

# UTMBA 1985

**FACULTY OF MANAGEMENT STUDIES**

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# IN SEARCH OF EXCELLENCE





# DEAN'S MESSAGE

In my last year of the deanship, it is rewarding to look upon the 35th graduating MBA class with pride. This year, 35 members of the first graduating class of the EXECUTIVE MBA PROGRAM join the growing number of graduates from the full-time and part-time MBA programs.

It is a good year to be a graduate! After a few years in the doldrums, the Canadian economy is strong and our placement office has been very successful in placing our graduates with leading Canadian institutions. More important, the growing reputation of FMS is bringing ever larger numbers of companies to recruit our graduates.

FMS is moving in many new directions, with new degree and non-degree programs, new funding initiatives and new faculty. The school's endowed funds are now close to \$1.5 million, including three endowed professorships. New teaching and research institutes are being established in Organizational Effectiveness, Resource Management and Retailing. New programs in accounting at the Master's and Doctoral level are being planned. By 1990, over half the school's revenue will be derived from programs initiated from 1983 onwards. As a consequence, in spite of declining government budgets, the financial stability of FMS will be maintained. Finally, after long delays, the faculty will have a new computer system by the fall of 1985 and a large number of new micro computers as well.

We hope that you will continue to share in our success and our new directions through active participation in our expanding alumni association. Through our own alumni publication, Toronto Business Reports, and the alumni newsletter, we will keep you informed about FMS. Good luck!

Douglas J. Tigert

Dean





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**CODE:** MEM: What I will be remembered for at FMS  
 MBA: What the M.B.A. has meant to me

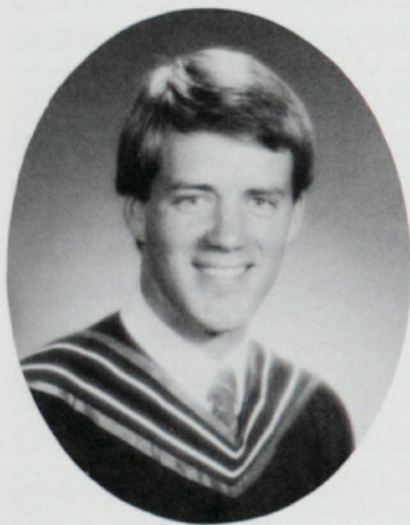
**NAME:** ANNE ANDERSON

**MAJOR:** Marketing and Natural Resource Management

**UNDERGRAD:** Geography  
 University of Toronto

**CAREER GOAL:** To have 3 months paid leave every year

**MBA:** Grey hairs, red eyes and good friends (not necessarily in that order)



**NAME:** DAVE ARCHIBALD

**MAJOR:** Natural Resource Management (?) and Marketing

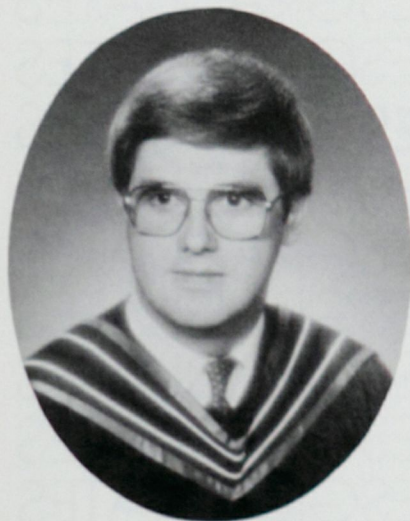
**UNDERGRAD:** B.Sc. - Biology  
 UBC - Lotus Land

**CAREER GOAL:** To find a job that does not require wearing a shirt!

**MEM:** Wearing shorts every day until November in first year; being the last one on the dance floor at every MBA party (and perhaps, my somewhat "unique" dancing style).

**MBA:** Probably the worst possible way in which to start out a marriage - just ask my wife (and if you find her could you please let me know where she is!)

**LAST WORDS:** Dear Dean,  
 About that Natural Resource Management major offered here....



**NAME:** GEOFFREY G. BAYLIS

**MAJOR:** Finance, MIS, and yes Accounting

**UNDERGRAD:** B.A. Economics  
 University of Weston Ontario

**CAREER GOAL:** To earn over 20 thousand dollars a year

**MEM:** Attending nearly everything that occurred at the school. Doing everything at the last minute. Getting an award that everyone else wanted to know what it was for.

**MBA:** Too many sleepless nights. Too much C<sup>2</sup>H<sup>5</sup>OH. But did I learn anything? Only time will tell.

**LAST WORDS:** Thanks for the good times, that made all the bad seem worth the time.

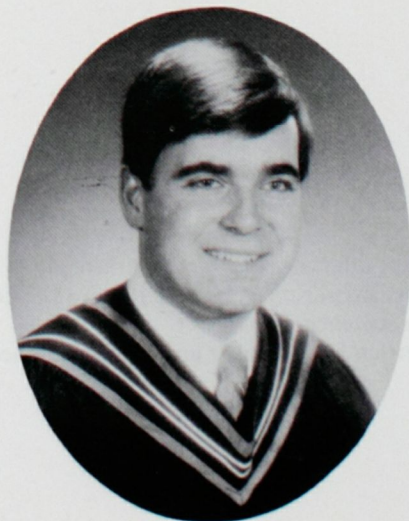




**NAME:** LISA BENTHAM  
**MAJOR:** Finance  
**UNDERGRAD:** Economics  
 University of Waterloo  
**CAREER GOAL:** To get my M.R.S.  
**MEM:** Being an enthusiastic athletic supporter  
**MBA:** Was it supposed to mean something?  
**LAST WORDS:** I'll sure miss this life of **leisure!!**



**NAME:** CHRISTINA BEST  
**MAJOR:** Marketing and Human Resource Management  
**UNDERGRAD:** H.B.A. Linguistics  
 University of Ottawa  
**CAREER GOAL:** Absolute Power  
**MEM:** Absolute Corruption  
**MBA:** Absolutely Nothing



**NAME:** DAVID ANDREW BOLTON  
**UNDERGRAD:** Royal Military College of Canada  
**CAREER GOAL:** To make enough money to do all the things I really want to do.  
**MEM:** Who says I'll be remembered at all!  
**MBA:** Focused my attention on the important things in life -  
**LAST WORDS:** "To laugh often and much; to win the respect of intelligent people and the affection of children; to earn the appreciation of honest critics and endure the betrayal of false friends; to appreciate beauty; to find the best in others; to leave the world a little better place than we found it, whether by a healthy child, a garden patch or a redeemed social condition; to know even one life breathed easier because you lived. This is to have succeeded."

B.A. Stasley





**NAME: PAT BOURKE**

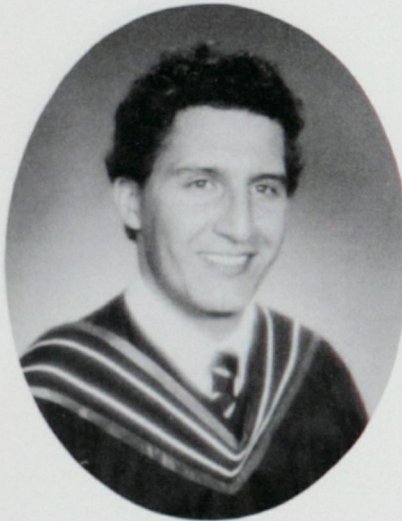
**UNDERGRAD:** B.Sc. (Mathematics) and B.Ed.  
University of Western Ontario

**CAREER GOAL:** Management Consulting

**MEM:** My diplomacy and tact, my self-effacing demeanor

**MBA:** How to say anything (or nothing) in 5 pages plus exhibits. Learning what working capital is and avoiding perpetual maps.

**LAST WORDS:** Super friends and super times. It was worth it in the end (but I agree with Martin).



**NAME: DAVID CALDWELL**

**MAJOR:** Finance

**UNDERGRAD:** B.A. Political Science  
Carleton University

**CAREER GOAL:** President of a Schedule B bank

**MEM:** Look in "**Euromoney**"

**MBA:** More than a western M.B.A.

**LAST WORDS:** "Look in **Euromoney**"



**NAME: MARILYN CARR**

**MAJOR:** MIS

**UNDERGRAD:** Philosophy  
The Watervisity

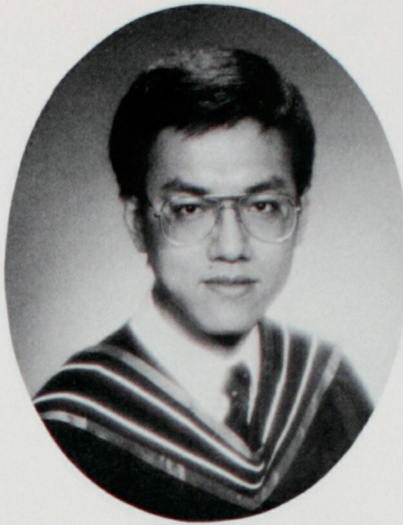
**CAREER GOAL:** To be a 5th generation person in a 4th generation environment.

**MEM:** Writing essays in my spare time, preparing cases on the subway and never using a paragraph when a sentence will do.

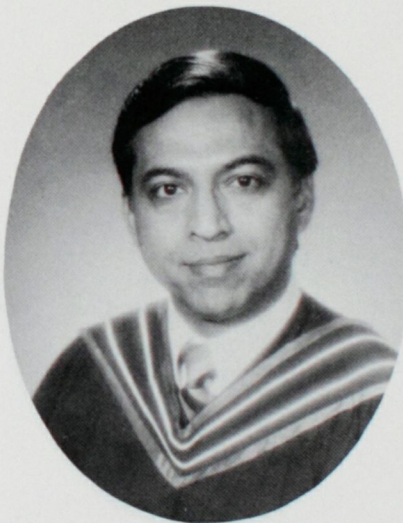
**MBA:** Learning the essence of underground networking and the importance of normal distributions.

**LAST WORDS:** Think pink!

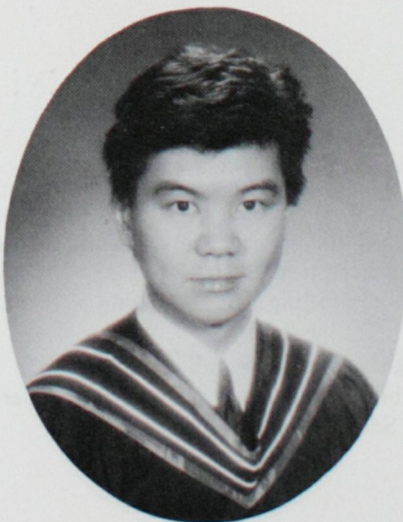




**NAME:** COLIN CHAN  
**MAJOR:** Finance and Accounting  
**UNDERGRAD:** B.Sc., M.Sc.  
**CAREER GOAL:** To become disgustingly rich  
**MEM:** Not much!  
**MBA:** To compromise accounting figures and market values is to take their geometric means, raise them to the exponential power, apply la place transformation and differentiate them with respect to time.  
**LAST WORDS:** Good Luck!

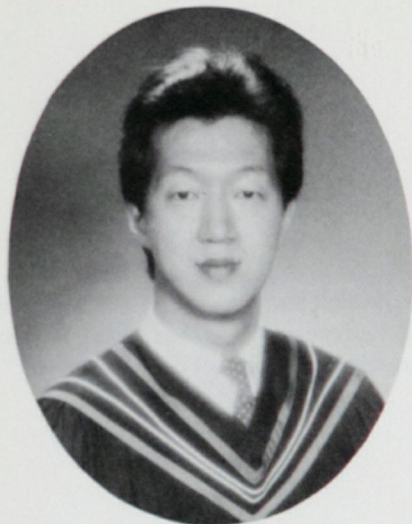


**NAME:** GAUTAM CHAUDURI  
**MAJOR:** Finance and Marketing  
**UNDERGRAD:** Bachelor of Technology  
 Indian Institute of Technology, Kanpur, India  
**CAREER GOAL:** General Management  
**MBA:** Management skills development in a rewarding, friendly environment  
**LAST WORDS:** Best wishes for the future!



**NAME:** BRUCE CHIU  
**MAJOR:** Finance and Marketing  
**UNDERGRAD:** B.Sc.  
 UBC  
**CAREER GOAL:** To "random walk" my way to success  
**MEM:** My tie collection  
**MBA:** A slightly deflated ego, a mild sense of accomplishment, and a keen regard for future challenges  
**LAST WORDS:** Definitely a positive NPV experience!

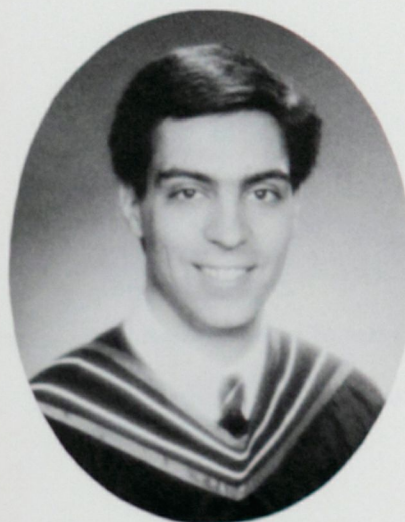




**NAME:** **LAWRENCE CHUNG**  
**MAJOR:** Finance and Marketing  
**UNDERGRAD:** Mechanical Engineering, BA.Sc.  
 University of Windsor  
**CAREER GOAL:** Be a successful banker  
**MEM:** A very tall person  
**MBA:** A very useful learning experience  
**LAST WORDS:** I am glad it is over.



**NAME:** **MARY DENKINGER**  
**MAJOR:** Marketing  
**UNDERGRAD:** Administration  
 Princeton (U.S.A.)  
**CAREER GOAL:** Marketing executive with CBS (or WEA or RCA) Records  
**MEM:** Wild and sometimes kinky parties - they were Linda's fault. New  
 England eccentricities. Tigert's Bon Ami Case.  
**MBA:** Wild times and a little innocuous education  
**LAST WORDS:** Keep on groovin'.

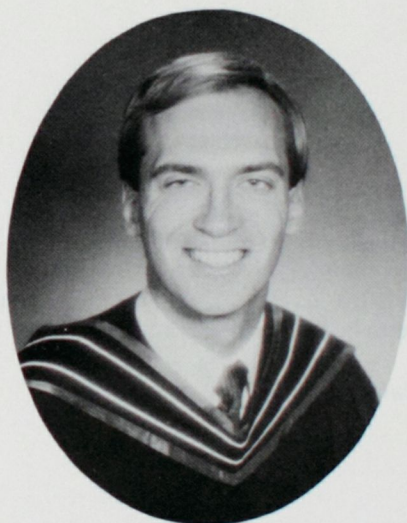


**NAME:** **STEPHEN DI LULLO**  
**MAJOR:** Marketing  
**UNDERGRAD:** Psychology  
 McGill University  
**CAREER GOAL:** To own the Montreal Canadiens and to spend my days at Mont  
 Tremblant and my nights on Crescent Street  
**MEM:** Diana Ross and "The Supremes"; spending a small fortune on "non-  
 addictive" video games  
**MBA:** Confucius say: "For every bridge burned, two shall be built".  
**LAST WORDS:** Whaddaya mean you can't buy beer at the corner store!!!! A Brewers  
 what??? One mile to the east!!! Sacre bleu; c'est pas possible!!!





**NAME:** LISANNE DOIRON  
**MAJOR:** Finance  
**UNDERGRAD:** Law  
 Osgoode Hall (York University)  
**CAREER GOAL:** Corporate Loans Officer and BBC (Big Banking Cheese)  
**MEM:** Colour-coded file folders, little yellow sticky papers and actually enjoying International Finance  
**MBA:** I can call myself a Finance major and work for a bank even though I can't do numbers (I'm qualitative!)  
**LAST WORDS:** Enfin, c'est fini!



**NAME:** RICK GLEW  
**MAJOR:** Marketing  
**UNDERGRAD:** Mechanical Engineering  
 University of Western Ontario  
**CAREER GOAL:** To revolutionize the auto industry and then write a book about myself (or at least not get laid off within the next year)  
**MEM:** My punctuality, professional demeanor, vibrant business-like appearance and concern for fashion  
**MBA:** I have met a lot of terrific people, these were not the egomaniacs I expected to meet when I first enrolled in the MBA program. Everyone was friendly, caring, unselfish, a little unsure of themselves (although not everyone would admit it) and most important, had a great sense of humour  
**LAST WORDS:** I can't talk now, I'm late for ....

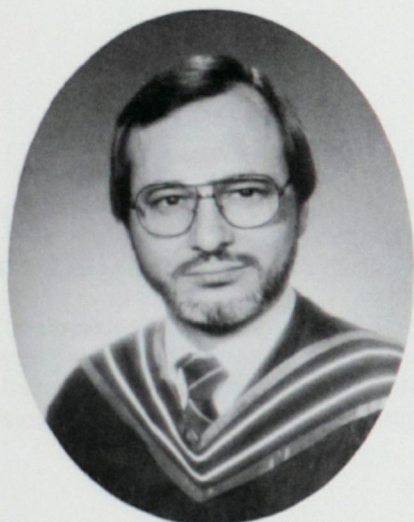


**NAME:** BRENDA GRIFFITHS  
**MAJOR:** Marketing  
**UNDERGRAD:** B.Sc. Occupational Therapy  
 Queen's University  
**CAREER GOAL:** Partnership in a marketing research supply firm  
**MEM:** ...not playing a lot of bridge ...not going x-country skiing ...breeding upside down gold fish  
**MBA:** An opportunity to develop new career aspirations and treasured friendships  
**LAST WORDS:** It's been an experience!!





**NAME:** **HEATHER HAVEMAN**  
**MAJOR:** Organizational Behaviour  
**UNDERGRAD:** History (of sex)  
 University of Toronto  
**CAREER GOAL:** To join the rentier class - to write "In Search of Excellence" (revised, corrected version) - to become head of the OB department at the University of Paris  
**MEM:** Being the only MBA who doesn't need a job (HA!). My yellow rubber boots, whips and chains  
**MBA:** Proved that you can go through this programme and remain convinced that the merits of socialism outweigh those of capitalism (Marx over Rockefeller)  
**LAST WORDS:** California dreamin' on such a winter's day ... If you're ever in Berkley, look me up! (Brian?)

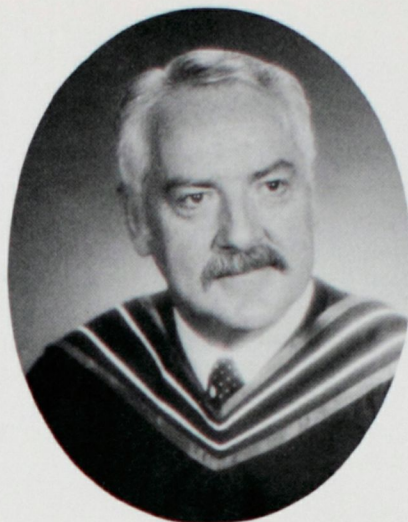


**NAME:** **RAY HRYCIUK**  
**MAJOR:** Marketing  
**UNDERGRAD:** Chemical Engineering  
 University of Toronto  
**CAREER GOAL:** To be C.E.O. of an expandable shoe empire  
**MEM:** Falling asleep in the library and missing Friday morning meetings  
**MBA:** Learning that knowledge means not having to say you know it all, and that the secret to the universe lies in the minds and energies of us all.  
**LAST WORDS:** It can all be explained by the learning curve.

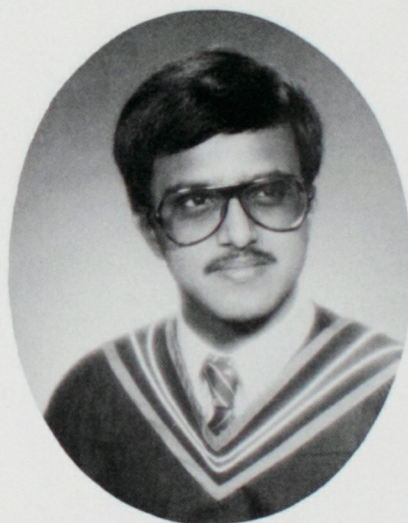


**NAME:** **RENATE ILSE**  
**MAJOR:** Finance  
**UNDERGRAD:** B.Sc. and R.N. (Diploma Nursing)  
 U of T, Ryerson  
**CAREER GOAL:** Anything but shift work (not really). Would like to combine nursing and management

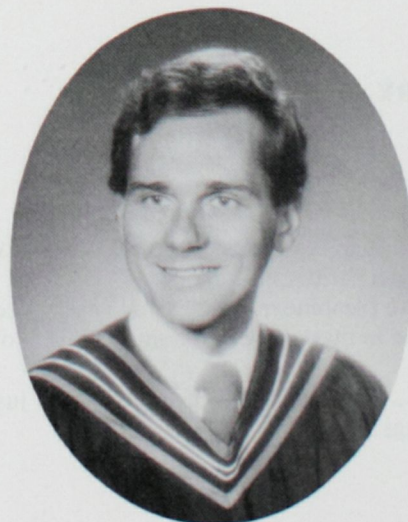




**NAME:** DONALD H. JURDEN  
**MAJOR:** Finance  
**UNDERGRAD:** Metallurgical Engineering  
 University of Toronto, 1957

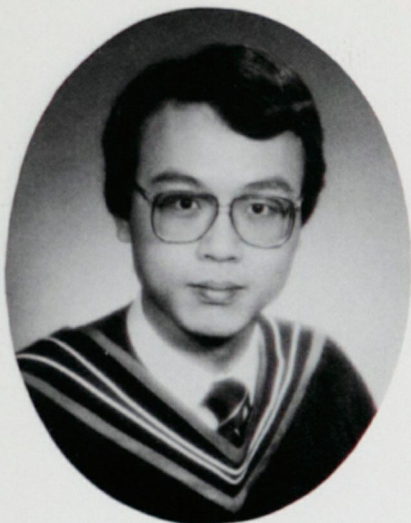


**NAME:** SOUMITRA LAHIRI  
**MAJOR:** Finance  
**UNDERGRAD:** Electrical Engineering  
 Jadavpur University, Calcutta, India  
**CAREER GOAL:** To become VP of Finance (hopefully, before I turn 80)  
**MEM:** Boring everyone to death with my classroom presentations (thankfully, there weren't that many casualties!)  
**MBA:** Helped me to come into contact with some of the gruesome stuff that managers (GOD BLESS THEM!) have to deal with every day of their lives! However, I must admit that the NPV of my job-prospects would probably be negative without the MBA degree!  
**LAST WORDS:** Don't tell me that I will no longer enjoy the privilege of having three papers to hand in and two exams to write within one week!

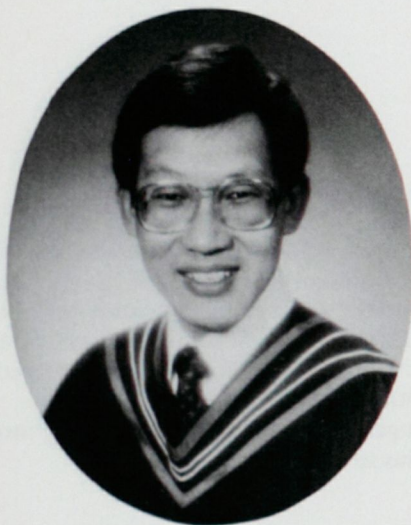


**NAME:** ALMIS LEDAS  
**MAJOR:** Marketing and General Management  
**UNDERGRAD:** Chemical Engineering  
 University of Toronto  
**CAREER GOAL:** Freedom to go to an afternoon baseball game  
**MEM:** Departing from meetings in order to feed the parking meter  
**MBA:** Creative car parking and new food discoveries  
**LAST WORDS:** Never reposition a sonite across segments

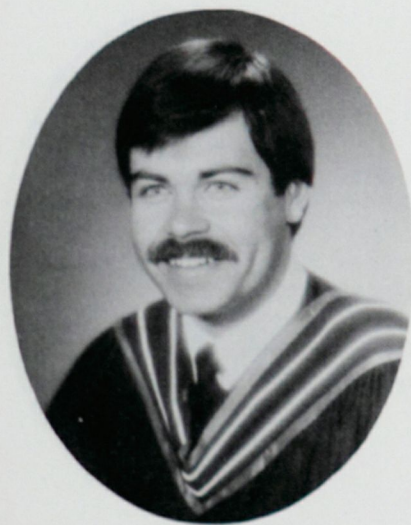




**NAME:** KENNETH LEE  
**MAJOR:** Finance and Accounting  
**UNDERGRAD:** Engineering  
 University of London  
**CAREER GOAL:** Let the market decide  
**MEM:** For daring to take course 2206 and to be dull

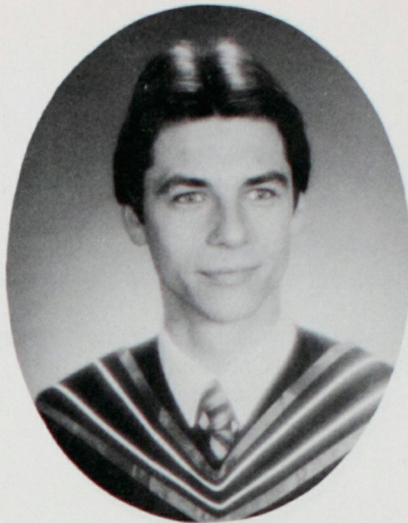


**NAME:** TONY LI  
**MAJOR:** Finance and Accounting  
**UNDERGRAD:** B.Sc. (Food Services)  
 University of Toronto  
**MBA:** Two years of hard work but I think it was worthwhile  
**LAST WORDS:** I would never want to start all over again.



**NAME:** CRAIG ANDREW LOWERY  
**MAJOR:** Marketing  
**UNDERGRAD:** Bachelor of Architecture  
 University of Toronto, 1979  
**CAREER GOAL:** Real Estate Tycoon  
**MEM:** Couch nights, using perceptual maps in finance, the B.S. monthly?  
 and never using a sentence when a paragraph will do.  
**MBA:** It has given me the confidence to combine my "skills" as an architect  
 and my educational background in marketing to obtain a finance job  
 with a bank.  
**LAST WORDS:** "I think we've almost got it ... let me take this back home and just  
 work it a bit and add a few things ....

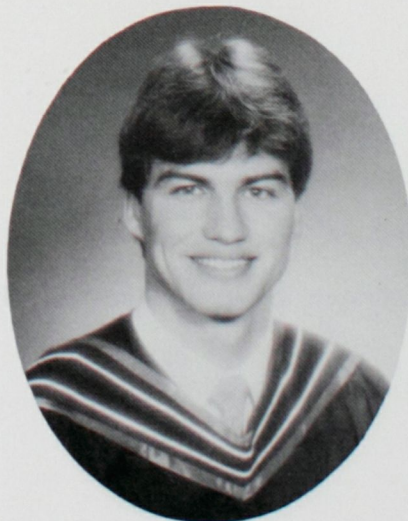




**NAME:** **ANDY MAHUT**  
**MAJOR:** Finance and Marketing  
**UNDERGRAD:** Civil Engineering  
 University of Toronto  
**CAREER GOAL:** Build a stadium which will come in **under** budget  
**MEM:** Talent night with "The Supremes" and the volleyball team which almost made it.  
**MBA:** Learning to "shovel it" with the best of them  
**LAST WORDS:** It's been fun. Take care!

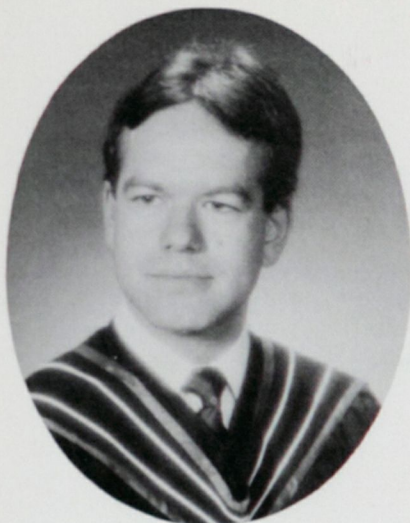


**NAME:** **FERDOWS MANOUCHEHRIAN**  
**MAJOR:** Marketing and Organizational Behaviour  
**UNDERGRAD:** B.A. Philosophy  
 New York University  
**CAREER GOAL:** One day open up my own university  
**MEM:** Left one autocratic regime and entered a new one! And even paid for it!!  
**MBA:** Two years of hard work to find out that there is no one right answer  
**LAST WORDS:** To all the nice friends I found in this Program.



**NAME:** **STEWART MCILWRAITH**  
**MAJOR:** Finance  
**UNDERGRAD:** Geology  
 The Mining Building (U of T)  
**CAREER GOAL:** I'll never admit it  
**MEM:** Unfaltering punctuality  
**MBA:** What's that?  
**LAST WORDS:** Does anybody know what the discount rate is?





**NAME:** **PETER MCKERACHER**  
**MAJOR:** General Business  
**UNDERGRAD:** Law  
 Osgoode Hall Law School and London School of Economics  
**MEM:** My loud, aging, Punk Band blowing out the power at the MBA talent night.  
**LAST WORDS:** The MBA program will always be tied up with the excitement of my son being born a couple of days prior to the Christmas finals.

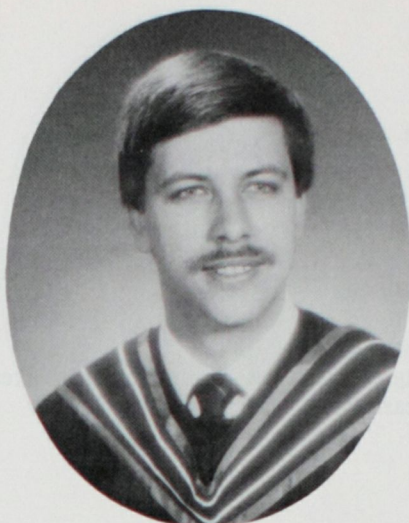


**NAME:** **DIANA MCNNEN**  
**MAJOR:** Finance  
**UNDERGRAD:** Nursing Science  
 Queen's University  
**CAREER GOAL:** Top of the ladder at IBM  
**MBA:** A **complete** change!  
**LAST WORDS:** It was worth it.



**NAME:** **FRANCOISE MEYER**  
**MAJOR:** Marketing  
**UNDERGRAD:** B.Sc. Biology  
 McGill University  
**CAREER GOAL:** To master the art of bullshitting  
**MEM:** Forgetting the names of my colleagues. So they call me FiFi. My memory has since improved.  
**MBA:** Mastering Bullshitting Artfully  
**LAST WORDS:** Tough times yet good company makes for a positive NPV.





**NAME: GERALD R. MILLER**

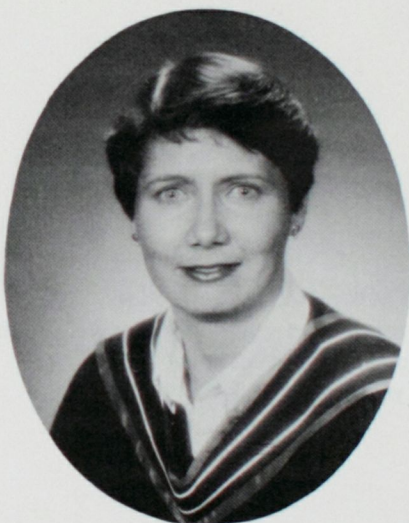
**MAJOR:** Marketing

**UNDERGRAD:** B.Comm  
University of Calgary

**MEM:** What will I be remembered for? Why, Belt Buckles of course! Big brass ones, that reflect the character of the folks in God's country, and for injecting a little culture into the ways of 246 Bloor Street West, with such words of wisdom as: "Get on the horn; Give 'em a blast on the blower; Take the bull by the horns; Twelve biscuits shy of a dozen; and Put 'em out to pasture".

**MBA:** A chance to learn, a chance to make new friends, and now, a wealth of opportunity

**LAST WORDS:** This is the end of the trail. It wasn't no folk dance, but if I had my druthers, I would ride 'er again. I met a lot of fine folks, most of whom will admit to knowing me. I hope that our trails continue to cross. If not, there is always a chance of a country-go-to-meetin'. You all take care now, ye hear!



**NAME: LAURIE ANNE MITCHEL**

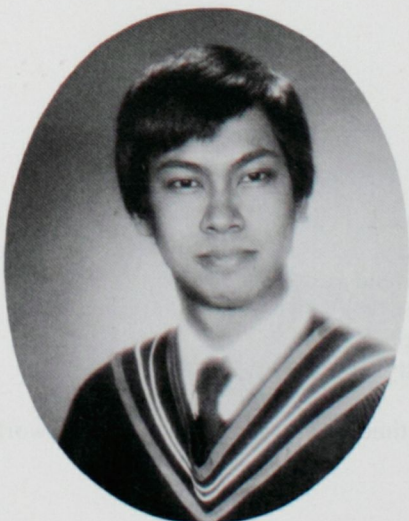
**MAJOR:** Finance and Marketing

**UNDERGRAD:** Honours B.A. Economics  
Queen's University

**CAREER GOAL:** Head up a Strategic Planning Department

**MBA:** Attainment of a personal goal, and, with luck career aspirations.

**LAST WORDS:** It was hard but worth it.



**NAME: KIM MOHAMMED**

**MAJOR:** Finance

**UNDERGRAD:** Philosophy and Mathematics  
Dalhousie University, Halifax

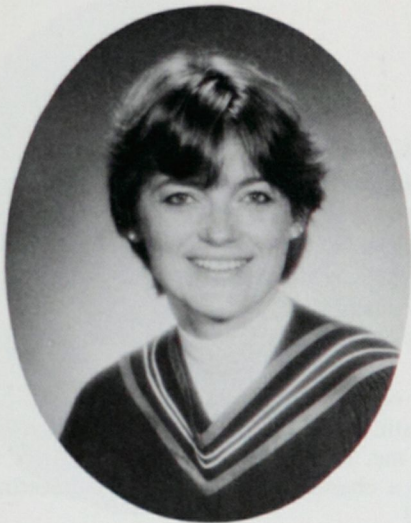
**CAREER GOAL:** Investment banking, maybe. Life is a journey

**MEM:** Keeping a low profile most of the time, and a high profile the rest of the time.

**MBA:** Making a lot of good friends, learning more than I'll ever know, and Thirsty Thursdays. It's been a good time, not a long time.

**LAST WORDS:** STAY LOOSE!





**NAME:** NANCY E. NEWTON  
**MAJOR:** General  
**UNDERGRAD:** Doctor of Veterinary Medicine  
 Ontario Veterinary College  
 University of Guelph  
 B.Sc. Biology  
 University of Guelph  
 B.A. (Hons.) - English and Sociology  
 York University  
**CAREER GOAL:** Veterinarian and Arts Administrator  
**MEM:** Class participation; convincing Christina to share my dance tickets the night before mid-terms; wearing Aerobics clothes to class.  
**MBA:** Setting my own standards  
**LAST WORDS:** Who said I'm working?

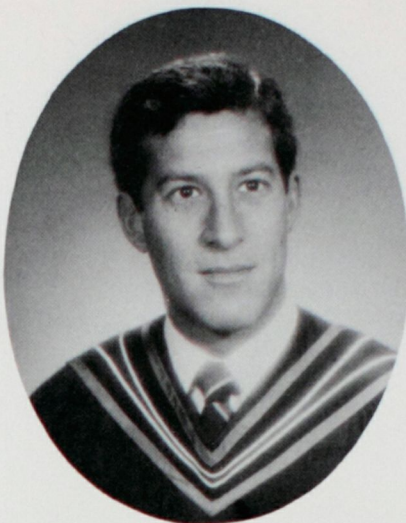


**NAME:** AMELIA NG  
**MAJOR:** Finance  
**UNDERGRAD:** B.Comm  
 University of Toronto  
**CAREER GOAL:** To be where I want to be  
**MEM:** Having my portrait on the 1985 MBA graduate composite  
**MBA:** The U.T.M.B.A. programme means two years of student life to me and I enjoyed it. How much it means to me, let's see!  
**LAST WORDS:** Make the best use of these two years to have "FUN"

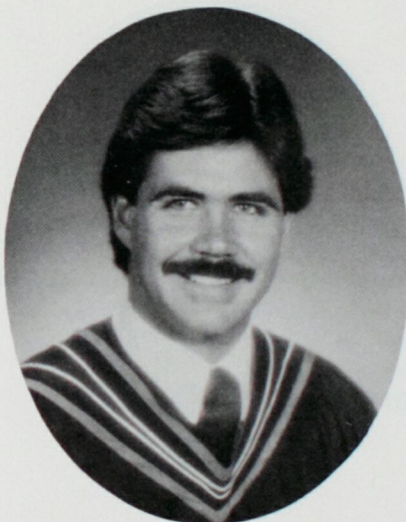


**NAME:** SUE PEARN  
**MAJOR:** Marketing and MIS  
**UNDERGRAD:** English Literature  
 University of Waterloo  
**CAREER GOAL:** ... to find the real world  
**MEM:** I will be remembered for my quick, rational, yet thoroughly apolitical decision-making ability and my steadfast adherence thereto ... or maybe not ... (Rick will that offend anyone?)  
**MBA:** - The creation and expansion of "the archives"  
 - Coming to terms with "coupons"  
 - Learning what "exhibit" really means  
 - If in doubt, PUNT!  
**LAST WORDS:** There were a lot more good times than bad times. The real world awaits!

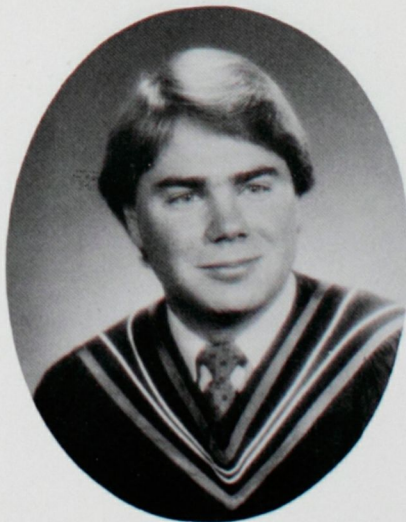




**NAME:** MONTY RAIDER  
**MAJOR:** Human Resources and General Management  
**UNDERGRAD:** Law (B.C.L. and L.L.B.)  
 McGill University  
**CAREER GOAL:** To be stinking rich!  
**MEM:** My ability to rattle off the 40 U.S. Presidents, 50 States and State Capitals in alphabetical order  
**MBA:** Doing crossword puzzles with Glenn B. and Gord. A.  
**LAST WORDS:** Alas! My PLC awaits me.

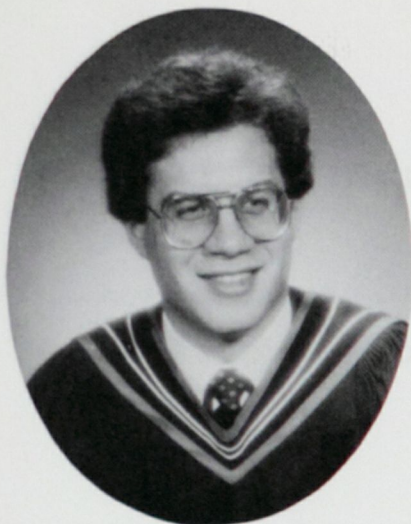


**NAME:** ROB REDFEARN  
**MAJOR:** Marketing  
**UNDERGRAD:** Art, History and Criticism  
 University of Western Ontario  
**CAREER GOAL:** To reduce my debt service charges and finance growth through earnings.  
**MEM:** Numbers?!! No numbers!! Just let me turn that executive summary into a 30 page report! So **what** if it's a little fluffy, Rick? - It looks great!  
**MBA:** Two years felt like four. I enjoyed it because it made my life **seem** longer. Such a deal.  
**LAST WORDS:** Finally, I have to start making those future earnings I've borrowed on for 6 years. Halpern was right, there is no free lunch!!!

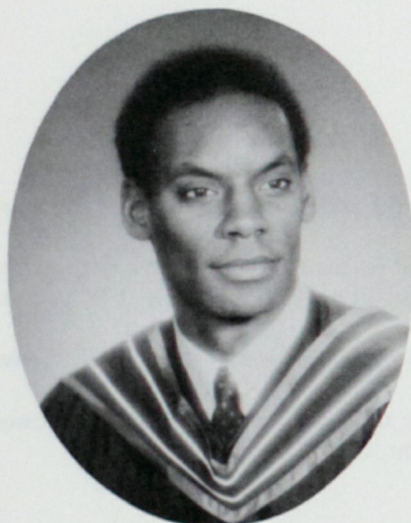


**NAME:** PAVL ROMANCHYCH  
**MAJOR:** Finance  
**UNDERGRAD:** Financial Studies  
 University of Western Ontario  
**CAREER GOAL:** To find a job!  
**MEM:** Gone Skiing!  
**MBA:** Lunch at Boogies; stimulating conversation in the Pits; and the Brunswick  
**LAST WORDS:** I know now how to be a C.E.O., if only I knew how to get there!





**NAME:** **ROBERT SACORANSKY**  
**MAJOR:** Finance and MIS  
**UNDERGRAD:** Mechanical Engineering  
 McGill University  
**CAREER GOAL:** To become President of my own company  
**MBA:** Getting the greatest return (marks) for the smallest investment  
 (studying time)  
**LAST WORDS:** There is no one right answer.

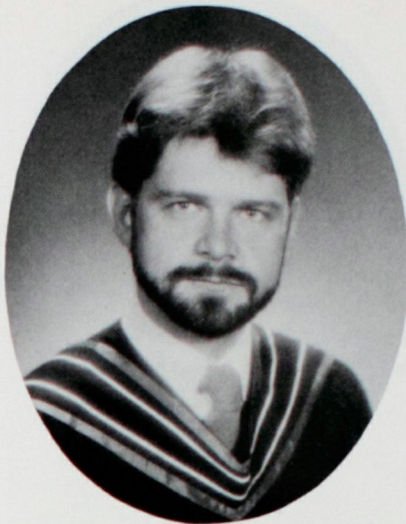


**NAME:** **RANDY TRIMM**  
**MAJOR:** Finance  
**UNDERGRAD:** Chemical Engineering  
 McGill University  
**CAREER GOAL:** Does Imperial Oil have a king?  
**MEM:** I will be remembered for consistently fooling the professor into  
 thinking that I was asleep in class. Tricky eh?  
**MBA:** I have learned - it will all get done  
 - pressure is what you make it  
**LAST WORDS:** What do you mean it costs \$400?!

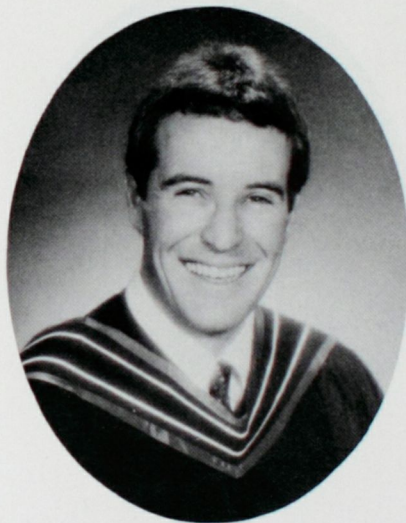


**NAME:** **JANE UNDERWOOD**  
**MAJOR:** Organizational Behaviour  
**UNDERGRAD:** Nursing  
 University of Toronto  
**CAREER GOAL:** Onward and Upward!  
**MBA:** Being off kitchen duty for 2 years  
**LAST WORDS:** It was great

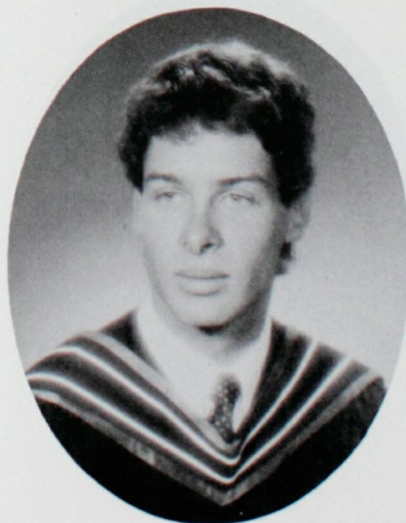




**NAME:** MARTIN WEIGELIN  
**MAJOR:** MIS  
**UNDERGRAD:** Drama  
 University of Toronto  
**CAREER GOAL:** To be my own boss  
**MEM:** I'm the guy with T-Group experience  
**MBA:** Can an artsie who wanted to be a physicist find happiness as a money-grubbing businessman? I still don't know!  
**LAST WORDS:** I'll never ever do PHD

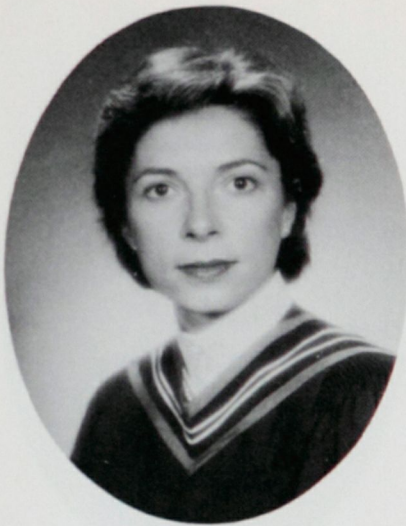


**NAME:** SCOTT WHITE  
**MAJOR:** Not applicable  
**UNDERGRAD:** Civil Engineering  
 Queen's University  
**CAREER GOAL:** Club Med Real Estate Consultant  
**MEM:** Mt. St. Anne, GSU after volleyball, weird shoes, Devil's Glen face plant, The Library (not Robarts)  
**MBA:** Thirsty Thursdays, sleeping in and Fridays off (sure beats working!)  
**LAST WORDS:** Lisa, are you going to embarass us **again**?

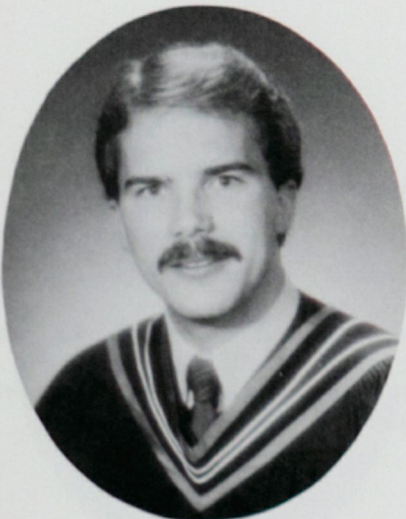


**NAME:** MARK WHITLEY  
**MAJOR:** Personnel/Industrial Relations  
**UNDERGRAD:** Politics  
 Queen's University  
**CAREER GOAL:** To stay in school long enough so that I will never have to get a real job  
**MEM:** Water skiing on torn ligaments, and taking a SPRING BREAK when none was given  
**MBA:** Doing as little work as humanly possible, discovering The Sports Network, and rediscovering Hangman  
**LAST WORDS:** Oh Well!

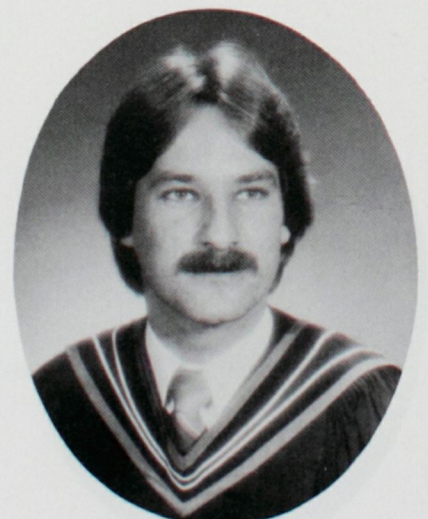




**NAME:** **BARB WILLITTS**  
**MAJOR:** Avoided  
**UNDERGRAD:** Nursing  
 Where else? McMaster University  
**CAREER GOAL:** To retire at 45, 50 at the latest  
**MEM:** I think I'll be remembered for wanting too much - trip, kids, career, a nice life and early retirement - but is that unreasonable?  
**MBA:** **More** grey hair, tea and the sympathy of friends  
**LAST WORDS:** I have truly enjoyed it. How does "Dr. Barb" sound?

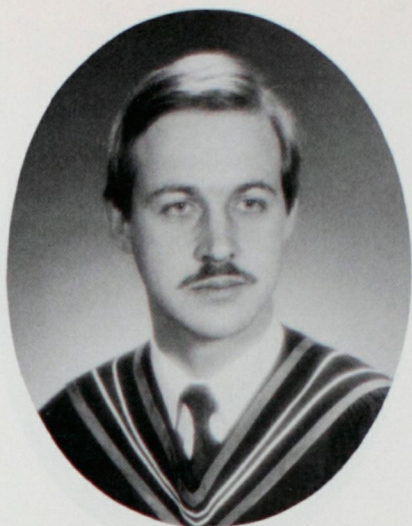


GORDON ALLAN

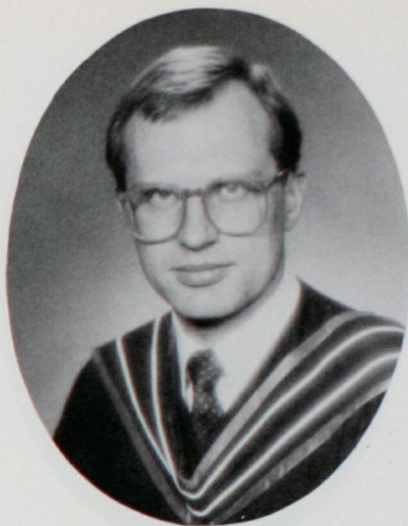


GLENN BEAUMONT

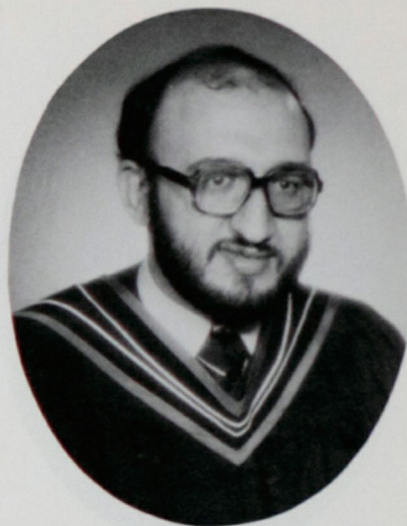




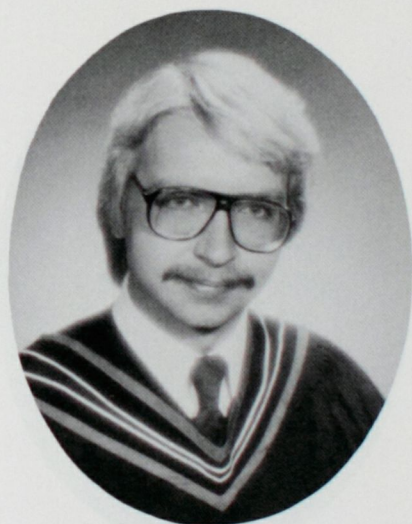
CHRISTOPHER BEADLE



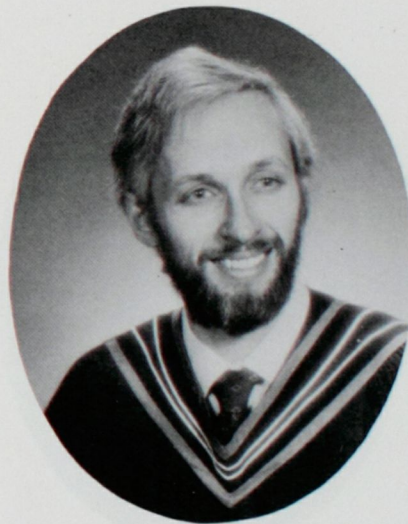
BRADLEY BISHOP



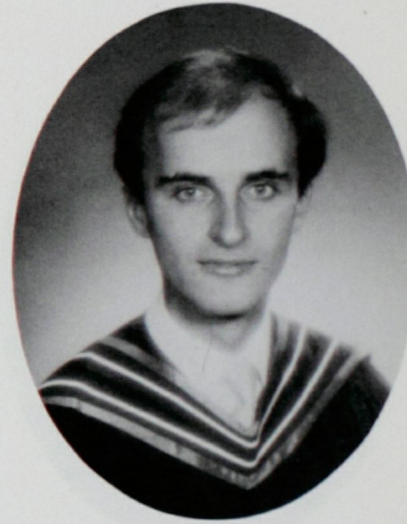
GEORGE CAMENZUCI



JOHN BECH-HANSEN



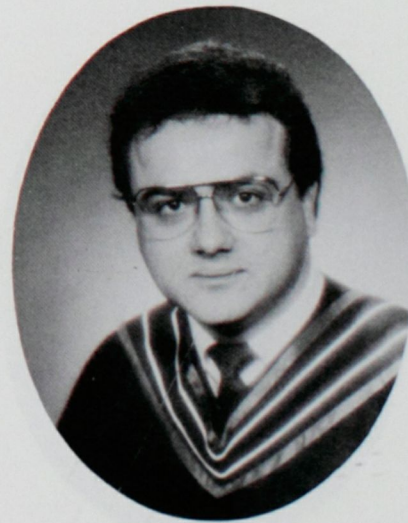
RALPH BOARDMAN



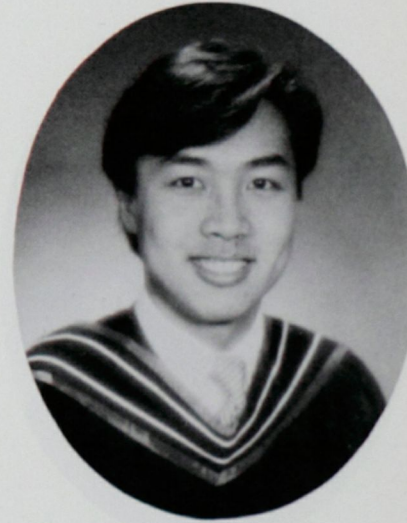
VINCE CERULLO



CATHERINE BERNAERTS

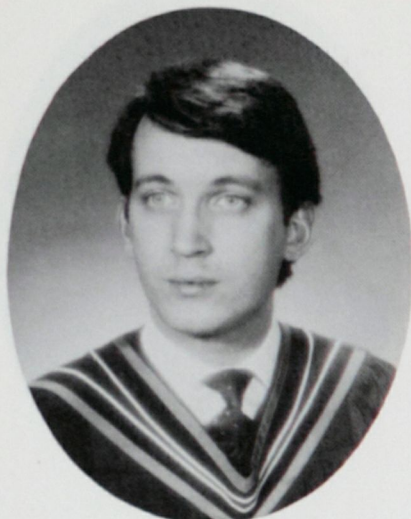


RALPH BORRELLI

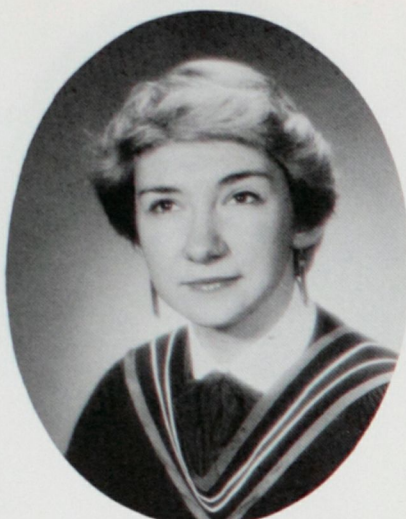


ROBERT CHAN

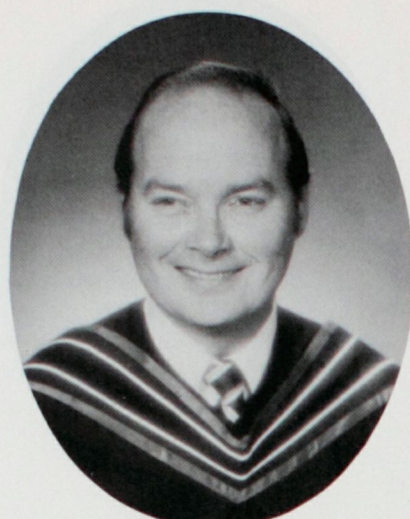




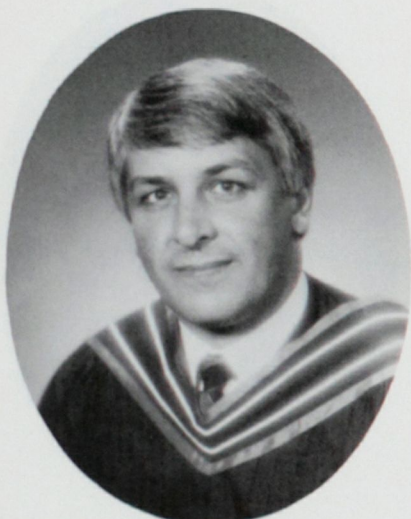
DAVID CLIFFORD



CAROLINE DONKIN



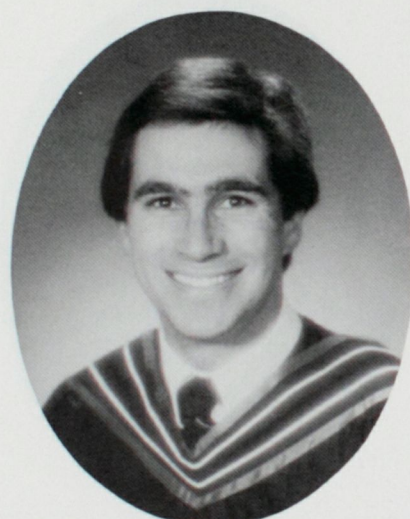
CHARLES GILL



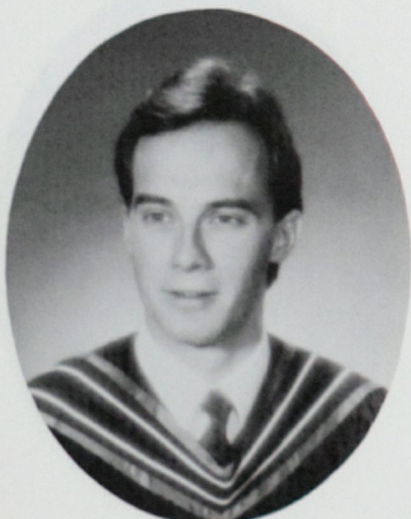
FRANKLIN DAVIS



GEORG EMPRECHTINGER



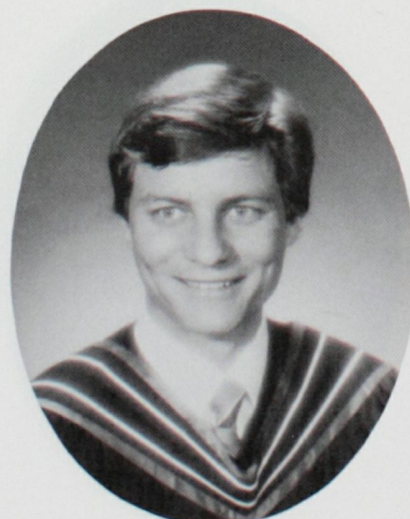
JIM HARTFORD



BILL DEVOLIN

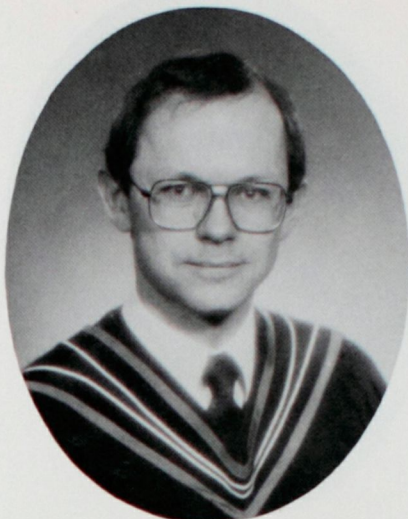


DANIEL ENG

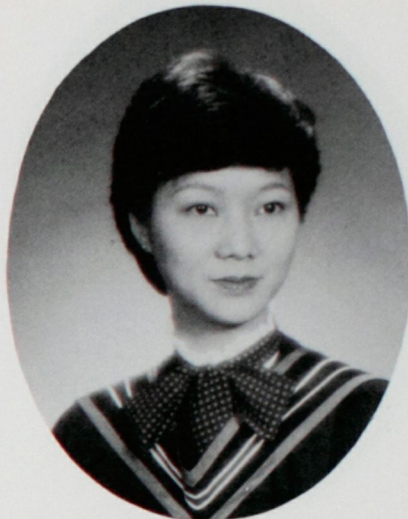


WILLIAM HARVEY

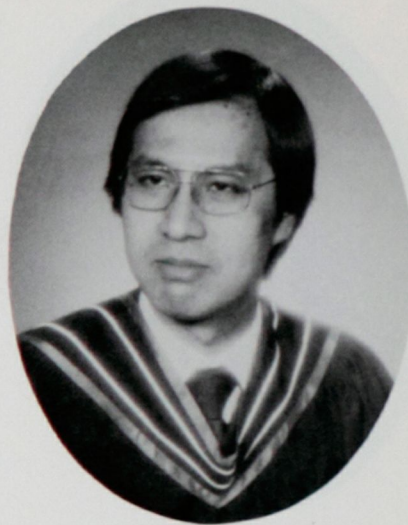




LAWRENCE HIVES



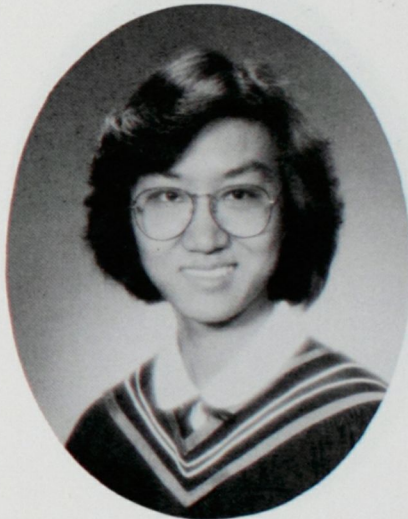
CECILIA LAU



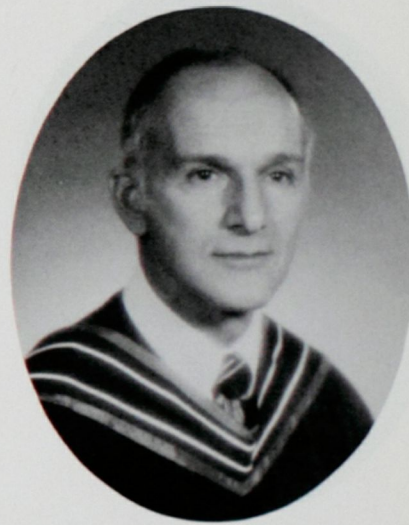
FRANK LEI



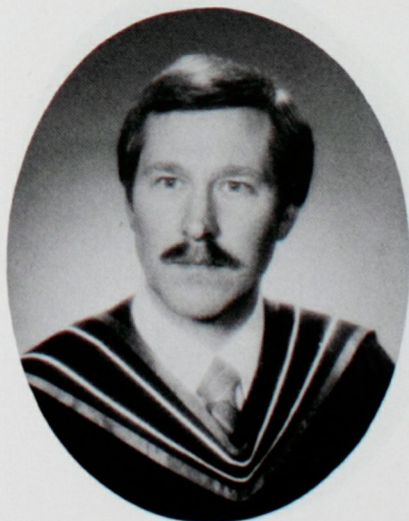
BELINA KAO



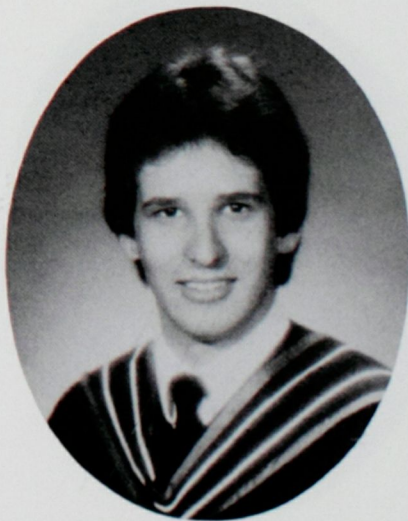
LINA LEE



BRUNO LEPORE



DAVID KUHNKE



GERALD LEGROVE

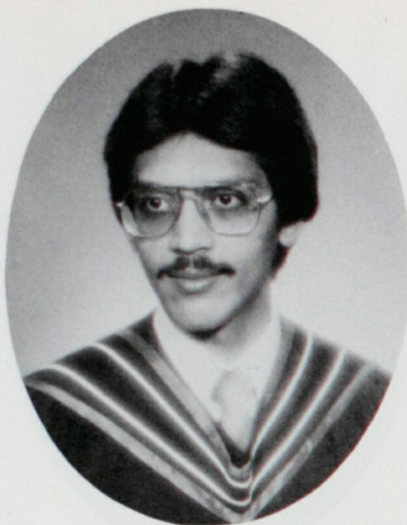


CALVIN LEUNG

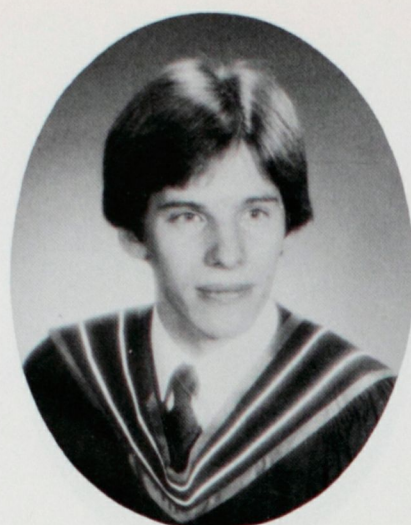




ALEXANDRA MATHIE



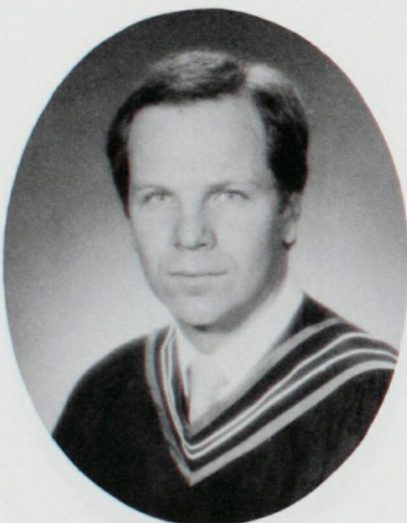
SUDESH METHA



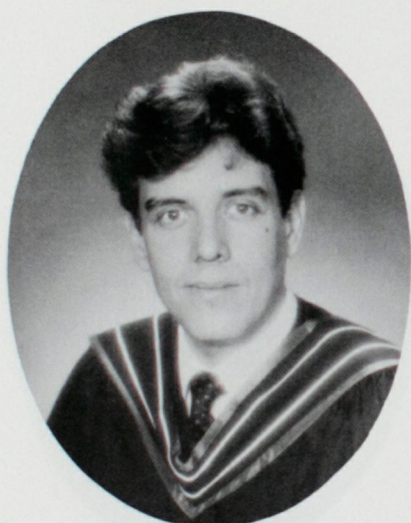
GORD NELSON



EDWARD MATIKAINEN



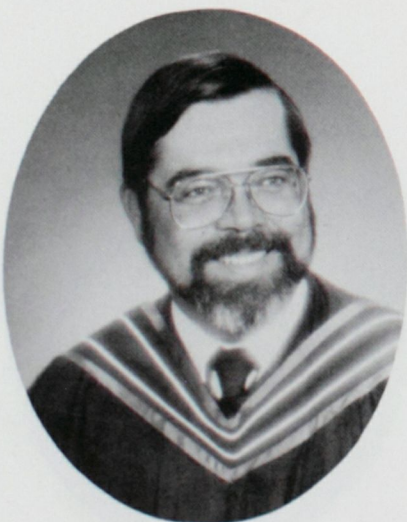
HARVEY MILLER



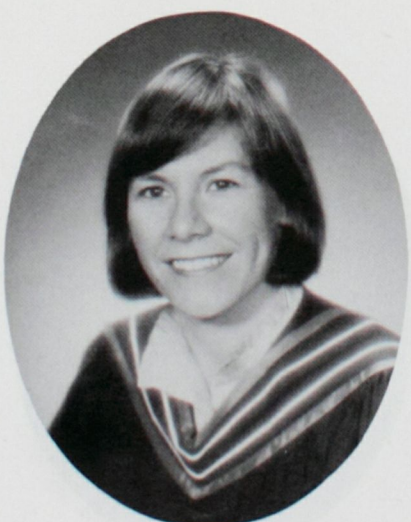
RICHARD NESBITT



ASHOK MATHUR

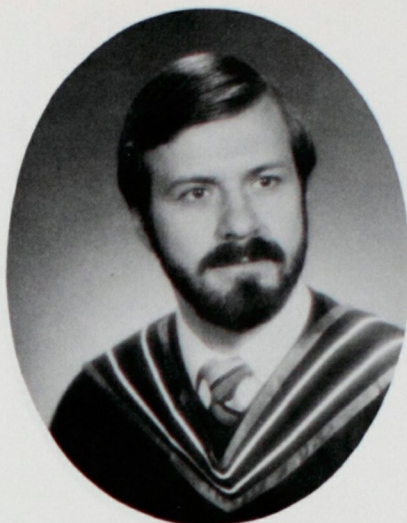


JOHN MUIR

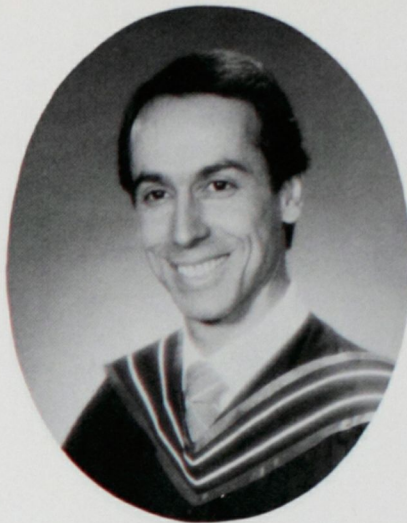


SIAN OWEN

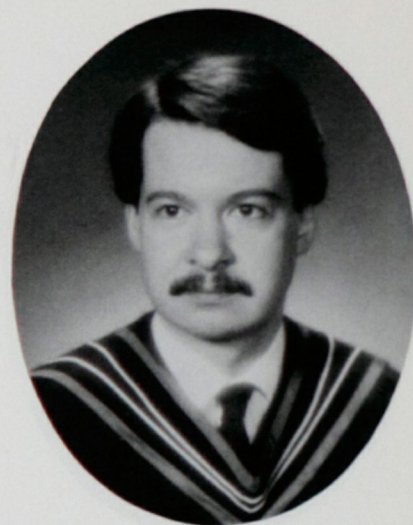




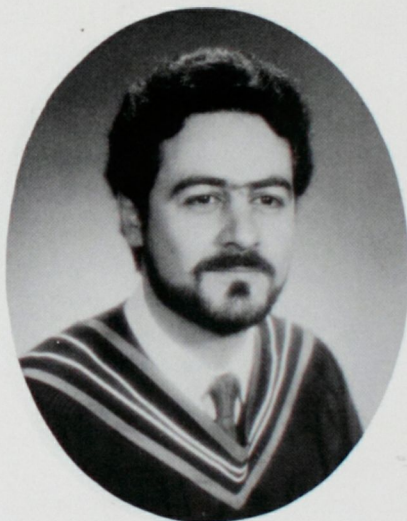
JAMES PEACOCK



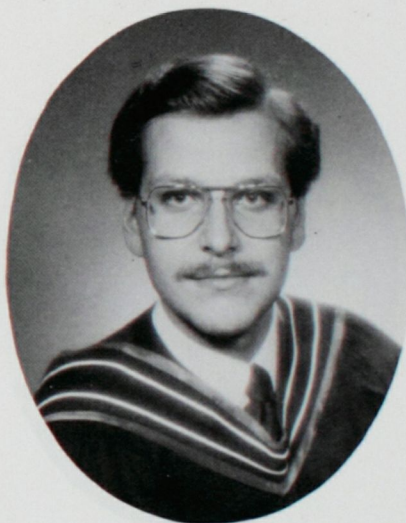
ALBERTO RIVELA



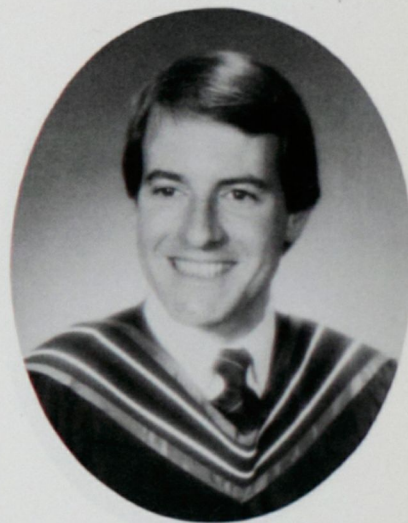
J. SMITH



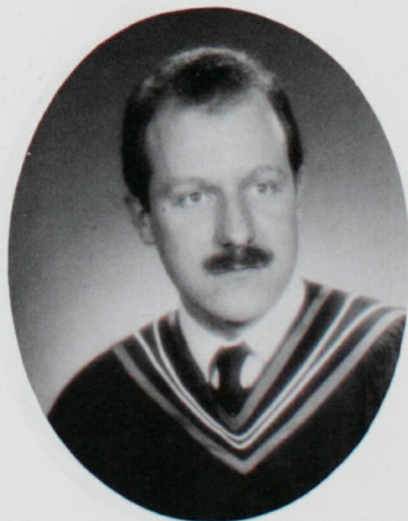
MARIOS PETRIDES



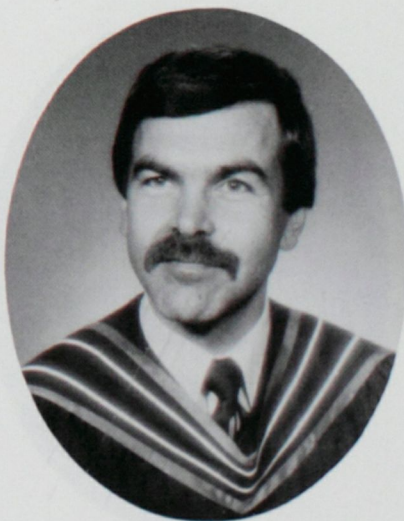
ROY SEPA



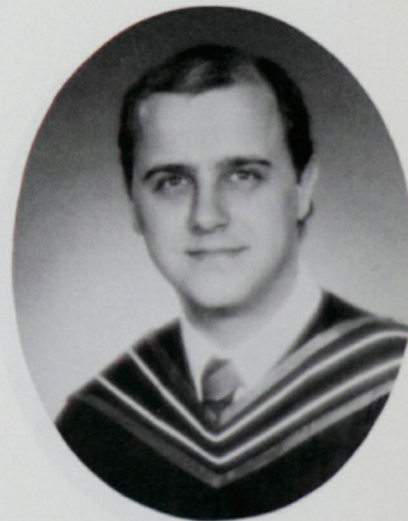
L. SMITH



MARK PRASHUN

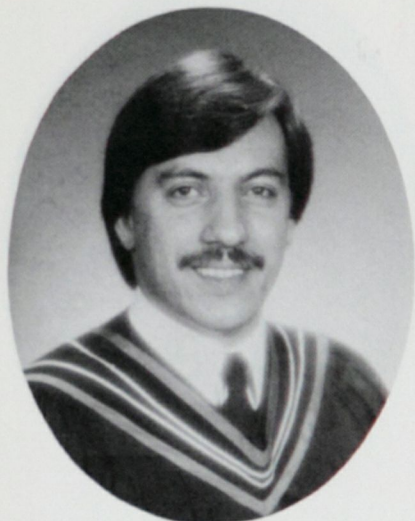


BENNY SKALMSTAD

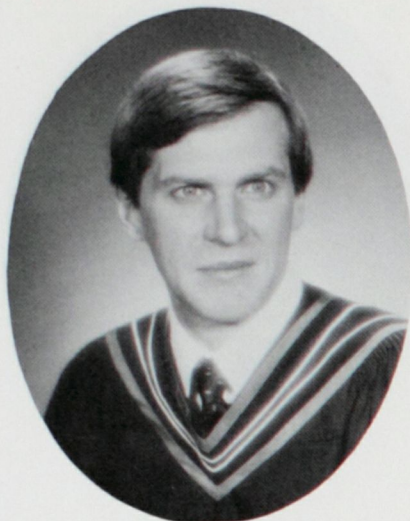


JOHN SNYDER

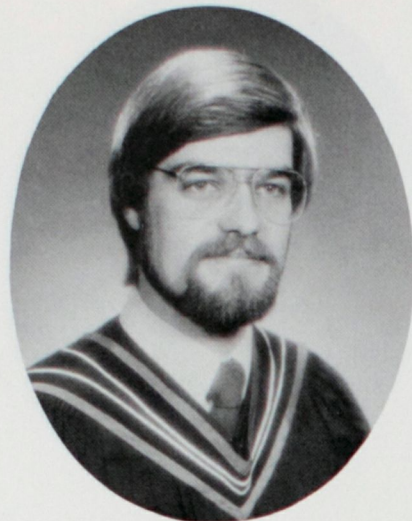




ALBERT SOMODY



GLENN TETU



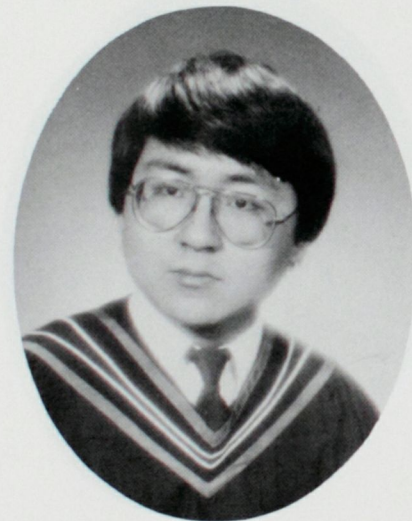
NORMAN WACHHOLZ



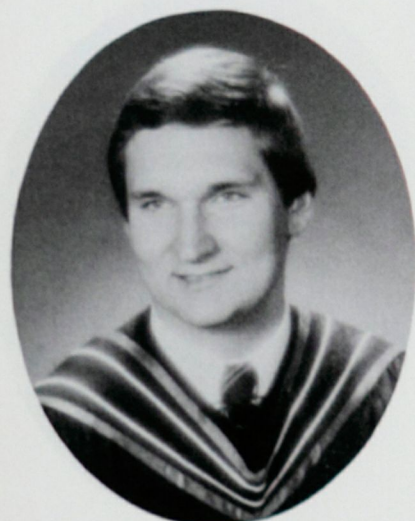
LYNN SPARLING



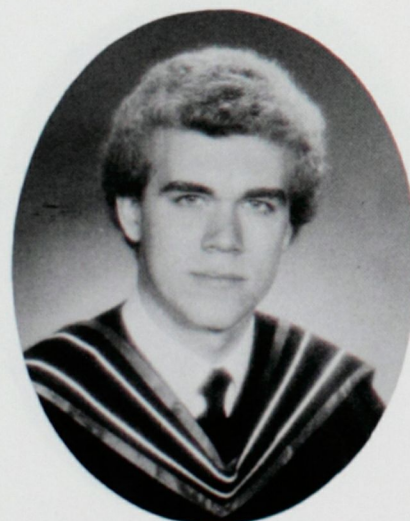
MANDY TONG



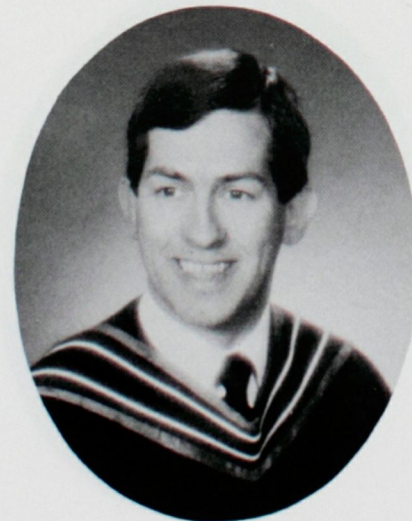
KARL WALSH



PETER SPRUKULLS

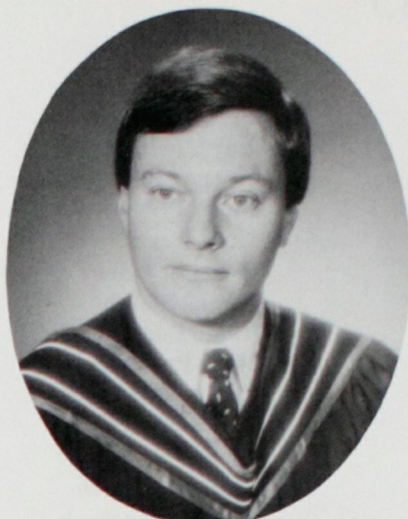


STEVEN TORRENS



TONY WANG

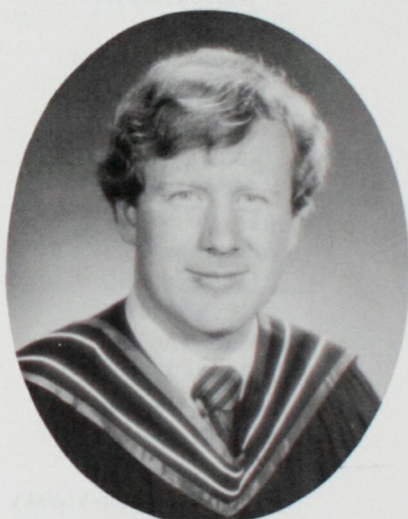




**RICHARD WHITE**



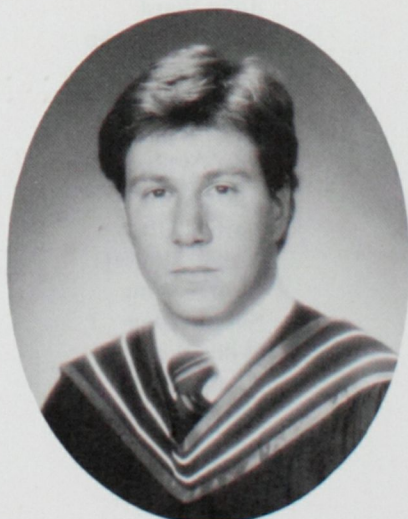
**GEORGE WON**



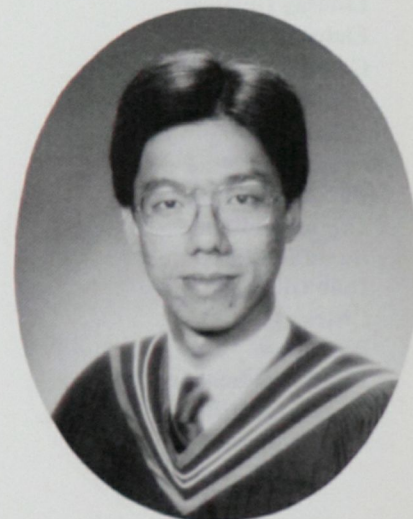
**SCOTT WHITEHEAD**



**SUSAN WONG**



**ROBERT WILLSEY**



**WILLIE WONG**



# GRADUATES OF 1985

Gordon Allan  
Shelly Alton  
Paul Amodeo  
Gillian Anderson  
Dave Archibald  
Bruce Attridge  
Gary Baker  
Joel Baum  
Geoff Bayliss  
Glenn Beaumont  
John Bech-Hansen  
Lisa Bentham  
Catherine Bernaerts  
Helen Berthin  
Christina Best  
Ralph Boardman  
Ralph Borrelli  
Pat Bourke  
Jack Brimberg  
Mary Broderick  
David Caldwell  
George Camenzuli  
Marilyn Carr  
Douglas Carter  
Vince Cerullo  
Colin Chan  
Robert Chan  
Bruce Chiu  
Lawrence Chung  
David Clifford  
Mary Clory  
Franklin Davis  
Mary Denkinger  
Bill Devolin  
Steve Di Lullo  
Lisanne Dorion  
Caroline Donkin  
Lindsay Duffield  
Elaine Dundon  
Georg Emprectinger  
Daniel Eng  
Joseph Fodor  
Clair Fraser  
Philippe Gastoud  
Tammy Gelfand  
David George  
John Gibson  
Charles Gill  
Rick Glew  
Judith Goldmaker  
Brenda Griffiths  
Grant Hansen

Jim Hartford  
Bill Harvey  
Heather Haveman  
Richard Heron  
Lawrence Hives  
Raymond Hryciuk  
Renate Ilse  
Susan Johnston  
Donald Jorden  
Belinda Kao  
Chris Killop  
Andrew King  
David Kuhnke  
Noreen Kuroyama  
Soumitra Lahiri  
Cecilia Lau  
Almis Ledas  
Ken Lee  
Lina Lee  
Gerald Legrove  
Frank Lei  
Bruno Lepore  
Mary Lesslie  
Calvin Leung  
Sue-Anne Levy  
Tony Li  
Surjana Lim  
Craig Lowery  
Andy Mahut  
John Malcolm  
David Martin  
Alexandra Mathie  
Ashok Matur  
Edward Matikainen  
Stewart Meilwrath  
Peter Mckeracher  
Diana McNiven  
Sudesh Mehta  
Lorne Merkor  
Phil Merson  
Gerry Miller  
Harvey Miller  
Laurie Mitchell  
Kim Mohammed  
John Muir  
Roger Muir  
Janet Muirhead  
Paul Musgrave  
Muthiah Natesan  
Gord Nelson  
Richard Nesbitt  
Nancy Newton

Eugene Noga  
Brian Orr  
Sian Owen  
Mary Pasut  
James Peacock  
Susan Pearn  
Mario Petrides  
Russell Plumb  
Robin Pond  
Mark Prasohn  
Monty Raider  
Rob Redfearn  
Alberto Rivela  
Bruce Robertson  
Paul Romanchych  
Peter Rosstodd  
Robert Sacoransky  
Warren Sawyer  
Roy Sepa  
Benny Skalmstad  
Doug Smith  
J. Stuart Smith  
John Snyder  
Albert Somody  
Lynn Sparling  
Peter Sprokolis  
Linda Stillwell  
Glenn Tetu  
Mark Thomas  
Mandy Tong  
Steven Torrens  
Randy Trimm  
Jane Underwood  
Barbara Miller-Yinisky  
Norman Wachholz  
Karl Walsh  
Tony Wang  
John Ward  
Martin Welgeline  
John Weylie  
Richard White  
Scott White  
Scott Whitehead  
Mark Whitley  
Barb Willits  
Robert Willsey  
George Won  
Susan Wong  
Willie Wong  
Alan Yarush  
Carmen Yuen



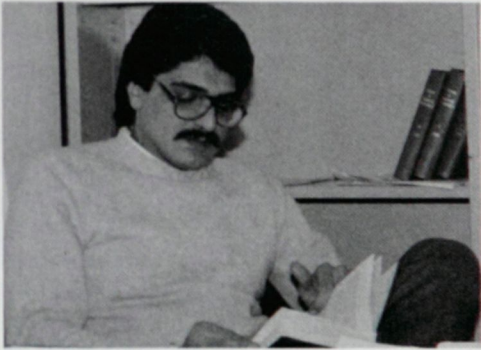
## **DEAN'S LIST**

### **1985**

**Patricia Bourke**  
**Gautam Chadhuri**  
**David Clifford**  
**Lisanne Doiron**  
**David George**  
**Richard Glew**  
**Heather Haveman**  
**Richard Heron**  
**Almis Ledas**  
**David Martin**  
**Peter McKeracher**  
**Richard Nesbitt**  
**Eugene Noga**  
**Brian Orr**  
**Russell Plumb**  
**Robin Pond**  
**Jennifer Stratton**  
**Alan Yarush**



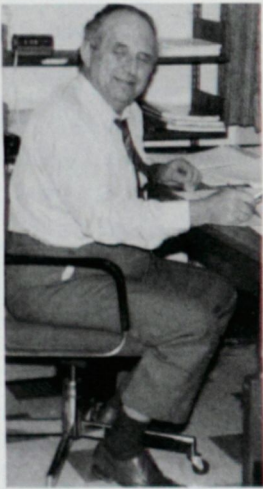
# HEAVYWEIGHTS



**SALMAN SHAH**  
*Finance*



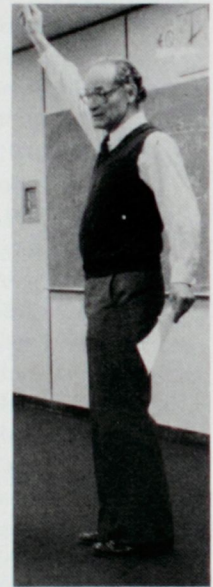
**DEFNE TOPCUOGLU**  
*Decision Sciences*



**GEORGE LEONIDAS**  
*Business Policy*



**MURRAY BRYANT**  
*Accounting*



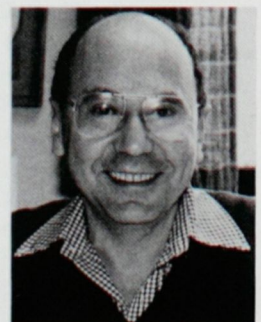
**MYRON J. GORDON**  
*Finance*



**BILL McCANDLESS**  
*Decision Sciences*



**LARRY RING**  
*Marketing*

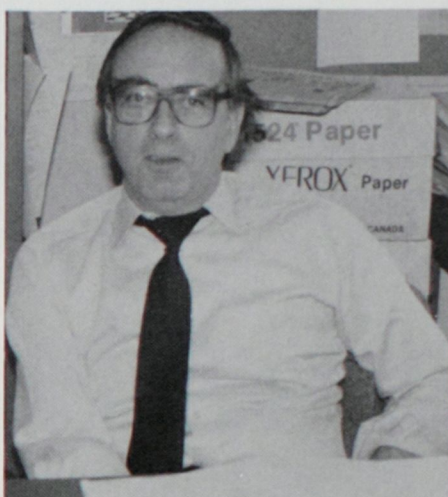


**ZEV LERMAN**  
*Finance*





**ANDREW MITCHELL**  
*Marketing*



**WILLIAM WATERS**  
*Finance/Economics*



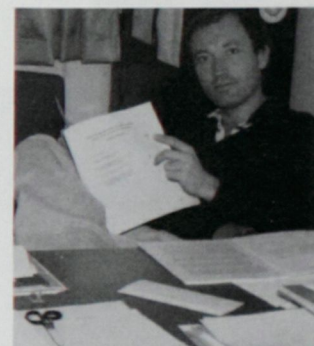
**LEN FERTUK**  
*Accounting and  
Information Systems*



**ALBERT ISEMAN**  
*Business Policy*



**HARVEY KOLODNY**  
*Organizational Behaviour*



**DAN THORNTON**  
*Accounting/Finance*



**JACOB SIEGEL**  
*Organizational Behaviour*



**HUGH ARNOLD**  
*Organizational Behaviour*

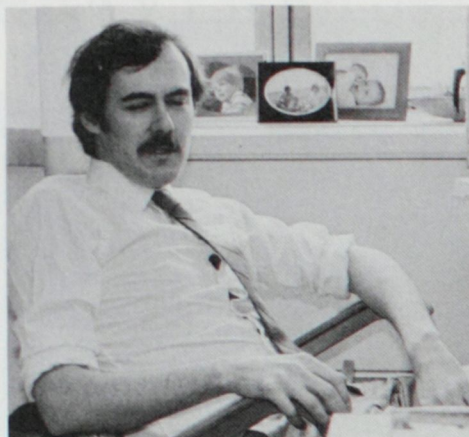


**MARINA CHANG**  
*Information Systems*

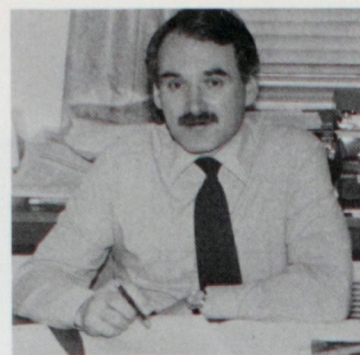




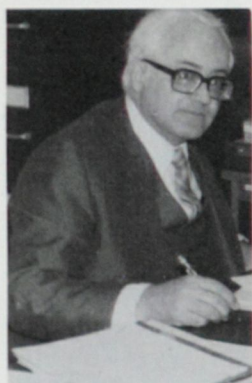
**ROSEMARY POLEGATO**  
*Marketing*



**LAURENCE BOOTH**  
*Finance*



**DAN ONDRACK**  
*Organizational Behaviour*



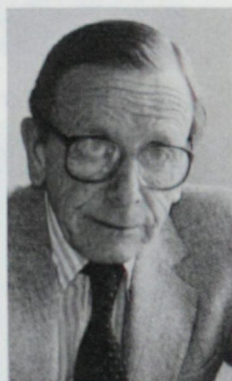
**JAMIE POABST**  
*Finance*



**DONALD BREAN**  
*Finance*



**BASIL KALYMON**  
*Finance/Decision Sciences*



**BARRY COUTTS**  
*Accounting*





**VIRGINIA LESCHUK**



**ANITA DESEMBRANA**



**DOROTHY WOOTTON**



**KATHRYN BROWNELL**



**MARY BRUBACHER**



**REXIE FLOROV**



**LYNNE KELLY**



**SHIELA MOYLE**



**ROSALITA JONES**



**LILIA RAZ**

## ADMINISTRATIVE STAFF



**LINDA PALANICA**



**LEFT TO RIGHT:** Farida Karim, Angie Candida, Grav Raposo.



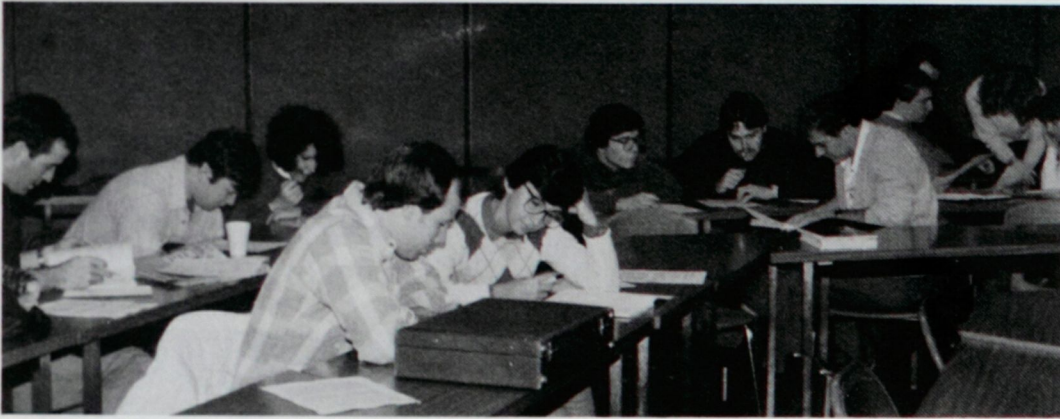
**LEFT TO RIGHT:** Scott Allerston, Catherine Cashore, Linda Longhurst, Ruth Tolmie, Tom Finlay.



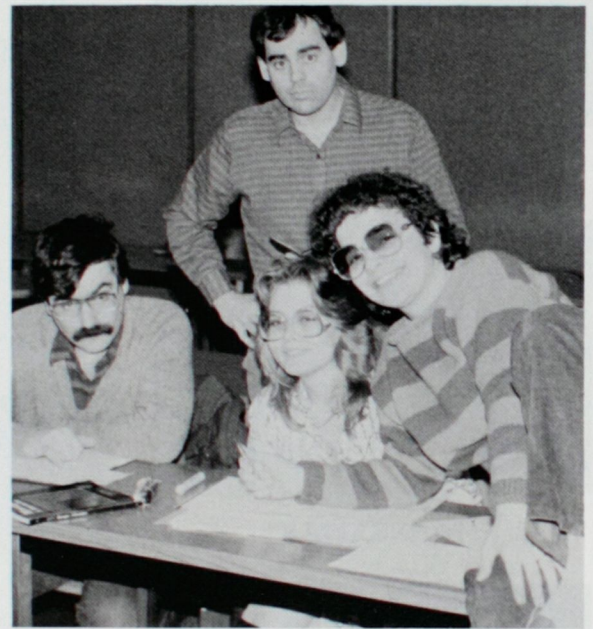
**LEFT TO RIGHT:** Cindy Dixon, Rossa Lucca, Carol Brady, Mary Lynch.



# ROOKIES ...

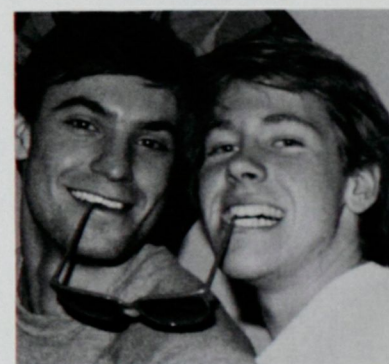


IN  
STUDY  
MODE ...





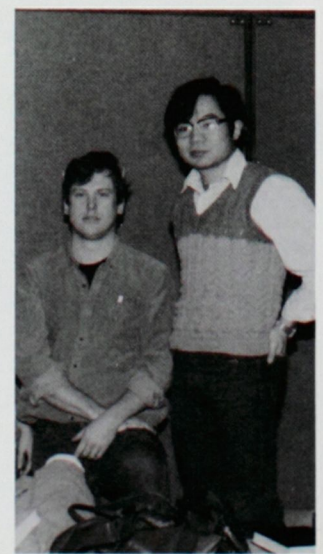
IN  
PARTY  
MODE ...







... WE'RE  
FLEXIBLE!





# ROSTREVOR



Lake Rosseau  
September 3, 4, 5, 1984  
"Calm Before The Storm"

Getting Signed Up



Poetry in Motion



Fun in The Sun





Waiting for the  
Fun to Begin

Summertime Fun



"How Do We Get Out From Behind  
These Bars?"



"You're Drinking **What** For Breakfast?"





“The Morning After”



“Beer For Breakfast”



“Anyone Seen  
My Contact?”



“Class of '86”



# MBA TALENT NIGHT



Diana Ross & The Supremes Visit FMS!



Bus 101 - How to get a job!



Diana's fans



"Stop in The Name of Love...!"



Diana's band - aren't they just the living end! - so cool, so tough, so handsome

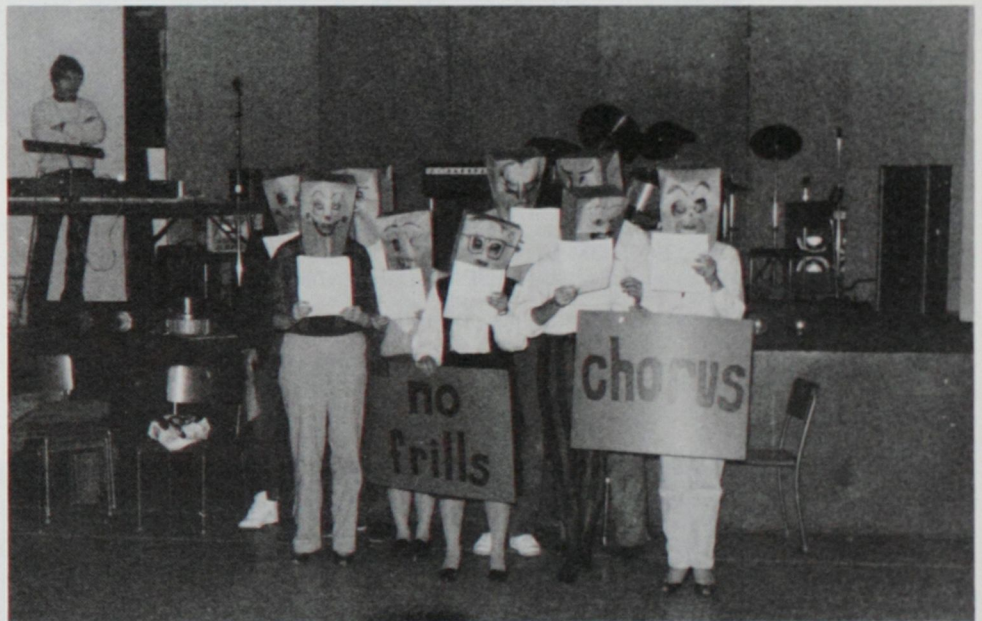




Diana's Fans get Hot!  
Security men are forced to step in!



Michael yells a song!



Appearing soon on Dave Nichols' next commercial: The No Frills Chorus!

Left: MBA freestyle co-ed wrestling





## MENS' VOLLEYBALL

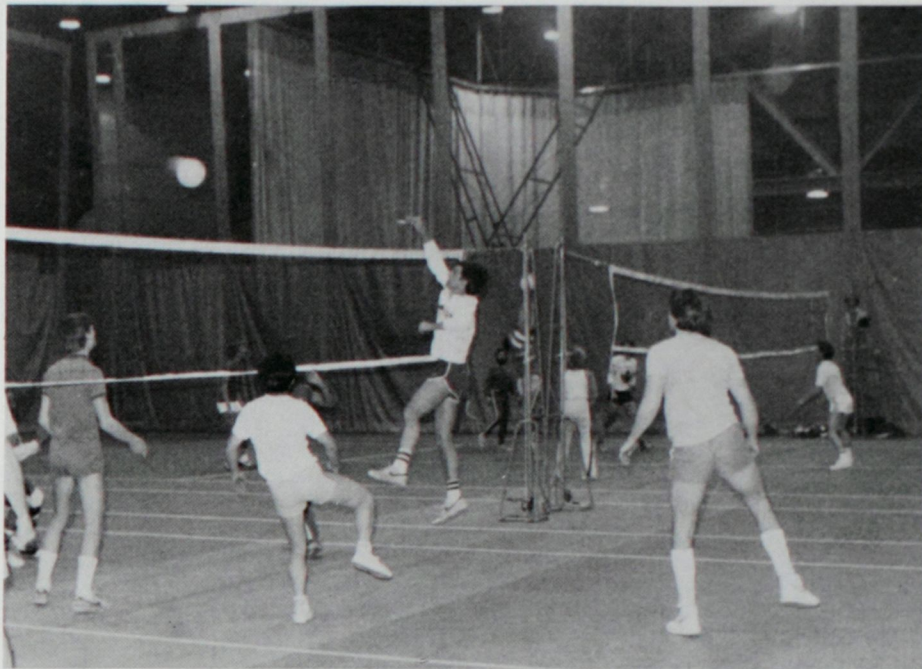
TOP ROW: Jim Fox, Doug Macpherson, Rick Glew, Andy Mahut, Eli Fleischmann, John Robb. BOTTOM ROW: Steve Di Lullo, Bill Devolin, Dave Santangelli, Scott White, Zhi Ming Yan, Bill Shum. ABSENT: Dave Archibald.

An awesome season capped with a berth into the finals.



Skill, grace and lots of luck!





Team work is always a **BONUS!**



Upon return from the Hawaii Invationals





## MENS' BASKETBALL

TOP ROW: Audrius Vaidila, Tom Rowen, Bruce Hoeschen, Jiazen Jin, Joe Wong, Ian Smith, Chris Curran. BOTTOM ROW: John Robb, Jan Kaminski, Randy Trimm. ABSENT: Rick Glew.

Crushing opponents by average of 30 points or more the undefeated mens' team stormed into the playoffs, but were halted in the final round by Scarbeerian Rednecks.







WATCH #24: He's got a hot hand



In-house MBA aerobics instructor provides opposition with lessons in fitness as well as basketball



## MENS' HOCKEY



TOP ROW: Andre Rabindranath, Ralph Borden, Eli Fleischmann, Dave Arne, Jim Kielo, Mark Whitley, John Visser, Geoff Bayliss, Andy Synder, Dave Santangelli. BOTTOM ROW: Roy "Tex" Turunen (Coach), Liard Miller, Dave Bolton, Tom Summers, Ian Scott, Bruce Hoeschen, Doug McGillivray, Steve Di Lullo, Gary Baker. ABSENT: Jim Hartford.

Under Tex's watchful eye, the team, like all other mens' teams advanced to the final round of the playoffs before losing out.



STONEWALL!!!







## SQUASH

The MBA Squash team was small yet a game bunch. Though anonymity was their strong suit in the hallways, they were a force to be reckoned with on the court. Though deserving of greater attention in this space, team members Dave and Scott insisted that they remain anonymous hence preserving their well-concealed identity.

## MENS' FOOTBALL

Though unheralded and unknown, the MBA men's football team had a very successful season. Finishing the regular season in 3rd place the team lost a hard fought game to a bunch of engineers in the playoffs. Hope reigns eternal however for the 1985 season with all but 2 of the team members returning.

Team Members: Dave Archibald, Gary Baker, Dave Soulliere, Mike Pangia, Dirk Drieberg, Ian Scott, Andre Rabindranath, Eli Fleischmann, Doug McGillivray, Doug MacPherson, Dave Santangelli, Roland Ho, Tom Rowen.



## WOMENS' VOLLEYBALL



Team Record - Undefeated until we met Phys. Ed. in the semi-finals.

"Official" Team Picture - coach and all!

FRONT ROW (l-r): Linda Campbell, Barry (coach), Roxanne Buckle, Mary Moher. BACK ROW: Lesya Juchymenko, Jenny Mugford, Elaine Dundon, Anne Anderson (Captain), Pat Bourke. MISSING IN ACTION: Sue Pearn.

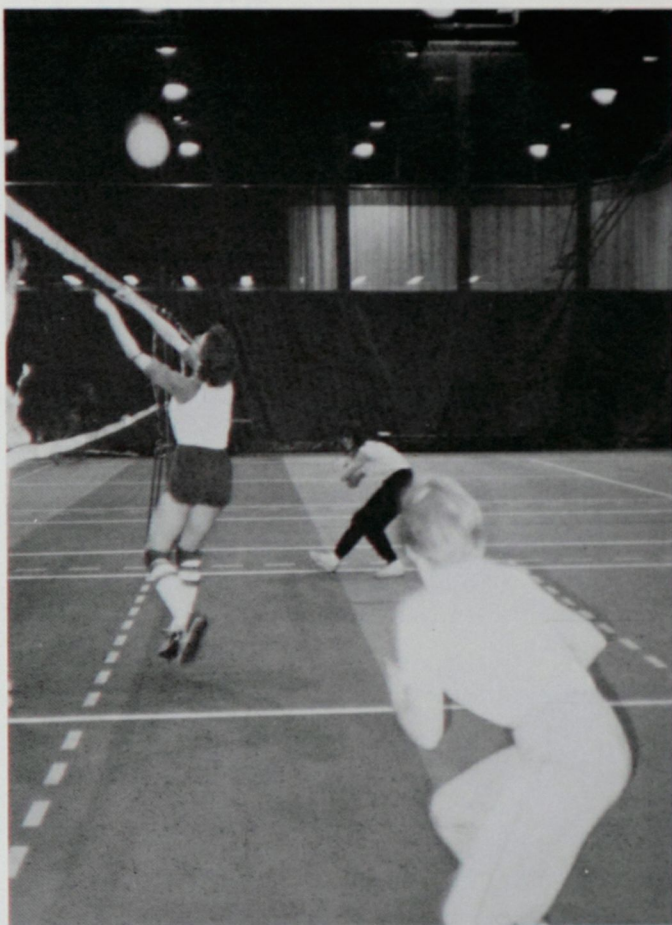
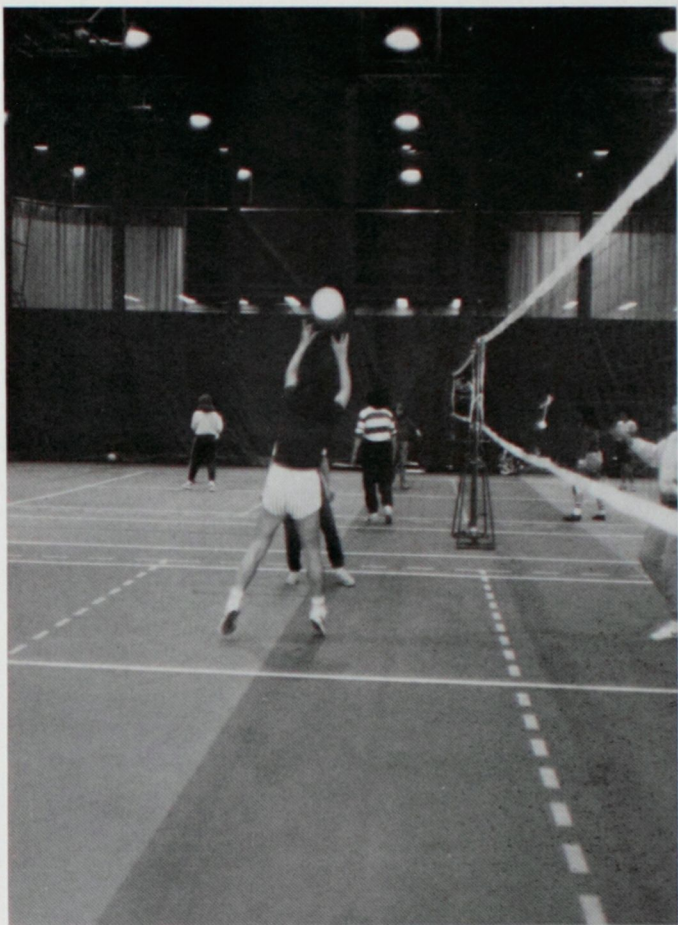


Remember Girls - We're aggressive M.B.A.'ers



MBA Women In Action!!





Major League Action!



"Unofficial" Team Picture - Not only can they play volleyball, they have poise and balance!



## CO-ED BROOMBALL



**SEASON RECORD: FUN & GAMES** - (except when we were on the ice.) We peaked in our first game against Forestry - after we got slaughtered by B. Comm's we should have changed our name to the M.B.A. Old-Timers.

**OFFICIAL TEAM PICTURE:** BACK ROW (l-r): Chris Curran, Dave Archibald, Scott White, Lesya Juchymenko. FRONT ROW: Georg Emprechtinger, Anne Higgins, Roxanne Buckle.



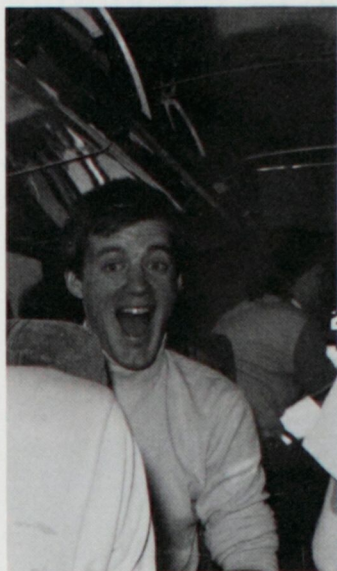
LOOKIN' FAST  
STANDIN'  
STILL



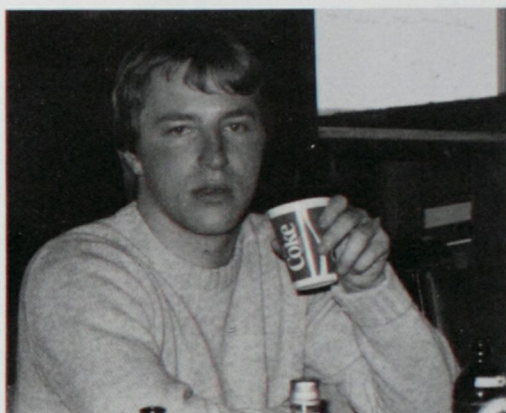
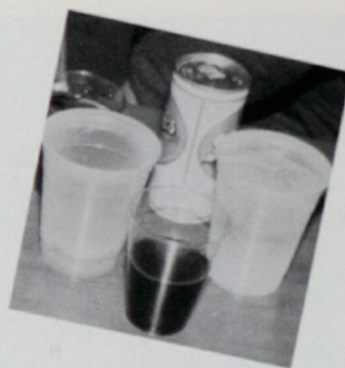
We thought our goal tending needed work!



# DEVIL'S GLEN '85



Useful advice from our Sports' Rep.



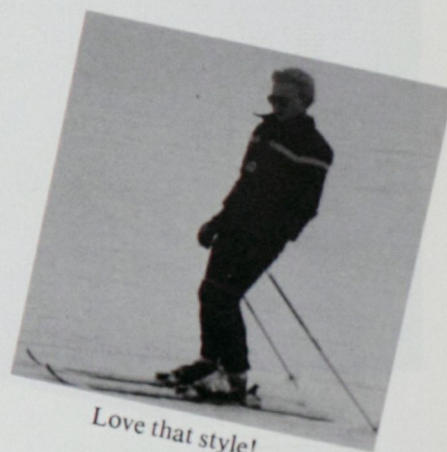
I'll wait for the next lift



Ever so studious!



4 hour lunch break!!



Love that style!



Just came to Apres-Ski



'Paradise' .... compliments of Crispo



# SEMI-FORMAL



Place: Faculty Club

Date: March 2, 1985

Time: 6:00 P.M.

Dress: Semi-formal

Price: \$20

This is the way it is ....



Is it?

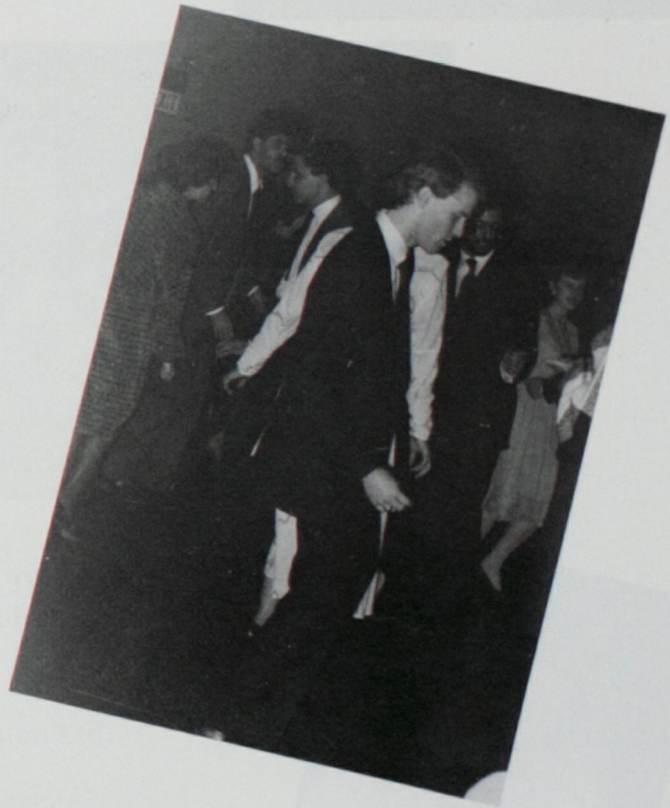
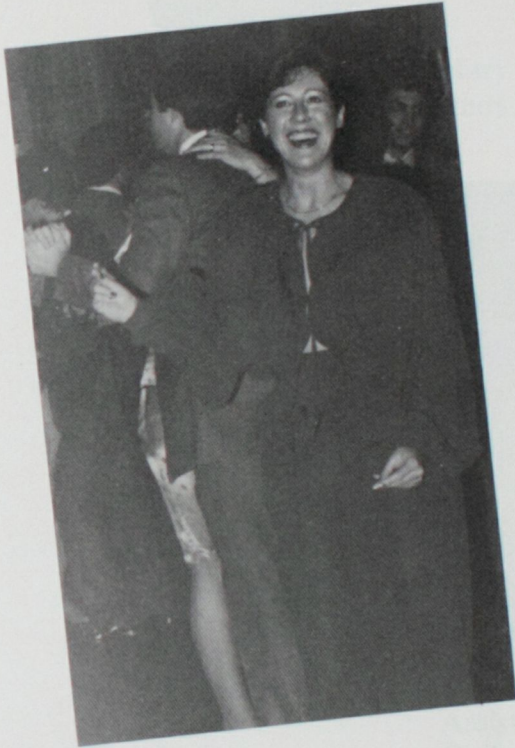
No way!





# SEMI-FORMAL

And we danced ...

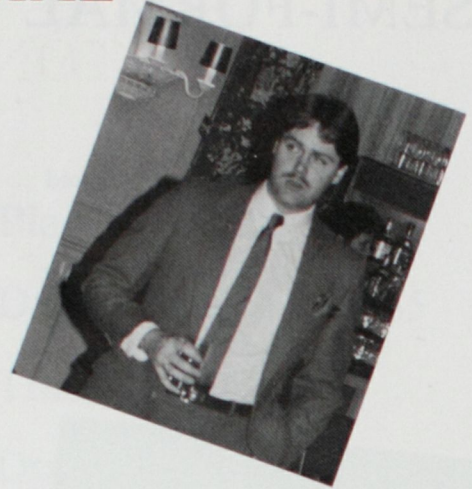


... and danced ...



# SEMI-FORMAL

... and talked Marketing ...



... and danced ...



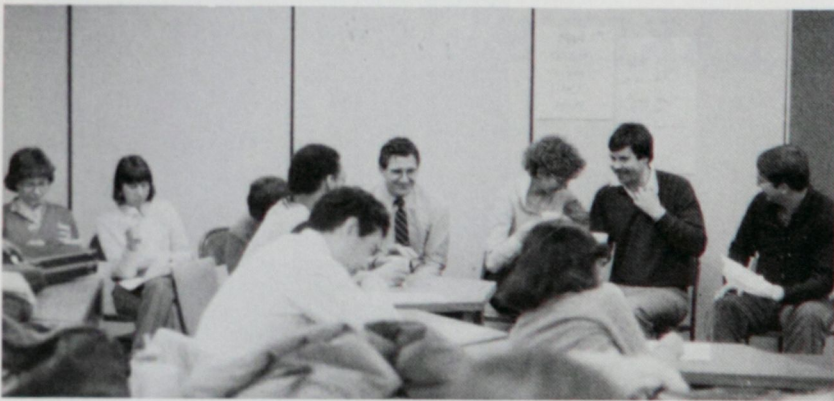


# LIPTON SPEAKER SERIES

Co-Chairpeople:	Mary Denkinger Rudy Borrelli
Speakers:	
September:	Mr. John Hotson Director of Corporate Advertising and Sales Promotion Northern Telecom Canada Ltd.
October:	Mr. W.T. Brock V.P. North American Credit Toronto Dominion Bank
November:	Mr. S. Mohan Product Manager Manufacturing Systems
January:	Mr. Sandy Sanderson Programme Director CRTR
February:	Mr. D. Rastogi Assistant VP - Treasury Citibank Canada
March:	Mr. B. Hess President Thomas J. Lipton Ltd.



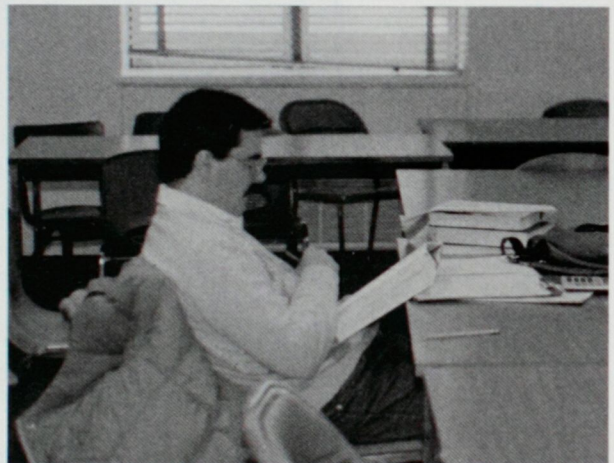
# WHAT'S HOT? ... WHAT'S NOT? ...



The Pits?



T.R.E.E.?



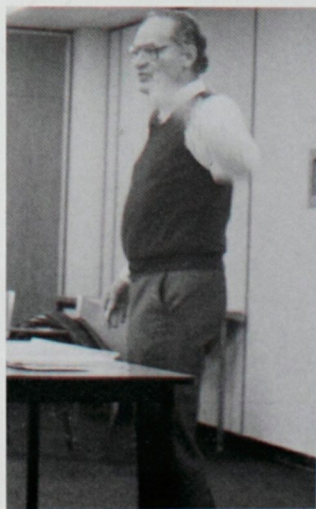
Self-Study?



O.I.S.E.??

????









We learned many things ...

... like the power of alliances ...

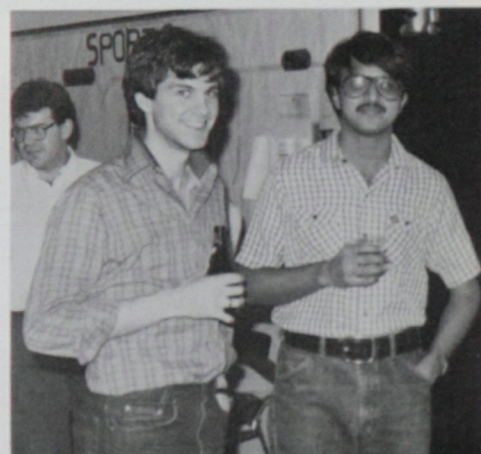
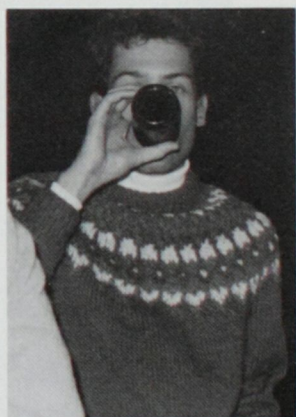


... acting dignified ...

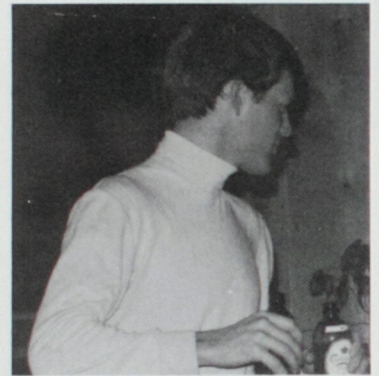
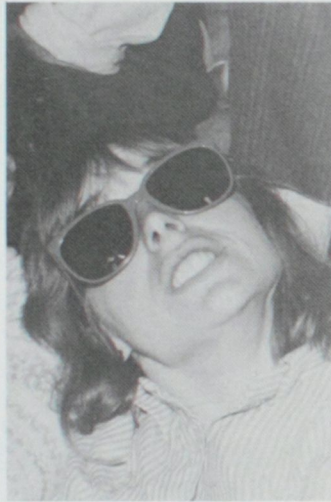


... and the powers of persuasion!

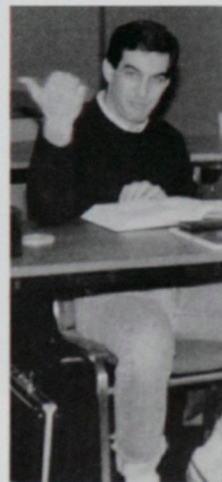
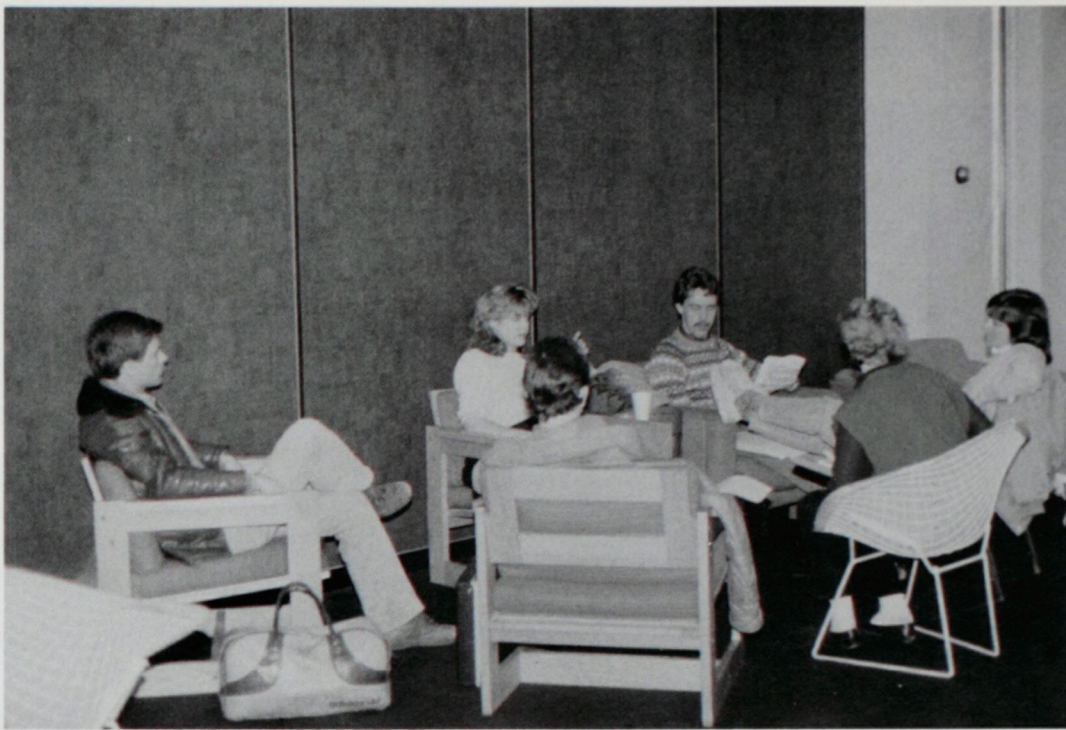














# GRADUATE BUSINESS COUNCIL



**GRADUATE BUSINESS COUNCIL FROM LEFT TO RIGHT:** Dave Santangeli (1st year rep.), Craig Lowery (Secretary), Linda Stilwell (Social Convenor), Rick Glew (Vice President), Sue Pearn (President), Marilyn Carr (Treasurer), Pat Bourke (Female Sports Rep.), Dave Archibald (Male Sports Rep.). **ABSENT:** Audrius Vaidila (1st year rep.).

## SMALL BUSINESS CONSULTING SERVICE



**SMALL BUSINESS CONSULTING SERVICE STANDING, FROM LEFT TO RIGHT:** Larry Ring, Shirley Chan, Mary Denkinger, Sian Owen, Rick Glew, Rob Redfearn, Sue Pearn, Pat Bourke, Craig Lowery. **SITTING, FROM LEFT TO RIGHT:** Peter Dacin, Murray Bryant, Linda Stilwell.



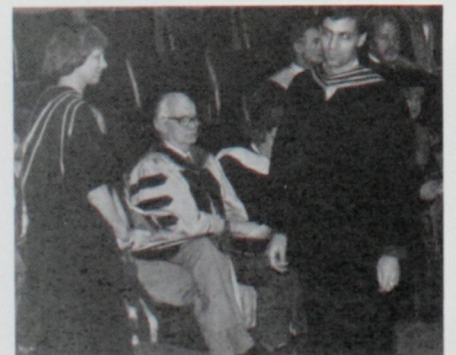
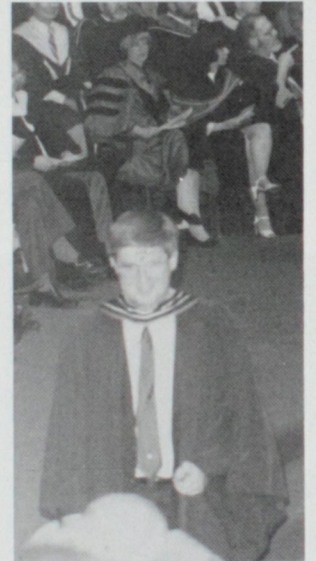
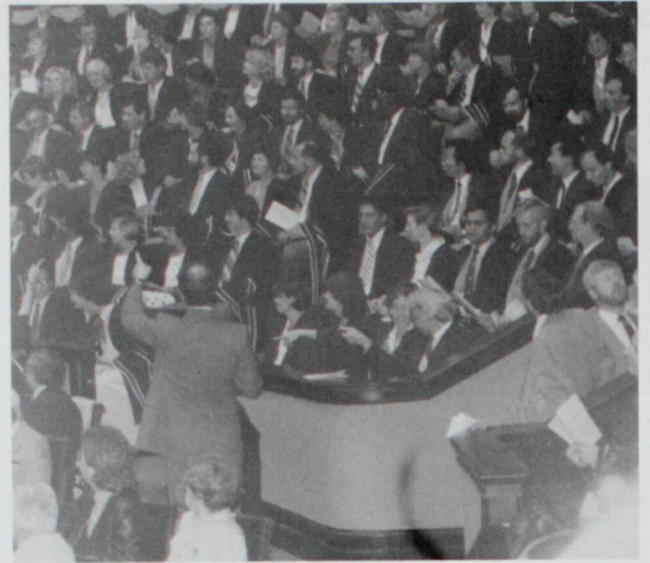
## “CLASS OF 1985”



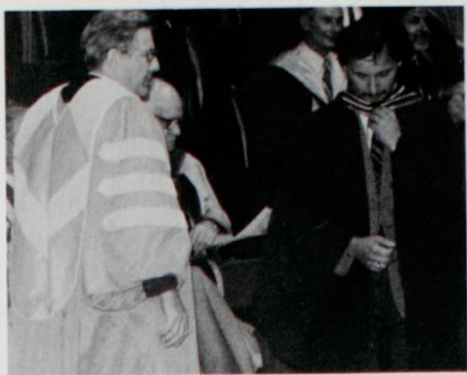
Long hours, sleepless nights, and empty bank accounts were forgotten when Convocation Day arrived. The blood, sweat and tears shed seemed a small, but worthwhile price to pay for this memorable occasion. Forgotten were the cases, exams, and term papers. Remembered will be the smiles, speeches, hugs and of course a small piece of paper titled: “Master’s of Business Administration”.





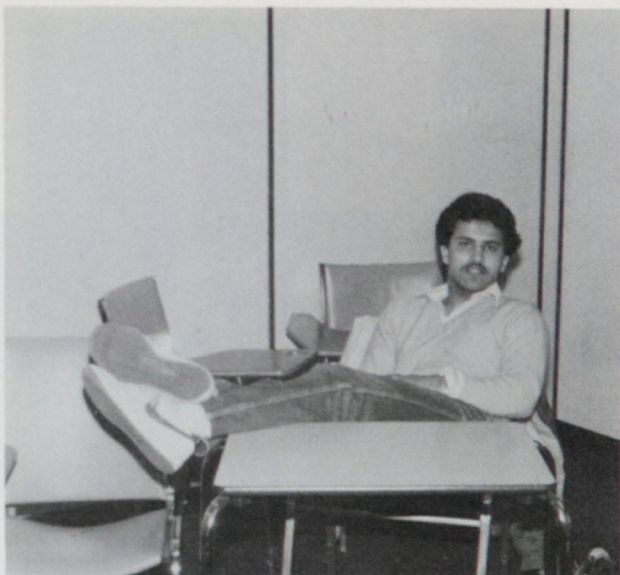






After all was said and done, the CLASS of '85 headed out into the real world to carve out a niche for themselves. Today's students will be tomorrow's CEO's. Yesterday's "real-life" cases will be tomorrow's problems. Yet, when they look back someday in the future, they will all agree not everything about 246 Bloor Street West was the "PITS!"





## THE EDITOR'S MESSAGE

Hi! I'm Dirk Drieberg, your Editor. There are many things which I could write here, but I'll leave you with just a couple. Firstly, putting together a yearbook of this magnitude takes a team effort and many long hours. So I'd like to take this opportunity to extend my sincere appreciation to the group below who helped put this year's edition of the UTMBA Yearbook together. Secondly, I'd like to extend, on behalf of the whole yearbook staff, congratulations and best wishes to the graduating class of 1985. All your hard work has earned you a very distinguished title, may you now go out into the "real world" and receive your just and hard earned rewards!

Many thanks go to ...

Roxanne Buckle

Pam Yong

Jean Saunders

Ann Higgins

Henry Lee

Bill Shum

Linda Campbell

Doug Billings

Best wishes to the Graduating Class of 1985!

Congratulations.

Dirk Drieberg

(Yearbook Editor)