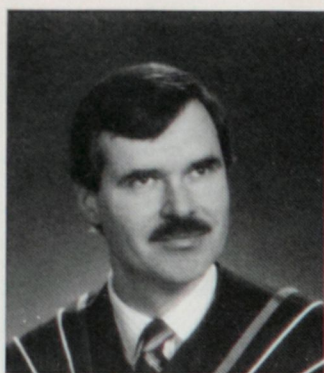


Yaffa Gang

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Dan Giampuzzi



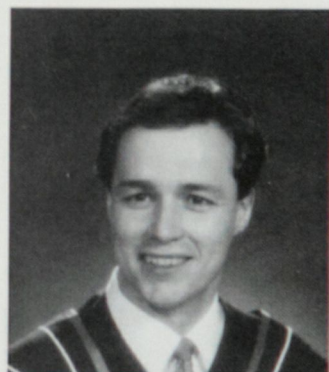
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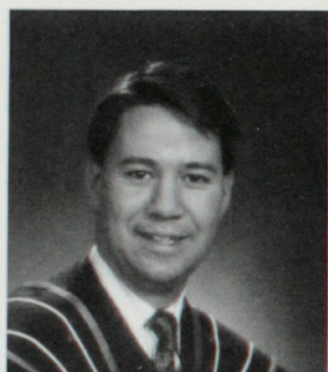
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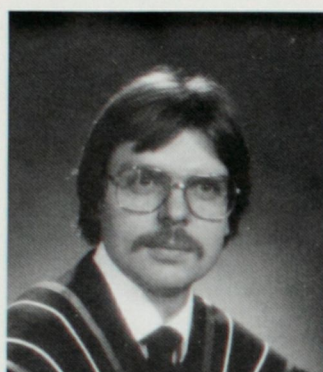
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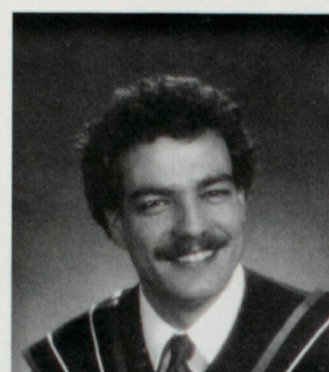
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Howard Harrison



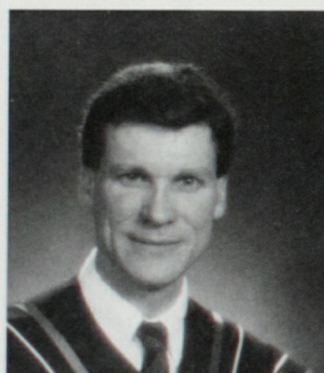
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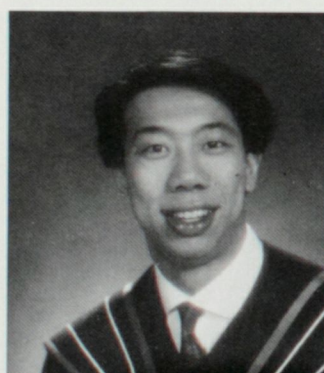
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Pamela Hofman



Gerald Hornick



Benjamin Hung



Jeffrey Irvine



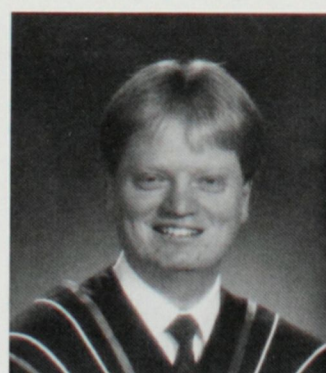
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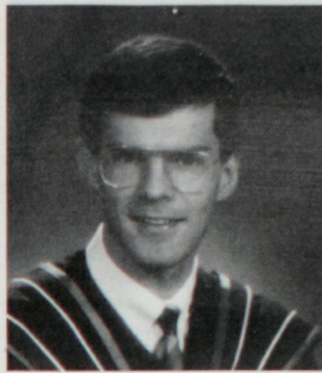
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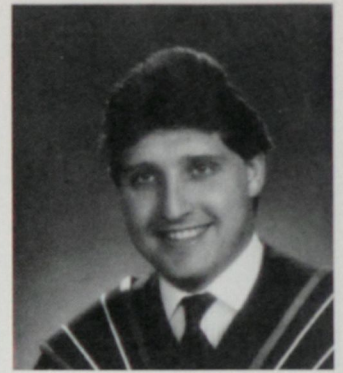
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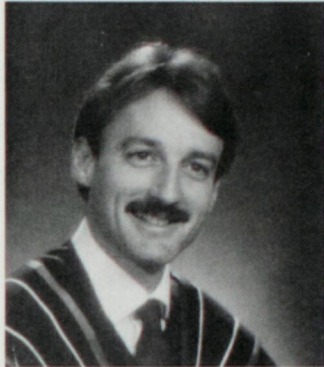
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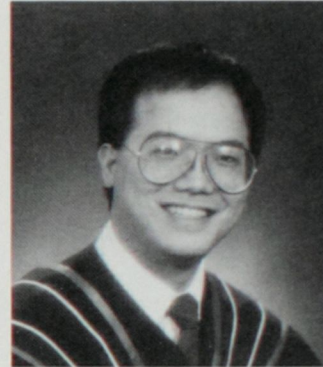
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Yves LeBon



Chung Lee



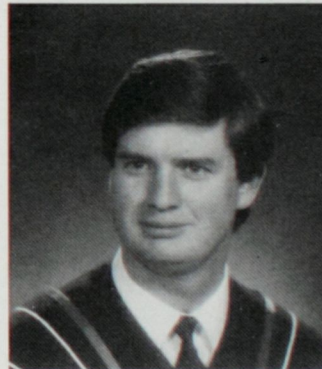
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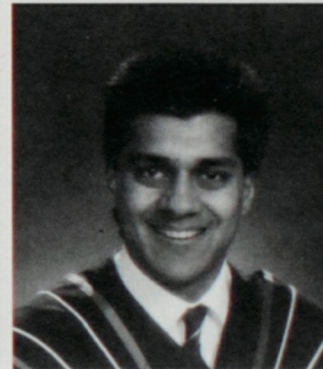
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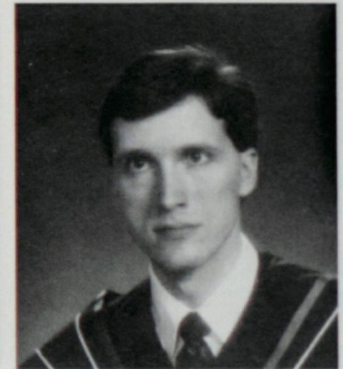
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Kevin Little



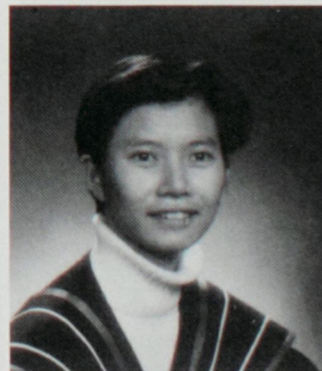
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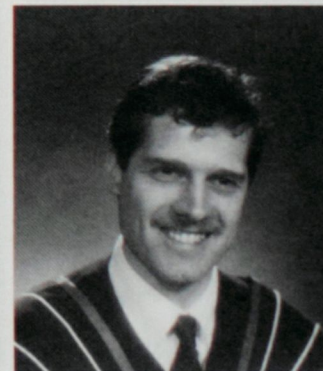
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Owen Lynch



P. Man



Paul Mann

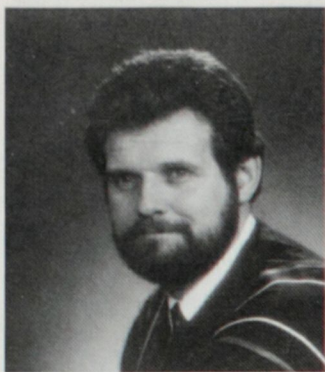


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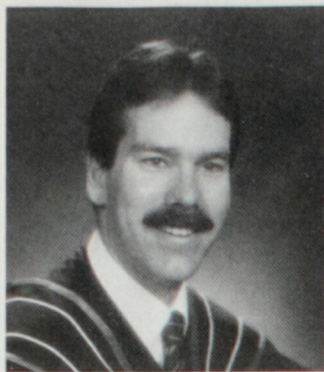
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Charmaine Meyer



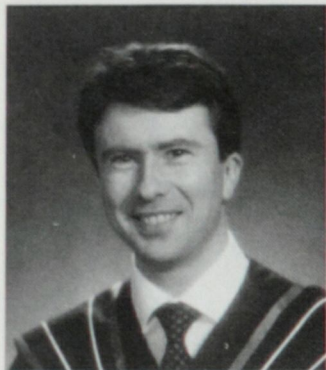
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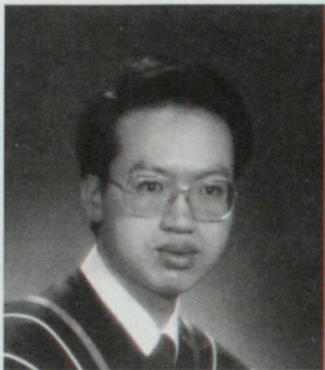
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Anna Morgan



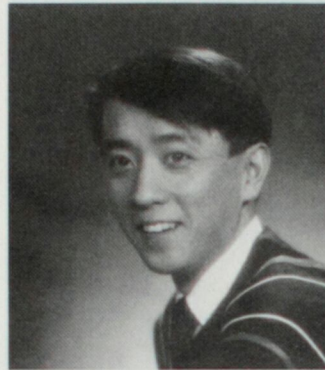
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Kenneth Ng



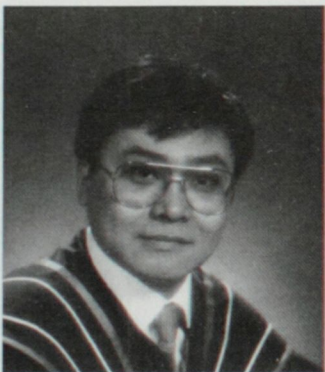
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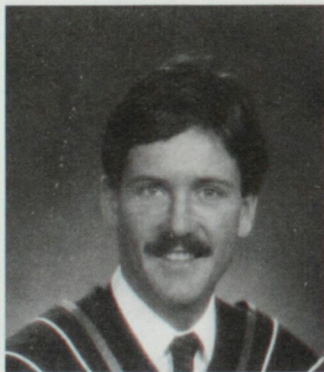
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Marta Pidhirsky



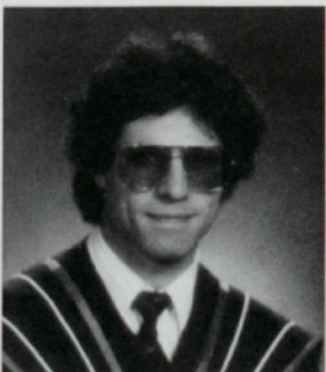
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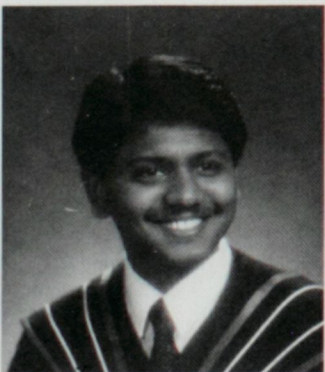
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Catherine Purchase



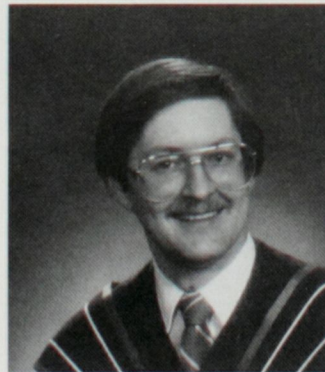
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Vivek Raju



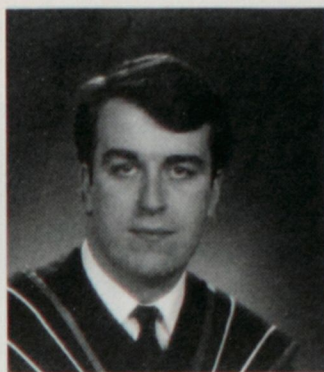
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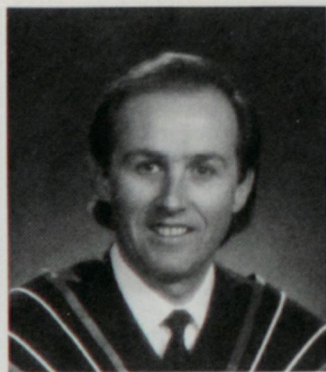
D. Reith



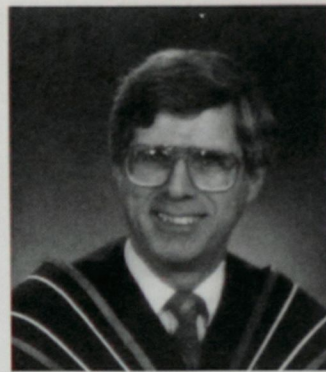
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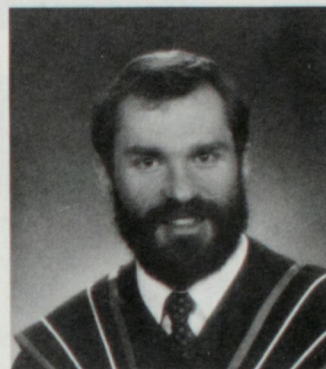
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Randy Roberts



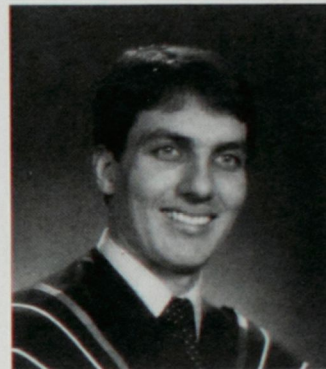
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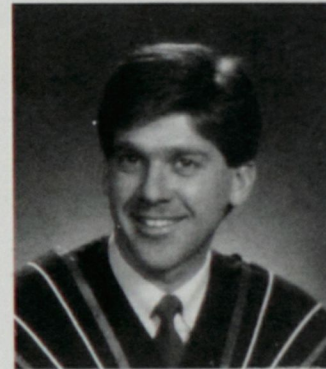
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Donna Seto



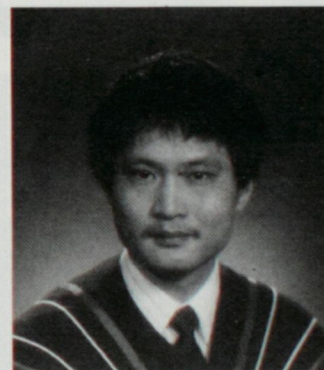
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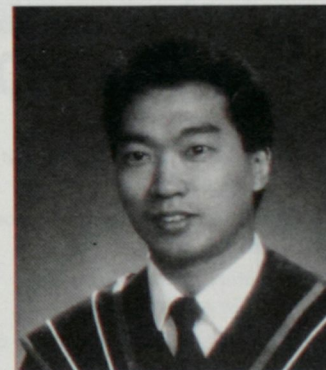
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Adele Sommerfeld



H. Su



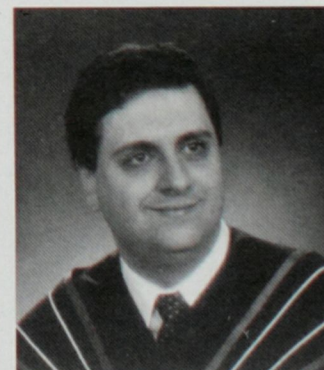
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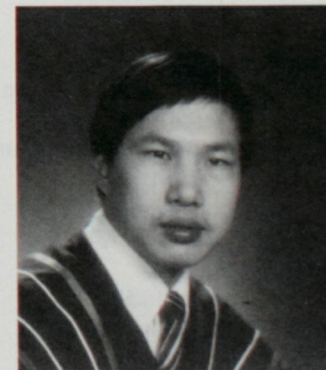
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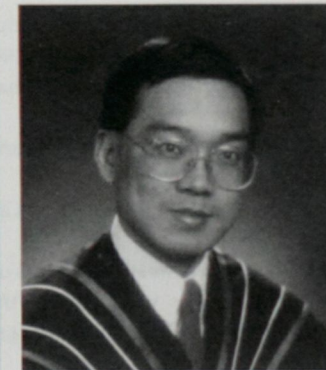
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I. Teich

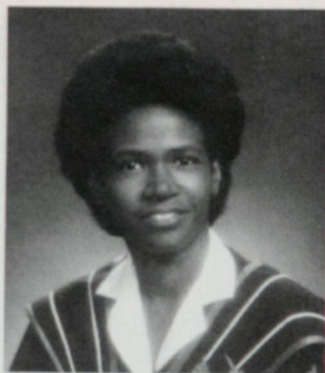


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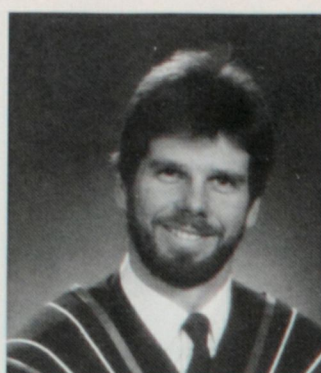
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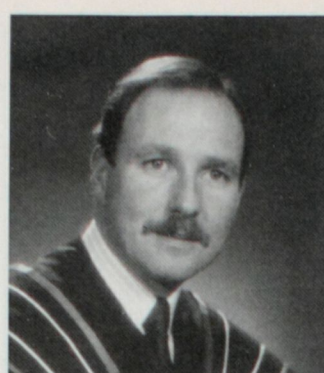
Althea-Ann Townsend



Emily Tsang



Bradley Walker



Gord Walker



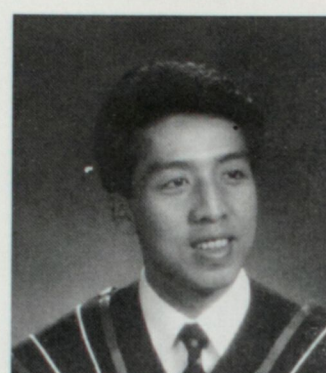
Kathleen L. Watkins



Hope Wilson



Ophelia Wong



Yuk-Lun Yeung

THANK YOU FOR . . .

Carol Chen: two super slide shows, many great yearbook ideas, and hours and days spent finalizing the yearbook.

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Greg Douglas: two memorable slide shows.

Bill Crimp: a wonderful job as the yearbook's personal mailman.

MEMORIES OF F.M.



- Procrastination Cafe, Harvey's, Cultures, McDonald's . . .
- OISE cafeteria food
- Well-constructed classrooms
- Encounters with Student Affairs
- Waiting to talk to Dorothy
- Toast to the Queen
- Minitab, Lotus, Wordperfect, and SPSS
- "The Vision"
- The Pits
- F.M. Bums
- The bell curve — guaranteed safety