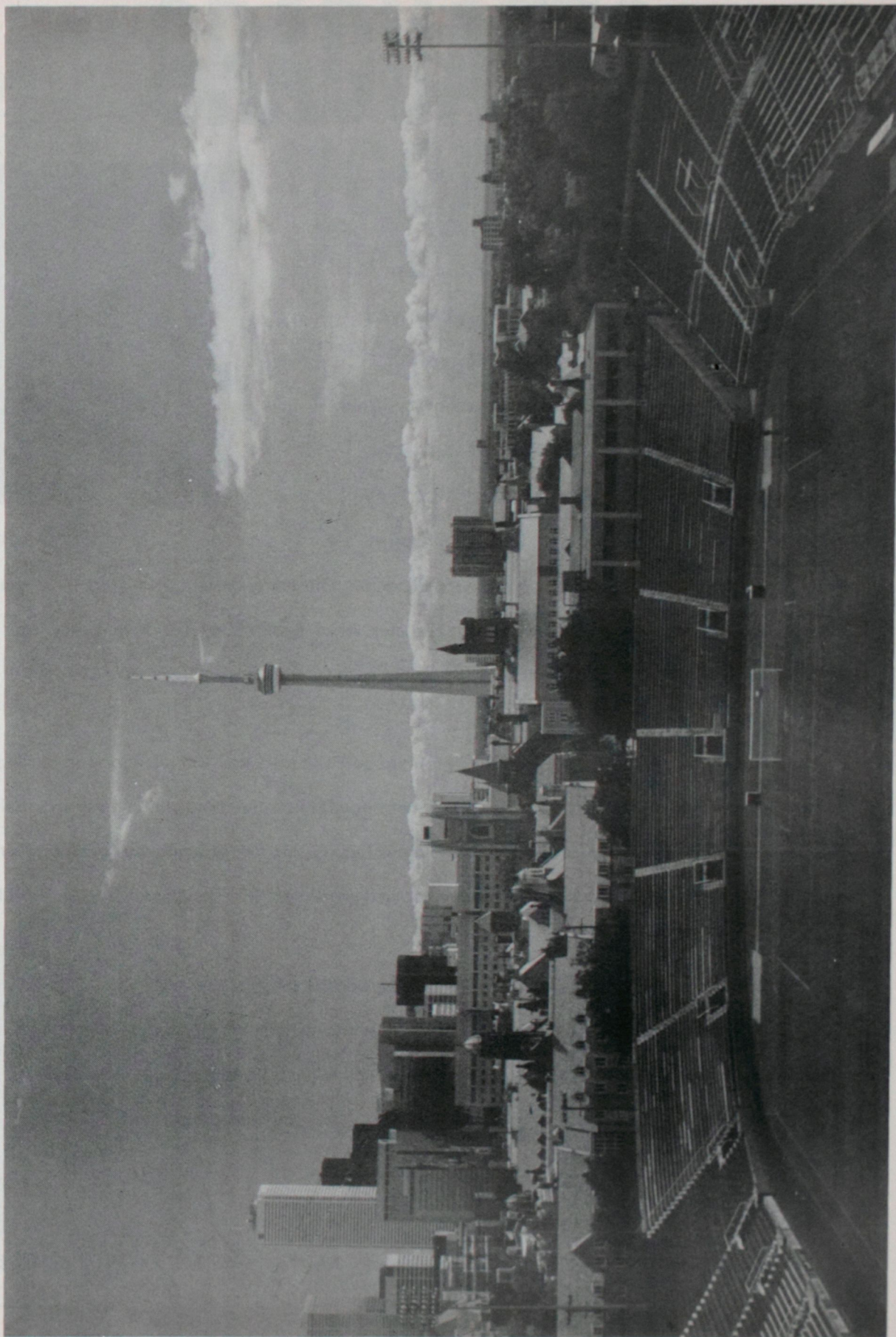


UTMBA 1984

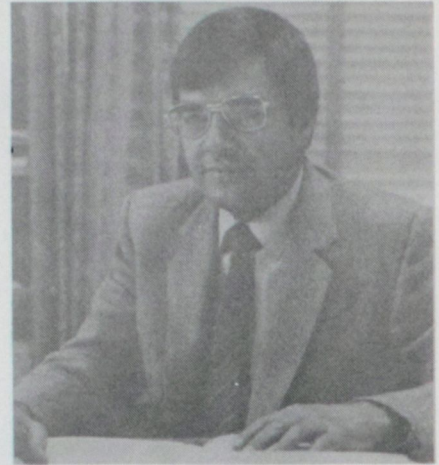
FACULTY OF MANAGEMENT STUDIES

VIEW FROM THE TOP



DEAN'S MESSAGE

What a difference a year makes! A year ago, the 33rd graduating class faced a tough economic environment and a scarcity of jobs for the newly minted MBA. This year, the 34th MBA class is graduating into a high growth economy as we continue down the path of recovery. While the Canadian scene is not as healthy as the U.S. market, there seems to be lots of jobs for the quality MBA candidates. Increasingly, the decision, by FMS, to remain a small, high quality graduate operation is paying dividends. Our graduates are among the most sought after by leading corporations and government agencies. As of June, 1984, over 80 percent of our full-time MBA's have been placed, thanks to an aggressive recruiting function directed by Dorothy Wootton.

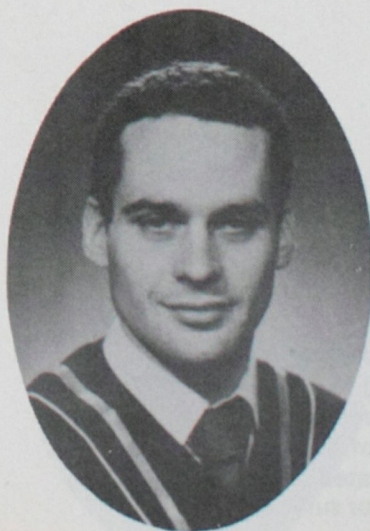
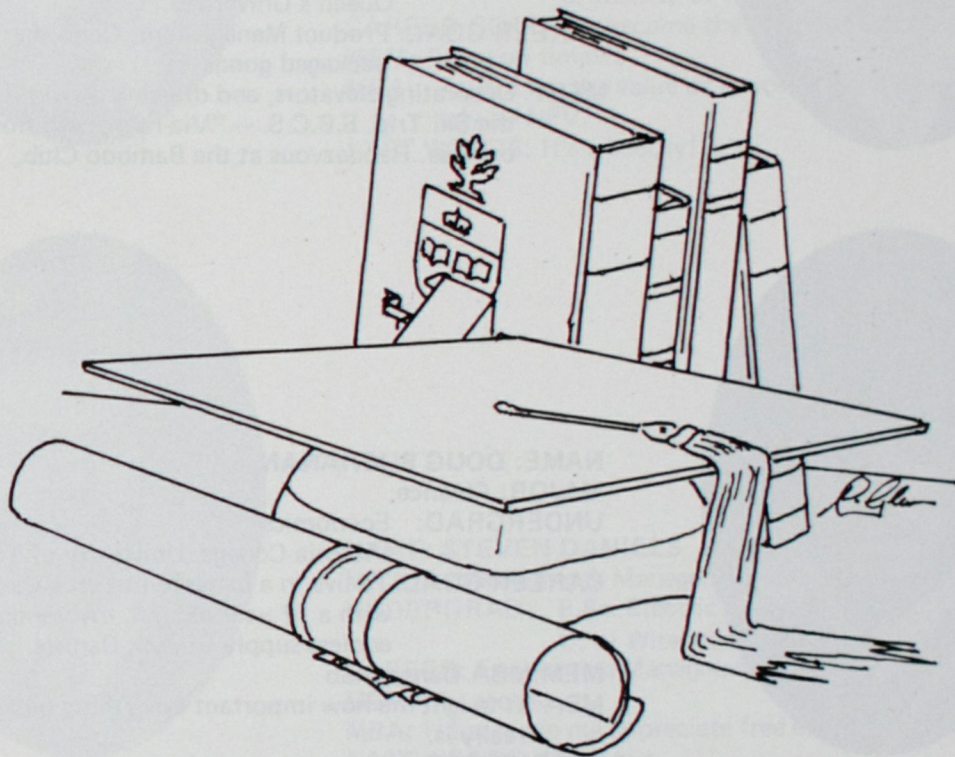


The growth in our Corporate Sponsor's Program over this past year is a testimony to our increasing attractiveness in the business community. Enrolment in our executive programs is up substantially over last year. Five more new professors will join our faculty this fall, bringing our total complement near 70. This year also marked our first fully endowed professorship. The Magna International Professorship in Strategy.

We hope that you will continue to share in our growth through active participation in our expanding alumni association. So keep in touch and watch for the many alumni events through the alumni newsletter and our own Toronto Business Reports, which appears twice-yearly in the Graduate.

In the meantime, good luck in your chosen career. We know you will do well!

GRADUATES 1984



CODE: MEM: What I will be remembered for at U of T
MBA: What the M.B.A. has meant to me.

NAME: SIMON ASHBOURNE

MAJOR: Marketing/Finance (or Finance/Marketing depending on the job)

UNDERGRAD: French/German
Nottingham, England

CAREER: To own an N.H.L. franchise

MEM: Dancing on my head at Rostrevor

MBA: Made me feel sorry for bankers and accountants

LAST WORDS: S.A.J.A., B.A., M.B.A., S.F.A.!



NAME: NICKY BOYD

MAJOR: Marketing

UNDERGRAD: Bachelor of Commerce
Queen's University

CAREER GOAL: Product Management, Consumer packaged goods

MEM: Decorating elevators, and dressing up in ski clothes for the Ski Trip. S.B.C.S. — "Via-rail", cash flows and mayonnaise. Rendezvous at the Bamboo Club.



NAME: DOUG BUCHANAN

MAJOR: Finance

UNDERGRAD: Economics
Victoria College, University of Toronto

CAREER GOAL: To live in a bamboo hut on a Caribbean Island with a 17 year old girl, my windsurfer and an endless supply of Jack Daniels.

MEM: MBA Dance Club

MBA: It taught me how important everything outside the MBA really is.

LAST WORDS: You've got to get in to get out.



NAME: VARAN CHANG-HONG

MAJOR: Finance and General Management

UNDERGRAD: Civil Engineering
University of Trinidad

CAREER GOAL: An ulcerated search for excellence

MAM: An ulcerated fumble for survival

MBA: Ulcers

LAST WORDS: How do you spell relief?



NAME: MARY JANE COULDRIDGE

MAJOR: Marketing

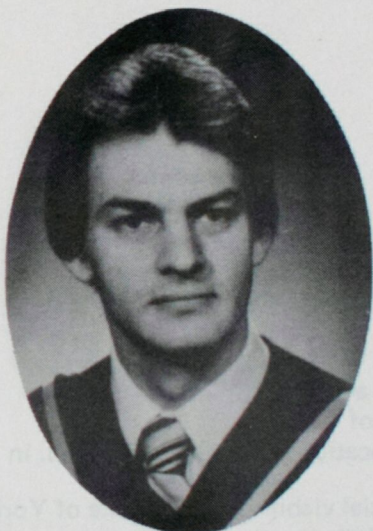
UNDERGRAD: Music and Teaching
University of Toronto
University of Western Ontario

CAREER GOAL: To become the "Miniest CEO"

MEM: Being on time!!!

MBA: Taught me the value of a morning cup of coffee. Definitely a +NPV.

LAST WORDS: It's a beauty!



NAME: STEVEN DANIELS

MAJOR: Marketing & Management Science

UNDERGRAD: B.Sc. Electric Engineering
U. of Witwatersrand, Johannesburg, South Africa

CAREER: Engineering Management

MEM: My accent

MBA: It has made me appreciate free evenings and weekends

LAST WORDS: Good-bye.



NAME: KATHY DAY

MAJOR: MIS and Organizational Behavior

UNDERGRAD: French Literature,
Victoria College, University of Toronto



NAME: FRANK DE CICCIO

MAJOR: Management Science, General Management

UNDERGRAD: B.Tech (Industrial Engineering
Ryerson Polytechnical Institute

CAREER GOAL: To have a short one; i.e. early retirement

MEM: Loss of hair and a defective valve seal.

LAST WORDS: I wish all the best for all the friends I've made here.



NAME: JOHN D. EVANS

MAJOR: Finance

UNDERGRAD: Commerce and Economics
University of Toronto

CAREER GOAL: To have vacationed at every Club Med. in
existence.

MEM: Maintaining the financial viability of the Duke of York

MBA: Improved my typing skills



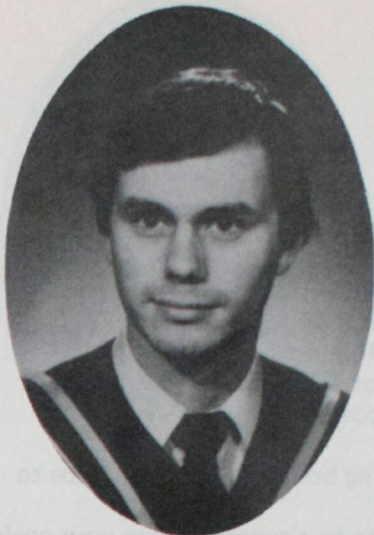
NAME: VERNA M. FINUCCI

MAJOR: Accounting and General Management

UNDERGRAD: B.Sc.
University of Toronto

MEM: ?

LAST WORDS: Free at last!



NAME: DAVID FORGAY

MAJOR: Marketing and General Management

UNDERGRAD: History

University of Winnipeg

MEM: The Rostrevor Budget

MBA: It taught me that sometimes hard work does pay off.

LAST WORDS: I should have gone to Law School. (I could have used the free time)



NAME: KEVIN FOSTER

MAJOR: Finance & Accounting

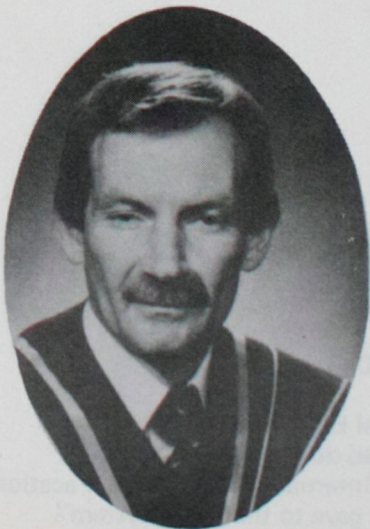
UNDERGRAD: B.A. History, LL.B.

University of Toronto, Queens University

CAREER: To change Blake, Cassels & Associates, into Blake, Cassels, Foster & Associates.

MBA: That remains to be seen

LAST WORDS: Volenti non fit inuria



NAME: RICHARD FRY

MAJOR: MIS

UNDERGRAD: Management Consulting

MBA: I've a renewed interest in learning and am better equipped to continue to compete in business.

LAST WORDS: It's been like banging your head against a wall. It feels so good when you stop.



NAME: LOUISE GALEZOWSKI

MAJOR: Accounting and Knitting

UNDERGRAD: B.A. Sc. — Industrial Engineering
University of Toronto

CAREER GOAL: To be a success

MEM: Knitting in class.

MBA: Inspired my forthcoming book: "The MBA Guide to Procrastination"

LAST WORDS: If you want to be a success, lower your goals.



NAME: NICK GANG

MAJOR: Finance and MIS

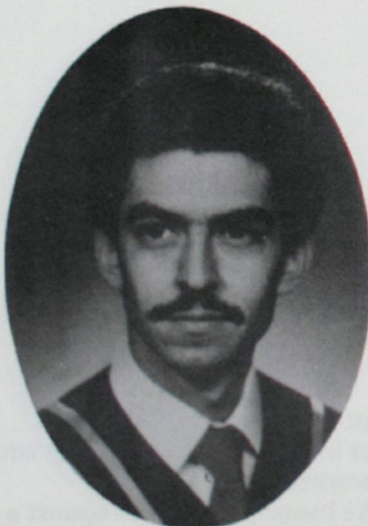
UNDERGRAD: B.Sc.
McGill University

CAREER GOAL: Opening up a sports car manufacturing company in Ireland.

MEM: Living out of a suitcase and a passion for the powdery stuff.

MBA: Taught me to avoid being videotaped, especially in M.S.D.

LAST WORDS: An MBA is to the mind, what exercise is to the body . . . Painful.



NAME: FRANCISCO GARCIA

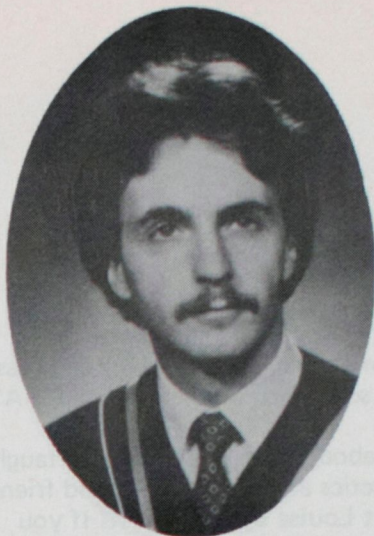
Major: Finance

UNDERGRAD: Mechanical Engineering
Universidad de Chile

CAREER GOAL: Finance, International Business, Vacations

MEM: For the hard times I gave to the "Tree system"

LAST WORDS: AAHHH . . . It's finished.



NAME: JIM HARDY

MAJOR: Depends on the company I apply to

UNDERGRAD: Mathematics
Queen's University

CAREER GOAL: To continue to do interesting work and to have opportunities to be creative. (I can be serious now and then)

MEM: My baseball consulting service (the JAYS weren't interested, though)

MBA: Expanded my resumé, doubled my vocabulary, and wiped out my bank account.

LAST WORDS: Ever read "Waiting For Godot" I'm waiting. I'm waiting for . . . what? ! Beats the hell outa me.



NAME: BRUCE HILLAND

MAJOR: Chicks and Skiing

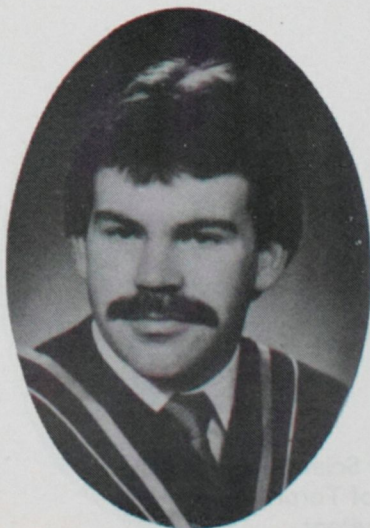
UNDERGRAD: Just skiing
University of British Columbia
(Whistler Campus, Mushroomville)

CAREER GOAL: Realize heavy apre ski action on every week-end of my late 20's

MEM: Making myself scarce on weekends and International Finance group meetings.

MBA: It's made me realize the important things in life; chicks and skiing.

LAST WORDS: Hey babe; I know Ken Read. No I really do.



NAME: BERRY HOGAN

MAJOR: Marketing

UNDERGRAD: Bachelor of Commerce
University of Windsor

CAREER GOAL: To be successful with my own business, whatever that may be!

MEM: Starry eyes

MBA: Bloodshot eyes

LAST WORDS: It will all be worth it, I know it will, I know it will, I know it will . . .



NAME: **JOHN M. JASKULA**

MAJOR: ACCOUNTING

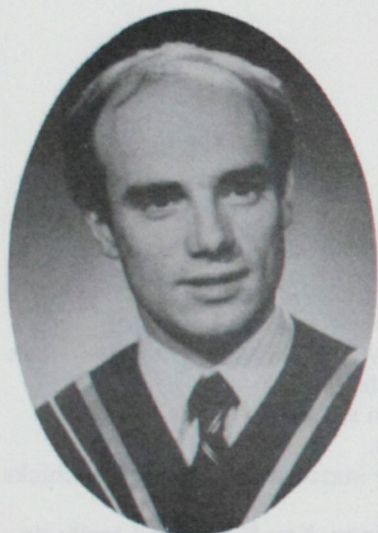
UNDERGRAD: Bachelor of Commerce
McMaster University

CAREER GOAL: Either a partner at Coopers and Lybrand, a
Phd from Chicago, World F.I. Motorcycle
champion, or D.J. at C.F.N.Y. I am not fussy.

MEM: Trying to improve the social workers (and some MBA's)
taste in music.

MBA: Confirmed my beliefs about human nature. Also taught
me guerrilla survival tactics and made some good friends.

LAST WORDS: Despite what Louise says, go for it! If you
want to be a success, act like one.



NAME: **PAUL KELLY**

MAJOR: Finance

UNDERGRAD: Economics
Wilfrid Laurier University

MEM: Toga

MBA: Learned to drink Perrier

LAST WORDS: Did you see that C&C?



NAME: **SYLVIE KIRWIN**

UNDERGRAD: Bachelor of Science
University of Toronto

CAREER: Chartered Accountant

MBA: A lot!



NAME: LESLIE KOVACS

MAJOR: Finance

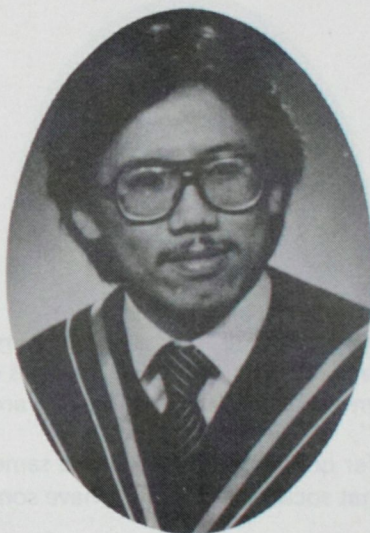
UNDERGRAD: Electrical Engineering
University of Waterloo

CAREER GOAL: Business planning in the Caribbean

MEM: Being on triple secret probation.

MBA: I thought that engineering was tough!

LAST WORDS: Always remember that a wise man never laughs at an elephants rear.



NAME: ALEX KWAN

MAJOR: Finance

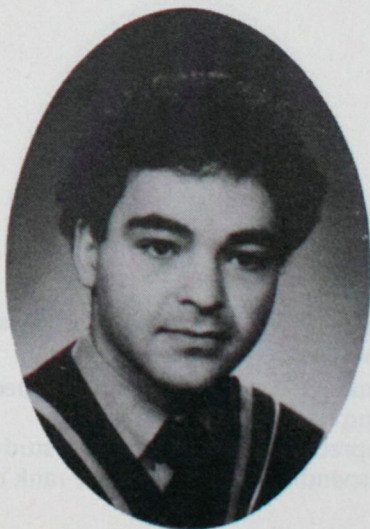
UNDERGRAD: Electrical Engineering
University of Birmingham

CAREER GOAL: Yet to be discovered, but at least I know it's not accounting.

MEM: Being late for morning meetings.

MBA: There is a time to talk and a time to be silent.

LAST WORDS: Keep smiling.



NAME: IAN LANDY

MAJOR: Marketing

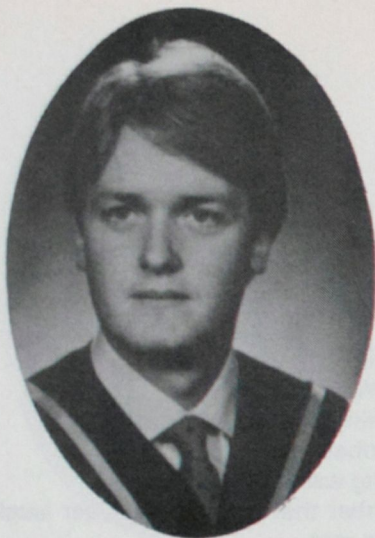
UNDERGRAD: Hon. B.A. Economics
York University

CAREER: To get a loan at prime

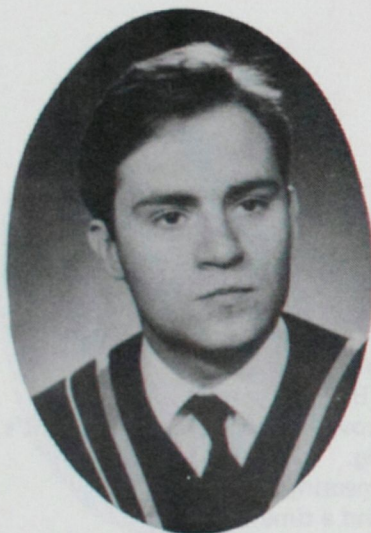
MEM: Not playing goal for the BUCKS

MBA: Disproved the fallacy that "there ain't no such thing as a free lunch"

LAST WORDS: Good-bye and good luck.



NAME: **MICHAEL LIIK**
 MAJOR: Finance
 UNDERGRAD: Civil Engineering
 University of Toronto
 CAREER GOAL: Early retirement
 MBA: To explain a simple issue in 100 pages.



NAME: **DANNY LIOUTAS**
 MAJOR: Finance and Marketing
 UNDERGRAD: Economics
 University of Toronto
 CAREER GOAL: To retire while I'm still young enough to have
 a good time (i.e. by the time I'm 30 years old)
 MEM: Being late for all my morning classes, and hanging around
 with the "shoemaker".
 MBA: Has taught me to suffer quietly and smile at the same
 time. I also learned that social workers may have some
 redeeming qualities.



NAME: **NICK LISI**
 MAJOR: Marketing
 UNDERGRAD: Does it matter
 University of Toronto
 CAREER GOAL: To become president of I.B.M. Special Assign-
 ment Milano, Italy
 MEM: 1) "Gold Star" for those who deserve something special.
 2) Establishing a strong Bastone subculture
 MBA: Has enabled me to appreciate hard work, group study,
 Johnny's laugh and "spending the night with Frank on
 the 7th floor."
 LAST WORDS: "I am still a pistol".



NAME: PETER MacLAURIN

MAJOR: NO, Lieutenant

UNDERGRAD: B. Commerce

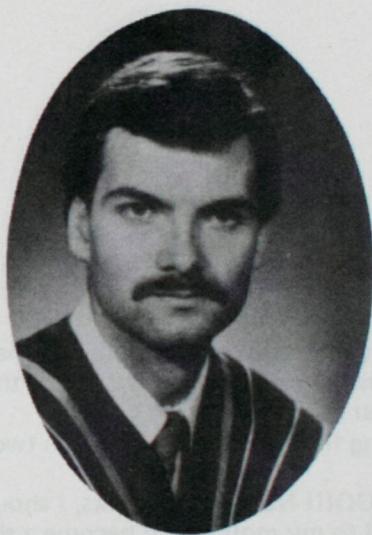
We're not sure!

CAREER: None of your God damn business!

MEM: My green clothes

MBA: Gave me a lot of really important things to do

LAST WORDS: Alright! How much do you want?



NAME: MARIS MARTINSONS

MAJOR: Time and Information Management & Finance

UNDERGRAD: Engineering Science

University of Toronto

CAREER: To find the ultimate job (a.k.a. recreational activity while avoiding fame and fortune.

To recapture and maintain the tempered euphoria of the "Tiny Biz" experience.

MEM: Athletics Organization and Participation, Political Engineering, Assignment Networking, Sports Pools, microNOTES Eclectic Perspectives

MBA: Given me the time and opportunity to diversify and pursue REAL INTERESTS. Improved my tennis game. SUPER friends. SUPER times. No wonder I find it so difficult to leave.

LAST WORDS: "Life is too important to be taken seriously".



NAME: JANE McCORMICK

MAJOR: Finance

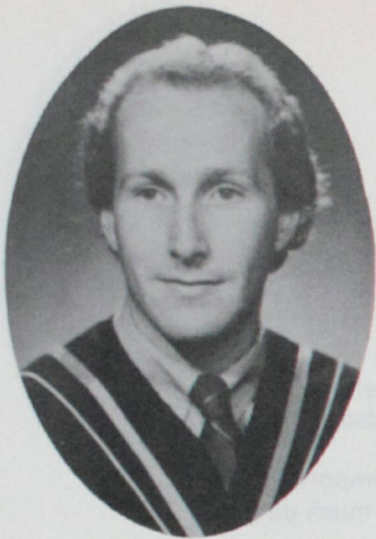
UNDERGRAD: French & Political Science

University of Toronto

MEM: Lack of keenness

MBA: That remains to be seen

LAST WORDS: Why didn't somebody tell me that you have to be arrogant to do well in business!



NAME: BRUCE MELHUIH

MAJOR: Finance

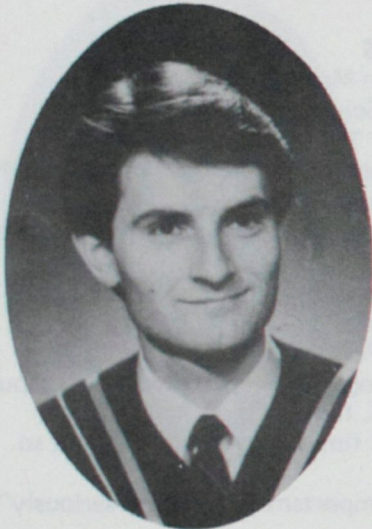
UNDERGRAD: Administrative and Commercial Studies
University of Western Ontario

CAREER GOAL: To get my company to buy an NHL team so I
can finally play in the NHL. Do you know
where I can get a goalie?

MEM: Shit Disturber!!!

MBA: Provided a place for me to release all my energy.

LAST WORDS: I'm Bruce Melhuish.



NAME: JOHN MINICUCCI

MAJOR: Finance

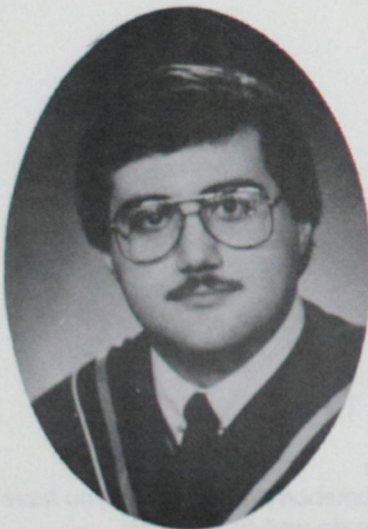
UNDERGRAD: B.A. (Mathematics for Commerce)

CAREER GOAL: To own a chain of shoe repair stores (forget
key-cutting Vince, there's no money in that line
of business).

MEM: My laugh, my howl, my video game addiction, and the
one who coined the famous (infamous) catchphrase that
epitomizes Nick's barest essence — Pistol.

MBA: Shown me how to swing from the Left to Right in two
quick years.

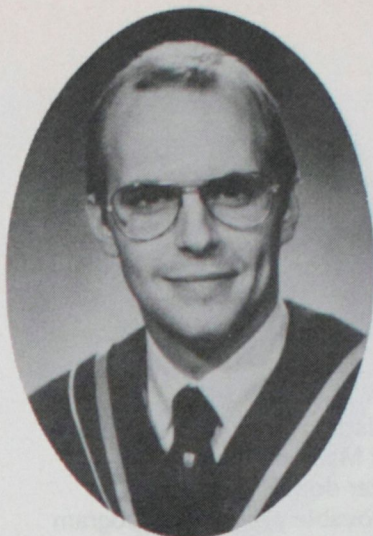
LAST WORDS: AAAAAOOOOO!!! No seriously folks, I should
have listened to my mother and become a shoe-
maker.



NAME: VINCE MORELLI

MAJOR: Finance and Natural Resources Management

UNDERGRAD: Geological Engineering
University of Toronto



NAME: GEORGE MORRISON

MAJOR: Finance

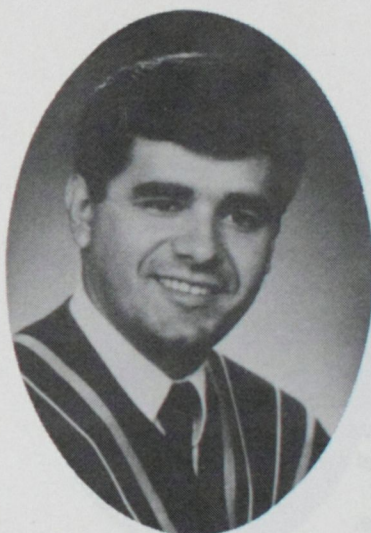
UNDERGRAD: Economics

University of Western Ontario

CAREER GOAL: Transfer to Australia

MEM: Even guys from Lakehead can get through.

LAST WORDS: I was only here for two semesters, but it was great. Good luck everybody.



NAME: CARLOS PAZ-SOLDAN

MAJOR: General Management

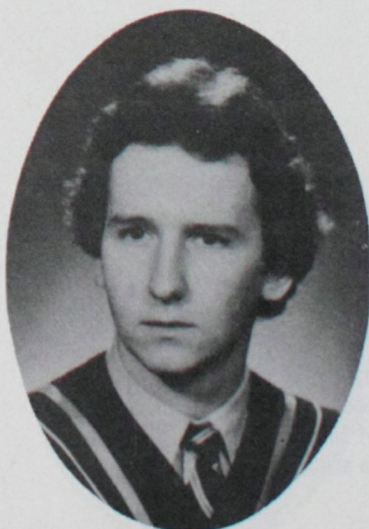
UNDERGRAD: Industrial and systems Engineering

Unidersidad Nacional De Ingenieria, Lima,
Peru

CAREER GOAL: To increase my knowledge of organizations
and people.

MEM: I won't be

MBA: Taught me that nobody has the answers, but now I can ask
the questions.



NAME: FRASER PHILLIPS

MAJOR: Executive Development

UNDERGRAD: Mining!

Underground!

CAREER GOAL: To have Alf's job and to own the large stone
house on the northwest corner of Heath St.
and Warren Rd.

MBA: Found me the woman of my dreams and has given me a good
reason to work (no causation or correlation)

LAST WORDS: Don't ever let anybody tell you that you
have to do a lot of work in M.B.A. school!



NAME: IRWIN PRESSMAN

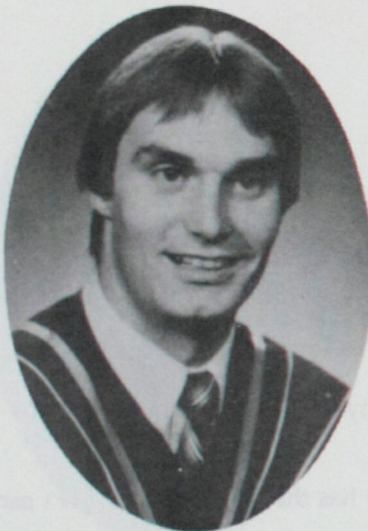
MAJOR: Finance

UNDERGRAD: Hon. B.Sc. Mathematics
University of Manitoba

MEM: The amount of computer dollars used up

MBA: The groups were an enjoyable part of the program

LAST WORDS: Thank you



NAME: PETER RENZ

MAJOR: Marketing

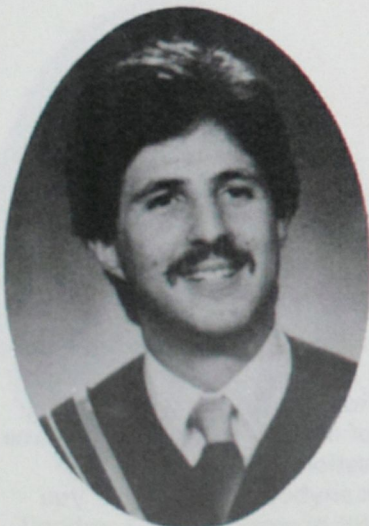
UNDERGRAD: History and Geography
Queen's University

CAREER GOAL: Money, travel and relaxation

MEM: Anxious to get out.

MBA: I'll have to wait and see.

LAST WORDS: I'm glad it's over (or is it just starting)



NAME: NATAN ROSEN

MAJOR: Finance and Management Science

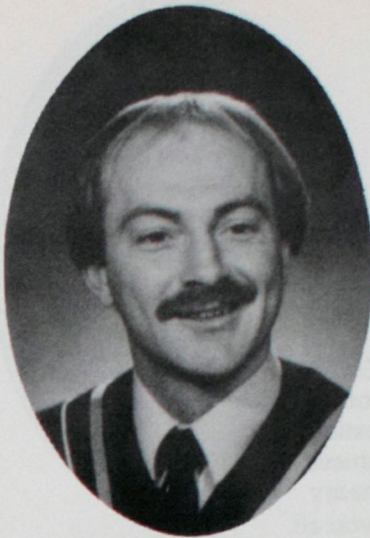
UNDERGRAD: B.Sc. Chemical Engineering
University of Mexico City

CAREER GOAL: To become a successful businessman

MEM: "My funny accent"

MBA: Not much yet

LAST WORDS: "Good luck to everyone".



NAME: LARRY SALOMON

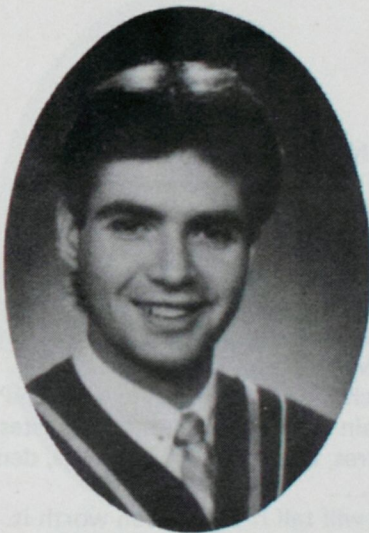
MAJOR: Finance

UNDERGRAD: Mechanical Engineering
University of Waterloo

CAREER GOAL: To become a G.Q. man

MEM: Taxi rides to VooDoo's

LAST WORDS: Thank God for Bruce and all the boys on the eighth floor.



NAME: RICK SCHIRALLI

MAJOR: Marketing

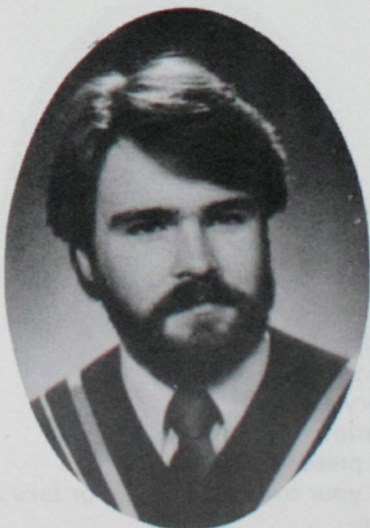
UNDERGRAD: Psychology
University of Toronto

CAREER GOAL: Marketing Management

MEM: "Bambi, Trixie, Bubbles and Lola" outside of Andrew's 2001

MBA: It has shown me some pretty nice sunrises.

LAST WORDS: Sell and go to Rio.



NAME: CRAIG J.H. SHEPHERD

MAJOR: Finance

UNDERGRAD: Economics
University of Winnipeg

CAREER GOAL: To avoid becoming an accountant, or living like one.

MEM: Putting the class to sleep and eventually blanking out myself during my mind-boggling presentation on the diffusion of innovation.

MBA: I developed a callus on my ulcer.

LAST WORDS: I wish I could say it's been fun.



NAME: BENSON SHUM

MAJOR: Finance

UNDERGRAD: Industrial Engineering
University of Toronto

CAREER GOAL: A good question

MEM: Minimum effort to achieve realistic objectives

MBA: Confirmed my B.S. theory

LAST WORDS: I will miss you all.



NAME: EDWARD R. SOLONYKA

MAJOR: Finance

UNDERGRAD: B.Sc. (Geol. Eng.)
Post Grad: Economic Geology
University of Manitoba

CAREER GOAL: Either back to the mining industry or to the research department of a financial institution.

MEM: As a Geologist who was a victim of the recession

MBA: Introduced me to such "interesting" concepts as NPV, the obsolescing bargain theory, social discount rates, betas, matrix structures, quality of working life, demand elasticities, etc., etc. . . .

LAST WORDS: Only time will tell if it has been worth it.



NAME: LEO ST. GERMAIN

MAJOR: Finance & Marketing

UNDERGRAD: B.A. History
U. of Waterloo

MEM: Articulate classroom presentations???

LAST WORDS: You make your own destiny give or take a zero or two.



NAME: ADRIAN WIJFYEWICKREMA

MAJOR: Marketing and International Business

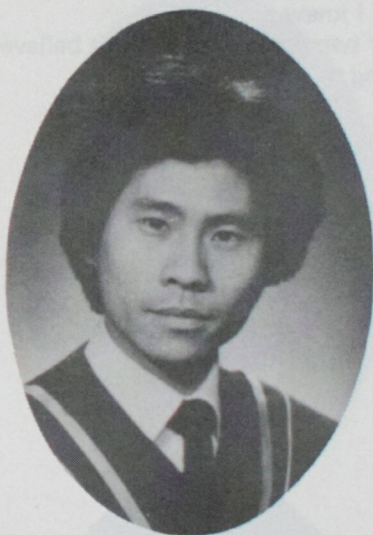
UNDERGRAD: Aerospace Engineering
University of Toronto

CAREER GOAL: Use the concorde as a transatlantic shuttle

MEM: My great tan and "Boy George"

MBA: Given me an appreciation of Italian culture and not letting me spend the night with Frank (on any floor)

LAST WORDS: Oh No! When's it due?



NAME: STEPHEN WONG

MAJOR: Finance & Transportation Management

UNDERGRAD: B.A. & Dip.B.A.
Wilfrid Laurier University

MEM: Something good that I may not be aware of

MBA: Increased knowledge and self-confidence



NAME: THOMAS YAN C. WOO

MAJOR: Finance & Accounting

UNDERGRAD: B.Sc.
University of Toronto

MBA: It's important to work smart in addition to working hard!

LAST WORDS: See you all at the next board meeting!



NAME: PETER WRIGHT

MAJOR: Finance

UNDERGRAD: Economics

University of Western Ontario

CAREER GOAL: To open a Fire Pit franchise in Kapuskasing.

MEM: I'm not sure and I'm not sure I want to know.

MBA: I'm not sure and I wish I knew.

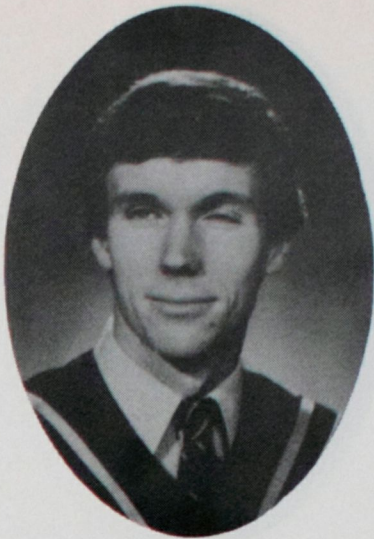
LAST WORDS: Thank you for two great years. I can't believe it's over. I am going to miss it.



JOCELYN ACHESON



LISA ANDERSON



JOHN ANDERSON



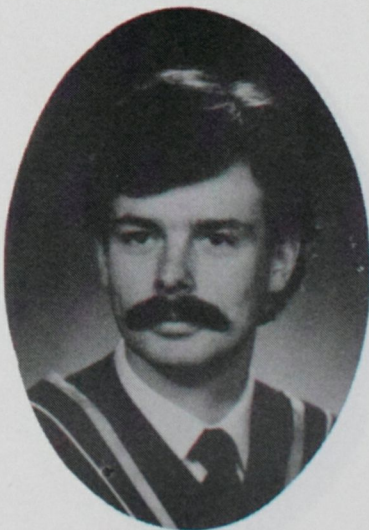
RODERICK ANNETT



EDDIE AU-YEUNG



PETER AUSTIN



PAUL BRADLEY



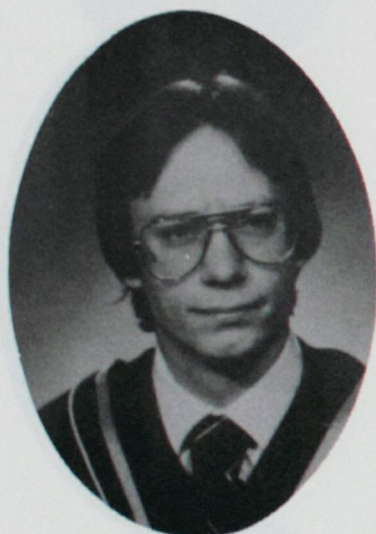
ROMAS BUDININKAS



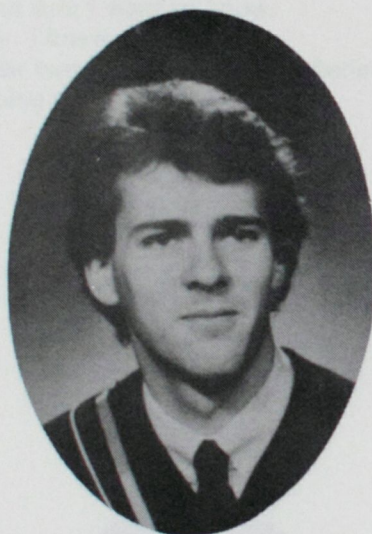
RUTH BURGESS



ELIZABETH CASSELLS



MICHAEL CAVALARIS



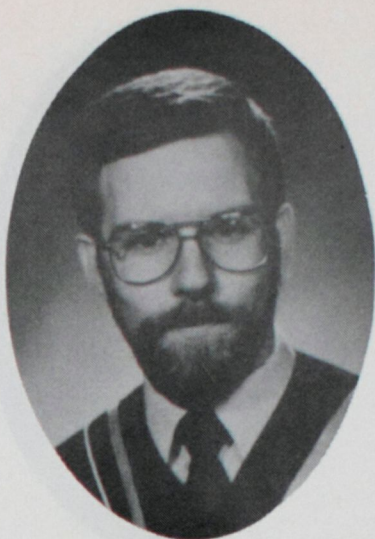
THOMAS CHALMERS



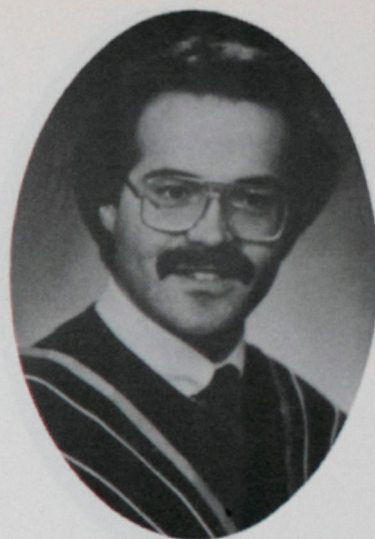
ANITA CHEUNG



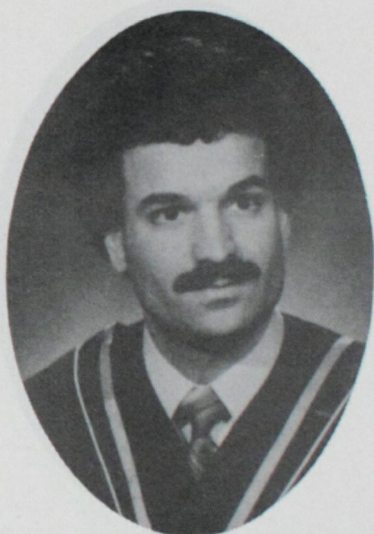
JASON CHIU



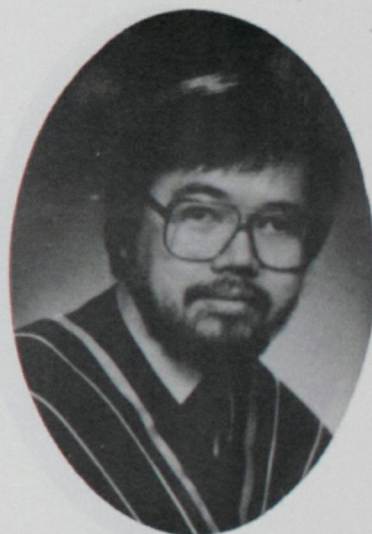
RODNEY COOPER



THOMAS COPELAND



ELIO FRANK COZZI



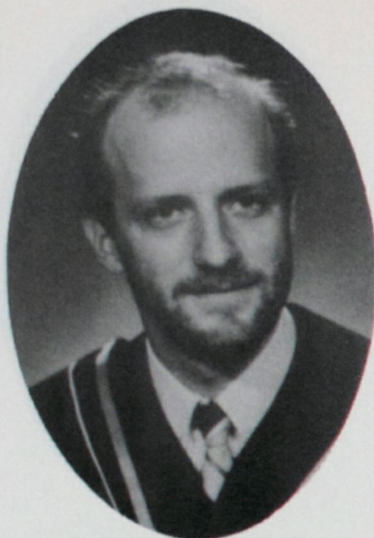
ARTURO CUENCO



VINCENT DIBACCO



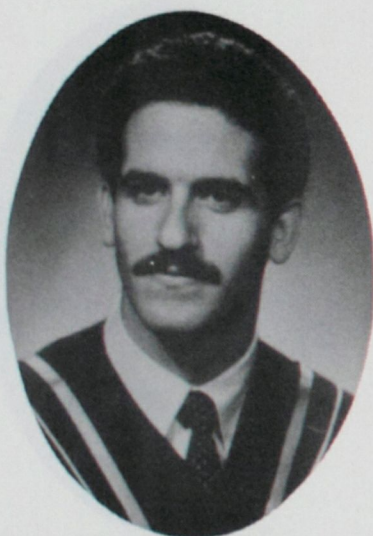
MICHAEL ELLIOTT



ROYDON EVELY



PAMELA FASICK



RICHARD FREEDMAN



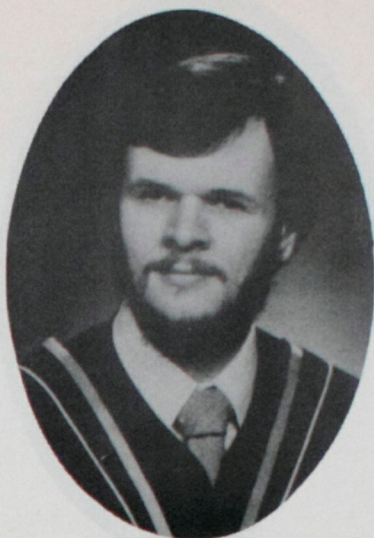
LENNY FREILICH



TAMMY GELFAND



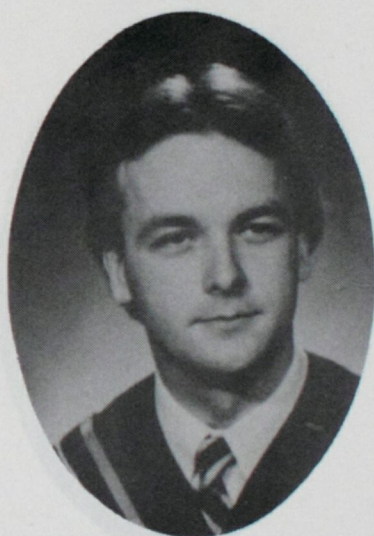
SHIRLEY GIBSON



MARK GLUCK



JEANNE GOBEILLE



JOHN GREENWOOD



ERIC HERKE



SYLVIA JONES



MIMI KELLER



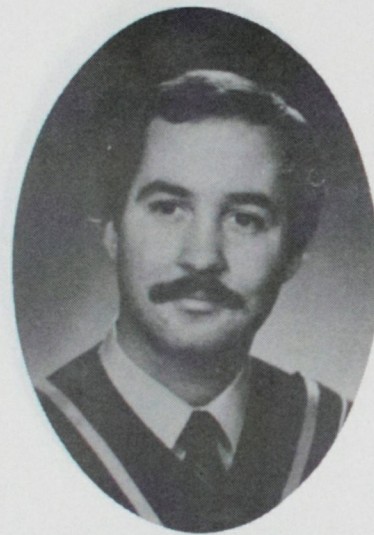
MARKARETE KNAUF



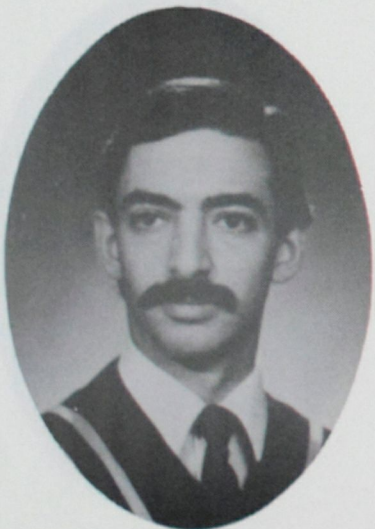
ANNE KORCOK



ANITA KWONG



BRUCE LEACH



JOHN LEON



LAWRENCE LESARGE



HELEN LESLIE



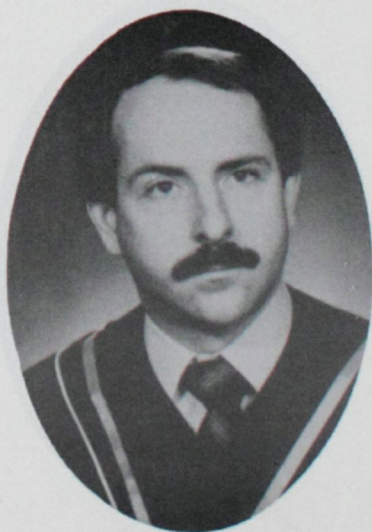
KOON YEUN LUK



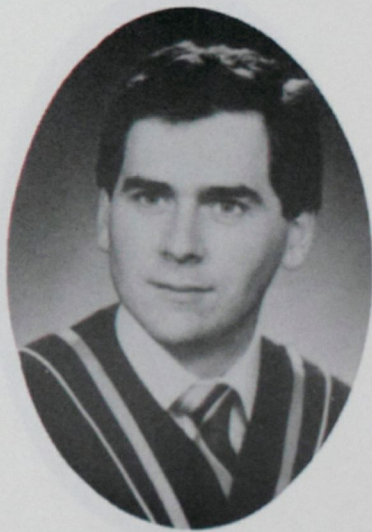
NADIA MANJI



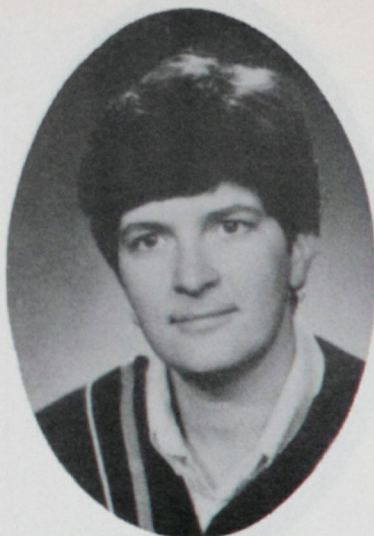
CHARLES McALLISTER



THOMAS McCORMICK



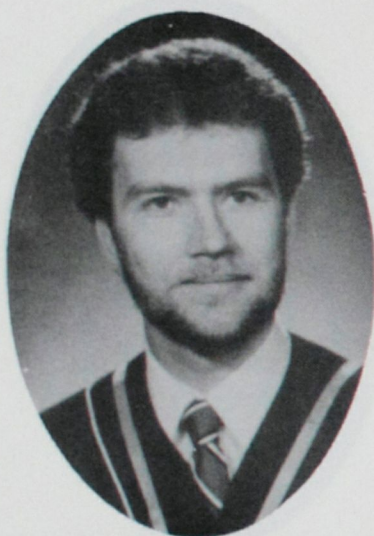
DAN McNEILL



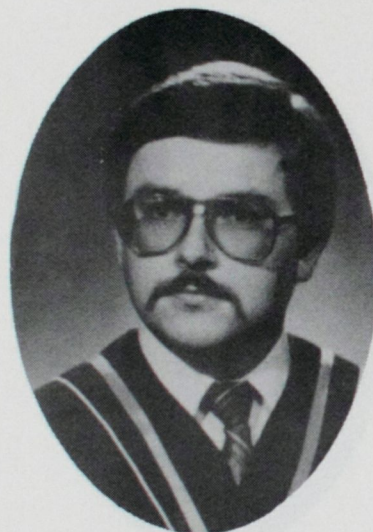
VIKKI MITCHELL



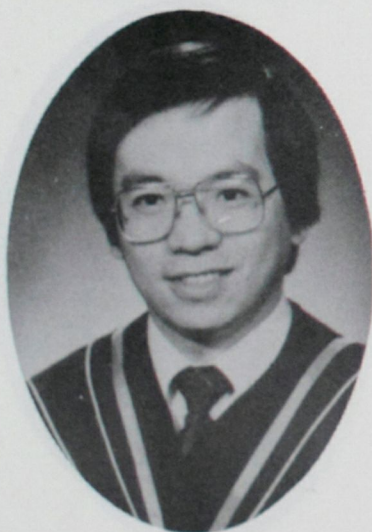
LAI KI MOK



MALCOLM MUSGROVE



DANIEL MYHAL



TOMMY NG



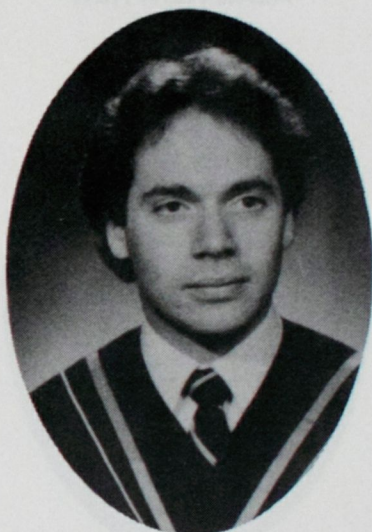
WENDY NG



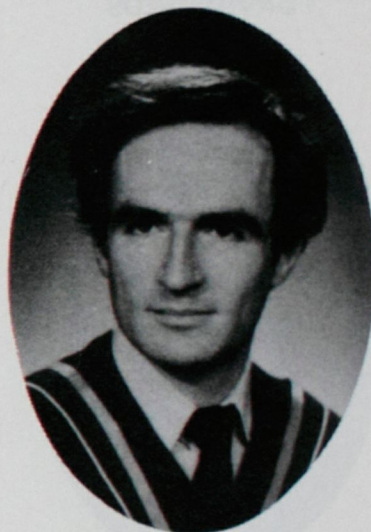
DAVID NOWELL



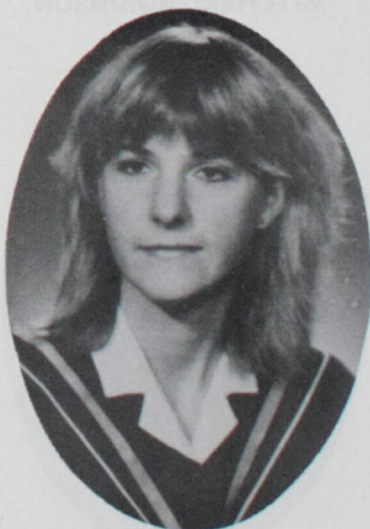
JANET PANG



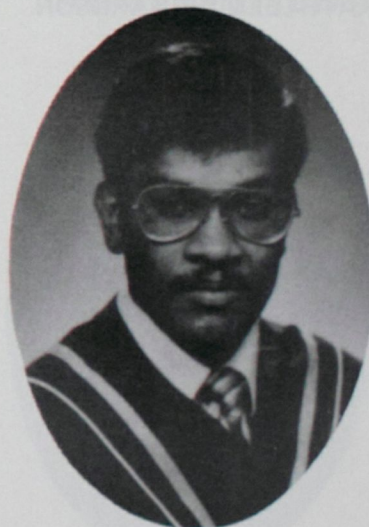
STEPHEN PARKER



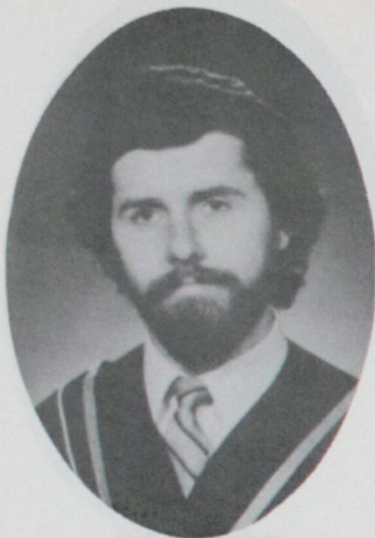
TOM PERLMUTTER



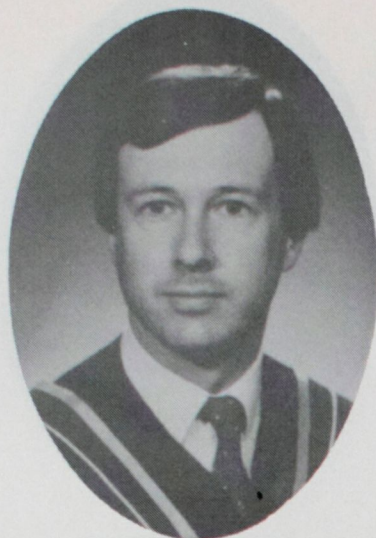
JANE PIOTROWICZ



DANIEL RAMSAMMY



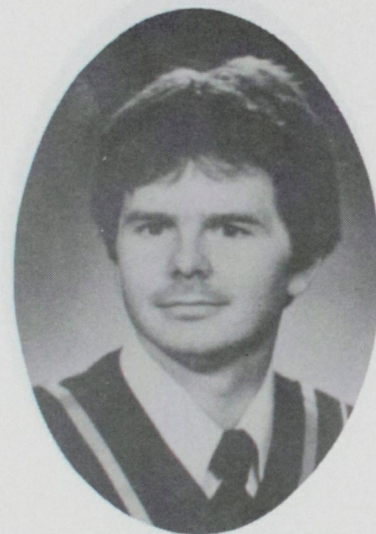
DAVID REEDS



ALAN RENFREW



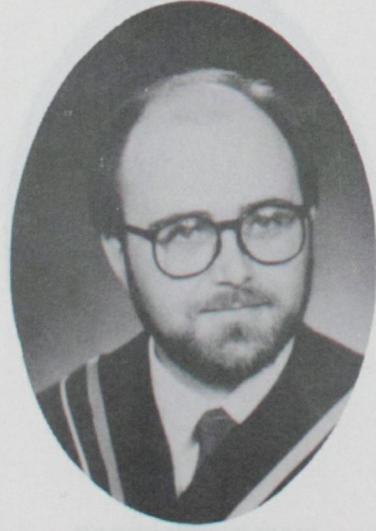
KATHLEEN RICHARDSON



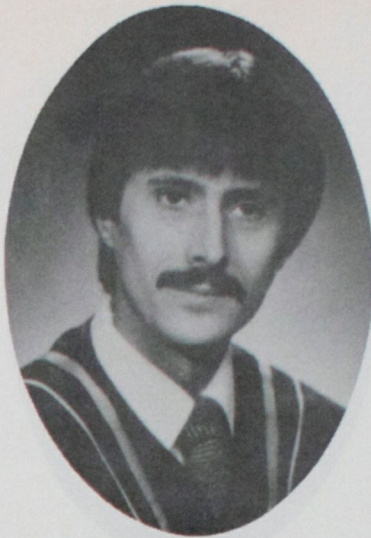
MITCHELL ROBINSON



JANE ROUNTHWAITE



BARRY RUSSELL



NICHOLAS SEMENOV



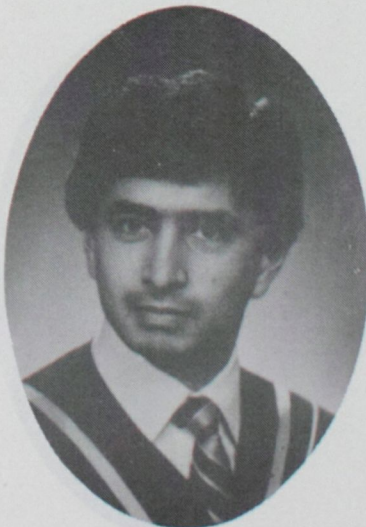
TERESA SMILEY



DONNA SMITH



JENNIFER STEPHENSON



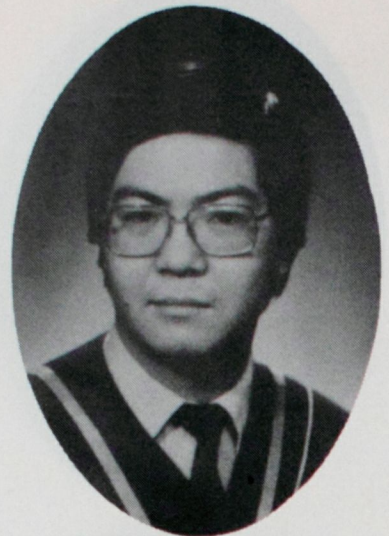
AL-KARIN SUNDERJI



ANN SZYPTUR



ANTHONY TAM



M.K. TAM



S. TAYLOR-MUNRO



VIVIAN TEIN-TANNER



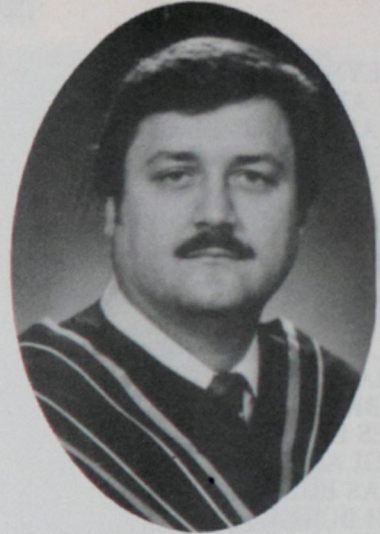
CECILY THOMPSON



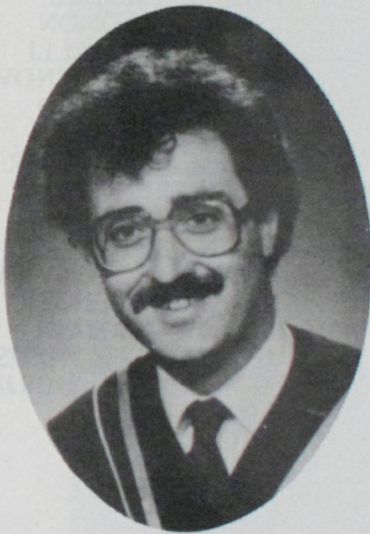
CONNIE TSCHIPPER



LAURA WALSH



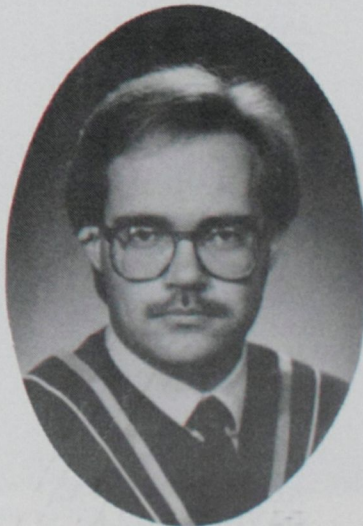
MARK WAYCHISON



MARK WHITTON



A.K. WU



HANNU YLANKO

GRADUATES OF 1984

JOCELYN ACHESON
 JOHN ANDERSON
 LISA ANDERSON
 RODERICK ANNETT
 SIMON ASHBOURNE
 EDDIE AU-YEUNG
 PETER AUSTIN
 JUDITH BARKER
 JANE BEWICK
 NICOLETTE BOYD
 PAUL BRADLEY
 MICHAEL BREEN
 EVE BREZENSKI
 JAMES BROWN
 DOUGLAS BUCHANAN
 ROMAS BUDININKAS
 RUTH BURGESS
 ARLENE CAMPBELL
 ELIZABETH CASSELLS
 MICHAEL CAVALARIS
 THOMAS CHALMERS
 HENRY CHAN
 VARAN CHANG-HONG
 GAUTAM CHAUDHURI
 ANITA CHEUNG
 LLOYD CHIOTTI
 JASON CHIU
 WILLIAM COCHRANE
 JOHN CONEYBEARE
 NANCY CONN
 MICHAEL COOPER
 RODNEY COOPER
 THOMAS COPELAND
 CARA CORBETT
 MARY JANE COULDRIDGE
 ARTURO CUENCO
 STEVEN DANIELS
 KATHERINE DAY
 FRANCO DE CICCIO
 VINCENT DIBACCO
 PATRICK DUNNILL
 MICHAEL ELLIOTT
 JOHN EVANS
 ROYDON EVELY
 EHOUD FARINE
 KAREN FARRELL
 PAMELA FASICK
 VERNA FINUCCI
 DAVID FLEMING
 DAVID FORGAY
 KEVIN FOSTER
 RICHARD FREEDMAN
 LENNY FRIELICH
 CAROL FRENCH
 RICHARD FRY
 LOUISE GALEZOWSKI
 NICHOLAS GANG
 FRANCISCO GARCIA
 TAMMY GELFAND
 SHIRLEY GIBSON

JEANNE GOBEILLE
 DONALD GODARD
 JOHN GREENWOOD
 KONRAD HARNELT
 JAMES HARDY
 STEVEN HAYTO
 ERIC HERKE
 BRUCE HILLAND
 BERRY HOGAN
 GRANT HOMMEL
 JOHN JASKULA
 SYLVIA JONES
 MIMI KELLER
 PAUL KELLY
 SYLVIE KIRWIN
 MARKARETE KNAUF
 ANNE KORCOK
 LESLIE KOVACS
 TAT CHONG KWAN
 ANITA KWONG
 IAN LANDY
 BRUCE LEACH
 JOHN LEON
 LAWRENCE LESARGE
 HELEN LESLIE
 MICHAEL LIHK
 DANNY LIOUTAS
 NICHOLAS LISI
 ISTVAN LITCKE
 VICTORIA LITTLE
 KOON YEUN LUK
 ROBERT MACFARLANE
 PETER MACLAURIN
 IAN MADSEN
 NADIA MANJI
 ALISON MANZER
 JOHN MARCH
 MARIS MARTINSONS
 BRUCE MATHESON
 PETER MATTHEWS
 CHARLES MCALLISTER
 JANE MCCORMICK
 THOMAS MCCORMICK
 MICHAEL MCGINTY
 DAN MCNEILL
 BRUCE MELHUIH
 JOHN MINICUCCI
 VIKKI MITCHELL
 LAI KI MOK
 TRACE MOLSON
 VINCE MORELLI
 HARRY MORGAN
 GEORGE MORRISON
 MALCOLM MUSGROVE
 DANIEL MYHAL
 DAVID NEALE
 TOMMY NG
 WENDY NG
 ALISTAIR NORVAL
 DAVID NOWELL

PETER OSTROWSKI
 JANET PANG
 STEPHEN PARKER
 CARLOS PAZ-SOLDAN
 TOM PERLMUTTER
 HAROLD PHILLIPS
 PETER PICKERILL
 JANINA PIOTROWICZ
 SAMUEL PRESSMAN
 DANIEL RAMSAMMY
 DAVID REEDS
 ALAN RENFREW
 PETER RENZ
 KATHLEEN RICHARDSON
 DAVID ROBERTS
 ANDREW ROBERTSON
 MITCHELL ROBINSON
 NATAN ROSEN
 JANE ROUNTHWAITE
 BARRY RUSSELL
 LARRY SALOMON
 ROCCO SCHIRALLI
 NICHOLAS SEMENOV
 CRAIG SHEPHERD
 BENSON SHUM
 DOUGLAS SINCLAIR
 JAGDEEP SINGH
 TERESA SMILEY
 DONNA SMITH
 EDWARD SOLONYKA
 RICHARD SPENCER
 LEO ST. GERMAIN
 JENNIFER STEPHENSON
 AL-KARIM SUNDERJI
 ANN SZYPTUR
 CHE LAK TAI
 ANTHONY TAM
 M.K. TAM
 LUKE TAO
 SHERYL TAYLOR-MUNRO
 VIVAN TEIN-TANNER
 CECILY THOMPSON
 ALEXANDER TSAI
 CONNIE TSCHIPPER
 SALVATORE VACCARELLO
 MICHAEL WALKER
 LAURA WALSH
 JOHN WALTER
 DAVID WASERMAN
 MARK WAYCHISON
 MARK WHITTON
 ADRIAN WIJFYEWICKREMA
 JAMES WILEY
 DAVID WONG
 STEVEN WONG
 YAN CHE WOO
 PETER WRIGHT
 A.K. WU
 HANNU YLANKO

SOME FACES FROM FIRST YEAR



Colin Chan, Ed Matikainen, Mark Prasuhn
Larry Watson, Pat Heymann, Cecilia Lau



Bill Harvey, Galvin Leung, Chris Killop
Paul Musgrave, Janet Muirhead, Don Jurden



Gary Daniel, Craig Lowery, Andy Kos
Gord Allan, Pat Bourke, Kim Mohammed



Jane Underwood, Barb Willitts, Anne Anderson, Gerry Miller
Ken Lee, Rick White



Bruce Chiu, Jim Hartford, Stewart McIlwraith, Dave Caldwell
Rob Redfearn, Joel Richmond



John Bech-Hansen, Dave Wright, Philip Lightfoot, Sherif Nessim
Marilyn Carr, Peter Sprukulis, Bob Willsey



Robert Chan, Lawrence Chung, Andy Mahut, Robert Sacoransky
John Pintar, Peter McKeracher, Vince Cerullo



Diana McNiven, Sue Pearn, David Bolton
Mary Denkinger, Bill Devolin, Sian Owen



Brenda Griffiths, Lisa Bentham
Ferdows Manouchehrian, Martin Weigelin, Jessica Zlotnick



Scott Robinson, Steve Di Lullo, Rick Glew
Mark Whitley, Geoff Baylis, Laura Walsh



Pam White, Francoise Meyer, Paul Romanchych, Shirley Chan



Ray Hryciuk
Glenn Tetu, Nancy Newton, Christina Best



Dave Archibald, Karen Scott, Tony Li, Monty Raider
Lawrence Higgins, Judy Goldmaker, Albert Rivela

FMS Faculty and Staff



D.J. TIGERT
DEAN



W. MAIN
ASSOCIATE DEAN
ACADEMIC



D.L. CROSSAN
ASSISTANT DEAN



Anita Desembrana



Dorothy Wootton



Many thanks to Anita Desembrana
Faculty Member of the Year

MR. BLANA JONES

and the
TEMPLE OF KNOWLEDGE



The sun flamed mercilessly over the hot desert sand as I passed the great Sphinx. With each plodding step of my camel I was jolted into painful awareness of my battered and lacerated body. The dawn of this day had signalled an attack by five hundred pygmy warriors rising unexpectedly from behind the walls of the fabled lost Temple of Incredible Fortunes and Great Potency. Five hundred bent little spears later, I was tired, and I was bored. I had achieved all I wanted long ago: fame, fortune, glory, adventure, romance, I needed a real challenge. I knew — I think I always had known — the one pursuit I had avoided, the goal that I was afraid I could never reach, the end toward which I feared my means were inadequate: a legitimate lifestyle. A real job, a wife, a house in the suburbs. And friends I could invite over for a simple barbecue party. There and then, in the shadow of the Sphinx, I knew the time had come to face my greatest adventure . . .

The first step was clear. Thousands of other men and women eager to achieve mediocrity had left their brilliant careers to earn their Master of Business Administration: artists, lawyers, nurses, teachers, architects, scientists. Even an engineer, I think.

I studied hard for the GMAT.



The test was tough . . .

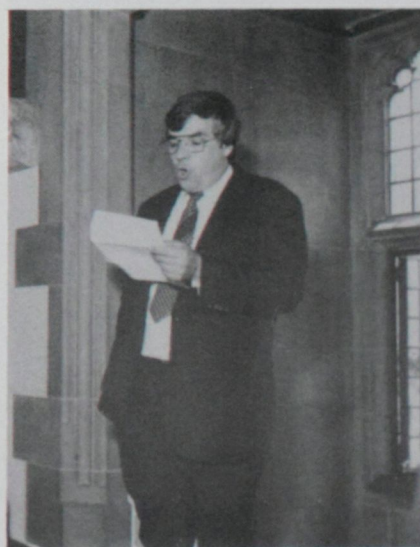


GRADUATE MANAGEMENT
ADMISSION TEST

NAME						SEX	
LAST		FIRST		M.I.			
JONES		EMBIANA		A M			
ADDRESS LINE 1							
TEST DATE		SCALED SCORES					
Month	Year	VERBAL SCORE	% BELOW	QUANT SCORE	% BELOW	TOTAL SCORE	% BELOW
JAN	82	7	4	*	0	220	2

* INDICATES NO REPORTABLE SCORE

. . . but I was tougher



*A few flourishes of my scimitar,
and I had the Dean singing my
praises to the Admissions office.
I was in.*

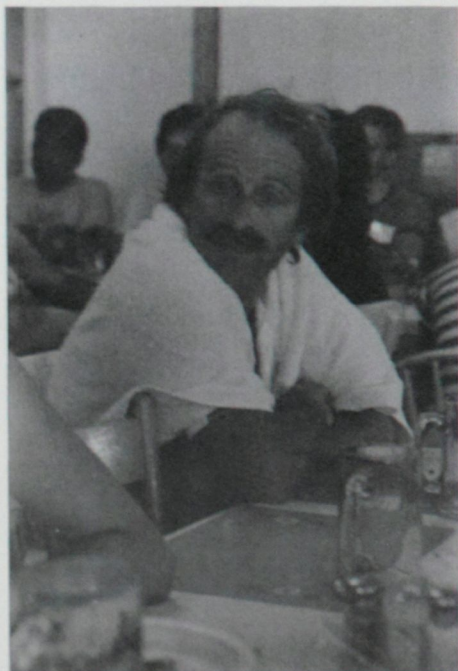
My task was to find some reliable, competent people and mold them into the beginnings of a Network. That job was roughly equal to finding the Star of Calcutta diamond in the Maharajah of Shwarma's ice house. Rostrevor was the key, but heck, I guess I could have simply picked the lock . . .

Rostrevor afforded many and varied amusements, such as . . .

. . . eating



Oops! Lost a contact lens.



Where's the beef?



... drinking

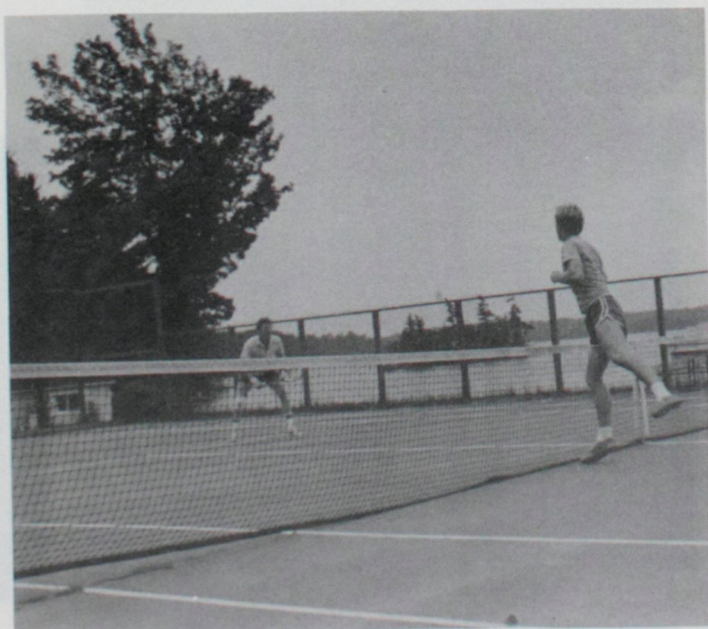
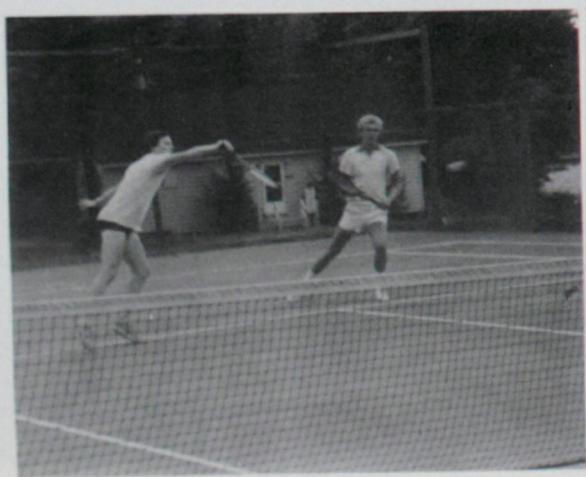


... sleeping



and making merry!





Using mind-bending techniques that I had learned from resurrected Mayan priests, I tested my fellow adventurers for reliability and competence. Those who would not bend, I broke with more physical means. Those who survived became my group. We called ourselves the Graduate Business Council. Well, why not?

GRADUATE BUSINESS COUNCIL 1983-84:

President	Ian Landy
Vice President	Simon Ashbourne
Treasurer	Paul Bradley
Secretary	Susan Pearn
Social Director	Fraser Phillips
Sports Rep	Nicky Boyd
Sports Rep	Nick Lisi
Year 1 Rep	Bill Devolin
Year 1 Rep	Joel Richmond



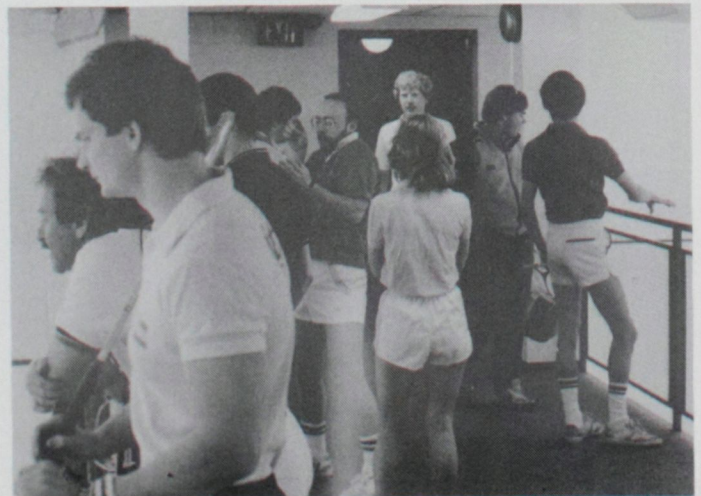
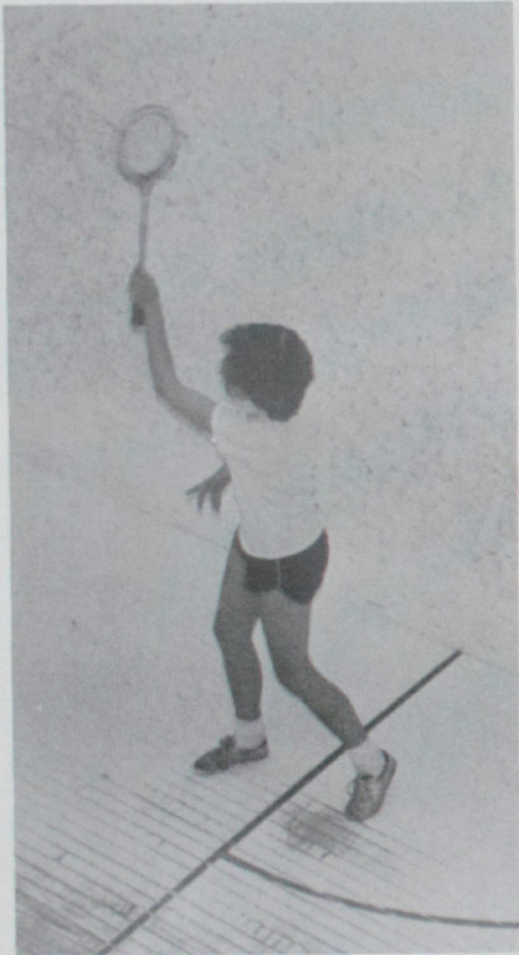
BUSINESS CONSULTING 1983:

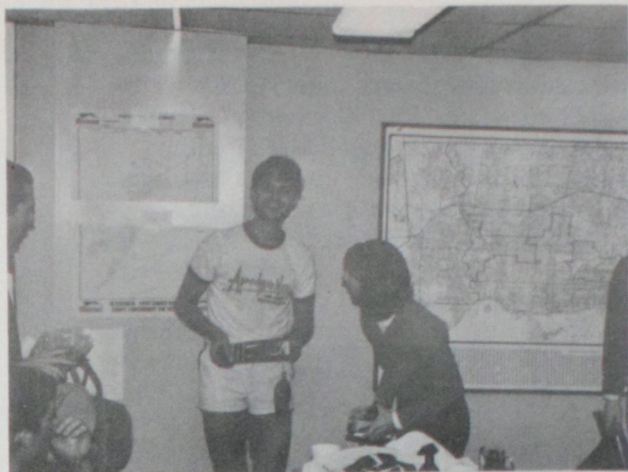
Geoff Godard
Mike Elliott
Maris Martinsons
Cara Corbett
Pam Stoddart
Trace Molson
Peter Wright
Simon Ashbourne
Sylvia Jones
Bruce Melhuish
Nicky Boyd
Beth (Cassells) Watt
Tom Perlmutter



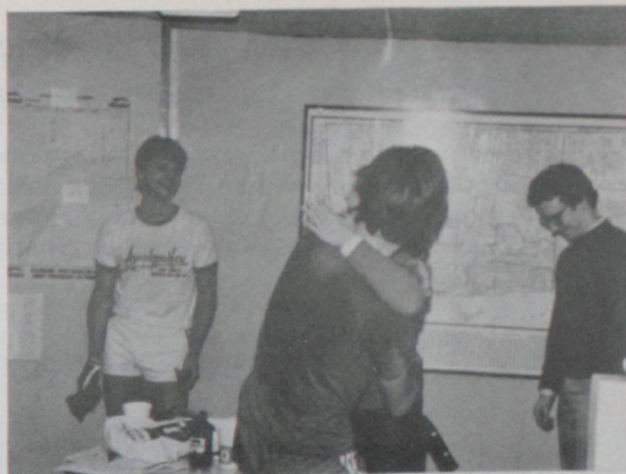
It was impossible to quench entirely my thirst for action. I longed for the thrill of the chase, the triumph of victory, the yet unknown agony of defeat.

I tried out whenever I could. The Squash Tournament had me pitted against some of the stiffest competition in any professional circuit. My reflexes were still dulled from the aftereffects of the poison I had taken in Shiang Lai Tan, but I suppose anyone could use that excuse.

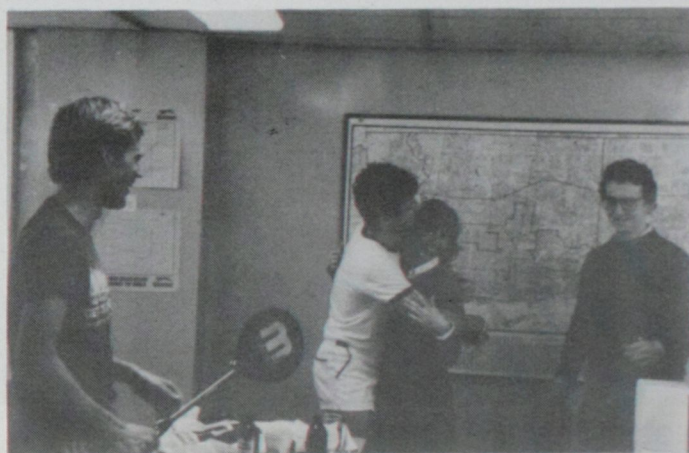




Eeee!!



Ooh!!



Aah!!



Hockey, Men's Volleyball – I played with some of the best, but nobody did as well as the Women's Volleyball Team. With muscles of granite and nerves of steel, these women were not afraid to sweat . . .



MEN'S HOCKEY TEAM

Steve Di Lullo, Jim Hartford, Bruce Melhuish, Fraser Phillips
Scott Robinson, Joel Richmond, Geoff Baylis, George Morrison, Peter Wright
Mark Whitley, Peter MacLaurin, Rod Annett



MEN'S VOLLEYBALL TEAM

Maris Martinsons, Andrew Robertson, Scott Robinson, Bill Devolin
Tim McWatt, Simon Ashbourne, Jim Fox, Craig Shepherd

THE WOMEN'S VOLLEYBALL TEAM

1983-84 was a banner year for women's sports at FMS capturing the very first intramural championship ever won by an FMS team !!

The TEAM began serious competition in January with a dedicated group of seven fairly confused athletes. The competition proved no match for the FMS machine, as the TEAM won game after game (to everyone's surprise.) Despite the trauma of midterms and major papers, the TEAM continued their winning streak, losing only one game (through default) during the entire season.

The exciting final match against Engineering was a real battle of strategy, skill and enthusiasm. Point by point, the FMS TEAM fought to a conclusive victory . . . bringing the trophy home to an ecstatic faculty.



Pat Bourke, Vicki Mitchell, Sylvie Kirwin, Susan Pearn, Anne Anderson, Laura Walsh, Nicky Boyd, Mary Beth Ashbourne

The Sports Banquet gave us a chance to relive those moments of glory on the playing fields.



Robin Hood and His Band of Merry Men were there . . .

So were the Village People



Batman and Robin sang a duet



Psycho Killer, however, had me worried

Halloween: the word itself is enough to drive fear into the hearts of ordinary men, but we in the Temple of Knowledge chose to make light of the bizarre demonic rituals associated with this ancient holiday.



Just hanging around



Boy George's mother





Full of hot air



This party's a real bummer



Vampire, Vamp and amp.



The Christmas holidays came and were celebrated with a sumptuous repast in that most illustrious, resplendent "Duke of Doug".



See mom! . . . No cavities!



The Dean's key to success





It was the dead of winter, forty below with a blizzard howling through the barren city streets; but it was also the winter holidays, and to unwind from the grueling ordeal of December examinations we braved our way to the fabled slopes of Mount St. Anne for the annual Ski Trip.



The mountain was attacked, the slopes were conquered, and ale was consumed in celebration. Much ale. And some fruit of the vine. And . . .

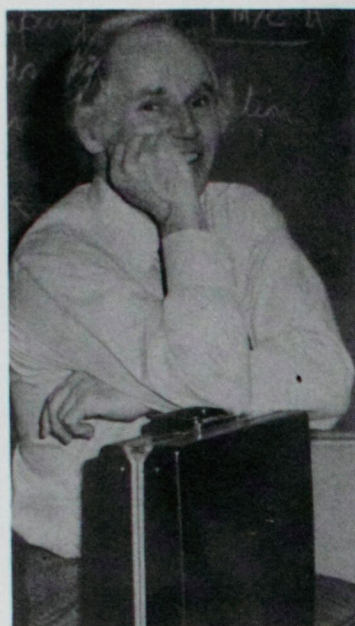


Suddenly, the end of the program was in sight, and the prospect of failing loomed. I threw myself into my studies . . .

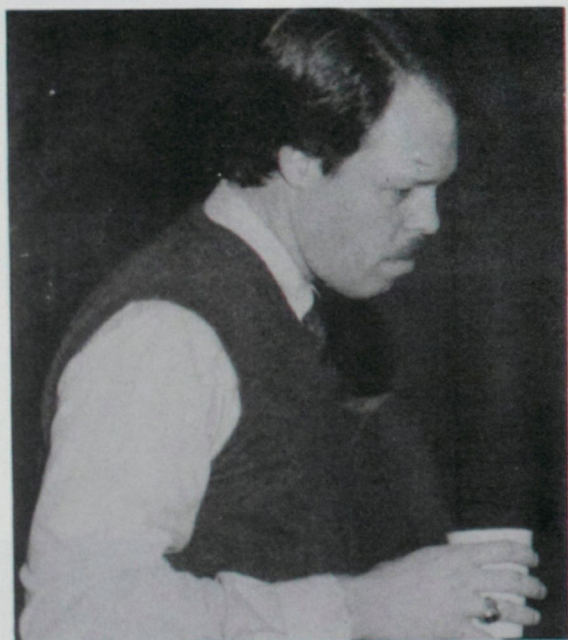


I decided on my course of studies.

Machete in hands, I discussed the issues with my professors:



"Yes, yes, that is quite interesting, I never thought of it that way before . . ."



"You signed up for every one of my classes?"

There was still time for come clowning around.



"It helps me walk on water!"

SEMI FORMAL 1984

I had to sell a four-pound Persian emerald to make it to the Formal, but this grand shindig was worth twice the price.



The swinging band was hot . . .

Ian's solo reminded me of the hog calling contests in my native Chipadoo, Indiana.



Flashdance



Kick up your heels!



Bet you can't wiggle your ears!



A knowing glance . . .

And romance? Well, the sight of these loving couples made me yearn again for the full moon over Lake Titicaca, where Trixie and I . . . never mind!



I used to say that those who play hard win big, and those who work hard die young; but philosophy was never one of my strong points. After a two year quest I had my ticket to the suburbs and respectability: the Master's Degree in Business Administration. I snatched this honour from the hands of the Dean in the final event of the year, the Graduation Ceremony. My greatest adventure was over . . .

CONVOCATION JUNE 1984





... but my next adventure was just beginning. I had decided to become a Chartered Accountant. I threw myself into my studies . . .
THE END



WHAT THE CRITICS HAD TO SAY ABOUT "TEMPLE OF KNOWLEDGE":



TEMPLE OF KNOWLEDGE PRAISE FOR ~~IN SEARCH OF EXCELLENCE~~:

"One of those rare books on management that are both consistently thought-provoking and fun to read."

—*Wall Street Journal*

"A landmark book, without question the most important and useful book on 'what makes organizations effective' ever written."

—Warren Bennis, President Emeritus
University of Cincinnati

"One of the most useful books to appear in a long while."

—James Fallows, *The Atlantic*

"The book literally has hundreds of ideas that I expect will contribute fundamentally to the success of our new enterprise, American Bell. I found it extraordinary in its content, and most importantly, in its ability to be implemented."

—Archie J. McGill
Vice President, Business Marketing
AT&T

"An excellent job of putting forth what the subtitle calls 'Lessons from America's Best-Run Companies.'"

—*Time*

"Every manager will discover numerous instantly useful lessons in this book. To the conceptually inclined, there are many patterns that parallel deservedly acclaimed Japanese approaches, but this is still an American book about American business excellence."

—Thomas C. Theobald, Vice Chairman
Citibank, N.A.

"Peters and Waterman have produced a book that should be used as a text in every graduate school of business in the country."

—*Savvy Magazine*

DEAN'S LIST

1984

JOHN ANDERSON

STEVEN DANIELS

SYLVIA JONES

ANNE KORCOK

PETER AUSTIN

JOHN EVANS

CATHERINE BOWMAN

HANS MAECHTEL

JUDITH BARKER

JASON CHIU

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VIVIAL TEIN TANNER

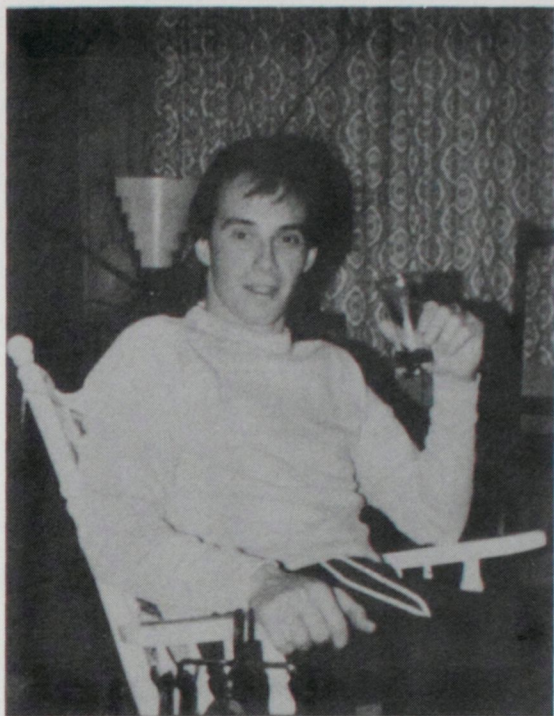
RUTH BURGESS

DAVID FLEMING

CAROL FRENCH

MARIS MARTINSONS

ALAN RENFREW



THE EDITOR'S MESSAGE

Hi! I'm Bill Devolin your Editor-in-Chief. Putting together a major operation such as a yearbook takes hours of hard work, perseverance, creative energy, and above all else, delegation of responsibility. I'd like to take a moment to express my sincere appreciation to a loyal bunch of highly trained professionals without whose efforts, this finely crafted collector's item, would never have come to pass.

Many thanks go to . . .

Assistant Editor:

Diana McNiven

Art Department:

Rick Glew

Chief Photographers:

Francoise Meyers
Lai Ki Mok

Creative Writing Department:

Martin (Embiana) Weigelin

Events Committee:

David Caldwell
Mary Denkinger
Rob Redfearn

Graduate Students Photo Committee:

Pat Heymann
John Minicucci

Layout Committee:

Colin Chan
Brenda Griffiths
Joel Richmond

. . . with special acknowledgement to Don McNiven for donating numerous hours of photo developing time.

Best wishes to the Graduating Class of 1984!

Cheers.

Bill Devolin
(Yearbook Editor)